

**Report to  
Rapport au:**

**Ottawa Board of Health  
Conseil de santé d'Ottawa  
7 November 2022 / 7 novembre 2022**

**Submitted on October 27, 2022  
Soumis le 27 octobre 2022**

**Submitted by  
Soumis par:  
Dr. / D<sup>re</sup> Vera Etches,  
Medical Officer of Health / Médecin chef en santé publique**

**Contact Person  
Personne ressource:  
Dr. / D<sup>re</sup> Vera Etches, Medical Officer of Health / Médecin chef en santé publique  
Ottawa Public Health / Santé publique Ottawa  
613-580-2424, x. 23681, [Vera.Etches@Ottawa.ca](mailto:Vera.Etches@Ottawa.ca)**

**Ward: CITY WIDE / À L'ÉCHELLE DE LA VILLE      File Number: ACS2022-OPH-MOH-0010**

**SUBJECT:** Protecting our Community's Health: Ottawa Public Health 2019–2022  
Strategy – End of Term Report

**OBJET:** Protéger la santé de notre communauté: Santé publique Ottawa stratégie  
2019-2022 – Rapport de fin de mandat

#### **REPORT RECOMMENDATION**

**That the Board of Health for the City of Ottawa Health Unit receive this report for information.**

#### **RECOMMANDATION DU RAPPORT**

**Que le Conseil de santé pour la circonscription sanitaire de la Ville d'Ottawa prenne connaissance de ce rapport à titre d'information.**

## **BACKGROUND**

Ottawa Public Health's (OPH) strategic plan provided a four-year vision to guide decision-making and orient the delivery of public health programs and services to advance and improve population health.

At its meeting in June 2019, the Board of Health approved a report titled [Protecting Our Community's Health: Ottawa Public Health's 2019-2022 Strategy](#), which set out a roadmap and vision for the organization for the duration of the Board's term and provided a framework to guide future decision-making. The Strategic Plan addressed key public health challenges in Ottawa and identified a series of strategic directions to advance population health.

Strategic Direction #1 – Promote mental health and reduce the health and social harms of substance use

Strategic Direction #2 - Drive prevention across the health system

Strategic Direction #3 - Influence the social and physical environments that support health and well-being

Strategic Direction #4 - Maximize potential in people, processes and resources

In addition to the strategic directions, the 2019-2022 Strategic Plan also outlined associated annual goals and transformational initiatives, which were updated in September 2020 and November 2021 to reflect the changing climate affecting health in Ottawa. Throughout the term of the Strategy, OPH has reported to the Board of Health on a quarterly basis on the progress made towards implementing the Strategic Plan.

## **DISCUSSION**

Reporting on progress enables OPH to demonstrate accountability to the Board of Health, the Ministry of Health, health care partners, as well as to the communities it serves. Accordingly, the purpose of this report is to inform the Board of some of the key accomplishments in advancing the four (4) strategic directions adopted for the 2019-2022 term. Document 1 outlines how the strategic directions were advanced through the term of the Strategy and includes some highlights about what will continue to move these priorities forward.

Additional information on the progress made towards advancing the Strategic Plan can be found in the quarterly Board of Health reports provided throughout the term. These reports include overall goal progress status, accomplishments, and challenges for each

quarter. As a result of the COVID-19 pandemic response, quarterly reports were not provided in 2020, however a year-in-review report was provided in its absence.

### **NEXT STEPS**

The planning process for the Board of Health's 2023-2026 Strategic Plan is underway and will continue into the new year, with the goal of having a new strategic plan approved by the Board early in the new term.

### **RURAL IMPLICATIONS**

There are no rural implications associated with this report.

### **CONSULTATION**

As this report is administrative in nature, no public consultation was undertaken.

### **LEGAL IMPLICATIONS**

There are no legal impediments to receiving the information in this report.

### **RISK MANAGEMENT IMPLICATIONS**

There are no risk management implications associated with this report.

### **FINANCIAL IMPLICATIONS**

There are no financial implications associated with this report.

### **ACCESSIBILITY IMPACTS**

There are no accessibility impacts associated with this report.

### **SUPPORTING DOCUMENTATION**

Document 1: Protecting our Community's Health: Ottawa Public Health 2019–2022 Strategy – End of Term Report

### **DISPOSITION**

This report is presented to the Board for information purposes.