

Expenditures & Revenue Summary by Category - Tax and Rate Supported

In Thousands (\$000)

	2022	2023		2024	\$ Change over 2023 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Category					
Salaries, Wages	1,479,610	1,520,379	1,566,407	1,567,998	1,591
Overtime	95,054	66,129	52,827	53,882	1,055
Benefits / Allowances					
Statutory	102,372	111,311	111,311	117,082	5,771
OMERS	143,018	149,066	149,066	151,464	2,398
Group Insurance	123,919	129,585	129,585	133,021	3,436
Compensation	1,943,973	1,976,470	2,009,196	2,023,447	14,251
Material & Services	781,797	758,530	713,232	757,912	44,680
Transfers/Grants/Financial Charges	1,642,000	1,826,383	1,799,097	1,871,033	71,936
Fleet Costs	95,127	97,490	93,523	98,280	4,757
Program Facility Costs	120,701	131,803	131,879	139,529	7,650
Other Internal Costs	168,440	159,790	159,467	185,220	25,753
Gross Expenditures	4,752,038	4,950,466	4,906,394	5,075,421	169,027
Recoveries & Allocations	(474,623)	(435,121)	(422,036)	(461,138)	(39,102)
Net Expenditure	4,277,415	4,515,345	4,484,358	4,614,283	129,925
Revenues by Category					
Federal	(144,614)	(103,473)	(92,561)	(90,896)	1,665
Provincial	(877,743)	(914,351)	(951,280)	(866,190)	85,090
Own Funds	(115,911)	(139,729)	(132,492)	(171,932)	(39,440)
Fees and Services	(822,895)	(926,622)	(946,318)	(993,939)	(47,621)
Fines	(44,727)	(55,508)	(57,038)	(102,048)	(45,010)
Other	(22,518)	(18,339)	(15,600)	(15,729)	(129)
Property Taxes	(1,980,100)	(2,055,270)	(2,051,270)	(2,136,750)	(85,480)
Investment Income	(63,071)	(72,082)	(59,082)	(61,082)	(2,000)
Development Charges	(7,250)	(8,255)	(7,008)	(7,008)	0
Payment-in-lieu of taxation	(169,104)	(175,709)	(171,709)	(168,709)	3,000
Total Revenue	(4,247,933)	(4,469,338)	(4,484,358)	(4,614,283)	(129,925)
Net Requirement	29,482	46,007	0	0	0

Expenditures & Revenue Summary by Category - Tax Supported

In Thousands (\$000)

	2022	2023		2024	\$ Change over 2023 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Category					
Salaries, Wages & Benefits	1,790,083	1,850,580	1,895,238	1,904,994	9,756
Overtime	92,738	63,652	49,810	50,805	995
Material & Services	726,884	704,383	661,301	700,426	39,125
Transfers/Grants/Financial Charges	1,389,324	1,563,021	1,535,605	1,599,811	64,206
Fleet Costs	89,580	91,685	87,618	92,335	4,717
Program Facility Costs	120,701	131,803	131,879	139,529	7,650
Other Internal Costs	63,552	54,368	53,775	76,438	22,663
Gross Expenditures	4,272,862	4,459,492	4,415,226	4,564,338	149,112
Recoveries & Allocations	(435,302)	(403,885)	(390,785)	(429,842)	(39,057)
Net Expenditure	3,837,560	4,055,607	4,024,441	4,134,496	110,055
Revenues by Category					
Federal	(144,614)	(103,473)	(92,561)	(90,896)	1,665
Provincial	(877,529)	(914,206)	(951,135)	(866,045)	85,090
Municipal	0	0	0	0	0
Own Funds	(110,822)	(133,654)	(127,117)	(166,557)	(39,440)
Fees and Services	(394,542)	(472,825)	(491,921)	(519,672)	(27,751)
Fines	(44,727)	(55,508)	(57,038)	(102,048)	(45,010)
Other	(22,518)	(18,339)	(15,600)	(15,729)	(129)
Property Taxes	(1,980,100)	(2,055,270)	(2,051,270)	(2,136,750)	(85,480)
Investment Income	(63,071)	(72,082)	(59,082)	(61,082)	(2,000)
Development Charges	(7,250)	(8,255)	(7,008)	(7,008)	0
Payment-in-lieu of taxation	(169,104)	(175,709)	(171,709)	(168,709)	3,000
Total Revenue	(3,814,277)	(4,009,321)	(4,024,441)	(4,134,496)	(110,055)
Net Requirement	23,283	46,286	0	0	0

Expenditures & Revenue Summary by Category - Rate Supported

In Thousands (\$000)

	2022	2023		2024	\$ Change over 2023 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Category					
Salaries, Wages & Benefits	58,836	59,761	61,131	64,571	3,440
Overtime	2,316	2,477	3,017	3,077	60
Material & Services	54,913	53,716	51,931	57,486	5,555
Transfers/Grants/Financial Charges	252,676	263,362	263,492	271,222	7,730
Fleet Costs	5,547	5,805	5,905	5,945	40
Program Facility Costs	0	0	0	0	0
Other Internal Costs	104,888	105,422	105,692	108,782	3,090
Gross Expenditures	479,176	490,543	491,168	511,083	19,915
Recoveries & Allocations	(39,321)	(31,236)	(31,251)	(31,296)	(45)
Net Expenditure	439,855	459,307	459,917	479,787	19,870
Revenues by Category					
Federal	0	0	0	0	0
Provincial	(214)	(145)	(145)	(145)	0
Municipal	0	0	0	0	0
Own Funds	(5,089)	(6,075)	(5,375)	(5,375)	0
Fees and Services	(428,353)	(453,797)	(454,397)	(474,267)	(19,870)
Fines	0	0	0	0	0
Other	0	0	0	0	0
Property Taxes	0	0	0	0	0
Investment Income	0	0	0	0	0
Development Charges	0	0	0	0	0
Payment-in-lieu of taxation	0	0	0	0	0
Total Revenue	(433,656)	(460,017)	(459,917)	(479,787)	(19,870)
Net Requirement	6,199	(710)	0	0	0

City of Ottawa
 Operating Summary by Committee
 In Thousands (\$000)
 Net of Recoveries and After Inter-departmental Allocations

	2023						2024			\$ Change over 2023 Budget
	Forecast			Budget			Estimate			
	Expense	Revenue	Net	Expense	Revenue	Net	Expense	Revenue	Net	
Agriculture & Rural Affairs Committee										
Development Review Process Rural	2,136	0	2,136	2,236	0	2,236	2,311	0	2,311	75
Rural Affairs	1,108	0	1,108	1,108	0	1,108	1,163	0	1,163	55
Total	3,244	0	3,244	3,344	0	3,344	3,474	0	3,474	130
Audit Committee										
Office of the Auditor General	2,492	0	2,492	2,692	0	2,692	2,772	0	2,772	80
External and Special Audits	288	0	288	288	0	288	318	0	318	30
Total	2,780	0	2,780	2,980	0	2,980	3,090	0	3,090	110
Emergency Preparedness and Protective Service Committee										
GM's Office & Business & Technical Support Services - Emergency & Protective Services	4,766	(32)	4,734	4,733	0	4,733	4,943	0	4,943	210
Public Safety Service	9,809	(340)	9,469	9,789	(270)	9,519	10,379	(270)	10,109	590
Ottawa Fire Services	182,651	(1,353)	181,298	182,651	(1,253)	181,398	189,486	(1,268)	188,218	6,820
Ottawa Paramedic Service	134,738	(78,446)	56,292	132,827	(77,192)	55,635	139,702	(79,237)	60,465	4,830
By-law and Regulatory Services	27,780	(33,252)	(5,472)	26,750	(32,092)	(5,342)	28,320	(33,607)	(5,287)	55
Public Policy Development	825	0	825	825	0	825	1,000	0	1,000	175
Total	360,569	(113,423)	247,146	357,575	(110,807)	246,768	373,830	(114,382)	259,448	12,680

City of Ottawa
Operating Summary by Committee
In Thousands (\$000)
Net of Recoveries and After Inter-departmental Allocations

	2023						2024			\$ Change over 2023 Budget
	Forecast			Budget			Estimate			
	Expense	Revenue	Net	Expense	Revenue	Net	Expense	Revenue	Net	
Community Services Committee										
GM's Office & Business Support Services - Community & Social Services	4,053	(324)	3,729	3,910	0	3,910	4,414	0	4,414	504
Community Safety, Well-Being, Policy & Analytics	7,987	0	7,987	8,537	0	8,537	6,300	0	6,300	(2,238)
Employment and Social Services	256,123	(229,966)	26,157	260,123	(229,966)	30,157	251,801	(219,946)	31,855	1,698
Children's Services	353,436	(333,500)	19,936	353,291	(333,835)	19,456	360,411	(341,195)	19,216	(240)
Housing Services	216,771	(87,638)	129,133	206,230	(81,223)	125,007	204,188	(72,928)	131,260	6,253
Long Term Care	100,689	(70,568)	30,121	101,688	(70,568)	31,120	102,799	(71,843)	30,956	(164)
Gender & Race Equity, Inclusion, Indigenous Relations and Social Development	33,274	0	33,274	33,274	0	33,274	35,555	0	35,555	2,281
GM's Office & Business Support Services - Recreation, Cultural and Facility Services	28,861	(2,408)	26,453	28,910	(2,658)	26,252	29,840	(2,658)	27,182	930
Community Recreation and Cultural Programs	72,209	(27,280)	44,929	74,759	(28,213)	46,546	77,539	(28,563)	48,976	2,430
City Wide Programs, Aquatics and Specialized Services	79,455	(34,659)	44,796	81,056	(36,657)	44,399	83,715	(36,557)	47,158	2,759
Parks & Facilities Planning	2,292	(235)	2,057	2,292	(485)	1,807	2,347	(485)	1,862	55
Facility Operations Services	38,492	(2,471)	36,021	38,492	(2,059)	36,433	40,117	(2,059)	38,058	1,625
Parks	43,398	(29)	43,369	41,805	(2)	41,803	43,420	(2)	43,418	1,615
Total	1,237,040	(789,078)	447,962	1,234,367	(785,666)	448,701	1,242,446	(776,236)	466,210	17,509
Environment and Climate Change Committee										
GM's Office & Business Technical Support Services	642	0	642	642	0	642	682	0	682	40
Infrastructure Services	4,040	(16)	4,024	4,040	(16)	4,024	4,300	(16)	4,284	260
Asset Management Services	2,180	0	2,180	3,030	0	3,030	3,130	0	3,130	100
Resiliency and Natural Systems Policy	1,808	0	1,808	2,208	0	2,208	2,398	0	2,398	190
Solid Waste Services	107,666	(73,420)	34,246	106,620	(72,374)	34,246	114,845	(80,734)	34,111	(135)
Forestry Services	23,475	(631)	22,844	20,944	(631)	20,313	21,714	(631)	21,083	770
Total	139,811	(74,067)	65,744	137,484	(73,021)	64,463	147,069	(81,381)	65,688	1,225

Net of Recoveries and After Inter-departmental Allocations

	2023						2024			\$ Change over 2023 Budget
	Forecast			Budget			Estimate			
	Expense	Revenue	Net	Expense	Revenue	Net	Expense	Revenue	Net	
Finance and Corporate Services Committee										
Elected Officials	13,301	0	13,301	13,751	0	13,751	14,041	0	14,041	290
City Clerk	21,606	(1,882)	19,724	21,706	(1,882)	19,824	23,051	(2,022)	21,029	1,205
Legal Services	11,113	0	11,113	10,113	0	10,113	10,358	0	10,358	245
City Manager's Office	5,415	0	5,415	5,415	0	5,415	5,570	0	5,570	155
Rail Construction Program Service	5	(5)	0	5	(5)	0	5	(5)	0	0
GM's Office & Business Support and Technical Services - Planning, Real Estate & Economic Development	2,606	0	2,606	3,106	0	3,106	3,136	0	3,136	30
Economic Development and Long Range Planning	9,056	0	9,056	9,106	0	9,106	9,526	0	9,526	420
Public Information & Media Relations	4,462	0	4,462	4,462	0	4,462	4,482	0	4,482	20
Human Resources	18,905	(765)	18,140	18,905	(765)	18,140	19,630	(765)	18,865	725
ServiceOttawa	14,865	(1,304)	13,561	14,865	(1,304)	13,561	15,485	(1,304)	14,181	620
Information Technology Services	75,314	(645)	74,669	75,269	(600)	74,669	76,384	0	76,384	1,715
Chief Financial Officer/Treasurer & Business Support Services - Finance Services	4,290	0	4,290	4,290	0	4,290	4,480	0	4,480	190
Financial Strategies, Planning & Client Service	10,462	0	10,462	10,462	0	10,462	11,032	0	11,032	570
Revenue Services	12,765	(7,607)	5,158	12,765	(7,407)	5,358	12,936	(7,607)	5,329	(30)
Corporate Finance	6,196	0	6,196	6,196	0	6,196	6,356	0	6,356	160
Payroll, Pensions & Benefits Service	7,785	(400)	7,385	7,785	(400)	7,385	7,860	(180)	7,680	295
Supply Services	5,942	(2,990)	2,952	5,942	(2,990)	2,952	6,232	(2,990)	3,242	290
Corporate Real Estate Office	8,701	(619)	8,082	9,901	(619)	9,282	10,041	(619)	9,422	140
Non Departmental	450,957	(2,499,339)	(2,048,382)	437,456	(2,474,189)	(2,036,733)	453,670	(2,570,463)	(2,116,793)	(80,060)
Total	683,746	(2,515,556)	(1,831,810)	671,500	(2,490,161)	(1,818,661)	694,275	(2,585,955)	(1,891,681)	(73,020)
Planning and Housing Committee										
Right of Way, Heritage and Urban Design	16,201	(16,739)	(538)	15,836	(15,574)	262	17,091	(15,949)	1,142	880
Planning Services	14,843	(17,879)	(3,036)	16,143	(18,379)	(2,236)	20,673	(22,984)	(2,311)	(75)
Building Code Services - OBC	27,364	(27,904)	(540)	30,964	(31,404)	(440)	31,559	(31,999)	(440)	0
Long Range Planning	3,219	(404)	2,815	4,069	(4)	4,065	3,924	(4)	3,920	(145)
Affordable Housing	8,818	0	8,818	8,818	0	8,818	10,363	0	10,363	1,545
Total	70,445	(62,926)	7,519	75,830	(65,361)	10,469	83,610	(70,936)	12,674	2,205

City of Ottawa
Operating Summary by Committee
In Thousands (\$000)
Net of Recoveries and After Inter-departmental Allocations

	2023						2024			\$ Change over 2023 Budget
	Forecast			Budget			Estimate			
	Expense	Revenue	Net	Expense	Revenue	Net	Expense	Revenue	Net	
Transportation Committee										
GM's Office & Business Support Services - Public Works & Environmental Services	13,857	(379)	13,478	13,856	(378)	13,478	14,141	(378)	13,763	285
Roads Services	155,636	(2,644)	152,992	132,843	(2,070)	130,773	141,045	(2,085)	138,960	8,187
Parking Services	19,564	(19,538)	26	17,178	(17,152)	26	17,252	(17,252)	0	(26)
Traffic Services	73,593	(19,103)	54,490	73,593	(19,103)	54,490	119,308	(64,083)	55,225	735
Transportation Planning	4,750	(250)	4,500	4,900	(250)	4,650	5,000	(250)	4,750	100
Fleet Services	7,928	(4,052)	3,876	4,725	(849)	3,876	(1,730)	(549)	(2,279)	(6,155)
Total	275,328	(45,966)	229,362	247,095	(39,802)	207,293	295,016	(84,597)	210,419	3,126
Total City Operations	2,772,963	(3,601,016)	(828,053)	2,730,175	(3,564,818)	(834,643)	2,842,809	(3,713,487)	(870,678)	(36,035)
Boards, Agencies and Commissions										
Committee of Adjustment	1,728	(1,728)	0	1,728	(1,728)	0	1,788	(1,788)	0	0
Ottawa Public Health	112,860	(85,752)	27,108	129,230	(102,122)	27,108	85,310	(57,107)	28,203	1,095
Ottawa Public Library	59,897	(1,817)	58,080	60,495	(1,750)	58,745	62,865	(1,750)	61,115	2,370
Ottawa Police Service	405,811	(46,792)	359,019	396,611	(37,592)	359,019	410,515	(38,121)	372,394	13,375
Transit Commission	702,779	(272,216)	430,563	706,203	(316,432)	389,771	731,209	(322,243)	408,966	19,195
Total Boards, Agencies and Commissions	1,283,075	(408,305)	874,770	1,294,267	(459,624)	834,643	1,291,687	(421,009)	870,678	36,035
Total Tax Supported Program	4,056,038	(4,009,321)	46,717	4,024,442	(4,024,442)	0	4,134,496	(4,134,496)	0	0
Rate Supported Program										
Drinking Water Services	202,398	(203,698)	(1,300)	203,398	(203,398)	0	207,703	(207,703)	0	0
Wastewater Services	174,441	(174,651)	(210)	174,051	(174,051)	0	179,701	(179,701)	0	0
Stormwater Services	82,468	(81,668)	800	82,468	(82,468)	0	92,383	(92,383)	0	0
Total Rate Supported Program	459,307	(460,017)	(710)	459,917	(459,917)	0	479,787	(479,787)	0	0
Total Tax and Rate Supported Program	4,515,345	(4,469,338)	46,007	4,484,359	(4,484,359)	0	4,614,283	(4,614,283)	0	0

City of Ottawa
Operating Budget Changes
In Thousands (\$000)
Net of Recoveries and After Inter-departmental Allocations

	2023 Baseline		2024 Adjustments							2024	\$ Change over 2023 Budget
	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	New Services	Growth	COVID-19	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Agriculture & Rural Affairs Committee											
Development Review Process Rural	2,236	0	75	0	0	0	0	0	0	2,311	75
Rural Affairs	1,108	0	5	0	0	0	0	50	0	1,163	55
Total	3,344	0	80	0	0	0	0	50	0	3,474	130
Audit Committee											
Office of the Auditor General	2,692	(150)	90	0	0	140	0	0	0	2,772	80
External and Special Audits	288	0	30	0	0	0	0	0	0	318	30
Total	2,980	(150)	120	0	0	140	0	0	0	3,090	110
Emergency Preparedness and Protective Service Committee											
GM's Office & Business & Technical Support Services - Emergency & Protective Services	4,733	0	210	0	0	0	0	0	0	4,943	210
Public Safety Service	9,519	0	280	0	0	315	0	(5)	0	10,109	590
Ottawa Fire Services	181,398	0	4,620	0	0	2,230	0	(15)	(15)	188,218	6,820
Ottawa Paramedic Service	55,635	(350)	2,785	0	0	2,430	0	(15)	(20)	60,465	4,830
By-law and Regulatory Services	(5,342)	0	1,065	0	0	(915)	0	(5)	(90)	(5,287)	55
Public Policy Development	825	0	175	0	0	0	0	0	0	1,000	175
Total	246,768	(350)	9,135	0	0	4,060	0	(40)	(125)	259,448	12,680

Net of Recoveries and After Inter-departmental Allocations

	2023 Baseline		2024 Adjustments							2024	\$ Change over 2023 Budget
	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	New Services	Growth	COVID-19	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Community Services Committee											
GM's Office & Business Support Services - Community & Social Services	3,910	0	505	0	0	0	0	(1)	0	4,414	504
Community Safety, Well-Being, Policy & Analytics	8,537	(2,465)	230	0	0	0	0	(3)	0	6,300	(2,238)
Employment and Social Services	30,157	3,400	(1,671)	0	0	0	0	(31)	0	31,855	1,698
Children's Services	19,456	(240)	0	0	0	0	0	0	0	19,216	(240)
Housing Services	125,007	(1,115)	1,675	(915)	0	6,615	0	(7)	0	131,260	6,253
Long Term Care	31,120	(2,185)	2,810	(1,760)	0	970	0	0	0	30,956	(164)
Gender & Race Equity, Inclusion, Indigenous Relations and Social Development	33,274	0	1,855	0	0	435	0	(9)	0	35,555	2,281
GM's Office & Business Support Services - Recreation, Cultural and Facility Services	26,252	0	960	0	0	0	0	(30)	0	27,182	930
Community Recreation and Cultural Programs	46,546	(250)	2,780	0	0	0	0	0	(100)	48,976	2,430
City Wide Programs, Aquatics and Specialized Services	44,399	(640)	2,660	0	0	0	0	0	740	47,158	2,759
Parks & Facilities Planning	1,807	0	55	0	0	0	0	0	0	1,862	55
Facility Operations Services	36,433	0	1,980	20	0	130	0	(505)	0	38,058	1,625
Parks	41,803	0	1,365	0	0	250	0	0	0	43,418	1,615
Total	448,701	(3,495)	15,204	(2,655)	0	8,400	0	(586)	640	466,210	17,509
Environment and Climate Change Committee											
GM's Office & Business Technical Support Services	642	0	40	0	0	0	0	0	0	682	40
Infrastructure Services	4,024	0	195	0	0	65	0	0	0	4,284	260
Asset Management Services	3,030	0	140	0	0	0	0	(40)	0	3,130	100
Resiliency and Natural Systems Policy	2,208	(200)	10	255	0	125	0	0	0	2,398	190
Solid Waste Services	34,246	0	12,345	(6,240)	0	805	0	0	(7,045)	34,111	(135)
Forestry Services	20,313	0	490	0	0	280	0	0	0	21,083	770
Total	64,463	(200)	13,220	(5,985)	0	1,275	0	(40)	(7,045)	65,688	1,225

Net of Recoveries and After Inter-departmental Allocations

	2023 Baseline		2024 Adjustments							2024	\$ Change over 2023 Budget
	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	New Services	Growth	COVID-19	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Finance and Corporate Services Committee											
Elected Officials	13,751	0	290	0	0	0	0	0	0	14,041	290
City Clerk	19,824	0	920	0	0	290	0	(5)	0	21,029	1,205
Legal Services	10,113	0	245	0	0	0	0	0	0	10,358	245
City Manager's Office	5,415	0	155	0	0	0	0	0	0	5,570	155
Rail Construction Program Service	0	0	0	0	0	0	0	0	0	0	0
GM's Office & Business Support and Technical Services - Planning, Real Estate & Economic Development	3,106	0	40	0	0	0	0	(10)	0	3,136	30
Economic Development and Long Range Planning	9,106	0	30	0	0	390	0	0	0	9,526	420
Public Information & Media Relations	4,462	0	20	0	0	0	0	0	0	4,482	20
Human Resources	18,140	(100)	375	0	0	450	0	0	0	18,865	725
ServiceOttawa	13,561	0	545	0	0	75	0	0	0	14,181	620
Information Technology Services	74,669	(450)	3,165	0	0	0	0	(1,000)	0	76,384	1,715
Chief Financial Officer/Treasurer & Business Support Services - Finance Services	4,290	0	190	0	0	100	0	(100)	0	4,480	190
Financial Strategies, Planning & Client Service	10,462	0	570	0	0	0	0	0	0	11,032	570
Revenue Services	5,358	0	170	0	0	0	0	0	(200)	5,329	(30)
Corporate Finance	6,196	0	160	0	0	0	0	0	0	6,356	160
Payroll, Pensions & Benefits Service	7,385	0	75	0	0	220	0	0	0	7,680	295
Supply Services	2,952	0	290	0	0	0	0	0	0	3,242	290
Corporate Real Estate Office	9,282	0	150	0	0	60	0	(70)	0	9,422	140
Non Departmental	(2,036,733)	(3,145)	(43,665)	0	0	(33,250)	0	0	0	(2,116,793)	(80,060)
Total	(1,818,661)	(3,695)	(36,275)	0	0	(31,665)	0	(1,185)	(200)	(1,891,681)	(73,020)
Planning Committee											
Right of Way, Heritage and Urban Design	262	(130)	(25)	390	0	1,035	0	(15)	(375)	1,142	880
Planning Services	(2,236)	0	715	3,680	0	135	0	0	(4,605)	(2,311)	(75)
Building Code Services - OBC	(440)	0	595	0	0	0	0	0	(595)	(440)	0
Long Range Planning	4,065	(185)	50	225	0	0	0	(235)	0	3,920	(145)
Affordable Housing	8,818	0	20	0	0	1,525	0	0	0	10,363	1,545
Total	10,469	(315)	1,355	4,295	0	2,695	0	(250)	(5,575)	12,674	2,205

City of Ottawa
 Operating Budget Changes
 In Thousands (\$000)
 Net of Recoveries and After Inter-departmental Allocations

	2023 Baseline		2024 Adjustments							2024	\$ Change over 2023 Budget
	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	New Services	Growth	COVID-19	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Transportation Committee											
GM's Office & Business Support Services - Public Works & Environmental Services	13,478	0	320	0	0	0	0	(35)	0	13,763	285
Roads Services	130,773	0	7,092	0	0	1,330	0	(220)	(15)	138,960	8,187
Parking Services	26	(26)	100	0	0	0	0	0	(100)	0	(26)
Traffic Services	54,490	3,635	1,710	0	0	(3,215)	0	(1,395)	0	55,225	735
Transportation Planning	4,650	0	110	0	0	0	0	(10)	0	4,750	100
Fleet Services	3,876	0	0	0	0	0	0	(6,155)	0	(2,279)	(6,155)
Total	207,293	3,609	9,332	0	0	(1,885)	0	(7,815)	(115)	210,419	3,126
Total City Operations	(834,643)	(4,596)	12,171	(4,345)	0	(16,980)	0	(9,866)	(12,420)	(870,678)	(36,035)
Boards, Agencies and Commissions											
Committee of Adjustment	0	0	60	0	0	0	0	0	(60)	0	0
Ottawa Public Health	27,108	0	1,095	0	0	0	0	0	0	28,203	1,095
Ottawa Public Library	58,745	(960)	1,510	0	0	100	1,720	0	0	61,115	2,370
Ottawa Police Service	359,019	0	13,282	0	0	3,200	0	(2,599)	(508)	372,394	13,375
Transit Commission	389,771	69,004	(17,012)	0	0	6,640	37,611	(72,235)	(4,813)	408,966	19,195
Total Boards, Agencies and Commissions	834,643	68,044	(1,065)	0	0	9,940	39,331	(74,834)	(5,381)	870,678	36,035
Total Tax Supported Program	0	63,448	11,106	(4,345)	0	(7,040)	39,331	(84,699)	(17,801)	0	0
Rate Supported Program											
Drinking Water Services	0	0	3,500	120	0	685	0	0	(4,305)	0	0
Wastewater Services	0	(500)	4,740	240	0	670	0	0	(5,150)	0	0
Stormwater Services	0	0	9,680	15	0	220	0	0	(9,915)	0	0
Total Rate Supported Program	0	(500)	17,920	375	0	1,575	0	0	(19,370)	0	0
Total Tax and Rate Supported Program	0	62,948	29,026	(3,970)	0	(5,465)	39,331	(84,699)	(37,171)	0	0

City of Ottawa
Full Time Equivalents Summary by Committee

	2023	2024	2024	2024
	Budget	Service Initiatives / Efficiencies	Adjustments	Estimate
Agriculture & Rural Affairs Committee				
Development Review Process Rural	18.00	0.00	0.00	18.00
Rural Affairs	2.00	0.00	0.00	2.00
Total	20.00	0.00	0.00	20.00
Audit Committee				
Office of the Auditor General	13.00	0.00	1.00	14.00
External and Special Audits	0.00	0.00	0.00	0.00
Total	13.00	0.00	1.00	14.00
Emergency Preparedness and Protective Service Committee				
GM's Office & Business & Technical Support Services - Emergency & Protective Services	36.00	0.00	0.00	36.00
Public Safety Service	23.00	0.00	2.00	25.00
Ottawa Fire Services	975.00	0.00	12.00	987.00
Ottawa Paramedic Service	740.80	0.00	28.00	768.80
By-law and Regulatory Services	218.29	0.00	4.00	222.29
Public Policy Development	6.00	0.00	0.00	6.00
Total	1,999.09	0.00	46.00	2,045.09
Community Services Committee				
GM's Office & Business Support Services - Community & Social Services	31.00	0.00	0.00	31.00
Community Safety, Well-Being, Policy & Analytics	13.00	0.00	0.00	13.00
Employment and Social Services	532.17	0.00	(25.00)	507.17
Children's Services	233.49	0.00	0.00	233.49
Housing Services	66.40	0.00	0.00	66.40
Long Term Care	704.84	0.00	59.40	764.24
Gender & Race Equity, Inclusion, Indigenous Relations and Social Development	30.00	0.00	3.00	33.00
GM's Office & Business Support Services - Recreation, Cultural and Facility Services	81.59	0.00	0.00	81.59
Community Recreation and Cultural Programs	432.36	0.00	0.00	432.36
City Wide Programs, Aquatics and Specialized Services	603.11	0.00	0.00	603.11
Parks & Facilities Planning	15.00	0.00	0.00	15.00
Facility Operations Services	623.25	0.00	6.00	629.25
Parks	271.43	0.00	0.00	271.43
Total	3,637.64	0.00	43.40	3,681.04

City of Ottawa

Full Time Equivalents Summary by Committee

	2023	2024	2024	2024
	Budget	Service Initiatives / Efficiencies	Adjustments	Estimate
Environment and Climate Change Committee				
GM's Office & Business Technical Support Services	38.00	0.00	0.00	38.00
Infrastructure Services	144.00	0.00	2.00	146.00
Asset Management Services	103.00	0.00	2.00	105.00
Resiliency and Natural Systems Policy	14.00	3.00	0.00	17.00
Solid Waste Services	87.12	0.00	2.00	89.12
Forestry Services	91.32	0.00	2.00	93.32
Total	477.44	3.00	8.00	488.44
Finance and Corporate Services Committee				
Elected Officials	0.00	0.00	0.00	0.00
City Clerk	147.55	0.00	2.00	149.55
Legal Services	91.00	0.00	6.00	97.00
City Manager's Office	34.00	0.00	0.00	34.00
Rail Construction Program Service	12.00	0.00	(2.00)	10.00
GM's Office & Business Support and Technical Services - Planning, Real Estate & Economic Development	38.00	0.00	0.00	38.00
Economic Development and Long Range Planning	12.00	0.00	1.00	13.00
Public Information & Media Relations	33.00	0.00	0.00	33.00
Human Resources	118.80	0.00	4.00	122.80
ServiceOttawa	138.07	0.00	13.00	151.07
Information Technology Services	308.00	0.00	0.00	308.00
Chief Financial Officer/Treasurer & Business Support Services - Finance Services	31.00	0.00	0.00	31.00
Financial Strategies, Planning & Client Service	108.35	0.00	0.00	108.35
Revenue Services	212.45	0.00	9.00	221.45
Corporate Finance	54.54	0.00	0.00	54.54
Payroll, Pensions & Benefits Service	69.33	0.00	3.00	72.33
Supply Services	65.99	0.00	0.00	65.99
Corporate Real Estate Office	40.50	0.00	0.50	41.00
Non Departmental	0.00	0.00	0.00	0.00
Total	1,514.58	0.00	36.50	1,551.08

City of Ottawa

Full Time Equivalents Summary by Committee

	2023	2024	2024	2024
	Budget	Service Initiatives / Efficiencies	Adjustments	Estimate
Planning and Housing Committee				
Right of Way, Heritage and Urban Design	165.76	0.00	3.82	169.58
Planning Services	95.03	0.00	0.00	95.03
Building Code Services - OBC	197.89	0.00	0.00	197.89
Long Range Planning	22.33	0.00	2.00	24.33
Affordable Housing	8.00	0.00	1.00	9.00
Total	489.01	0.00	6.82	495.83
Transportation Committee				
GM's Office & Business Support Services - Public Works & Environmental Services	135.70	0.00	0.00	135.70
Roads Services	505.19	0.00	0.00	505.19
Parking Services	19.00	0.00	0.00	19.00
Traffic Services	287.98	0.00	2.00	289.98
Transportation Planning	42.00	0.00	0.00	42.00
Fleet Services	196.00	0.00	7.00	203.00
Total	1,185.87	0.00	9.00	1,194.87
Total City Operations	9,336.63	3.00	150.72	9,490.35
Boards, Agencies and Commissions				
Committee of Adjustment	14.00	0.00	0.00	14.00
Ottawa Public Health	511.11	0.00	0.00	511.11
Ottawa Public Library	481.96	0.00	8.00	489.96
Ottawa Police Service	2,147.90	0.00	34.70	2,182.60
Transit Commission	3,252.30	0.00	7.00	3,259.30
Total Boards, Agencies and Commissions	6,407.27	0.00	49.70	6,456.97
Total Tax Supported Full Time Equivalents (FTE's)	15,743.90	3.00	200.42	15,947.32
Rate Supported Program				
Drinking Water Services	283.86	0.00	0.00	283.86
Wastewater Services	219.50	0.00	4.95	224.45
Stormwater Services	44.00	0.00	1.00	45.00
Total Rate Supported Program	547.36	0.00	5.95	553.31
Grand Total City Full Time Equivalents (FTE's)	16,291.26	3.00	206.37	16,500.63

	2023 Baseline		2024 Adjustments						2024	\$ Change over 2023 Budget
	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	COVID-19	Service Initiatives / Efficiencies	User Fees & Revenues	Estimate	
Agriculture & Rural Affairs Committee										
Development Review Process Rural	18.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	18.00	0.00
Rural Affairs	2.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2.00	0.00
Total	20.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	20.00	0.00
Audit Committee										
Office of the Auditor General	13.00	0.00	0.00	0.00	1.00	0.00	0.00	0.00	14.00	1.00
External and Special Audits	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total	13.00	0.00	0.00	0.00	1.00	0.00	0.00	0.00	14.00	1.00
Emergency Preparedness and Protective Service Committee										
GM's Office & Business & Technical Support Services - Emergency & Protective Services	36.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	36.00	0.00
Public Safety Service	23.00	0.00	0.00	0.00	2.00	0.00	0.00	0.00	25.00	2.00
Ottawa Fire Services	975.00	0.00	0.00	0.00	12.00	0.00	0.00	0.00	987.00	12.00
Ottawa Paramedic Service	740.80	0.00	0.00	0.00	28.00	0.00	0.00	0.00	768.80	28.00
By-law and Regulatory Services	218.29	0.00	0.00	0.00	4.00	0.00	0.00	0.00	222.29	4.00
Public Policy Development	6.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6.00	0.00
Total	1,999.09	0.00	0.00	0.00	46.00	0.00	0.00	0.00	2,045.09	46.00

	2023 Baseline		2024 Adjustments						2024	\$ Change over 2023 Budget
	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	COVID-19	Service Initiatives / Efficiencies	User Fees & Revenues	Estimate	
Community Services Committee										
GM's Office & Business Support Services - Community & Social Services	31.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	31.00	0.00
Community Safety, Well-Being, Policy & Analytics	13.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	13.00	0.00
Employment and Social Services	532.17	0.00	0.00	(25.00)	0.00	0.00	0.00	0.00	507.17	(25.00)
Children's Services	233.49	0.00	0.00	0.00	0.00	0.00	0.00	0.00	233.49	0.00
Housing Services	66.40	0.00	0.00	0.00	0.00	0.00	0.00	0.00	66.40	0.00
Long Term Care	704.84	0.00	0.00	55.40	4.00	0.00	0.00	0.00	764.24	59.40
Gender & Race Equity, Inclusion, Indigenous Relations and Social Development	30.00	0.00	0.00	0.00	3.00	0.00	0.00	0.00	33.00	3.00
GM's Office & Business Support Services - Recreation, Cultural and Facility Services	81.59	0.00	0.00	0.00	0.00	0.00	0.00	0.00	81.59	0.00
Community Recreation and Cultural Programs	432.36	0.00	0.00	0.00	0.00	0.00	0.00	0.00	432.36	0.00
City Wide Programs, Aquatics and Specialized Services	603.11	0.00	0.00	0.00	0.00	0.00	0.00	0.00	603.11	0.00
Parks & Facilities Planning	15.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	15.00	0.00
Facility Operations Services	623.25	0.00	5.00	0.00	1.00	0.00	0.00	0.00	629.25	6.00
Parks	271.43	0.00	0.00	0.00	0.00	0.00	0.00	0.00	271.43	0.00
Total	3,637.64	0.00	5.00	30.40	8.00	0.00	0.00	0.00	3,681.04	43.40
Environment and Climate Change Committee										
GM's Office & Business Technical Support Services	38.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	38.00	0.00
Infrastructure Services	144.00	0.00	0.00	1.00	1.00	0.00	0.00	0.00	146.00	2.00
Asset Management Services	103.00	0.00	0.00	1.00	1.00	0.00	0.00	0.00	105.00	2.00
Resiliency and Natural Systems Policy	14.00	0.00	0.00	0.00	0.00	0.00	3.00	0.00	17.00	3.00
Solid Waste Services	87.12	0.00	0.00	0.00	2.00	0.00	0.00	0.00	89.12	2.00
Forestry Services	91.32	0.00	0.00	0.00	2.00	0.00	0.00	0.00	93.32	2.00
Total	477.44	0.00	0.00	2.00	6.00	0.00	3.00	0.00	488.44	11.00

	2023 Baseline		2024 Adjustments						2024	\$ Change over 2023 Budget
	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	COVID-19	Service Initiatives / Efficiencies	User Fees & Revenues	Estimate	
Finance and Corporate Services Committee										
Elected Officials	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
City Clerk	147.55	0.00	0.00	0.00	2.00	0.00	0.00	0.00	0.00	149.55
Legal Services	91.00	0.00	0.00	0.00	6.00	0.00	0.00	0.00	0.00	97.00
City Manager's Office	34.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	34.00
Rail Construction Program Service	12.00	(2.00)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	10.00
GM's Office & Business Support and Technical Services - Planning, Real Estate & Economic Development	38.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	38.00
Economic Development and Long Range Planning	12.00	0.00	0.00	0.00	1.00	0.00	0.00	0.00	0.00	13.00
Public Information & Media Relations	33.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	33.00
Human Resources	118.80	0.00	0.00	0.00	4.00	0.00	0.00	0.00	0.00	122.80
ServiceOttawa	138.07	0.00	0.00	0.00	13.00	0.00	0.00	0.00	0.00	151.07
Information Technology Services	308.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	308.00
Chief Financial Officer/Treasurer & Business Support Services - Finance Services	31.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	31.00
Financial Strategies, Planning & Client Service	108.35	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	108.35
Revenue Services	212.45	0.00	0.00	0.00	9.00	0.00	0.00	0.00	0.00	221.45
Corporate Finance	54.54	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	54.54
Payroll, Pensions & Benefits Service	69.33	0.00	0.00	0.00	3.00	0.00	0.00	0.00	0.00	72.33
Supply Services	65.99	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	65.99
Corporate Real Estate Office	40.50	0.00	0.00	0.00	0.50	0.00	0.00	0.00	0.00	41.00
Non Departmental	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total	1,514.58	(2.00)	0.00	0.00	38.50	0.00	0.00	0.00	0.00	1,551.08
Planning and Housing Committee										
Right of Way, Heritage and Urban Design	165.76	0.00	0.00	0.00	3.82	0.00	0.00	0.00	0.00	169.58
Planning Services	95.03	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	95.03
Building Code Services - OBC	197.89	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	197.89
Long Range Planning	22.33	0.00	0.00	2.00	0.00	0.00	0.00	0.00	0.00	24.33
Affordable Housing	8.00	0.00	0.00	0.00	1.00	0.00	0.00	0.00	0.00	9.00
Total	489.01	0.00	0.00	2.00	4.82	0.00	0.00	0.00	0.00	495.83

	2023 Baseline		2024 Adjustments						2024	\$ Change over 2023 Budget
	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	COVID-19	Service Initiatives / Efficiencies	User Fees & Revenues	Estimate	
Transportation Committee										
GM's Office & Business Support Services - Public Works & Environmental Services	135.70	0.00	0.00	0.00	0.00	0.00	0.00	0.00	135.70	0.00
Roads Services	505.19	0.00	0.00	0.00	0.00	0.00	0.00	0.00	505.19	0.00
Parking Services	19.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	19.00	0.00
Traffic Services	287.98	0.00	0.00	0.00	2.00	0.00	0.00	0.00	289.98	2.00
Transportation Planning	42.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	42.00	0.00
Fleet Services	196.00	0.00	0.00	0.00	7.00	0.00	0.00	0.00	203.00	7.00
Total	1,185.87	0.00	0.00	0.00	9.00	0.00	0.00	0.00	1,194.87	9.00
Total City Operations	9,336.63	(2.00)	5.00	34.40	113.32	0.00	3.00	0.00	9,490.35	153.72
Boards, Agencies and Commissions										
Committee of Adjustment	14.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	14.00	0.00
Ottawa Public Health	511.11	0.00	0.00	0.00	0.00	0.00	0.00	0.00	511.11	0.00
Ottawa Public Library	481.96	0.00	0.00	0.00	0.00	8.00	0.00	0.00	489.96	8.00
Ottawa Police Service	2,147.90	0.00	7.70	0.00	27.00	0.00	0.00	0.00	2,182.60	34.70
Transit Commission	3,252.30	0.00	7.00	0.00	0.00	0.00	0.00	0.00	3,259.30	7.00
Total Boards, Agencies and	6,407.27	0.00	14.70	0.00	27.00	8.00	0.00	0.00	6,456.97	49.70
Total Tax Supported Full Time Equivalents (FTE's)	15,743.90	(2.00)	19.70	34.40	140.32	8.00	3.00	0.00	15,947.32	203.42
Percent of 2024 FTEs		0.0%	0.1%	0.2%	0.9%	0.1%	0.0%	0.0%	1.3%	
Rate Supported Program										
Drinking Water Services	283.86	0.00	0.00	0.00	0.00	0.00	0.00	0.00	283.86	0.00
Wastewater Services	219.50	0.00	0.00	2.95	2.00	0.00	0.00	0.00	224.45	4.95
Stormwater Services	44.00	0.00	0.00	0.00	1.00	0.00	0.00	0.00	45.00	1.00
Total Rate Supported Program	547.36	0.00	0.00	2.95	3.00	0.00	0.00	0.00	553.31	5.95
Grand Total City Full Time Equivalents (FTE's)	16,291.26	(2.00)	19.70	37.35	143.32	8.00	3.00	0.00	16,500.63	209.37