

Financial Statements

The Sparks Street Mall Authority

December 31, 2021

Independent auditor's report

To the Board Members, Members of Council, Inhabitants and Ratepayers of
The Sparks Street Mall Authority

Qualified opinion

We have audited the financial statements of **The Sparks Street Mall Authority** [the "Mall Authority"], which comprise the statement of financial position as at December 31, 2021, and the statement of operations, statement of changes in net financial assets and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for qualified opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the BIA as at December 31, 2021, and its results of operations, its changes in net financial assets, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for qualified opinion

During the years ended December 31, 2020 and December 31, 2021, the Mall Authority applied for and received \$8,764 and \$21,677, respectively, in government assistance from the Canada Emergency Wage Subsidy ["CEWS"] program under the COVID-19 Economic Response Plan in Canada, which has been recognized as sundry revenue in the statement of operations in each respective year. We were unable to obtain sufficient appropriate audit evidence about the BIA's eligibility for the CEWS program in order to recognize the amount in sundry revenue in the years ended December 31, 2020 or December 31, 2021. As a result, we were unable to determine whether any adjustments might be necessary to accounts receivable, accounts payable and accrued liabilities, net financial assets, and accumulated surplus as at December 31, 2021, and sundry revenue and annual surplus for the year then ended.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the Mall Authority in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Mall Authority's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Mall Authority or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Mall Authority's financial reporting process.



Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Mall Authority's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Mall Authority's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Mall Authority to cease to continue as a going concern.
- Evaluate the overall presentation, structure, and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Ernst & Young LLP

Ottawa, Canada
October 24, 2022

Chartered Professional Accountants
Licensed Public Accountants



THE SPARKS STREET MALL AUTHORITY

STATEMENT OF FINANCIAL POSITION

As at December 31, 2021, with comparative information for 2020

Table 1 - Statement of Financial Position - Financial Assets

Financial assets	2021	2020
Cash	\$24,341	\$23,059
Cash on deposit with the Corporation of the City of Ottawa	705,556	749,602
Accounts receivable	49,073	19,573
Total financial assets	778,970	792,234

Table 2 - Statement of Financial Position - Liabilities

Liabilities	2021	2020
Accounts payable and accrued liabilities <i>[note 2]</i>	10,116	35,687
Total liabilities	10,116	35,687
Net financial assets	768,854	756,547

Table 3 - Statement of Financial Position - Non-Financial Assets and Accumulated Surplus

Non-financial assets	2021	2020
Prepaid expenses	4,306	2,870
Tangible capital assets <i>[note 3]</i>	134,385	86,310
Total non-financial assets	138,691	89,180
Accumulated surplus	\$907,545	\$845,727

See accompanying notes

THE SPARKS STREET MALL AUTHORITY

STATEMENT OF OPERATIONS

For the year ended December 31, 2021, with comparative information for 2020

Table 4 - Statement of Operations - Revenue

Revenue	Budget 2021 [note 4]	Actual 202	Actual 2020
Tax revenue	\$251,055	\$242,934	\$245,810
Payments in lieu of taxation	236,190	244,275	236,190
Permits and concessions	-	-	1,600
Contributed services [note 6]	-	-	23,310
Sundry	33,000	79,122	48,320
Total revenue	520,245	566,331	555,230

Table 5 - Statement of Operations - Expenses

Expenses	Budget 2021 [note 4]	Actual 2021	Actual 2020 [note 5]
Maintenance	343,105	253,202	178,893
Salaries	149,300	144,685	123,082
Professional and consulting	1,000	717	1,893
Depreciation	-	37,892	40,309
Rent	28,000	21,078	25,477
Office	118,240	34,259	83,246
Insurance	11,000	3,739	2,013
Tangible capital asset write-down	-	2,523	-
Electricity and water	1,600	2,351	2,754
Audit fees	3,000	4,067	2,614
Total expenses	655,245	504,513	460,281
Annual surplus (deficit)	(135,000)	61,818	94,949
Accumulated surplus, beginning of year	845,727	845,727	750,778
Accumulated surplus, end of year	\$710,727	\$907,545	\$845,727

See accompanying notes

THE SPARKS STREET MALL AUTHORITY

STATEMENT OF CHANGES IN NET FINANCIAL ASSETS

For the year ended December 31, 2021, with comparative information for 2020

Table 6 - Statement of Changes in Net Financial Assets

	Budget 2021 <i>[note 4]</i>	Actual 2021	Actual 2020
Annual surplus (deficit)	(\$135,000)	\$61,818	\$94,949
Increase in prepaid expenses	-	(1,436)	(1,433)
Tangible capital asset write-down	-	2,523	-
Depreciation of tangible capital assets	-	37,892	40,309
Acquisition of tangible capital assets	-	(88,490)	-
Increase (decrease) in net financial assets	(135,000)	12,307	133,825
Net financial assets, beginning of year	756,547	756,547	622,722
Net financial assets, end of year	\$621,547	\$768,854	\$756,547

See accompanying notes

THE SPARKS STREET MALL AUTHORITY

STATEMENT OF CASH FLOWS

For the year ended December 31, 2021, with comparative information for 2020

Table 7 - Statement of Cash Flows - Operating Activities

Operating activities	2021	2020
Annual surplus	\$61,818	\$94,949
Add item not affecting cash		
Tangible capital asset write-down	2,523	-
Depreciation	37,892	40,309
Changes in non-cash working capital balances related to operations		
Increase in accounts receivable	(29,499)	(10,657)
Increase in prepaid expenses	(1,436)	(1,433)
Decrease in accounts payable and accrued liabilities	(25,571)	(3,171)
Cash provided by operating activities	45,727	119,997

Table 8 - Statement of Cash Flows - Capital Activities

Capital activities	2021	2020
Acquisition of tangible capital assets	(88,491)	-
Cash used in capital activities	(88,491)	-

Table 9 - Statement of Cash Flows - Change in Cash and Cash Equivalents

Change in cash and cash equivalents	2021	2020
Net (decrease) increase in cash and cash equivalents during the year	(42,764)	119,997
Cash and cash equivalents, beginning of the year	772,661	652,664
Cash and cash equivalents, end of the year	\$729,897	\$772,661

Table 10 - Statement of Cash Flows - Cash Breakdown

Cash and cash equivalents consist of	2021	2020
Cash	\$24,341	\$23,059
Cash on deposit with the Corporation of the City of Ottawa	705,556	749,602
	\$729,897	\$772,661

THE SPARKS STREET MALL AUTHORITY

NOTES TO THE FINANCIAL STATEMENTS

DECEMBER 31, 2021

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation

The financial statements of The Sparks Street Mall Authority [the "Mall Authority"] are the responsibility of management prepared in accordance with accounting principles generally accepted for the public sector as prescribed by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada. Since a precise determination of many assets and liabilities is dependent upon future events, the preparation of periodic financial statements necessarily involves the use of estimates and approximations. These estimates and approximations have been made using careful judgment.

Accrual accounting

Revenue and expenditures are reported on the accrual basis of accounting.

The accrual basis of accounting recognizes revenue as it becomes earned and measurable; expenditures are recognized as they are incurred and measurable as a result of receipt of goods or services.

Government transfers are recognized in revenue in the fiscal years during which events giving rise to the transfer occur, provided the transfers are authorized, eligibility criteria and stipulations have been met and reasonable estimates of the amounts can be made.

Tangible capital assets

Tangible capital assets are initially recorded at cost and depreciated over their estimated useful lives using the straight-line method. Capital expenditures that do not generate future economic benefit to the Mall Authority are charged to operations in the year of acquisition.

The equipment, less residual value, is depreciated on a straight-line basis over its estimated useful life, which ranges from three to fifteen years. When a new tangible asset is acquired, depreciation is recorded when the asset is put into use.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Financial instruments

The financial instruments of the Mall Authority consist of cash, cash on deposit with the Corporation of the City of Ottawa, accounts receivable and accounts payable and accrued liabilities. Unless otherwise noted, it is management's opinion that the Mall Authority is not exposed to significant interest rate, currency or credit risks arising from these financial instruments.

Tax revenue

Annually, the City of Ottawa bills and collects tax levies as well as payments in lieu of taxes on behalf of the Mall Authority. Tax revenue consists of non-exchange transactions. It is recognized in the period to which the assessment relates and reasonable estimates of amounts can be made. Annual revenue also includes adjustments related to reassessments or appeals related to prior years.

2. RELATED PARTY TRANSACTIONS

The Mall Authority purchases certain services from companies controlled by the Board of Directors' members and company executives in the normal course of business at the exchange amount, which is the amount agreed to by both parties. During the year, the Mall Authority incurred expenses of \$21,397, which it paid to related parties in return for goods and services.

In 2021, the following material related party transaction occurred with a company associated with a member of the Board of Directors. The Mall Authority paid the National Capital Commission \$15,199 [2020 – \$22,116] for office space under a leasing contract. These transactions occurred at exchange amounts.

In addition, the Mall Authority is related to all entities under control of the City of Ottawa. During the year ended December 31, 2021, the BIA recognized grant revenue from the City of Ottawa of nil [2020 - \$2,049] within sundry revenue on the Statement of Operations. As at December 31, 2021, \$161 [2020 – \$191] is included in accounts payable and accrued liabilities that is due to related parties.

3. TANGIBLE CAPITAL ASSETS

Tangible capital assets comprise the following:

Table 11 - Tangible Capital Assets Breakdown

	2021	2020
	\$	\$
Equipment	278,768	190,277
Accumulated depreciation	(144,382)	(103,967)
Net book value	134,386	86,310

4. BUDGET AMOUNTS

Budget data presented in these financial statements is based upon the 2021 budget approved by the Board of Directors. The Board-approved budget is prepared on a basis that differs from budget amounts reported on the statements of operations and changes in net financial assets, which are prepared in accordance with Canadian public sector accounting standards. The total approved revenue budget of \$520,245 reconciles to the budget figures reported in these financial statements after deducting the budgeted contribution from reserves of \$135,000, which is not included in revenue for purposes of the financial statement presentation.

5. COVID-19 IMPACT

The outbreak of the novel strain of coronavirus, specifically identified as “COVID-19”, has resulted in governments worldwide enacting emergency measures to combat the spread of the virus. The Government of Canada has announced a new set of economic measures to stabilize the economy during this challenging period. In response to the negative economic impact of COVID-19, various government programs have been announced to provide financial relief to affected businesses. The Corporation determined that it qualified for the Canada Emergency Wage Subsidy [“CEWS”] under the COVID-19 Economic Response Plan in Canada. The BIA recognized \$21,677 [2020 - \$8,764] worth of CEWS revenue in sundry revenue in 2021.