



Finance and Economic Development Committee

Minutes 19

Tuesday, December 1 2020

9:30 a.m.

Electronic Participation

This Meeting was held through electronic participation in accordance with Section 238 of the Municipal Act, 2001 as amended by the COVID-19 Economic Recovery Act, 2020.

-
- Notes:**
1. *Underlining indicates a new or amended recommendation approved by Committee.*
 2. *Except where otherwise indicated, reports requiring Council consideration will be presented to Council on 9 December 2020 in Finance and Economic Development Committee Report 19.*

Present:

Chair: Mayor J. Watson
Vice-Chair: Councillor L. Dudas
Councillors: J. Cloutier, G. Darouze, E. El-Chantiry, G. Gower, A. Hubley, M. Luloff, S. Moffatt, J. Sudds, T. Tierney

Absent: Councillor J. Harder (as advised)

DECLARATIONS OF INTEREST

No declarations of interest were filed.

CONFIRMATION OF MINUTES

[Minutes 18 – November 12, 2020](#)

CONFIRMED

PRESENTATION

1. [STAGE 2 LIGHT RAIL TRANSIT - UPDATE](#)

CITY WIDE

WITHDRAWN

FINANCE SERVICES

CORPORATE FINANCE

2. [2021 DRAFT OPERATING AND CAPITAL BUDGET – FINANCE AND ECONOMIC DEVELOPMENT COMMITTEE](#)

ACS2020-FSD-FIN-0023

CITY WIDE

Referred from the City Council Meeting of November 4, 2020

REPORT RECOMMENDATION

That the Finance and Economic Development Committee consider the relevant portions of the draft 2021 Operating and Capital Budgets and forward its recommendations to Council, sitting as Committee of the Whole, for consideration at the meeting to be held December 9, 2020.

Wendy Stephanson, Chief Financial Officer, Finance Services spoke to a PowerPoint Presentation, a copy of which is held on file with the Office of the City Clerk.

The Committee heard the following delegations. Those marked with an asterisk (*) below denote that a written submission is held on file with the Office of the City Clerk.

*Vania Karam, Member, Accessibility Advisory Committee spoke in support of the budget, and in particular, the accessible design for the new Ottawa Public Library, the \$2.5 million for the Accessibility Barrier Removal Program and the accessible parks and playgrounds in Ottawa.

Deepak Bharthal, Somerset West Community Health Centre, spoke of the low-income residents living in the West Centretown community.

*Simone Thibault, Centretown Community Health Centre, spoke of the services offered in their community. She encouraged the City invest in a strong social infrastructure, noting the benefits it will provide to Ottawa residents.

Roger Farley & Marianne Wilkinson, Western Ottawa Community Resource Centre, spoke of the various programs offered in their community. Mr. Farley asked that the social infrastructure budget be increased in order to meet the needs of the community.

Sueling Ching, Ottawa Board of Trade, spoke in support of the budget and thanked staff for their continued services during the pandemic.

The following correspondence is held on file with the Office of the City Clerk.

- Email received on November 20, 2020 by Paul Lalonde, Chair, French Language Services Advisory Committee

After discussion, the Committee voted on the following roadmap motion:

MOTION No. FEDC 2020 1/19

Moved by Vice Chair L. Dudas

That the Finance and Economic Development Committee recommend that Council, sitting as Committee of the Whole, approve the Finance and Economic Development Committee 2021 Draft Operating and Capital Budget, as follows:

- 1. Elected Officials - Operating Resource Requirement (page 2);**
- 2. Office of the City Clerk Budget, as follows;**

- a) **User fees (pages 6-7);**
 - b) **Operating Resource Requirement (Revised page 5);**
- 3. **City Manager's Office Operating Resource Requirement (page 13);**
- 4. **Innovative Client Services Department Budget, as follows:**
 - i. **City Solicitor (Legal Services) Operating Resource Requirement (page 10);**
 - ii. **General Manager's Office and Business Support Services – Operating Resource Requirement (page 25)**
 - iii. **Service Transformation – Operating Resources Requirement (page 27)**
 - iv. **Public Information and Media Relations - Operating Resource Requirement (page 29);**
 - v. **Human Resources - Operating Resource Requirement (page 31);**
 - vi. **Service Ottawa as follows:**
 - i. **User fees (page 34);**
 - ii. **Operating Resource Requirement (page 33);**
- 5. **Transportation Services, Rail Construction Program Service Budget as follows:**
 - a) **User fees (pages 17-19);**
 - b) **Operating Resource Requirement (page 16);**
- 6. **Finance Services Department Budget, as follows:**
 - a) **Chief Financial Officer/Treasurer and Business Support Services - Operating Resource Requirement (page 35);**
 - b) **Revenue Services, as follows:**
 - i. **User fees (pages 38-39);**
 - ii. **Operating Resource Requirement (page 37);**

- c) Corporate Finance – Operating Resource Requirement (page 41);**
 - d) Payroll, Pensions and Benefits Services – Operating Resource Requirement (page 43);**
 - e) Supply Services - Operating Resource Requirement (page 45);**
- 7. Planning, Infrastructure and Economic Development Department Budget, as follows:**
 - a) General Manager’s Office and Business Support Services – Operating Resources Requirement (page 20);**
 - b) Economic Development and Long-Range Planning, as follows:**
 - i. User fees (page 24)**
 - ii. Operating Resource Requirement (page 23);**
 - c) Corporate Real Estate Office, as follows:**
 - i. User fees (page 48);**
 - ii. Operating Resource Requirement (page 47);**
- 8. Non-Departmental - Operating Resource Requirement (page 51-53).**
- 9. Finance and Economic Development Committee Capital Budget (page 54, individual projects listed on pages 105-112)**

CARRIED

**STANDING COMMITTEE ON ENVIRONMENTAL PROTECTION,
WATER AND WASTE MANAGEMENT**

3. [FUNDING COST-EFFECTIVE ENERGY EVOLUTION PROJECTS](#)

ACS2020-OCC-ENV-0007

CITY WIDE

REPORT RECOMMENDATIONS

That the Standing Committee on Environmental Protection, Water and Waste Management (SCEPWWM) recommends Finance and Economic Development Committee recommend Council approve :

- 1. That the next Long Range Financial Plans consider the affordability of raising the debt limit for projects in Energy Evolution that either generate income or savings to the City; and**
- 2. That the Climate Change and Resiliency Section Manager of the Planning, Infrastructure and Economic Development department's climate change team to participate in the development of the Long Range Financial Plans to help identify new funding mechanisms for Energy Evolution initiatives required by the Corporation as per the Climate Change Master Plan, to meet the 100 percent emissions reduction scenario.**

Prior to receiving a presentation from the delegation, Councillor Moffatt introduced the following motion:

MOTION No. FEDC 2020 2/19

Moved by Councillor S. Moffatt

WHEREAS the report on Funding Cost-Effective Energy Evolution projects recommends that staff consider the affordability of raising the debt limit for projects in Energy Evolution that either generate income or savings to the City during the development of the Long Range Financial Plans; and

WHEREAS the recommendation is not explicit in the requirement to report back to committee on any project that would increase the debt limit; and

WHEREAS the current debt limits approved by Council are 7.5% for tax supported services, 15% for rate supported services and 8.5% overall.

THEREFORE BE IT RESOLVED that the Finance and Economic Development Committee recommend that Council replace recommendation 1 with the following:

1. **Recommend to the Finance and Economic Development Committee (FEDC) that the next Long Range Financial Plans consider the affordability of raising the debt limits for projects in Energy Evolution that either generate income or savings to the City and the results of this analysis and any staff recommendations be brought back to FEDC with the report on the LRFP;**

Joan Freeman, CAFES spoke in support of the staff report, noting the benefits to affordable housing.

The following correspondence is held on file with the Office of the City Clerk.

- Email received on December 1, 2020 by Aaron Thornell, Customer & Member Manager CoEnergy Ontario Co-operative

After discussion, the Committee CARRIED the Moffatt Motion, and CARRIED the report recommendations as amended by **MOTION No. FEDC 2020 2/19**.

4. [DIVESTMENT FROM FOSSIL FUELS AND INCREASE IN SUSTAINABLE ASSETS](#)

ACS2020-OCC-ENV-0008

CITY WIDE

REPORT RECOMMENDATIONS

That the Standing Committee on Environmental Protection, Water and Waste Management recommends Finance and Economic Development

Committee recommend Council approve:

- 1. That the Chief Financial Officer and/or Manager, Treasury, be directed to report back to FEDC at the end Q2 in 2021 with a summary of barriers to achieving Prudent Investor Status, how they are addressing those barriers, and a summary of actions taken to date; and,**
- 2. That, should Council approve a direction to implement prudent investor standards for the City of Ottawa, staff evaluate the prudence of divesting of fossil fuels as input to the development of the Investment Strategy that will need to be approved by Council. The scope of this review will include an assessment of the following:**
 - a) no new purchases of stocks or mutual funds with coal, oil, and gas companies, specifically excluding any new investment in the 200 largest publicly traded fossil fuel corporations; and**
 - b) Sell off all fossil fuel holdings from these same companies over the next five years.**

During the Consent portion of the agenda, Angela Keller-Herzog, who registered to speak, advised that it was not necessary given the Committee was prepared to approve the report. Committee then proceeded to approve the report as presented.

INNOVATIVE CLIENT SERVICES DEPARTMENT

SUPPLY SERVICES

5. [2020 – MID-YEAR PROCUREMENT YEAR IN REVIEW](#)

ACS2020-ICS-PRO-0005

CITY WIDE

That the Finance and Economic Development Committee and Council receive this report for information.

RECEIVED

OFFICE OF THE CITY CLERK

POLICY AND BUSINESS OPERATIONS

6. [2018-2022 MID-TERM GOVERNANCE REVIEW](#)

ACS2020-OCC-GEN-0006

CITY WIDE

REPORT RECOMMENDATIONS

That the Finance and Economic Development Committee recommend City Council approve the following:

PART I – COUNCIL, STANDING COMMITTEES AND RELATED MATTERS

1. That staff be directed to provide the Audit Committee with quarterly information reports regarding the status of the City's implementation of accepted audit recommendations, as described in this report and in Document 1;
2. Establish the Debenture Committee as described in this report

and in accordance with the Terms of Reference attached as Document 2;

3. That the Terms of Reference for the Built Heritage Sub-Committee be amended to provide that annual staff reports regarding removal of properties from the Heritage Register, as required under Section 4.1 of the Heritage Register Procedures, be routed directly from the Built Heritage Sub-Committee to City Council, as described in this report;
4. That the Terms of Reference for the Transit Commission be amended to provide that staff reports regarding contracts awarded under delegated authority to OC Transpo are received by the Commission and forwarded to Council, as described in this report;
5. That the *Advisory Committee Procedure By-law* be amended to provide for the continuation of electronic meetings for Advisory Committees, as described in this report;
6. Approve the increased meeting frequency for the Accessibility Advisory Committee as described in this report;
7. Approve administrative process improvements for Advisory Committees further to the pilot project with the Arts, Culture and Recreation Advisory Committee and Advisory Committee feedback, as described in this report;
8. That the Office of the City Clerk, in consultation with the Gender and Race Equity, Inclusion, Indigenous Relations and Social Development Service, be directed to undertake a comprehensive review of recruitment, selection and appointment practices and associated policies and legislation that may improve Council's ability to achieve diverse representation in public appointments and report back to Council with findings and any recommendations in advance of the 2022-2023 recruitment process, as described in this report;
9. That the Appointment Policy be amended to include an updated equity and diversity statement as described in this report; and

10. That the standard Council and Committee report template be amended to include optional sections for Climate Implications, Economic Implications, and Indigenous, Gender and Equity Implications, as described in this report.

PART II – ACCOUNTABILITY AND TRANSPARENCY

1. Receive the 2020 Annual Report of the Integrity Commissioner, attached as Document 3;
2. That the Council-approved codes of conduct for Members of Council [By-law No. 2018-400], members of local boards [By-law No. 2018-399], and citizen members of the Built Heritage Sub-Committee [By-law No. 2018-401] be amended as described in this report and in Document 4;
3. That the *Lobbyist Registry By-law* [By-law No. 2012-309] be amended as described in this report and in Document 5;
4. That the Community, Fundraising and Special Events Policy be amended as described in this report and in Document 6; and
5. Receive the Integrity Commissioner's Interpretation Bulletin titled, "Use of Social Media," as attached in Document 3.

PART III – LOCAL BOARDS

1. Approve the following recommendations from the City/Business Improvement Area (BIA) Governance Working Group, as described in this report:
 - a. That ward Councillors appointed directly by City Council to a BIA Board of Management pursuant to Subsection 204(3)(a) of the *Municipal Act, 2001*, be *ex officio*, non-voting members of the Board of Management;
 - b. That the General Manager, Planning, Infrastructure and Economic Development, be delegated the authority to appoint to a BIA Board of Management those directors who have been selected by a vote of the membership of the improvement area in accordance with Subsection 204(3)(b)

of the Municipal Act, 2001;

- c. Direct Economic Development Services staff to develop a policy with respect to the relationship between Members of Council and BIA board members and staff, to be brought forward to the Finance and Economic Development Committee and Council in Q1 of 2021;
 - d. Direct Economic Development Services staff to develop a standardized BIA Governance By-law to be brought forward to the Finance and Economic Development Committee and Council in Q1 of 2021;
2. Receive the status report on the compliance of the City's Agencies, Boards and Commissions ("ABCs") with respect to their *Municipal Act, 2001* policy requirements and direct staff to provide a further update on ABC compliance as part of the 2022-2026 Governance Review;
 3. That the Chairs of Ottawa Board of Health and the Ottawa Police Services Board each be provided with a temporary half Full-time Equivalent (FTE) to support their roles, as a two-year pilot project to be funded from the Council Administrative Services budget, as described in this report; and
 4. That the Secretary-Treasurer of the Committee of Adjustment report to the City Clerk for administrative matters, as described in this report.

PART IV – AMENDMENTS TO VARIOUS BY-LAWS, POLICIES AND RELATED MATTERS

1. The amendments to the *Procedure By-law* as described in this report and in Document 7;
2. The amendments to the *Delegation of Authority By-law* as described in this report and in Document 8;
3. The amendments to the *Procurement By-law* as described in this report;
4. The amendments to the Delegation of Powers Policy as described

in this report and in Document 9;

5. The amendments to the Statutory Officer Recruitment, Appointment and Contract Administration Procedures as described in this report, including:
 - a. The performance review process for the Auditor General and City Manager, as set out in Document 10;
 - b. The voluntary exit interview process for statutory officers who report directly to City Council, as set out in Document 11;
6. Approve by-laws for statutory officers who report directly to City Council as described in this report, including:
 - a. The City Manager's By-law attached as Document 13;
 - b. The Integrity Commissioner's By-law attached as Document 14; and
7. The amendments to the Auditor General's By-law [By-law No. 2013-375, as amended], including the adoption of the Institute of Internal Auditors' (IIA) *International Standards for the Professional Practice of Internal Auditing* as the City of Ottawa audit standard, as described in this report and attached in Document 15.

PART V – OTHER MATTERS

1. Approve the updated Councillors' Office Manual attached as Document 19;
2. Direct the City Clerk to bring forward in Q3 of 2021 a report regarding matters relating to the 2022 Municipal Elections, as described in this report; and
3. That the City Clerk be delegated the authority to implement changes to all related processes, procedures, policies, terms of reference and to bring forward by-laws as required to implement Council's decisions further to the approval of this report and to

reflect the current organizational alignment.

The Committee heard from the following delegations:

*Miranda Gray spoke of the lack of public consultation on this process. She also provided comments on the advisory committee procedure by-law, the Council and Committee report template, the codes of conduct of members of Council and each Committee. A copy of her comments is held on file with the Office of the City Clerk.

*Angela Keller-Herzog, Community Associations for Environmental Sustainability spoke on the importance of the Climate Implications Section in report templates. She provided suggestions on policy concordance, quantified metrics, flooding risk and community emissions. A copy of her comments is held on file with the Office of the City Clerk.

*Tim Lash, Citizen Climate Counsel, provided two recommendations for Committees consideration: Initiate a dashboard reporting system and a requirement for Committee to provide notes in the Budget. A copy of his comments is held on file with the Office of the City Clerk.

The following correspondence was provided to the committee coordinator between November 4, 2020 and November 11, 2020. A copy of the written submission is held on file with the Office of the City Clerk.

- Email received on November 26, 2020 by the National Capital Heavy Construction Association

After questions and responses provided regarding an environmental lens and gender section in report templates, training for councillors and their office staff, and meeting location for this Committee, the Committee CARRIED this item as presented.

7. [OTTAWA WARD BOUNDARY REVIEW 2020 – RECOMMENDATIONS REPORT](#)

ACS2020-OCC-GEN-0005

CITY WIDE

REPORT RECOMMENDATION

That the Finance and Economic Development Committee recommend that City Council approve the recommendations for a new City of Ottawa ward boundary structure as set out in Document 1, to take effect for the 2022 Municipal Elections.

The Committee received a detailed slide presentation overview of the report from Beate Bowron, President, Etcetera, Gary Davidson, President, Davidson Group Inc. and Russell Matthews, Partner, Hemson Consulting Ltd. A copy of the presentation is held on file with the City Clerk.

Rick O'Connor, City Clerk, Tim Marc, Senior Legal Counsel, Innovative Client Services and the above-noted consultants were available to respond to questions. Councillors Deans, Egli and Menard were also present for this portion of the meeting.

Prior to receiving comments from public delegations, Vice-Chair Dudas introduced five motions (noted below) regarding Cumberland Ward, McKellar Park community, East Gardens community, the Ottawa Hospital area and the Vanier community.

The Honorable Don Boudria spoke against merging the east end francophones with Osgoode Ward.

Dan Boudria, Vice-Président, école catholiques du centre-est noted that school boards were not consulted or engaged in this process and spoke against changes to the Cumberland Ward.

Miranda Gray noted the challenges with the proposed changes to the Cumberland Ward and the density shifts in the downtown and urban core.

*Caroline Etter, Association Communautaire de Sarsfield spoke in opposition to the changes and expressed concerns that would affect the Sarsfield community.

John Bradley noted the tight knit community of Navan and how they interact daily in Cumberland and spoke in opposition of the proposed changes.

Linda Dunn, former Cumberland Councillor, noted how upset she was of the dismissal of ward residents in the Cumberland Ward. She urged Committee not to accept the changes to the Cumberland Ward.

Darrell Bartraw, Chair, Trillium Foundation, spoke of the balance that will be provided to Barrhaven with the proposed changes.

Jason MacDonald, Chair, Barrhaven Business Improvement Area spoke in support of the Direction to Staff proposed by Vice-Chair Dudas.

*Stacey Coburn, McKellar Park resident spoke against the severance of McKellar Park from Kitchissippi Ward. She outlined how the proposed changes would affect schools, small businesses, the community infrastructure and noted how the boundary review process is flawed.

The following correspondence was provided to the committee coordinator between November 20, 2020 and December 3, 2020. All correspondence and written submissions are held on file with the Office of the City Clerk.

- Email received on November 20, 2020 by Peter Thorn, Cardinal Glen CA
- Email received on November 21, 2020 by Sybil Powell. MPCA President
- Email received on November 21, 2020 by Allan Martel, Cardinal Glen CA
- Email received on November 22, 2020 by Diane Kaiser, Cardinal Glen CA
- Email received on November 26, 2020 by April Mills
- Email received on November 26, 2020 by Emily Buchanan, McKellar Park resident
- Email received on November 26, 2020 by Laureen Chung
- Email received on November 27, 2020 by Adam Mills
- Email received on November 27, 2020 by Birgit Scheichl
- Email received on November 27, 2020 by Johanne Lacombe, Présidente du Conseil écoles catholiques Centre-Est

- Email received on November 27, 2020 by Sara Gordier
- Email received on November 27, 2020 by Nathalie Freynet, McKellar Park resident
- Email received on November 28, 2020 by Avro Ray, McKellar Park resident
- Email received on November 28, 2020 by Bushra Saeed-Khan, McKellar Park resident
- Email received on November 28, 2020 by Trish Blackstaffe, McKellar Park resident
- Email received on November 28, 2020 by Lynne Zeitouni
- Email received on November 28, 2020 by Lynne Oreck-Wener, McKellar Park resident
- Email received on November 28, 2020 by Jason Kirby,
- Email received on November 28, 2020 by Steve Bafia
- Email received on November 28, 2020 by Jennifer Goodyer, McKellar Park resident
- Email received on November 28, 2020 by Carol and Ray Woltman
- Email received on November 29, 2020 by Pierrette Cote
- Email received on November 29, 2020 by Larry Murphy, McKellar Park resident
- Email received on November 29, 2020 by Brenda Burroughs
- Email received on November 29, 2020 by Karen Beattie
- Email received on November 29, 2020 by Cheryl and Gerry Maffre
- Email received on November 29, 2020 by John Campbell, McKellar Park resident
- Email received on November 29, 2020 by Paul Hope,
- Email received on November 29, 2020 by Faith Blacquiere

- Email received on November 29, 2020 by Stella Militano, McKellar Park resident
- Email received on November 29, 2020 by Debbie Lawes
- Email received on November 29, 2020 by Judy Chaplin
- Email received on November 29, 2020 by Joe Foster
- Email received on November 29, 2020 by Kay Foster, McKellar Park resident
- Email received on November 29, 2020 by Michael Goodyer, McKellar Park resident
- Email received on November 29, 2020 by Mijin Kim, McKellar Park resident
- Email received on November 29, 2020 by Jimmy Cheng
- Email received on November 29, 2020 by Carmen Veres, McKellar Park resident
- Email received on November 29, 2020 by Rob McCrae, McKellar Park resident
- Email received on November 29, 2020 by Dmitry Matveev; Ekaterina Matveeva; Keira Matveeva, McKellar Park residents
- Email received on November 29, 2020 by Erica Rubin, McKellar Park resident
- Email received on November 29, 2020 by Gerry Dust
- Email received on November 29, 2020 by Katie Pender
- Email received on November 30, 2020 by Jean Saint-Pierre
- Email received on November 30, 2020 by Lei Liu
- Email received on November 30, 2020 by Sharon Chop, McKellar Park resident
- Email received on November 30, 2020 by Nicole Reich, Eastway Gardens Community Association

- Email received on November 30, 2020 by Charles Xiao, McKellar Park resident
- Email received on November 30, 2020 by Sonja Droege, McKellar Park resident
- Email received on November 30, 2020 by Vicki Orsborne & David Ewing, McKellar Park residents
- Email received on November 30, 2020 by Kringen Henein, McKellar Park resident
- Email received on November 30, 2020 by Rick Vanstone, McKellar Park resident
- Email received on November 30, 2020 by Ruth Fawcett
- Email received on November 30, 2020 by Jeremy Gaudet and Allison McIntosh, McKellar Park residents
- Email received on November 30, 2020 by Matt Street
- Email received on November 30, 2020 by Holly Kardish, McKellar Park resident
- Email received on November 30, 2020 by Lauren and Robert LaBerge, McKellar Park residents
- Email received on November 30, 2020 by Robert Brocklebank
- Email received on November 30, 2020 by Hélène Grandmaitre
- Email received on November 30, 2020 by Caroline Tsien
- Email received on December 1, 2020 by Lauren Touchant, Vanier CA
- Email received on December 2, 2020 by Natalie Belovic
- Email received on December 2, 2020 by Denis Labreche
- Email received on December 3, 2020 by Joel Duff, President, Riverside Park CA

The Committee's questions to staff and consultants included, but were not limited to the following questions: how the urban boundary review will be assessed, the accuracy of the numbers provided in the report regarding the Kitchissippi ward, the importance of voter parity, Council's rights to make suggested modifications to the ward boundaries, the appeals process and the consultation process. It was also requested that the ward maps with the proposed changes be made available prior to the Council meeting on December 9, 2020.

After discussion, the Committee voted on the following five motions and provided a Direction to Staff as follows:

MOTION No. FEDC 2020 3/19

Moved by Councillor L. Dudas

WHEREAS Subsection 222(1) of the *Municipal Act, 2001* provides that a municipality has the authority "to divide or redivide the municipality into wards or to dissolve the existing wards"; and

WHEREAS on June 12, 2019, City Council considered the staff report titled, "City of Ottawa Ward Boundary Review (2019-2020)," and approved a process to review the City's ward boundaries and establish new boundaries in time for the 2022 Municipal Elections; and

WHEREAS the Council-approved ward boundary review process is aimed at addressing issues relating to "effective representation" and is meant to establish ward boundaries that could be used in at least three municipal elections (2022, 2026 and 2030) and, perhaps, a fourth municipal election in 2034; and

WHEREAS in accordance with Council direction arising from the June 2019 staff report, staff undertook a Request for Proposal (RFP) process to retain an independent consultant to conduct a comprehensive ward boundary review consistent with Council-approved Terms of Reference, and the consultant team of Beate Bowron Etcetera Inc., in association with The Davidson Group and Hemson Consulting Ltd., was retained through the RFP process; and

WHEREAS the consultant team began the Ottawa Ward Boundary Review 2020 in January 2020, with the first round of public consultation between March and April 2020, the subsequent development of an Options Report

and Supplementary Report, and the second round of public consultation between August and September 2020, as described in the staff report titled, “Ottawa Ward Boundary Review 2020 – Recommendations Report”; and

WHEREAS the consultant team has provided its final report titled, “Recommended Ward Boundaries: Final Report (November 13, 2020),” which sets out recommendations for a new City of Ottawa ward boundary structure, to take effect for the 2022 Municipal Elections; and

WHEREAS the Ward Boundary consultants have received overwhelming negative feedback from Cumberland residents to the proposed merger of rural Cumberland to Osgoode; and

WHEREAS the residents of rural Cumberland have overwhelmingly voiced their desire to remain attached to the wards of Orleans and Cumberland; and

WHEREAS Cumberland ward has the highest proportion of francophone residents of any ward in the City of Ottawa at 36.5% (2018); and

WHEREAS the francophone community indicated a strong desire to not have its elected representation diluted by a merger with Osgoode ward; and

WHEREAS City Council carried a motion on July 15, 2020 providing for Option 6 which calls for the protection of existing historical communities of interest;

THEREFORE BE IT RESOLVED that the recommendations for a new City of Ottawa ward boundary structure as set out in the report titled, “Recommended Ward Boundaries: Final Report (November 13, 2020),” be amended as follows:

That the boundaries of RW-6 be amended to include the lands south of Wilhaven Drive, west of Canaan Road, north of Russell Road and east of the VIA Rail corridor and Milton Road.

CARRIED on a division of 10 yeas and 1 nay, as follows:

YEAS (10): Councillors J. Cloutier, G. Darouze, E. El-Chantiry, G. Gower, A. Hubley, M. Luloff, J. Suds, T. Tierney, Vice Chair L. Dudas and Mayor J. Watson

NAYS (1): Councillor S. Moffatt

MOTION No. FEDC 2020 4/19

Moved by Councillor L. Dudas

WHEREAS Subsection 222(1) of the *Municipal Act, 2001* provides that a municipality has the authority “to divide or redivide the municipality into wards or to dissolve the existing wards”; and

WHEREAS on June 12, 2019, City Council considered the staff report titled, “City of Ottawa Ward Boundary Review (2019-2020),” and approved a process to review the City’s ward boundaries and establish new boundaries in time for the 2022 Municipal Elections; and

WHEREAS the Council-approved ward boundary review process is aimed at addressing issues relating to “effective representation” and is meant to establish ward boundaries that could be used in at least three municipal elections (2022, 2026 and 2030) and, perhaps, a fourth municipal election in 2034; and

WHEREAS in accordance with Council direction arising from the June 2019 staff report, staff undertook a Request for Proposal (RFP) process to retain an independent consultant to conduct a comprehensive ward boundary review consistent with Council-approved Terms of Reference, and the consultant team of Beate Bowron Etcetera Inc., in association with The Davidson Group and Hemson Consulting Ltd., was retained through the RFP process; and

WHEREAS the consultant team began the Ottawa Ward Boundary Review 2020 in January 2020, with the first round of public consultation between March and April 2020, the subsequent development of an Options Report and Supplementary Report, and the second round of public consultation between August and September 2020, as described in the staff report titled, “Ottawa Ward Boundary Review 2020 – Recommendations Report”; and

WHEREAS the consultant team has provided its final report titled, “Recommended Ward Boundaries: Final Report (November 13, 2020),”

which sets out recommendations for a new City of Ottawa ward boundary structure, to take effect for the 2022 Municipal Elections; and

WHEREAS the current boundary between Ward 7 – Bay and Ward 15 – Kitchissippi is Sherbourne Avenue; and

WHEREAS the Recommended Ward Boundaries would see the boundary between RW-20 (Kitchissippi) and RW-24 (Bay) shift to Denbury Avenue, impacting approximately 7,000 residents, primarily in the McKellar Park neighbourhood; and

WHEREAS The McKellar Park community shares schools, federal and provincial electoral boundaries, shopping and recreation patterns with the Westboro community, and is tightly integrated with the concerns of the broader Kitchissippi Ward; and

WHEREAS Bay Ward will be the center of significant intensification in the coming years, including several Transit-oriented Developments at the new LRT stations, and workload issues for the Bay Ward Councillor are expected to become more significant in the near future;

THEREFORE BE IT RESOLVED that the recommendations for a new City of Ottawa ward boundary structure as set out in the report titled, “Recommended Ward Boundaries: Final Report (November 13, 2020),” be amended as follows:

That the boundary between RW-20 (Kitchissippi) and RW-24 (Bay) remain Sherbourne Avenue.

LOST on a division of 0 yeas and 11 nays, as follows:

YEAS

(0):

NAYS Councillors J. Cloutier, G. Darouze, E. El-Chantiry, G. Gower,
(11): A. Hubley, M. Luloff, S. Moffatt, J. Sudds, T. Tierney, Vice
 Chair L. Dudas and Mayor J. Watson

MOTION No. FEDC 2020 5/19

Moved by Councillor L. Dudas

WHEREAS Subsection 222(1) of the *Municipal Act, 2001* provides that a municipality has the authority “to divide or redivide the municipality into wards or to dissolve the existing wards”; and

WHEREAS on June 12, 2019, City Council considered the staff report titled, “City of Ottawa Ward Boundary Review (2019-2020),” and approved a process to review the City’s ward boundaries and establish new boundaries in time for the 2022 Municipal Elections; and

WHEREAS the Council-approved ward boundary review process is aimed at addressing issues relating to “effective representation” and is meant to establish ward boundaries that could be used in at least three municipal elections (2022, 2026 and 2030) and, perhaps, a fourth municipal election in 2034; and

WHEREAS in accordance with Council direction arising from the June 2019 staff report, staff undertook a Request for Proposal (RFP) process to retain an independent consultant to conduct a comprehensive ward boundary review consistent with Council-approved Terms of Reference, and the consultant team of Beate Bowron Etcetera Inc., in association with The Davidson Group and Hemson Consulting Ltd., was retained through the RFP process; and

WHEREAS the consultant team began the Ottawa Ward Boundary Review 2020 in January 2020, with the first round of public consultation between March and April 2020, the subsequent development of an Options Report and Supplementary Report, and the second round of public consultation between August and September 2020, as described in the staff report titled, “Ottawa Ward Boundary Review 2020 – Recommendations Report”; and

WHEREAS the consultant team has provided its final report titled, “Recommended Ward Boundaries: Final Report (November 13, 2020),” which sets out recommendations for a new City of Ottawa ward boundary structure, to take effect for the 2022 Municipal Elections; and

WHEREAS the current boundary between Ward 11 – Beacon Hill-Cyrville and Ward 18 Alta Vista stretches diagonally between Star Top Road and

**Triole Street, with the community of Eastway Gardens located in Ward 18;
and**

WHEREAS the Recommended Ward Boundaries report sees the boundary between RW-13 (Beacon Hill-Cyrville) and RW-14 (Alta Vista) shift to Industrial Avenue and Innes Road, affecting approximately 1,000 residents living in the Eastway Gardens community by moving them to RW-13 (Beacon Hill-Cyrville); and

WHEREAS the Eastway Gardens community has a social connection to the existing neighborhoods in Alta Vista, including shared Community Associations;

WHEREAS significant changes will occur within the Eastway Gardens community in the coming years, including the Canada Lands Company Plan of Subdivision for Tremblay and St-Laurent, the Plan of Subdivision proposal for 25 Pickering, the Tremblay Road Realignment and the Belfast road overpass cycle path and road renewal; and

WHEREAS the proposed boundary change would isolate the Eastway Gardens community from other residential neighbourhoods in RW-13 (Beacon Hill-Cyrville) as it separated by Highway 417 and the VIA Rail corridor;

THEREFORE BE IT RESOLVED that the recommendations for a new City of Ottawa ward boundary structure as set out in the report titled, "Recommended Ward Boundaries: Final Report (November 13, 2020)," be amended as follows:

That the boundary between RW-13 (Beacon Hill-Cyrville) and RW-14 (Alta Vista) be adjusted to be Highway 417, St. Laurent and the Via Rail Corridor.

CARRIED with Councillor S. Moffatt dissenting.

MOTION No. FEDC 2020 6/19

Moved by Councillor L. Dudas

WHEREAS Subsection 222(1) of the *Municipal Act, 2001* provides that a municipality has the authority “to divide or redivide the municipality into wards or to dissolve the existing wards”; and

WHEREAS on June 12, 2019, City Council considered the staff report titled, “City of Ottawa Ward Boundary Review (2019-2020),” and approved a process to review the City’s ward boundaries and establish new boundaries in time for the 2022 Municipal Elections; and

WHEREAS the Council-approved ward boundary review process led by independent consultants is aimed at addressing issues relating to “effective representation” and is meant to establish ward boundaries that could be used in at least three municipal elections (2022, 2026 and 2030) and, perhaps, a fourth municipal election in 2034; and

WHEREAS the consultant team has provided its final report titled, “Recommended Ward Boundaries: Final Report (November 13, 2020),” which sets out recommendations for a new City of Ottawa ward boundary structure, to take effect for the 2022 Municipal Elections; and

WHEREAS the Ottawa Hospital, is undertaking one of the most important community projects to be built over the next decade, when it constructs its new campus; and

WHEREAS the Recommended Ward Boundaries would see the majority of the Ottawa Hospital expansion property located in RW-21 (River), with the exception of a small parcel of land, which currently serves as a parking lot, in RW-19 (Capital); and

WHEREAS this parcel of land was moved to RW-21 (River) in Options 1 and 2 as splitting a hospital site between two wards creates a more complex planning approval process;

THEREFORE BE IT RESOLVED that the recommendations for a new City of Ottawa ward boundary structure as set out in the report titled, “Recommended Ward Boundaries: Final Report (November 13, 2020),” be amended as follows:

That the parking lot bounded by Carling Avenue to the north, Prince of Wales Drive to the south, Preston Street to the east and the Trillium Line to the west, be added from RW-19 (Capital) to RW-21 (River).

CARRIED

MOTION No. FEDC 2020 7/19

Moved by Councillor L. Dudas

WHEREAS Subsection 222(1) of the *Municipal Act, 2001* provides that a municipality has the authority “to divide or redivide the municipality into wards or to dissolve the existing wards”; and

WHEREAS on June 12, 2019, City Council considered the staff report titled, “City of Ottawa Ward Boundary Review (2019-2020),” and approved a process to review the City’s ward boundaries and establish new boundaries in time for the 2022 Municipal Elections; and

WHEREAS the Council-approved ward boundary review process led by independent consultants is aimed at addressing issues relating to “effective representation” and is meant to establish ward boundaries that could be used in at least three municipal elections (2022, 2026 and 2030) and, perhaps, a fourth municipal election in 2034; and

WHEREAS the consultant team has provided its final report titled, “Recommended Ward Boundaries: Final Report (November 13, 2020),” which sets out recommendations for a new City of Ottawa ward boundary structure, to take effect for the 2022 Municipal Elections; and

WHEREAS the recommended boundaries move fixtures of Vanier, including Riverain Park, the Vanier Towers, the Inuuqatigiit – Centre for Inuit Children, Youth and Families and the Centre Educatif Tournesol, to RW-16 Rideau-Rockcliffe; and

WHEREAS re-aligning the southern boundary between RW-16 (Rideau-Rockcliffe) and RW-17 (Rideau-Vanier) to include more of the former City of Vanier, a distinct community of interest, is possible while ensuring both wards remain within the generally accepted variance for the majority of the boundary review period;

THEREFORE BE IT RESOLVED that the recommendations for a new City of Ottawa ward boundary structure as set out in the report titled, “Recommended Ward Boundaries: Final Report (November 13, 2020),” be amended as follows:

That the southern boundary between RW-16 (Rideau-Rockcliffe) and RW-17 (Rideau-Vanier) be moved from McArthur Avenue to Donald Street, and the eastern boundary remain Rue de L’église but extend west on McArthur Avenue and south on Brant Street to Donald Street.

CARRIED with Councillor S. Moffatt dissenting.

The item CARRIED as amended with Councillor Moffatt dissenting on the report recommendations. The following Direction to Staff was also provided:

DIRECTION TO STAFF

That the Consulting Team and Staff be directed to review the population forecast for the recommended wards RW-8 and RW-9, prior to the City Council meeting of December 9, 2020, based on a division of Barrhaven at Greenbank Road, for the years 2022, 2026, 2030 and 2034 to determine if any adjustments are appropriate to the recommended Ward Boundaries.

COUNCIL AND COMMITTEE SERVICES

8. [STATUS UPDATE – FINANCE AND ECONOMIC DEVELOPMENT COMMITTEE INQUIRIES AND MOTIONS – FOR THE PERIOD ENDING NOVEMBER 18, 2020](#)

ACS2020-OCC-FED-0019

CITY WIDE

REPORT RECOMMENDATION

That the Finance and Economic Development Committee receive this report for information.

RECEIVED

PLANNING, INFRASTRUCTURE AND ECONOMIC DEVELOPMENT

RIGHT OF WAY, HERITAGE AND URBAN DESIGN SERVICES

9. [BYWARD MARKET PUBLIC REALM PLAN](#)

ACS2020-PIE-RHU-0027

RIDEAU-VANIER (12)

REPORT RECOMMENDATIONS

That Finance and Economic Development Committee recommend Council:

- 1. Approve the ByWard Market Public Realm Plan, as described in this report and attached in Document 3.**
- 2. Direct staff from the Planning, Infrastructure and Economic Development Department to evaluate the existing governance of the public realm in the ByWard Market and report back to Committee and Council in Q2 2021 with recommendations to improve place-making operations and regulation, as described in this report.**
- 3. Direct staff to seek out funding from other levels of government and through prioritization within the 2022 City's capital program, to proceed with the detailed design phase for York Street Flex Plaza (from Sussex Drive to ByWard Market Square), as described in this report.**
- 4. Direct staff to undertake a detailed transportation study for the Rideau-Sussex Node followed by a national design competition, as described in this report, using funds available in the 2020 and 2021 public realm minor intervention account.**
- 5. Direct staff from Planning, Infrastructure and Economic Development Department to initiate a Request for Information in Q4 2021 to redevelop the municipal ByWard Garage (Parking Lot 04) at 70 Clarence, using funds from the 2021 public realm minor**

intervention account, and to return to Finance and Economic Development Committee to present its findings.

- 6. Direct staff from Planning, Infrastructure and Economic Development Department and Roads and Parking Services to investigate partnerships according to the Parking Replacement Strategy for ByWard Market, as described in this report.**
- 7. Direct staff from the Planning, Infrastructure and Economic Development Department to immediately launch a Working Group on economic recovery for the ByWard Market, as described in this report, with group representation from the Mayor's Office, Ward Councillor's office, Marchés d'Ottawa Markets Corporation, the ByWard Market Business Improvement Area, the Lowertown Community Association, the National Capital Commission and other key external stakeholders.**

Court Curry, Manager, Right of Way, Heritage and Urban Design Services, Planning, Infrastructure and Economic Development (PIED) introduced Jillian Savage, Planner II, PIED spoke to a PowerPoint presentation, a copy of which is held on file with the Office of the City Clerk.

Steve Ball, President, Ottawa Gatineau Hotel Association spoke in support of the staff report noting the benefits to the hotel industry.

Catherine Callary, Ottawa Tourism also spoke in support of the realm plan and noted the impacts on tourism since the pandemic.

* Liz Bernstein, Community Association Forum for Environmental Sustainability (CAFES) spoke in support of the report and outlined the positive impacts of tourism and local businesses.

Ashley Hopkins, Co-Chair Byward Market BIA, Paradigm Properties Inc., acting as an agent for the property, spoke in support of the report and urged Committee to have a proactive approach for timing and the implementation of the plan.

John Borsten, Zaks Diner echoed previous speakers, noting his support of the plan.

*Brian Lahey, The Properties Group spoke in support and noted this plan who benefit the areas in the ByWard Market that have deteriorated throughout the years.

Grant Hooker, BeaverTails Ottawa Inc. spoke of how the plan will attract tourism and give visitors a sense of beauty and vitality of the regions. He noted his support of the plan

*Norman Moyer, Lowertown Community Association supports major investments in the coming decade to fund the renewal of the ByWard Market and urged the Committee to support the report.

Zachary Dayler, Executive Director, Ottawa Markets spoke in support of the plan however cautioned staff to ensure markets are involved in the program defining in the ByWard Market.

*Jeff Darwin had registered to speak, however due to technical difficulties, he was not able to do so. A copy of his presentation is held on file with the Office of the City Clerk.

*Alexandra Badzak, Director and Chief Executive Officer, Ottawa Art Gallery encouraged the committee to endorse the ByWard Market Public Realm Plan and ensure to have stakeholder engagement.

Carole Anne Piccinin, Exec. Director, Ottawa Festivals Network spoke in support of the plan, emphasizing the benefits to small business and tourism.

Todd Brown applauded city staff for the proposed realm plan and echoed his support on the report.

*Sueling Ching, Ottawa Board of Trade (OBOT) noted OBOT's support to strategies that create and enhance community amenities and culture, economic growth and tourism assets, such as the ByWard Market plan.

Ross Meredith, General Manager, Westin and Delta Hotels spoke in support of the plan and noted the importance of the ByWard Market. He thanked staff for their work on the plan.

The following correspondence was provided to the committee coordinator between November 26, 2020 and December 3, 2020. Correspondence and written submissions are held on file with the Office of the City Clerk.

- Email received on November 26, 2020 by Sylvie Grenier, Lowertown resident
- Email received on November 30, 2020 by Barbara Greenberg, Bike Ottawa
- Email received on December 30, 2020 by Toon Dreessen, President, Architects DCA
- Email received on November 30, 2020 by Liz Bernstein
- Email received on December 1, 2020 by Sarah Jennings
- Email received on December 2, 2020 by Sherrill Owen
- Email received on December 3, 2020 by Alexandra Badzak, Director & CEO, Ottawa Art Gallery
- Email received on December 3, 2020 by Lucie Bureau, National Capital Commission

After discussion, the Committee CARRIED the report recommendations as presented.

PLANNING SERVICES

10. [BROWNFIELD GRANT APPLICATION – 256 RIDEAU STREET AND 211 BESSERER STREET](#)

ACS2020-PIE-PS-0113

RIDEAU-VANIER (12)

REPORT RECOMMENDATIONS

That Finance and Economic Development Committee recommend Council:

1. **Approve the Brownfield Redevelopment Grant application submitted by 9840508 Canada Inc. (Ashcroft Inc.), owner of the property at 256 Rideau Street and 211 Besserer Street, for a Property Tax Assistance Grant under the Brownfield Redevelopment Community Improvement Plan Program not to**

exceed a total of \$620,345 for which the grant payment period will be phased over a maximum of three years of development, subject to the establishment of, and in accordance with, the terms and conditions of the Brownfield Redevelopment Grant Agreement;

2. Delegate the authority to the General Manager, Planning, Infrastructure and Economic Development, to execute a Brownfields Redevelopment Grant Agreement with 9840508 Canada Inc. (Ashcroft Inc.), establishing the terms and conditions governing the payment of the grant for the redevelopment of 256 Rideau Street and 211 Besserer Street, to the satisfaction of the General Manager, Planning, Infrastructure and Economic Development Department, the City Solicitor and the City Treasurer.

CARRIED

RECREATION, CULTURAL AND FACILITY SERVICES

PARKS AND FACILITIES PLANNING

11. [DESCHÂTELETS BUILDING \(205 SCHOLASTIC DRIVE\)](#)

ACS2020-RCF-GEN-0016

CAPITAL (17)

REPORT RECOMMENDATIONS

That the Finance and Economic Development Committee recommend Council:

- 1) Confirm the City of Ottawa's interest in a partnership to develop community recreation space at 205 Scholastic Drive (formerly known as 175 Main St.) and direct the General Manager of Recreation, Cultural and Facility Services to execute the attached Memorandum of Understanding between the City of Ottawa and

the École-Catholique Centre Est which outlines the agreed upon roles and responsibilities relating to this partnership project

- 2) Delegate authority to the General Manager, Recreation, Cultural and Facility Services in consultation with the Director, Corporate Real Estate Office to negotiate agreements, including a detailed financial plan for the City's contribution, with École-Catholique Centre Est for the construction and operation of a community recreation component in the Deschâtelets Building at 205 Scholastic Drive for City Council approval; and**
- 3) Approve a one-time City of Ottawa contribution of \$50,000 from existing Recreation, Cultural and Facility Services budgets to produce, in partnership with École-Catholique Centre Est, a Class C cost estimate to effectively determine the detailed design costs and construction value of including a community recreation component in the Deschâtelets Building and Greystone Village development**

During the consent portion of the agenda, Councillor Dudas introduced the following technical amendment motion:

MOTION No. FEDC 2020 8/19

Moved by Vice Chair L. Dudas

WHEREAS on November 20, 2020, the Report titled "Deschâtelets Building (205 Scholastic Drive) (ACS2020-RCF-GEN-0016)", listed as Item 11 on the Finance and Economic Development Committee Agenda 19 for the meeting of December 1, 2020, was circulated to Members of Council and staff, and posted on Ottawa.ca; and

WHEREAS Schedule "B" of the Memorandum of Understanding (Document 1) was not included in the report;

THEREFORE, BE IT RESOLVED THAT, pursuant to Subsection 89(3) of the Procedure By-law, Schedule "B", be added to the above-noted report for today's meeting.

CARRIED

Kelly Rhodenizer, Director, Commercial and Multi-Family Development and Luc Poulin, Conseil des écoles catholiques du Centre-Est (CECCE) had registered to speak in support of the report however opted not to speak given the Committee was prepared to approve the report on consent.

The following correspondence is held on file with the Office of the City Clerk.

- Email received on November 30, 2020 by Bob Gordon, President, Old Ottawa East Community Association

The Committee CARRIED the report recommendation as amended by FEDC Motion N°. 2020 8/19.

INFORMATION PREVIOUSLY DISTRIBUTED

A [ECONOMIC DEVELOPMENT UPDATE Q1 2020 AND Q2 2020](#)

ACS2020-PIE-EDP-0041

CITY WIDE

NOTICES OF MOTIONS (FOR CONSIDERATION AT A SUBSEQUENT MEETING)

MOTION

Moved by Vice Chair L. Dudas

WHEREAS the City of Ottawa has implemented multiple economic recovery programs and initiatives in response to the impact of the pandemic on our city's economic wellbeing; and

WHEREAS the pandemic has resulted in an increase in unemployment rates to 8.2% in October, and placed additional strain on social service providers as they work to provide services to meet the rise in demand; and

WHEREAS increasing employment opportunities for disadvantaged groups who may face barriers in accessing the labour market can cause a ripple effect, benefiting the City's greater economic and social situation; and

WHEREAS the City of Ottawa's Supply Services is actively supporting the City's sustainability objectives by pursuing social procurement strategies and opportunities to build capacity in the social enterprise marketplace; and

WHEREAS jurisdictions such as Vancouver, Toronto and Calgary have successfully adopted Social Procurement Plans and provide useful examples for the City of Ottawa to consider when looking at its own procurement policies as both a municipality and local anchor purchasing institution; and

WHEREAS social procurement is not an added cost, but an innovative adaptation of current procurement processes to achieve broader city goals including local economic development, social impact, targeted employment or training, and environmental benefits; and

WHEREAS various Ottawa social sector organizations, such as United Way East Ontario and others, have been working closely with social innovators and social entrepreneurs for many years now and are well positioned to provide suggestions and advice on possible opportunities for City engagement to promote these social enterprises in the context of pandemic economic recovery initiatives;

THEREFORE IT BE RESOLVED that as part of the City's COVID 19 economic recovery efforts, the Chief Procurement Officer identify opportunities to include and encourage the City's use of social procurement projects and social enterprises in City procurement, in close collaboration with City Economic Development staff, staff from the Community and Social Services Department, City staff on the Human Needs Taskforce, Invest Ottawa, as well as community stakeholders, such as the United Way East Ontario and Community Foundation, Buy Social Canada and others as appropriate, with the intent of ensuring: citizen-led economic efforts, local social procurement capacity building and job creation initiatives are included in the City's overall recovery strategy; and

BE IT FURTHER RESOLVED that the Chief Procurement Officer report back to the Finance and Economic development Committee no later than the end of Q3 2021 with the actions taken to enhance social sustainability in City Procurement, and

recommendations to incorporate social enterprises in future City procurement for Committee and Council's consideration; and

BE IT FURTHER RESOLVED that social procurement opportunities be considered as part of projects initiated by other levels of government, where appropriate.

ADJOURNMENT

The meeting adjourned at 3:30 p.m.

Original Signed by:
Carole Legault

Original Signed by:
Mayor Jim Watson

Committee Coordinator

Chair