

**City Of Ottawa**  
**2023 Draft Capital Budget**  
**All Committees, Boards, and Commission**  
**Four Year Forecast Summary**  
**In Thousands (\$000)**

	2023	2024	2025	2026	Total
<b>Agriculture &amp; Rural Affairs Committee</b>					
Parks, Recreation & Culture	0	1,059	0	0	1,059
Transportation Services	5,500	6,000	6,500	7,000	25,000
<b>Agriculture &amp; Rural Affairs Committee Total</b>	<b>5,500</b>	<b>7,059</b>	<b>6,500</b>	<b>7,000</b>	<b>26,059</b>
<b>Community Services Committee</b>					
Child Care	435	402	350	360	1,547
Long Term Care	1,885	1,170	1,210	1,240	5,505
Parks, Recreation & Culture	58,929	86,810	119,318	81,977	347,034
Social Services	360	350	360	380	1,450
<b>Community Services Committee Total</b>	<b>61,609</b>	<b>88,732</b>	<b>121,238</b>	<b>83,957</b>	<b>355,536</b>
<b>Emergency Preparedness and Protective Services Committee</b>					
By-Law & Regulatory Services	276	695	985	647	2,603
Public Safety Service	515	555	690	705	2,465
Ottawa Paramedic Services	2,717	3,962	2,715	1,838	11,232
Ottawa Fire Services	9,514	12,166	16,110	35,900	73,690
<b>Emergency Preparedness and Protective Services Committee Total</b>	<b>13,022</b>	<b>17,378</b>	<b>20,500</b>	<b>39,090</b>	<b>89,990</b>
<b>Environment and Climate Change Committee - Rate</b>					
Drinking Water Services	68,756	115,590	94,312	40,433	319,091
Integrated Water & Wastewater	19,080	18,400	19,900	21,250	78,630
Stormwater Services	39,964	65,488	20,931	27,672	154,054
Wastewater Services	102,455	82,615	72,034	22,264	279,368
<b>Environment and Climate Change Committee - Rate Total</b>	<b>230,255</b>	<b>282,093</b>	<b>207,177</b>	<b>111,619</b>	<b>831,143</b>
<b>Environment and Climate Change Committee - Tax</b>					
Environment	9,610	9,851	9,850	9,850	39,161
Solid Waste	35,943	34,264	5,957	69,975	146,139
<b>Environment and Climate Change Committee - Tax Total</b>	<b>45,553</b>	<b>44,115</b>	<b>15,807</b>	<b>79,825</b>	<b>185,300</b>

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	2023	2024	2025	2026	Total
<b>Finance and Corporate Services Committee</b>					
General Government	3,505	2,895	1,870	1,900	10,170
Information Technology	10,450	11,468	12,852	14,064	48,834
<b>Finance and Corporate Services Committee Total</b>	<b>13,955</b>	<b>14,363</b>	<b>14,722</b>	<b>15,964</b>	<b>59,004</b>
<b>Planning and Housing Committee</b>					
Building Services	240	0	0	0	240
Housing Services	15,000	15,000	15,000	15,000	60,000
Planning & Development	4,900	888	150	150	6,088
<b>Planning and Housing Committee Total</b>	<b>20,140</b>	<b>15,888</b>	<b>15,150</b>	<b>15,150</b>	<b>66,328</b>
<b>Transportation Committee</b>					
Fleet Services	35,277	37,636	38,664	34,044	145,621
Integrated Roads, Water & Wastewater	226,854	201,042	195,380	234,780	858,056
Transit Services	12,153	72,379	73,051	98,585	256,168
Transportation Services	200,977	193,388	246,852	127,815	769,033
<b>Transportation Committee Total</b>	<b>475,261</b>	<b>504,445</b>	<b>553,947</b>	<b>495,225</b>	<b>2,028,878</b>
<b>Transit Commission</b>					
Transit Services	122,032	322,596	129,063	186,670	760,361
<b>Transit Commission Total</b>	<b>122,032</b>	<b>322,596</b>	<b>129,063</b>	<b>186,670</b>	<b>760,361</b>
<b>Ottawa Public Library Board</b>					
Library	9,910	4,493	3,880	5,840	24,123
<b>Ottawa Public Library Board Total</b>	<b>9,910</b>	<b>4,493</b>	<b>3,880</b>	<b>5,840</b>	<b>24,123</b>
<b>Ottawa Police Services Board</b>					
Police Services	60,017	22,144	15,793	15,908	113,862
<b>Ottawa Police Services Board Total</b>	<b>60,017</b>	<b>22,144</b>	<b>15,793</b>	<b>15,908</b>	<b>113,862</b>
<b>Grand Total</b>	<b>1,057,254</b>	<b>1,323,306</b>	<b>1,103,777</b>	<b>1,056,248</b>	<b>4,540,585</b>

**City of Ottawa**  
**2023 Reserve Continuity Forecast**  
**In Thousands (\$000)**

Reserves	2023 Estimated Uncommitted Opening Balance	Contributions	Transfers (to)/from Operating and Other	Transfers (to)/from Capital	Projected Closing Balance
<b>Discretionary Reserves</b>					
<b>Operating</b>					
Tax Stabilization Reserve	35,080	11,861	(6,613)	0	40,328
Transit Operating Reserve	(2,532)	0	0	0	(2,532)
Employee Benefit Reserve	86,012	48,172	(46,222)	0	87,962
Landfill Closure Reserve	6,989	360	0	0	7,349
<b>Total Operating</b>	<b>125,549</b>	<b>60,393</b>	<b>(52,835)</b>	<b>0</b>	<b>133,107</b>
<b>Capital</b>					
City Wide Capital Reserve	86,191	189,557	0	(215,150)	60,598
Transit Capital Reserve*	17,110	52,928	0	(56,079)	13,960
Fleet Reserve	3	31,008	0	(30,977)	35
Housing Reserve	11,705	13,440	0	(9,900)	15,245
Police Capital Reserve	5,604	28,579	0	(13,997)	20,186
Police Fleet Reserve	420	4,657	0	(4,941)	136
CIL - Parkland City Wide	16,000	2,000	0	(1,647)	16,353
CIL - Parkland by Ward	30,001	3,200	0	(650)	32,551
Parks Rec Facilities Reserve	23	0	0	0	23
Ottawa Public Health	54	200	(275)	0	(21)
<b>Total Capital</b>	<b>167,111</b>	<b>325,569</b>	<b>(275)</b>	<b>(333,341)</b>	<b>159,065</b>
<b>Combined Operating/Capital</b>					
Water Reserve	128,742	84,692	0	(93,330)	120,103
Wastewater Reserve	52,184	69,551	0	(101,320)	20,415
Stormwater Reserve	10,634	52,362	0	(48,896)	14,099
Solid Waste Reserve	(14,936)	10,303	0	(26,943)	(31,576)
Parking Reserve	19,098	2,295	0	(2,200)	19,193
Ottawa Public Library Reserve	10,366	2,329	0	(2,330)	10,365
Road Safety Reserve Fund	(2,908)	7,871	0	(8,060)	(3,097)
<b>Total Combined Operating/Capital</b>	<b>203,180</b>	<b>229,401</b>	<b>0</b>	<b>(283,079)</b>	<b>149,502</b>
<b>Discretionary Reserves Total</b>	<b>495,840</b>	<b>615,364</b>	<b>(53,110)</b>	<b>(616,420)</b>	<b>441,674</b>

**City of Ottawa**  
**2023 Reserve Continuity Forecast**  
**In Thousands (\$000)**

Reserves	2023 Estimated Uncommitted Opening Balance	Contributions	Transfers (to)/from Operating and Other	Transfers (to)/from Capital	Projected Closing Balance
<b>Restricted Reserves</b>					
<b>Gas Tax</b>					
Provincial*	(7,215)	38,490	(36,913)	0	(5,638)
Federal	75,385	61,836	(19,233)	(44,213)	73,776
<b>Total Gas Tax</b>	<b>68,170</b>	<b>100,326</b>	<b>(56,146)</b>	<b>(44,213)</b>	<b>68,137</b>
<b>Building Code</b>					
Building Code Capital	2,014	0	0	(240)	1,774
Building Code Stabilization	22,021	0	0	0	22,021
Building Code Insurance Fund	7,138	0	0	0	7,138
<b>Total Building Code</b>	<b>31,173</b>	<b>0</b>	<b>0</b>	<b>(240)</b>	<b>30,933</b>
<b>Restricted Reserves Total</b>	<b>99,344</b>	<b>100,326</b>	<b>(56,146)</b>	<b>(44,453)</b>	<b>99,070</b>
<b>Total City Reserves</b>	<b>595,184</b>	<b>715,689</b>	<b>(109,256)</b>	<b>(660,873)</b>	<b>540,745</b>

\*Projected closing balances reflect the commitments on Council approved capital projects however, for the light rail projects which span a number of years only the forecasted cashflows have been applied.

**Development Charge Continuity**  
**2023 Forecast**  
**In Thousands (\$000)**

Deferred Revenue Account	Estimated Year-End 2022 Cash Balance	Prior Year Commitments	2023 Uncommitted Opening Balance	Development Charges	Debt Service Charges*/ Other Transfers	2023 Capital Expenditures	Projected Uncommitted Balance
Affordable Housing	3,102	(3,639)	(537)	1,111	0	(1,100)	(526)
Child Care Services	651	(328)	323	0	0	0	323
Emergency Medical Services	4,462	(3,224)	1,238	706	0	(442)	1,502
Library Services	33,824	(11,471)	22,353	3,042	(3)	(5,020)	20,373
Parks Development	37,289	(20,764)	16,526	4,257	(632)	(8,421)	11,729
Protection Services	32,589	(7,669)	24,920	6,132	(165)	(2,973)	27,915
Public Transit**	54,094	(57,625)	(3,531)	68,513	(54,699)	(8,165)	2,117
Recreation	122,744	(33,095)	89,649	13,024	(1,715)	(251)	100,707
Roads & Related Services	337,986	(238,585)	99,401	77,862	(4,961)	(89,359)	82,942
Sanitary Wastewater Services	144,369	(69,114)	75,255	32,295	(4,858)	(7,675)	95,016
Storm Sewers (Stormwater Drainage)	(1,930)	(1,953)	(3,883)	406	0	(344)	(3,821)
Stormwater Management (Ponds)	13,863	(114,532)	(100,669)	0	0	0	(100,669)
Water Services	44,591	(45,402)	(811)	13,312	(619)	(6,783)	5,099
Studies	6,335	(8,510)	(2,175)	786	0	(947)	(2,335)
<b>Total</b>	<b>833,969</b>	<b>(615,911)</b>	<b>218,058</b>	<b>221,446</b>	<b>(67,652)</b>	<b>(131,481)</b>	<b>240,372</b>

\*Debt Service Charges includes both Long-term Debt Service Charges and Estimated Debt Service Charges for new issues.

\*\*Projected uncommitted closing balances reflect the commitments on Council approved capital projects however, for the Confederation Line which span a number of years only the forecasted cashflow have been applied.

**City of Ottawa**  
**2023 Draft Budget - Capital Debt Model Summary (Tax, Rate, Development Charge, Gas Tax)**  
**In Thousands (\$000)**

	2023	2024	2025	2026
<b>Total Debt Summary</b>				
<b>Opening Issued Net Debt</b>	3,032,629	3,245,457	3,357,994	3,518,250
Estimated New Issues	356,626	278,629	333,163	405,102
Principal Payments and Sinking Fund Increases	(143,798)	(166,091)	(172,908)	(165,681)
<b>Closing Issued Net Debt</b>	<b>3,245,457</b>	<b>3,357,994</b>	<b>3,518,250</b>	<b>3,757,671</b>
<b>Opening Unissued Net Debt</b>	2,160,332	2,056,862	2,050,159	1,922,351
New Authority	253,156	271,925	205,355	273,862
New Issues	(356,626)	(278,629)	(333,163)	(405,102)
<b>Closing Unissued Net Debt</b>	<b>2,056,862</b>	<b>2,050,159</b>	<b>1,922,351</b>	<b>1,791,111</b>
<b>Total Debt Issued and Unissued</b>	<b>5,302,319</b>	<b>5,408,153</b>	<b>5,440,600</b>	<b>5,548,782</b>
<b>Debt Service Charges</b>				
Principal	134,685	154,992	159,482	149,848
Interest	119,092	125,725	132,144	144,071
	<b>253,777</b>	<b>280,717</b>	<b>291,626</b>	<b>293,919</b>
<b>Tax Supported</b>				
<b>Opening Issued Net Debt</b>	935,467	979,190	1,113,483	1,329,370
Estimated New Issues	113,104	208,629	293,163	321,102
Principal Payments and Sinking Fund Increases	(69,380)	(74,336)	(77,277)	(69,746)
<b>Closing Issued Net Debt</b>	<b>979,190</b>	<b>1,113,483</b>	<b>1,329,370</b>	<b>1,580,726</b>
<b>Opening Unissued Net Debt</b>	1,249,475	1,288,013	1,153,743	933,532
New Authority	151,642	74,358	72,953	63,896
New Issues	(113,104)	(208,629)	(293,163)	(321,102)
<b>Closing Unissued Net Debt</b>	<b>1,288,013</b>	<b>1,153,743</b>	<b>933,532</b>	<b>676,326</b>
<b>Total Debt Issued and Unissued</b>	<b>2,267,203</b>	<b>2,267,226</b>	<b>2,262,902</b>	<b>2,257,052</b>
<b>Debt Service Charges</b>				
Principal	65,399	69,677	71,812	63,446
Interest	34,052	36,708	40,863	51,796
	<b>99,450</b>	<b>106,385</b>	<b>112,675</b>	<b>115,243</b>

**City of Ottawa**  
**2023 Draft Budget - Capital Debt Model Summary (Tax, Rate, Development Charge, Gas Tax)**  
**In Thousands (\$000)**

	2023	2024	2025	2026
<b>Rate Supported</b>				
<b>Opening Issued Net Debt</b>	628,792	681,123	680,688	658,812
Estimated New Issues	80,000	30,000	10,000	30,000
Principal Payments and Sinking Fund Increases	(27,670)	(30,434)	(31,876)	(34,157)
<b>Closing Issued Net Debt</b>	<b>681,123</b>	<b>680,688</b>	<b>658,812</b>	<b>654,655</b>
<b>Opening Unissued Net Debt</b>	292,312	291,052	317,716	373,680
New Authority	78,740	56,664	65,964	59,510
New Issues	(80,000)	(30,000)	(10,000)	(30,000)
<b>Closing Unissued Net Debt</b>	<b>291,052</b>	<b>317,716</b>	<b>373,680</b>	<b>403,190</b>
<b>Total Debt Issued and Unissued</b>	<b>972,175</b>	<b>998,404</b>	<b>1,032,492</b>	<b>1,057,845</b>
<b>Debt Service Charges</b>				
Principal	24,938	27,160	27,984	29,626
Interest	25,210	28,513	29,505	29,587
	<b>50,148</b>	<b>55,673</b>	<b>57,489</b>	<b>59,213</b>
<b>Development Charge Supported</b>				
<b>Opening Issued Net Debt</b>	1,055,295	1,052,306	1,062,079	1,060,689
Estimated New Issues	25,000	40,000	30,000	54,000
Principal Payments and Sinking Fund Increases	(27,989)	(30,227)	(31,391)	(32,132)
<b>Closing Issued Net Debt</b>	<b>1,052,306</b>	<b>1,062,079</b>	<b>1,060,689</b>	<b>1,082,556</b>
<b>Opening Unissued Net Debt</b>	211,885	209,659	183,704	182,778
New Authority	22,774	14,045	29,074	38,015
New Issues	(25,000)	(40,000)	(30,000)	(54,000)
<b>Closing Unissued Net Debt</b>	<b>209,659</b>	<b>183,704</b>	<b>182,778</b>	<b>166,793</b>
<b>Total Debt Issued and Unissued</b>	<b>1,261,965</b>	<b>1,245,784</b>	<b>1,243,467</b>	<b>1,249,350</b>
<b>Debt Service Charges</b>				
Principal	26,179	27,774	28,244	28,268
Interest	41,472	42,470	44,099	45,344
	<b>67,652</b>	<b>70,243</b>	<b>72,343</b>	<b>73,613</b>

**City of Ottawa**  
**2023 Draft Budget - Capital Debt Model Summary (Tax, Rate, Development Charge, Gas Tax)**  
**In Thousands (\$000)**

	2023	2024	2025	2026
<b>Gas Tax Supported</b>				
<b>Opening Issued Net Debt</b>	413,074	532,837	501,743	469,379
Estimated New Issues	138,522	0	0	0
Principal Payments and Sinking Fund Increases	(18,758)	(31,094)	(32,364)	(29,646)
<b>Closing Issued Net Debt</b>	<b>532,837</b>	<b>501,743</b>	<b>469,379</b>	<b>439,733</b>
<b>Opening Unissued Net Debt</b>	406,660	268,138	394,996	432,361
New Authority	0	126,858	37,364	112,441
New Issues	(138,522)	0	0	0
<b>Closing Unissued Net Debt</b>	<b>268,138</b>	<b>394,996</b>	<b>432,361</b>	<b>544,801</b>
<b>Total Debt Issued and Unissued</b>	<b>800,976</b>	<b>896,740</b>	<b>901,740</b>	<b>984,535</b>
<b>Debt Service Charges</b>				
Principal	18,169	30,381	31,442	28,507
Interest	18,358	18,034	17,677	17,343
	<b>36,527</b>	<b>48,415</b>	<b>49,119</b>	<b>45,851</b>