

**Report to  
Rapport au:**

**Ottawa Board of Health  
Conseil de santé d'Ottawa  
7 November 2022 / 7 novembre 2022**

**Submitted on October 27, 2022  
Soumis le 27 octobre 2022**

**Submitted by  
Soumis par:**

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**Ward: CITY WIDE / À L'ÉCHELLE DE LA VILLE      File Number: ACS2022-OPH-KPQ-0005**

**SUBJECT:** Ottawa Public Health's Strategic Plan for 2019-2022 – Update from  
Quarter Three of 2022

**OBJET:** Plan stratégique de Santé publique Ottawa pour 2019-2022 – Mise à jour  
du troisième trimestre 2022

#### **REPORT RECOMMENDATION**

**That the Board of Health for the City of Ottawa Health Unit receive this report for information.**

#### **RECOMMANDATION DU RAPPORT**

**Que le Conseil de santé de la circonscription sanitaire de la ville d'Ottawa prenne connaissance de ce rapport à titre d'information.**

## **BACKGROUND**

[Protecting our Community's Health: Ottawa Public Health's 2019-2022 Strategy](#) was approved by the Board of Health in June of 2019 and updated in September 2020 and November 2021, with progress reports provided quarterly. This report provides an update on progress made in quarter three of 2022.

## **DISCUSSION**

Ottawa Public Health (OPH) is in the final full year of the 2019-2022 Strategic Plan. Each year, the strategy is refreshed through an annual action plan to align with the key objectives and priorities of the year. To date, OPH has made positive progress towards this year's action plan.

OPH continued its messaging to help families assess their risk and choose the best layers of protection against COVID-19. One example of this messaging is through the release of a [weekly COVID-19 snapshot](#), which provides timely data trends and key messages for residents.

OPH continues to encourage residents to be vaccinated with all eligible doses of the COVID-19 vaccine, including a new bivalent dose, to ensure optimal protection against severe COVID-19. Throughout the quarter, focus was on the administration of fourth doses as well as the administration of the bivalent vaccine to eligible populations. By the end of the quarter over 111,250 fourth doses and 17,000 bivalent doses were administered in Ottawa.

With the start of a new school year underway, the School Health Team continues to work to address the impacts of the pandemic in the school setting, and strategically promote the health and well-being of the school aged population and their families, starting with a focus on immunization catch-up clinics and dental screening.

OPH continued its enhanced operations for Monkeypox. Operational activities included supporting clinical assessment (including testing) and administration of vaccines through pop-up clinics with partners and stakeholders. OPH responded to barriers expressed from the community by offering more evening and weekend appointments, piloting outdoor clinics, and diversifying pop-up clinic options to ensure eligible community members were reached.

OPH remains in Step 3 of its Recovery Roadmap, with the key action in this step being the identification of future priorities as an organization. OPH encouraged employees to

participate in the OPH Recovery Planning Virtual Data Walk, which sought continued feedback and ideas from employees on key re-imagine focus areas.

At the end of the quarter, using the key performance measures set out for each of the six strategic goals, OPH met its target for goals 1, 2, and 6 and was slightly under target for goals 3, 4, and 5.

<b>Goal 1</b> - Drive innovative approaches to mental health & substance use	
<b>Goal 2</b> - Healthy communities by design	
<b>Goal 3</b> - Advance and monitor population health through a health equity lens	
<b>Goal 4</b> - A healthy and agile workplace and workforce	
<b>Goal 5</b> - Continuously improve and evolve our core work to maximize impact	
<b>Goal 6</b> - Collaborate and engage strategically with OHTs, partners, stakeholders, communities, and clients to help strengthen the health system	

Document 1 provides an overview of progress made, as well as some key highlights and challenges for each of the six goals and one transformational initiative approved as part of the 2019-2022 Strategic Plan annual refresh.

### **Next steps**

Staff will continue to provide regular updates to the Board of Health on progress made in implementing the 2019-2022 Strategic Plan. The next report will be submitted to the Board of Health in April 2023 and will include progress from Q4 of 2022. This report will be the last quarterly report for this term of the Strategy.

### **RURAL IMPLICATIONS**

There are no rural implications associated with this report.

## **CONSULTATION**

This report is administrative in nature and therefore no public consultation is required.

## **LEGAL IMPLICATIONS**

There are no legal impediments to receiving this report for information.

## **RISK MANAGEMENT IMPLICATIONS**

There are no risk management implications associated with this report.

## **FINANCIAL IMPLICATIONS**

There are no financial implications associated with this report.

## **ACCESSIBILITY IMPACTS**

Accessibility was considered in the writing of this report.

## **ALIGNMENT WITH OTTAWA PUBLIC HEALTH STRATEGIC PRIORITIES**

This report provides an update on the Strategic Plan for quarter one of 2022.

## **SUPPORTING DOCUMENTATION**

Document 1: Protecting our Community's Health – Ottawa Public Health's 2019-2022 Strategy– 2022 Quarter 3 Progress Update

## **DISPOSITION**

This report is presented to the Board of Health for information.