Financial Statements

The Vanier Business Improvement Area

December 31, 2021

Independent auditor's report

To the Board Members, Members of Council, Inhabitants and Ratepayers of **The Vanier Business Improvement Area**

Opinion

We have audited the financial statements of **The Vanier Business Improvement Area** [the "BIA"], which comprise the statement of financial position as at December 31, 2021, and the statement of operations, statement of changes in net financial assets and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the BIA as at December 31, 2021, and its financial performance and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the BIA in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the BIA's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the BIA or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the BIA's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are
 appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the BIA's
 internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on
 the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast
 significant doubt on the BIA's ability to continue as a going concern. If we conclude that a material uncertainty
 exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements
 or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence
 obtained up to the date of our auditor's report. However, future events or conditions may cause the BIA to cease
 to continue as a going concern.
- Evaluate the overall presentation, structure, and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Ottawa, Canada October 21, 2022

Crost + young LLP

Chartered Professional Accountants Licensed Public Accountants



STATEMENT OF FINANCIAL POSITION

As at December 31, 2021, with comparative information for 2020

Table 1 - Statement of Financial Position - Financial Assets

Financial assets	2021	2020
Cash on deposit with the Corporation of the City of		
Ottawa	\$451,315	\$467,890
Accounts receivable	22,710	9,730
		477,620
Total financial assets Table 2 - Statement of Financial Position - Liabilities	474,025	477,020
	474,025	477,020
	474,025 2021	2020
Table 2 - Statement of Financial Position - Liabilities		
Table 2 - Statement of Financial Position - Liabilities	2021	2020

Table 3 - Statement of Financial Position - Non-Financial Assets and Accumulated Surplus

Non-financial assets	2021	2020
Prepaid expenses	5,002	5,276
Tangible capital assets [note 4]	60,962	-
Total non-financial assets	65,964	5,276
Accumulated surplus	\$467,292	\$417,749

See accompanying notes

STATEMENT OF OPERATIONS

For the year ended December 31, 2021, with comparative information for 2020

Table 4 - Statement of Operations - Revenue

	Budget		
	2021	Actual	Actual
Revenue	[note 5]	2021	2020
Tax revenue [note 3]	\$271,313	\$273,169	\$351,634
Sundry	75,500	179,178	42,180
Payments in lieu of taxation	-	876	1,185
Total revenue	346,813	453,223	394,999

Table 5 - Statement of Operations - Expenses

	Budget		
	2021	Actual	Actual
Expenses	[note 5]	2021	2020
Salaries	155,700	188,167	145,360
Advertising	56,000	51,563	86,142
Maintenance	92,000	47,815	47,376
Rent	24,000	26,350	21,416
Office	30,113	38,142	28,933
Professional and consulting fees	40,000	43,175	4,133
Insurance	2,000	5,116	4,420
Audit fees	2,000	2,318	2,291
Depreciation	-	1,034	836
Total expenses	401,813	403,680	340,907
Annual surplus (deficit)	(55,000)	49,543	54,092
Accumulated surplus, beginning of			
year	417,749	417,749	363,657
Accumulated surplus, end of year	\$362,749	\$467,292	\$417,749

See accompanying notes

STATEMENT OF CHANGES IN NET FINANCIAL ASSETS

For the year ended December 31, 2021, with comparative information for 2020

Table 6 - Statement of Changes in Net Financial Assets

	Budget 2021 [note 5]	Actual 2021	Actual 2020
Annual surplus (deficit)	(\$55,000)	\$49,543	\$54,092
Depreciation of tangible capital assets	-	1,034	836
Acquisition of tangible capital assets Decrease (increase) in prepaid	-	(61,996)	-
expenses	-	274	(2,651)
(Decrease) increase in net financial assets	(55,000)	(11,145)	52,277
Net financial assets, beginning of year	412,473	412,473	360,196
Net financial assets, end of year	\$357,473	\$401,328	\$412,473

See accompanying notes

STATEMENT OF CASH FLOWS

For the year ended December 31, 2021, with comparative information for 2020

Table 7 - Statement of cash flows - Operating Activities

Operating activities	2021	2020
Annual surplus	\$49,543	\$54,092
Add item not affecting cash		
Depreciation	1,034	836
Changes in non-cash working capital balances related		
to operations		
(Increase) decrease in accounts receivable	(12,980)	5,351
Decrease (increase) in prepaid expenses	274	(2,651)
Increase in accounts payable and accrued liabilities	7,550	5,075
Cash provided by operating activities	45,421	62,703

Table 8 - Statement of Cash Flows - Capital Activities

Capital activities	2021	2020
Acquisition of tangible capital assets	(61,996)	-
Cash used in capital activities	(61,996)	-

Table 9 - Statement of Cash Flows - Change in Cash and Cash Equivalents

Change in cash and cash equivalents	2021	2020
Net (decrease) increase in cash and cash equivalents		
during the year	(16,575)	62,703
Cash and cash equivalents, beginning of the year	467,890	405,187
Cash and cash equivalents, end of the year	\$451,315	\$467,890

Table 10 - Statement of Cash Flows - Cash Breakdown

Cash and cash equivalents consist of	2021	2020
Cash on deposit with the Corporation of the City of		
Ottawa	451,315	467,890
	\$451,315	\$467,890

NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2021

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation

The financial statements of The Vanier Business Improvement Area [the "BIA"] are the responsibility of management prepared in accordance with accounting principles generally accepted for the public sector as prescribed by the Public Sector Accounting Board of the Chartered Public Accountants of Canada. Since a precise determination of many assets and liabilities is dependent upon future events, the preparation of periodic financial statements necessarily involves the use of estimates and approximations. These estimates and approximations have been made using careful judgment.

Accrual accounting

Revenue and expenses are reported on the accrual basis of accounting.

The accrual basis of accounting recognizes revenue as it becomes earned and measurable; expenses are recognized as they are incurred and measurable as a result of receipt of goods or services.

Government transfers are recognized in revenue in the fiscal years during which events giving rise to the transfer occur, provided the transfers are authorized, eligibility criteria and stipulations have been met and reasonable estimates of the amounts can be made.

Tangible capital assets

Tangible capital assets are initially recorded at cost and depreciated over their estimated useful lives using the straight-line method. Capital expenditures that do not generate future economic benefits to the BIA are charged to operations in the year of acquisition.

The equipment, less residual value, is depreciated over ten years on a straight-line basis. When a new tangible asset is acquired, depreciation is recorded when the asset is put into use.

Financial instruments

The financial instruments of the BIA consist of cash on deposit with the Corporation of the City of Ottawa, accounts receivable and accounts payable and accrued liabilities. Unless otherwise noted, it is management's opinion that the BIA is not exposed to significant interest rate, currency or credit risks arising from these financial instruments.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Tax revenue

Annually, the City of Ottawa bills and collects tax levies as well as payments in lieu of taxation on behalf of the BIA. Tax revenue consists of non-exchange transactions. It is recognized in the period to which the assessment relates and reasonable estimates of amounts can be made. Annual revenue also includes adjustments related to reassessments or appeals related to prior years.

2. RELATED PARTY TRANSACTIONS

The BIA purchases certain services from companies controlled by Board of Directors' members and company executives in the normal course of business at exchange amounts, which is the amount agreed to by both parties. During the year, the BIA incurred expenses of \$99, which it paid to related parties in return for goods and services.

In addition, the BIA is related to all entities under control of the City of Ottawa. During the year ended December 31, 2021, the BIA recognized grant revenue from the City of Ottawa of \$48,565 [2020 - \$28,377] within sundry revenue on the Statement of Operations. As at December 31, 2021, nil [2020 – nil] is included in accounts payable and accrued liabilities that is due to related parties.

3. TAX REVENUE

Tax revenue comprises the following:

Table 11 - Tax Revenue Breakdown

	2021	2020
	\$	\$
General tax levy	280,437	374,185
Supplementary assessments	50,337	4,586
Remissions	(57,617)	(27,137)
Vacancy rebates	12	-
	273,169	351,634

4. TANGIBLE CAPITAL ASSETS

Tangible capital assets comprise the following:

Table 9 - Tangible Capital Assets Breakdown

	2021	2020
	\$	\$
Equipment	61,996	5,016
Accumulated depreciation	(1,034)	(5,016)
Net book value	60,962	-

5. BUDGET AMOUNTS

Budget data presented in these financial statements is based upon the 2021 budget approved by the Board of Directors. The Board-approved budget is prepared on a basis that differs from budget amounts reported on the statements of operations and changes in net financial assets, which are prepared in accordance with Canadian public sector accounting standards. The total approved revenue budget of \$346,813 reconciles to the budget figures reported in these financial statements after deducting the budgeted contribution from reserves of \$55,000, which is not included in revenue for purposes of the financial statement presentation.

6. COVID-19 IMPACT

The outbreak of the novel strain of coronavirus, specifically identified as "COVID-19", has resulted in governments worldwide enacting emergency measures to combat the spread of the virus. The Government of Canada has announced a new set of economic measures to stabilize the economy during this challenging period. In an effort to provide financial relief to members dealing with COVID-19 restrictions, the BIA elected to reduce their general tax levy by 25% in 2021 to \$280,437. The BIA decided to reinstate the levy to \$375,350 [2021 – \$280,437] for the 2022 fiscal year.