

City Of Ottawa
2023 Draft Capital Budget
All Committees, Boards, and Commission
Four Year Forecast Summary
In Thousands (\$000)

	2023	2024	2025	2026	Total
Agriculture & Rural Affairs Committee					
Parks, Recreation & Culture	0	1,059	0	0	1,059
Transportation Services	5,500	6,000	6,500	7,000	25,000
Agriculture & Rural Affairs Committee Total	5,500	7,059	6,500	7,000	26,059
Community Services Committee					
Child Care	435	402	350	360	1,547
Long Term Care	1,885	1,170	1,210	1,240	5,505
Parks, Recreation & Culture	58,929	86,810	119,318	81,977	347,034
Social Services	360	350	360	380	1,450
Community Services Committee Total	61,609	88,732	121,238	83,957	355,536
Emergency Preparedness and Protective Services Committee					
By-Law & Regulatory Services	276	695	985	647	2,603
Public Safety Service	515	555	690	705	2,465
Ottawa Paramedic Services	2,717	3,962	2,715	1,838	11,232
Ottawa Fire Services	9,514	12,166	16,110	35,900	73,690
Emergency Preparedness and Protective Services Committee Total	13,022	17,378	20,500	39,090	89,990
Environment and Climate Change Committee - Rate					
Drinking Water Services	68,756	115,590	94,312	40,433	319,091
Integrated Water & Wastewater	19,080	18,400	19,900	21,250	78,630
Stormwater Services	39,964	65,488	20,931	27,672	154,054
Wastewater Services	102,455	82,615	72,034	22,264	279,368
Environment and Climate Change Committee - Rate Total	230,255	282,093	207,177	111,619	831,143
Environment and Climate Change Committee - Tax					
Environment	9,610	9,851	9,850	9,850	39,161
Solid Waste	35,943	34,264	5,957	69,975	146,139
Environment and Climate Change Committee - Tax Total	45,553	44,115	15,807	79,825	185,300

City Of Ottawa
2023 Draft Capital Budget
All Committees, Boards, and Commission
Four Year Forecast Summary
In Thousands (\$000)

	2023	2024	2025	2026	Total
Finance and Corporate Services Committee					
General Government	3,505	2,895	1,870	1,900	10,170
Information Technology	10,450	11,468	12,852	14,064	48,834
Finance and Corporate Services Committee Total	13,955	14,363	14,722	15,964	59,004
Planning and Housing Committee					
Building Services	240	0	0	0	240
Housing Services	15,000	15,000	15,000	15,000	60,000
Planning & Development	4,900	888	150	150	6,088
Planning and Housing Committee Total	20,140	15,888	15,150	15,150	66,328
Transportation Committee					
Fleet Services	35,277	37,636	38,664	34,044	145,621
Integrated Roads, Water & Wastewater	226,854	201,042	195,380	234,780	858,056
Transit Services	12,153	72,379	73,051	98,585	256,168
Transportation Services	200,977	193,388	246,852	127,815	769,033
Transportation Committee Total	475,261	504,445	553,947	495,225	2,028,878
Transit Commission					
Transit Services	122,032	322,596	129,063	186,670	760,361
Transit Commission Total	122,032	322,596	129,063	186,670	760,361
Ottawa Public Library Board					
Library	9,910	4,493	3,880	5,840	24,123
Ottawa Public Library Board Total	9,910	4,493	3,880	5,840	24,123
Ottawa Police Services Board					
Police Services	60,017	22,144	15,793	15,908	113,862
Ottawa Police Services Board Total	60,017	22,144	15,793	15,908	113,862
Grand Total	1,057,254	1,323,306	1,103,777	1,056,248	4,540,585

City of Ottawa
2023 Reserve Continuity Forecast
In Thousands (\$000)

Reserves	2023 Estimated Uncommitted Opening Balance	Contributions	Transfers (to)/from Operating and Other	Transfers (to)/from Capital	Projected Closing Balance
Discretionary Reserves					
Operating					
Tax Stabilization Reserve	35,080	11,861	(6,613)	0	40,328
Transit Operating Reserve	(2,532)	0	0	0	(2,532)
Employee Benefit Reserve	86,012	48,172	(46,222)	0	87,962
Landfill Closure Reserve	6,989	360	0	0	7,349
Total Operating	125,549	60,393	(52,835)	0	133,107
Capital					
City Wide Capital Reserve	86,191	189,557	0	(215,150)	60,598
Transit Capital Reserve*	17,110	52,928	0	(56,079)	13,960
Fleet Reserve	3	31,008	0	(30,977)	35
Housing Reserve	11,705	13,440	0	(9,900)	15,245
Police Capital Reserve	5,604	28,579	0	(13,997)	20,186
Police Fleet Reserve	420	4,657	0	(4,941)	136
CIL - Parkland City Wide	16,000	2,000	0	(1,647)	16,353
CIL - Parkland by Ward	30,001	3,200	0	(650)	32,551
Parks Rec Facilities Reserve	23	0	0	0	23
Ottawa Public Health	54	200	(275)	0	(21)
Total Capital	167,111	325,569	(275)	(333,341)	159,065
Combined Operating/Capital					
Water Reserve	128,742	84,692	0	(93,330)	120,103
Wastewater Reserve	52,184	69,551	0	(101,320)	20,415
Stormwater Reserve	10,634	52,362	0	(48,896)	14,099
Solid Waste Reserve	(14,936)	10,303	0	(26,943)	(31,576)
Parking Reserve	19,098	2,295	0	(2,200)	19,193
Ottawa Public Library Reserve	10,366	2,329	0	(2,330)	10,365
Road Safety Reserve Fund	(2,908)	7,871	0	(8,060)	(3,097)
Total Combined Operating/Capital	203,180	229,401	0	(283,079)	149,502
Discretionary Reserves Total	495,840	615,364	(53,110)	(616,420)	441,674

City of Ottawa
2023 Reserve Continuity Forecast
In Thousands (\$000)

Reserves	2023 Estimated Uncommitted Opening Balance	Contributions	Transfers (to)/from Operating and Other	Transfers (to)/from Capital	Projected Closing Balance
Restricted Reserves					
Gas Tax					
Provincial*	(7,215)	38,490	(36,913)	0	(5,638)
Federal	75,385	61,836	(19,233)	(44,213)	73,776
Total Gas Tax	68,170	100,326	(56,146)	(44,213)	68,137
Building Code					
Building Code Capital	2,014	0	0	(240)	1,774
Building Code Stabilization	22,021	0	0	0	22,021
Building Code Insurance Fund	7,138	0	0	0	7,138
Total Building Code	31,173	0	0	(240)	30,933
Restricted Reserves Total	99,344	100,326	(56,146)	(44,453)	99,070
Total City Reserves	595,184	715,689	(109,256)	(660,873)	540,745

*Projected closing balances reflect the commitments on Council approved capital projects however, for the light rail projects which span a number of years only the forecasted cashflows have been applied.

Development Charge Continuity
2023 Forecast
In Thousands (\$000)

Deferred Revenue Account	Estimated Year-End 2022 Cash Balance	Prior Year Commitments	2023 Uncommitted Opening Balance	Development Charges	Debt Service Charges*/ Other Transfers	2023 Capital Expenditures	Projected Uncommitted Balance
Affordable Housing	3,102	(3,639)	(537)	1,111	0	(1,100)	(526)
Child Care Services	651	(328)	323	0	0	0	323
Emergency Medical Services	4,462	(3,224)	1,238	706	0	(442)	1,502
Library Services	33,824	(11,471)	22,353	3,042	(3)	(5,020)	20,373
Parks Development	37,289	(20,764)	16,526	4,257	(632)	(8,421)	11,729
Protection Services	32,589	(7,669)	24,920	6,132	(165)	(2,973)	27,915
Public Transit**	54,094	(57,625)	(3,531)	68,513	(54,699)	(8,165)	2,117
Recreation	122,744	(33,095)	89,649	13,024	(1,715)	(251)	100,707
Roads & Related Services	337,986	(238,585)	99,401	77,862	(4,961)	(89,359)	82,942
Sanitary Wastewater Services	144,369	(69,114)	75,255	32,295	(4,858)	(7,675)	95,016
Storm Sewers (Stormwater Drainage)	(1,930)	(1,953)	(3,883)	406	0	(344)	(3,821)
Stormwater Management (Ponds)	13,863	(114,532)	(100,669)	0	0	0	(100,669)
Water Services	44,591	(45,402)	(811)	13,312	(619)	(6,783)	5,099
Studies	6,335	(8,510)	(2,175)	786	0	(947)	(2,335)
Total	833,969	(615,911)	218,058	221,446	(67,652)	(131,481)	240,372

*Debt Service Charges includes both Long-term Debt Service Charges and Estimated Debt Service Charges for new issues.

**Projected uncommitted closing balances reflect the commitments on Council approved capital projects however, for the Confederation Line which span a number of years only the forecasted cashflow have been applied.

City of Ottawa
2023 Draft Budget - Capital Debt Model Summary (Tax, Rate, Development Charge, Gas Tax)
In Thousands (\$000)

	2023	2024	2025	2026
Total Debt Summary				
Opening Issued Net Debt	3,032,629	3,245,457	3,357,994	3,518,250
Estimated New Issues	356,626	278,629	333,163	405,102
Principal Payments and Sinking Fund Increases	(143,798)	(166,091)	(172,908)	(165,681)
Closing Issued Net Debt	3,245,457	3,357,994	3,518,250	3,757,671
Opening Unissued Net Debt	2,160,332	2,056,862	2,050,159	1,922,351
New Authority	253,156	271,925	205,355	273,862
New Issues	(356,626)	(278,629)	(333,163)	(405,102)
Closing Unissued Net Debt	2,056,862	2,050,159	1,922,351	1,791,111
Total Debt Issued and Unissued	5,302,319	5,408,153	5,440,600	5,548,782
Debt Service Charges				
Principal	134,685	154,992	159,482	149,848
Interest	119,092	125,725	132,144	144,071
	253,777	280,717	291,626	293,919
Tax Supported				
Opening Issued Net Debt	935,467	979,190	1,113,483	1,329,370
Estimated New Issues	113,104	208,629	293,163	321,102
Principal Payments and Sinking Fund Increases	(69,380)	(74,336)	(77,277)	(69,746)
Closing Issued Net Debt	979,190	1,113,483	1,329,370	1,580,726
Opening Unissued Net Debt	1,249,475	1,288,013	1,153,743	933,532
New Authority	151,642	74,358	72,953	63,896
New Issues	(113,104)	(208,629)	(293,163)	(321,102)
Closing Unissued Net Debt	1,288,013	1,153,743	933,532	676,326
Total Debt Issued and Unissued	2,267,203	2,267,226	2,262,902	2,257,052
Debt Service Charges				
Principal	65,399	69,677	71,812	63,446
Interest	34,052	36,708	40,863	51,796
	99,450	106,385	112,675	115,243

City of Ottawa
2023 Draft Budget - Capital Debt Model Summary (Tax, Rate, Development Charge, Gas Tax)
In Thousands (\$000)

	2023	2024	2025	2026
Rate Supported				
Opening Issued Net Debt	628,792	681,123	680,688	658,812
Estimated New Issues	80,000	30,000	10,000	30,000
Principal Payments and Sinking Fund Increases	(27,670)	(30,434)	(31,876)	(34,157)
Closing Issued Net Debt	681,123	680,688	658,812	654,655
Opening Unissued Net Debt	292,312	291,052	317,716	373,680
New Authority	78,740	56,664	65,964	59,510
New Issues	(80,000)	(30,000)	(10,000)	(30,000)
Closing Unissued Net Debt	291,052	317,716	373,680	403,190
Total Debt Issued and Unissued	972,175	998,404	1,032,492	1,057,845
Debt Service Charges				
Principal	24,938	27,160	27,984	29,626
Interest	25,210	28,513	29,505	29,587
	50,148	55,673	57,489	59,213
Development Charge Supported				
Opening Issued Net Debt	1,055,295	1,052,306	1,062,079	1,060,689
Estimated New Issues	25,000	40,000	30,000	54,000
Principal Payments and Sinking Fund Increases	(27,989)	(30,227)	(31,391)	(32,132)
Closing Issued Net Debt	1,052,306	1,062,079	1,060,689	1,082,556
Opening Unissued Net Debt	211,885	209,659	183,704	182,778
New Authority	22,774	14,045	29,074	38,015
New Issues	(25,000)	(40,000)	(30,000)	(54,000)
Closing Unissued Net Debt	209,659	183,704	182,778	166,793
Total Debt Issued and Unissued	1,261,965	1,245,784	1,243,467	1,249,350
Debt Service Charges				
Principal	26,179	27,774	28,244	28,268
Interest	41,472	42,470	44,099	45,344
	67,652	70,243	72,343	73,613

City of Ottawa
2023 Draft Budget - Capital Debt Model Summary (Tax, Rate, Development Charge, Gas Tax)
In Thousands (\$000)

	2023	2024	2025	2026
Gas Tax Supported				
Opening Issued Net Debt	413,074	532,837	501,743	469,379
Estimated New Issues	138,522	0	0	0
Principal Payments and Sinking Fund Increases	(18,758)	(31,094)	(32,364)	(29,646)
Closing Issued Net Debt	532,837	501,743	469,379	439,733
Opening Unissued Net Debt	406,660	268,138	394,996	432,361
New Authority	0	126,858	37,364	112,441
New Issues	(138,522)	0	0	0
Closing Unissued Net Debt	268,138	394,996	432,361	544,801
Total Debt Issued and Unissued	800,976	896,740	901,740	984,535
Debt Service Charges				
Principal	18,169	30,381	31,442	28,507
Interest	18,358	18,034	17,677	17,343
	36,527	48,415	49,119	45,851