

BUDGET

2023

Working together for a better Ottawa

Emergency Preparedness& Protective Services
Committee

DRAFT

Tabled February 1, 2023

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Emergency & Protective Services

GM's Office & Business Support Services - Operating Resource Requirement

In Thousands (\$000)

in Thousands (\$000)	2021	202	22	2023	
	Actual	Forecast	Budget	Estimate	\$ Change over 2022 Budget
Expenditures by Program					
General Manager's Office	7,512	1,008	413	423	10
Business & Technical Support Services	0	4,486	4,236	4,311	75
Gross Expenditure	7,512	5,494	4,649	4,734	85
Recoveries & Allocations	0	0	0	0	0
Revenue	(3,374)	(455)	0	0	0
Net Requirement	4,138	5,039	4,649	4,734	85
Expenditures by Type					
Salaries, Wages & Benefits	5,687	4,597	4,502	4,592	90
Overtime	726	7	7	7	0
Material & Services	1,003	887	137	132	(5)
Transfers/Grants/Financial Charges	0	0	0	0	0
Fleet Costs	7	0	0	0	0
Program Facility Costs	0	0	0	0	0
Other Internal Costs	89	3	3	3	0
Gross Expenditures	7,512	5,494	4,649	4,734	85
Recoveries & Allocations	0	0	0	0	0
Net Expenditure	7,512	5,494	4,649	4,734	85
Revenues By Type					
Federal	0	0	0	0	0
Provincial	(3,362)	(450)	0	0	0
Own Funds	0	0	0	0	0
Fees and Services	(12)	(5)	0	0	0
Fines	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	(3,374)	(455)	0	0	0
Net Requirement	4,138	5,039	4,649	4,734	85
Full Time Equivalents			36.00	36.00	0.00

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Emergency and Protective Services Department 2023 Service Area Summary - Public Safety Service

The Public Safety Service is responsible for providing a safe and secure environment for residents and visitors to the City of Ottawa. This includes:

- Leading the coordination of City services to prevent, mitigate, prepare, respond and recover from emergency situations and to support planned events
- Managing physical security services
- Managing the City's corporate radio system, and, as the City's 9-1-1 Authority, managing the 9-1-1 service agreement with the Ottawa Police Services Board

Programs/Services Offered:

- Maintaining the Municipal Emergency Plan, as well as all requirements under Ontario's Emergency Management and Civil Protection Act and Emergency Management Accreditation Program standards
- Providing public education through the "Are You Ready?" campaign; delivering Emergency Management training to staff and external stakeholders
- Managing physical security systems/applications/technologies (security alarm, access control, intrusion, CCTV), the
 24/7 Security Operations Centre, and Security Guard Services at City Administrative facilities
- Providing Photo Identification services and security-related education/training to staff
- Managing over 6,800 radios and ensuring that the City has a reliable, public safety-grade radio service available for first responders and other City users
- Providing oversight of the 9-1-1 service agreement and managing the 9-1-1 telephone service contract with Bell Canada

City of Ottawa
Emergency & Protective Services
Public Safety Service - Operating Resource Requirement
In Thousands (\$000)

	2021	202	22	2023	
	Actual	Forecast	Budget	Estimate	\$ Change over 2022 Budget
Expenditures by Program					
Public Safety Service - Operating Resource					
Requirement Analysis	11,197	12,013	11,844	12,379	535
9.1.1	2,121	2,435	2,189	2,479	290
Gross Expenditure	13,318	14,448	14,033	14,858	825
Recoveries & Allocations	(5,011)	(4,987)	(4,842)	(5,067)	(225)
Revenue	(403)	(590)	(270)	(270)	0
Net Requirement	7,904	8,871	8,921	9,521	600
Expenditures by Type					
Salaries, Wages & Benefits	2,589	3,027	2,667	2,752	85
Overtime	29	7	7	7	0
Material & Services	8,517	8,961	9,152	9,602	450
Transfers/Grants/Financial Charges	0	0	0	0	0
Fleet Costs	0	0	0	0	0
Program Facility Costs	0	0	0	0	0
Other Internal Costs	2,183	2,453	2,207	2,497	290
Gross Expenditures	13,318	14,448	14,033	14,858	825
Recoveries & Allocations	(5,011)	(4,987)	(4,842)	(5,067)	(225)
Net Expenditure	8,307	9,461	9,191	9,791	600
Revenues By Type					
Federal	0	0	0	0	0
Provincial	(145)	(320)	0	0	0
Own Funds	0	0	0	0	0
Fees and Services	(258)	(270)	(270)	(270)	0
Fines	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	(403)	(590)	(270)	(270)	0
Net Requirement	7,904	8,871	8,921	9,521	600
Full Time Equivalents			23.00	23.00	0.00

City of Ottawa Emergency & Protective Services Public Safety Service - User Fees

	2021 Rate \$	2022 Rate \$	2023 Rate \$	% Change Over 2022	% Change Over 2021	Effective Date	2023 Revenue (\$000)
Emergency Management course fees							
Emergency Management course fee- External							
participant * 1	100.00	100.00	100.00	0.0%	0.0%	01-Apr-23	
Emergency Management course cancellation fee -							
Internal participant *1	100.00	100.00	100.00	0.0%	0.0%	01-Apr-23	
Emergency Management course cancellation fee -							
External participant	100.00	100.00	100.00	0.0%	0.0%	01-Apr-23	

Notes:

- * Fees calculated per day + HST applicable.
- ¹ Permission from Office of the Fire Marshal and Emergency Management to charge fees for cost recovery.

Emergency and Protective Services Department 2023 Service Area Summary - Ottawa Fire Service

Ottawa Fire Services (OFS) protects the lives, property and environment for the citizens of and visitors to the City of Ottawa. OFS provides services from 45 stations located across the City of Ottawa. Collectively, these stations provide service to approximately 1,046,440 residents across 2,796 square kilometres. The OFS team is comprised of career firefighters, volunteer firefighters, as well as inspection, education, safety, training, communications, maintenance and administration personnel. OFS personnel provide many valuable services to the community beyond fighting fires, including:

- Fire Prevention and Public Fire Safety Education services which include fire prevention inspections, code enforcement, determination of cause and origin of fires, attendance at public events, fire safety presentations and dissemination of public fire safety educational materials
- Fire Suppression services which include fire rescue, tiered medical response, training, communications and incident management
- Special Operations includes Vehicle and Machinery Extrication, Rope and Confined Space Rescue, Trench/
 Collapse and Urban Search and Rescue, Fire Support Unit Rescue Task Force,
 Hazmat/Chemical, Biological, Radiological, Nuclear and Explosive, Wildland Fires, Light Rail Transit Rescue,
 Water/Ice Rescue, Specialized Foam Suppression

In order to provide these services, the OFS team operates from six divisions: Office of the Fire Chief; Urban and Special Operations; Rural Operations; Community Standards and Communications; Training and Safety; and Operational Support Services.

In 2022, OFS recorded 84,384 apparatus responses to 28,618 incidents including fire, hazardous material, rescue, medical and mutual aid agreement incidents. Ottawa Fire Prevention conducted 2,852 inspections and participated in 434 public education events.

City of Ottawa Emergency & Protective Services Ottawa Fire Services - Operating Resource Requirement

In Thousands (\$000)

III Tilousanus (\$000)	2021	20	22	2023	
	Actual	Forecast	Budget	Estimate	\$ Change over 2022 Budget
Expenditures by Program					
Chief's Office	550	530	530	548	18
Operations	155,946	159,608	157,749	161,356	3,607
Prevention	6,556	6,926	6,926	7,087	161
Communications	6,541	6,758	6,740	6,935	195
Operational Support	6,382	6,536	6,536	6,813	277
Gross Expenditure	175,975	180,358	178,481	182,739	4,258
Recoveries & Allocations	0	0	0	0	0
Revenue	(1,709)	(1,615)	(1,238)	(1,253)	(15)
Net Requirement	174,266	178,743	177,243	181,486	4,243
Expenditures by Type					
Salaries, Wages & Benefits	151,153	157,782	157,782	160,855	3,073
Overtime	6,327	3,559	3,345	3,417	72
Material & Services	5,046	4,698	3,674	3,994	320
Transfers/Grants/Financial Charges	0	0	0	0	0
Fleet Costs	9,013	9,323	8,702	9,387	685
Program Facility Costs	3,266	3,509	3,509	3,512	3
Other Internal Costs	1,170	1,487	1,469	1,574	105
Gross Expenditures	175,975	180,358	178,481	182,739	4,258
Recoveries & Allocations	0	0	0	0	0
Net Expenditure	175,975	180,358	178,481	182,739	4,258
Revenues By Type					
Federal	(276)	0	0	0	0
Provincial	(437)	(169)	0	0	0
Own Funds	0	0	0	0	0
Fees and Services	(996)	(1,446)	(1,238)	(1,253)	(15)
Fines	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	(1,709)	(1,615)	(1,238)	(1,253)	(15)
Net Requirement	174,266	178,743	177,243	181,486	4,243
Full Time Equivalents			975.00	975.00	0.00

City of Ottawa Emergency & Protective Services Ottawa Fire Services - User Fees

	2021 Rate \$	2022 Rate \$	2023 Rate \$	% Change Over 2022	% Change Over 2021	Effective Date	2023 Revenue (\$000)
Hazmat Fees and Charges (minimum charge of 1 hour)							
Hazmat Vehicle & Techs*	750.00	765.00	780.00	2.0%	4.0%	01-Apr-23	(15)
Pump & Crew*	957.00	976.00	996.00	2.0%	4.1%	01-Apr-23	
Ladder, Aerial, Platform & Crew*	709.00	723.00	737.00	1.9%	3.9%	01-Apr-23	
Incident Commander & Vehicle*	476.00	486.00	496.00	2.1%	4.2%	01-Apr-23	
Safety Officer & Vehicle*	430.00	439.00	448.00	2.1%	4.2%	01-Apr-23	
Water Rescue & Vehicle*	371.00	378.00	386.00	2.1%	4.0%	01-Apr-23	
Hose Tender*	596.00	608.00	620.00	2.0%	4.0%	01-Apr-23	
Supply Tender*	352.00	359.00	366.00	1.9%	4.0%	01-Apr-23	
Foam Tender*	352.00	359.00	366.00	1.9%	4.0%	01-Apr-23	
Heavy Rescue*	709.00	723.00	737.00	1.9%	3.9%	01-Apr-23	
Tanker*	352.00	359.00	366.00	1.9%	4.0%	01-Apr-23	
Command RV Vehicle*	352.00	359.00	366.00	1.9%	4.0%	01-Apr-23	
Service Vehicle*	177.00	181.00	185.00	2.2%	4.5%	01-Apr-23	
Maintenance Vehicle*	177.00	181.00	185.00	2.2%	4.5%	01-Apr-23	
Hazmat Support Vehicle*	177.00	181.00	185.00	2.2%	4.5%	01-Apr-23	
Rehab Vehicle*	177.00	181.00	185.00	2.2%	4.5%	01-Apr-23	_
Heavy Equipment Rental*	Cost + 15%	Cost + 15%	Cost + 15%			01-Apr-23	
Initial Hazard Assessment Team*	339.00	346.00	353.00	2.0%	4.1%	01-Apr-23	_
Consumable Materials*	Cost + 15%	Cost + 15%	Cost + 15%			01-Apr-23	

City of Ottawa Emergency & Protective Services Ottawa Fire Services - User Fees

	2021 Rate \$	2022 Rate \$	2023 Rate \$	% Change Over 2022	% Change Over 2021	Effective Date	2023 Revenue (\$000)
Fire Prevention							
1) File Search (only) Fees							
Residential*	111.00	113.00	115.00	1.8%	3.6%	01-Apr-23	
Non-Residential*	223.00	227.00	232.00	2.2%	4.0%	01-Apr-23	
Replacement Documentation*	90.00	92.00	94.00	2.2%	4.4%	01-Apr-23	
2) General Fire Inspections Fees							
Inspections: less than 3 storeys, warehouses and other industrial buildings under 5,000 sq. ft.*	442.00	451.00	460.00	2.0%	4.1%	01-Apr-23	
Inspections: for 4-6 storeys, warehouses and other industrial buildings between 5,000 - 15,000 sq. ft.*	708.00	722.00	736.00	1.9%	4.0%	01-Apr-23	
Inspections: for 7-12 storeys, warehouses and other industrial buildings over 15,000 sq. ft.*	885.00	903.00	921.00	2.0%	4.1%	01-Apr-23	
Inspections: for 13 storeys or higher, or an especially							
large complex.*	1,151.00	1,174.00	1,197.00	2.0%	4.0%	01-Apr-23	
Daycares/Nurseries Inspections*	117.00	119.00	121.00	1.7%	3.4%	01-Apr-23	
Group Home Inspections (Max 4 residents)*		119.00	121.00	1.7%	0.0%	01-Apr-23	
Fire Summary Reports*	90.00	92.00	94.00	2.2%	4.4%	01-Apr-23	
Fire Safety Plan - Includes application, document review and site inspection.*	175.00	179.00	183.00	2.2%	4.6%	01-Apr-23	
Fire Safety Plan - Includes application, document review and site inspection - Multiple building (3 or more) property.*	508.00	518.00	528.00	1.9%	3.9%	01-Apr-23	

	2021 Rate \$	2022 Rate \$	2023 Rate \$	% Change Over 2022	% Change Over 2021	Effective Date	2023 Revenue (\$000)
Risk Safety Management Plan Review:							
Level 1*	587.00	599.00	611.00	2.0%	4.1%	01-Apr-23	
Level 2*	1,173.00	1,196.00	1,220.00	2.0%	4.0%	01-Apr-23	
Re-Inspection Fee - Applicable to the third visit to any							
property for non-compliance.*	117.00	119.00	121.00	1.7%	3.4%	01-Apr-23	
Marijuana Grow-Op Inspections (MGO) - Investigation							
and compliance.*	587.00	599.00	611.00	2.0%	4.1%	01-Apr-23	
Fire Drill and Safety Planning Review - On-Site drill							
assessment and safety plan review (vulnerable							
occupancies are excluded).*	258.00	263.00	268.00	1.9%	3.9%		
Open Air Fire Permits	14.00	14.00	14.00	0.0%	0.0%		
Inspection: Specific Event Open Air Fire Permits*	54.00	55.00	56.00	1.8%	3.7%		
Agency Letter*	104.00	106.00	108.00	1.9%	3.8%	01-Apr-23	
Recruitment Fees:	-						
Competition User Fee*	241.00	246.00	251.00	2.0%	4.1%		
Canadian Physical Ability Testing (CPAT)*	490.00	500.00	510.00	2.0%	4.1%	01-Apr-23	
Special Events Fee:							
Fire Apparatus Unit (4 Firefighters plus Truck)-Base							
Rate ^{1*}	1,424.00	1,452.00	1,481.00	2.0%	4.0%	01-Apr-23	
Fire Apparatus Unit (4 Firefighters plus Truck)-Hourly							
Rate ^{2*}	474.00	483.00	493.00	2.1%	4.0%	01-Apr-23	
Additional Firefighter(s)-Base Rate ^{1*}	252.00	257.00	262.00	1.9%	4.0%	01-Apr-23	
Additional Firefighter(s)-Hourly Rate ^{2*}	85.00	87.00	89.00	2.3%	4.7%	01-Apr-23	
Fire Prevention Officer-Base Rate ^{1*}	329.00	336.00	343.00	2.1%	4.3%	01-Apr-23	
Fire Prevention Officer-Hourly Rate ^{2*}	111.00	113.00	115.00	1.8%	3.6%	01-Apr-23	
Chief Officer-Base Rate ^{1*}	372.00	379.00	387.00	2.1%	4.0%	01-Apr-23	
Chief Officer-Hourly Rate ^{2*}	123.00	125.00	128.00	2.4%	4.1%	01-Apr-23	
Total Departmental							(15)

Notes:

^{*} HST applicable

¹ Base rate includes the minimum requirement of three hours of on-site event coverage.

² The hourly rate is charged in addition to the Base Rate for events that exceed three hours.

Emergency & Protective Services Department 2023 Service Area Summary - Ottawa Paramedic Service

The Ottawa Paramedic Service provides patient care to more than one million residents of the nation's capital, while the Ottawa Central Ambulance Communications Centre provides call-taking and dispatching services to eastern Ontario including Ottawa; the United Counties of Prescott-Russell; and the United Counties of Stormont, Dundas, and Glengarry and the city of Cornwall. The Ottawa Paramedic Service provides home-based health care to patients with complex medical needs through various Community Paramedic Programs. In addition, specialty services including marine paramedics for waterways, tactical paramedics for police operations, and bike paramedics for special events are provided. The Paramedic Service also delivers public education programs for City staff and stakeholders, manages medical equipment purchases for the city, and oversees the Public Access Defibrillator Program, which places automatic external defibrillators in public and private buildings.

Programs/Services Offered

- The Ottawa Paramedic Service is 50% funded by the Ministry of Health
- Public Education Programs that promote public safety, prevention, and awareness and are cost recovery
- Programs and Services funded through Ministry of Health or Ministry of Long Term Care grants and delivered by the Ottawa Paramedic Service:
 - Ottawa Central Ambulance Communications Centre
 - Dedicated Offload Nurse Program
 - Neonatal Transport Unit
 - Community Paramedic High Intensity Supports at Home Program
 - o Community Paramedic Long-Term Care Program
 - Community Paramedics with the West Carleton Family Health Team
 - Palliative Care Program

City of Ottawa
Emergency & Protective Services
Ottawa Paramedic Service - Operating Resource Requirement
In Thousands (\$000)

	2021	20	22	2023	
	Actual	Forecast	Budget	Estimate	\$ Change over 2022 Budget
Expenditures by Program					
Ottawa Paramedic Service	122,513	114,482	105,824	116,103	10,279
CACC (Dispatch)	12,271	12,271	12,271	12,265	(6)
Program Support	0	2,310	2,310	2,310	0
Gross Expenditure	134,784	129,063	120,405	130,678	10,273
Recoveries & Allocations	(7,246)	(164)	(164)	(179)	(15)
Revenue	(77,185)	(78,717)	(70,059)	(75,739)	(5,680)
Net Requirement	50,353	50,182	50,182	54,760	4,578
Expenditures by Type					
Salaries, Wages & Benefits	92,814	96,951	92,115	100,172	8,057
Overtime	5,393	2,956	2,250	2,285	35
Material & Services	16,070	12,013	11,385	12,513	1,128
Transfers/Grants/Financial Charges	0	0	0	0	0
Fleet Costs	8,772	9,931	9,790	10,710	920
Program Facility Costs	2,284	2,220	2,220	2,255	35
Other Internal Costs	9,451	4,992	2,645	2,743	98
Gross Expenditures	134,784	129,063	120,405	130,678	10,273
Recoveries & Allocations	(7,246)	(164)	(164)	(179)	(15)
Net Expenditure	127,538	128,899	120,241	130,499	10,258
Revenues By Type					
Federal	(171)	(193)	0	0	0
Provincial	(75,825)	(77,454)	(68,989)	(74,649)	(5,660)
Own Funds	0	0	0	0	0
Fees and Services	(1,189)	(1,070)	(1,070)	(1,090)	(20)
Fines	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	(77,185)	(78,717)	(70,059)	(75,739)	(5,680)
Net Requirement	50,353	50,182	50,182	54,760	4,578
Full Time Equivalents			712.80	726.80	14.00

City of Ottawa Emergency & Protective Services Ottawa Paramedic Service - User Fees

	2021 Rate \$	2022 Rate \$	2023 Rate \$	% Change Over 2022	% Change Over 2021	Effective Date	2023 Revenue (\$000)
Program Fees							(10)
Standard First Aid Certification (two day course)*	137.70	140.45	143.25	2.0%	4.0%	01-Apr-23	
Standard First Aid Recertification (one day course)*	90.90	92.70	94.55	2.0%	4.0%	01-Apr-23	
Emergency First Aid Recertification (one day course)*	90.90	92.70	94.55	2.0%	4.0%	01-Apr-23	
Cardiopulmonary Resuscitation (CPR) "C" and Automated External Defibrillator (AED) (half day course)*	54.50	55.60	56.70	2.0%	4.0%	01-Apr-23	
Health Care Provider CPR "C"/AED (half day course)*	70.10	71.50	72.95	2.0%	4.1%	01-Apr-23	
Oxygen Therapy and Airway Management (half day course)*	70.10	71.50	72.95	2.0%	4.1%	01-Apr-23	
First Aid Instructor Certification (two day course)*	234.60	239.30	244.00	2.0%	4.0%	01-Apr-23	
First Aid Instructor Cross-Over Clinc (half day course)*	119.85	122.25	124.70	2.0%	4.0%	01-Apr-23	
Training off-site fee (one day course)*	52.00	53.00	54.05	2.0%	3.9%	01-Apr-23	
Training off-site fee (two day course)* Special Events Fees ¹	78.05	79.60	81.20	2.0%	4.0%	01-Apr-23	(10)
Two Person Paramedic Resource - Hourly Rate*	260.10	265.30	270.60	2.0%	4.0%	01-Apr-23	. ,
Single Paramedic Resource - Hourly Rate*2	130.05	132.65	135.20	1.9%	4.0%	01-Apr-23	(00)
Total Departmental							(20)

Notes:

- * HST applicable.
- 1 A minimum charge of 4.5 hours will be applied, which includes 3 hours on-site + 1.5 hours for preparation and travel.
- 2 The hourly rate divided in half in the event that only a single resource is required.

Emergency & Protective Services Department

2023 Service Area Summary - By-law & Regulatory Services

The mandate of By-law & Regulatory Services is to protect and serve residents, businesses and visitors through education on, and administration and enforcement of, regulations that address public health and safety, nuisance control and consumer protection. The Service Area is responsible for ensuring compliance with city-wide regulatory by-laws and provincial legislation that address a wide range of municipal community issues. By-law & Regulatory Services accomplishes those objectives through:

- Animal Care and Control, including pet registration and transport of sick/injured domestic and small wild animals
- Noise control
- Parking Enforcement, including the Private Parking Enforcement Agency Program
- Property Standards, Property Maintenance, Short-Term Rental and Zoning enforcement
- Smoke Free Ontario and municipal smoke-free regulation enforcement
- Enforcement of various other regulations including Fences, Parks & Facilities, Use and Care of Roads, Clothing Donation Boxes, Shopping Carts, Graffiti
- Vehicle-for-Hire By-law administration, enforcement, and inspections (taxis, limousines, private transportation companies)
- Rental Housing Property Management By-law administration, enforcement, and inspections
- Development of administration and enforcement policies and procedures in support of by-laws
- · Promotion, education, and awareness of by-laws
- Business licensing, administration, and enforcement of 34 Business License Categories and Lottery Licensing, the regulation of temporary signs, and the coordination of appeals committees
- Management of the Spay/Neuter Clinic, and the Municipal Animal Shelter Services Agreement
- Coordination of Large Wild Mammal Emergency Response Service

By-law & Regulatory Services consists of five main areas to achieve this mandate: the Director's Office, By-law Enforcement, Licensing Administration and Enforcement, Operational Support and Regulatory Services, and Parking Enforcement and Logistics.

City of Ottawa
Emergency & Protective Services
By-law and Regulatory Services - Operating Resource Requirement
In Thousands (\$000)

	2021	2022	2	2023	
	Actual	Forecast	Budget	Estimate	\$ Change over 2022 Budget
Expenditures by Program					
Operations	23,314	24,485	24,675	25,377	702
Spay Neuter Clinic	528	533	533	543	10
Municipal Animal Shelter Services	974	1,107	1,232	1,232	0
Gross Expenditure	24,816	26,125	26,440	27,152	712
Recoveries & Allocations	(1,222)	(495)	(495)	(395)	100
Revenue	(29,417)	(31,332)	(31,647)	(32,092)	(445)
Net Requirement	(5,823)	(5,702)	(5,702)	(5,335)	367
Expenditures by Type					
Salaries, Wages & Benefits	18,177	20,134	19,894	20,439	545
Overtime	730	271	271	271	0
Material & Services	3,942	3,422	4,777	4,817	40
Transfers/Grants/Financial Charges	594	801	1	1	0
Fleet Costs	950	1,011	1,011	1,136	125
Program Facility Costs	57	26	26	28	2
Other Internal Costs	366	460	460	460	0
Gross Expenditures	24,816	26,125	26,440	27,152	712
Recoveries & Allocations	(1,222)	(495)	(495)	(395)	100
Net Expenditure	23,594	25,630	25,945	26,757	812
Revenues By Type					
Federal	0	0	0	0	0
Provincial	(7,532)	(6,185)	0	0	0
Own Funds	0	0	0	0	0
Fees and Services	(21,885)	(25,147)	(31,647)	(32,092)	(445)
Fines	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	(29,417)	(31,332)	(31,647)	(32,092)	(445)
Net Requirement	(5,823)	(5,702)	(5,702)	(5,335)	367
Full Time Equivalents			188.29	188.29	0.00

Emergency & Protective Services

by-law and regulatory dervices - discrinees	2021 Rate \$	2022 Rate \$	2023 Rate \$	% Change Over 2022	% Change Over 2021	Effective Date	2023 Revenue (\$000)
Business Licensing							(445)
Application Processing Fee	57.00	57.00	57.00	0.0%	0.0%		
Canada Day Lottery Fee	100.00	100.00	100.00	0.0%	0.0%		
Duplicate Permit Fee	50.00	50.00	20.00	-60.0%	-60.0%	_	
Renewal late fee	57.00	57.00	57.00	0.0%	0.0%		
Location transfer Ownership transfer	100.00 50.00	100.00 50.00	100.00 50.00	0.0% 0.0%	0.0%		
Vehicle reinspection	55.00	55.00	55.00	0.0%	0.0%		
Vehicle to replacement vehicle	55.00	55.00	56.00	1.8%	1.8%		
Adult Entertainment Parlour (Owner) ¹	7,109.00	7,251.00	7,396.00	2.0%	4.0%	'	
Adult Entertainment Parlour (Operator) 1	1,346.00	1,373.00	1,400.00	2.0%	4.0%	•	
Adult Entertainment Stores A 1	689.00	703.00	717.00	2.0%	4.1%	'	
Adult Entertainment Stores B 1	67.00	68.00	69.00	1.5%	3.0%		
All Night Dance Events ¹	312.00	318.00	324.00	1.9%	3.8%	01-Apr-23	
Amusement Places ¹	190.00	194.00	198.00	2.1%	4.2%	01-Apr-23	
Auctioneer A (Annual) 1	465.00	474.00	483.00	1.9%	3.9%	01-Apr-23	
Auctioneer B (Per Event) 1	157.00	160.00	163.00	1.9%	3.8%	01-Apr-23	
Body Rub Parlour ¹	1,346.00	1,371.00	1,398.00	2.0%	3.9%	01-Apr-23	
Driving School (Owner/Operator) 1	456.00	465.00	474.00	1.9%	3.9%	01-Apr-23	
Driving School (Instructor) ¹	165.00	168.00	171.00	1.8%	3.6%	01-Apr-23	
Driving School (Initial vehicle inspection) ¹	53.00	54.00	55.00	1.9%	3.8%	01-Apr-23	
Exhibitions (per event) 1	279.00	284.00	290.00	2.1%	3.9%	01-Apr-23	
Exhibitions (each additional day)	53.00	54.00	55.00	1.9%	3.8%	01-Apr-23	
Exotic Animal Entertainment ¹	279.00	284.00	290.00	2.1%	3.9%	01-Apr-23	
Exotic Animal Rescue Establishments ¹	140.00	143.00	146.00	2.1%	4.3%	01-Apr-23	
Flea Markets (C-Annual) 1	2,046.00	2,084.00	2,126.00	2.0%	3.9%	01-Apr-23	
Flea Markets (A-day) ¹	279.00	284.00	290.00	2.1%	3.9%	01-Apr-23	
Food Premises ¹	208.00	212.00	216.00	1.9%	3.8%	01-Apr-23	
Group Home Old Nepean and Old Gloucester ¹	133.00	136.00	139.00	2.2%	4.5%	01-Apr-23	
Group Home Cumberland (New) 1	123.00	126.00	129.00	2.4%	4.9%	01-Apr-23	
Group Home Cumberland (Renewal)	35.00	36.00	37.00	2.8%	5.7%	01-Apr-23	
Kennel - Boarding ¹	114.00	116.00	118.00	1.7%	3.5%	01-Apr-23	
Kennel - In-Home Breeding	82.00	84.00	86.00	2.4%	4.9%	01-Apr-23	
Kennel - Recreational	82.00	84.00	86.00	2.4%	4.9%	01-Apr-23	
Payday Loan Establishment ¹	550.00	561.00	572.00	2.0%	4.0%		
Payday Loan Establishment poster or replacement	20.00	20.00	20.00	0.0%	0.0%	01-Apr-23	

Emergency & Protective Services

By-law and Regulatory Services - User Fees	2021 Rate \$	2022 Rate \$	2023 Rate \$	% Change Over 2022	% Change Over 2021	Effective Date	2023 Revenue (\$000)
Business Licensing cont'd							
Pet Shop ¹	117.00	119.00	121.00	1.7%	3.4%	01-Apr-23	
Public Garage ¹	208.00	212.00	216.00	1.9%	3.8%	01-Apr-23	
Rickshaw Operators	51.00	52.00	53.00	1.9%	3.9%		
Rickshaw Owners	97.00	99.00	101.00	2.0%	4.1%	01-Apr-23	
Rooming House Owner 4-10 rooming units ¹	196.00	200.00	204.00	2.0%	4.1%	01-Apr-23	
Rooming House Owner 11-20 rooming units ¹	261.00	266.00	271.00	1.9%	3.8%	01-Apr-23	
Rooming House Owner 21-30 rooming units ¹	332.00	339.00	346.00	2.1%	4.2%	01-Apr-23	
Rooming House Owner 31-40 rooming units ¹	393.00	401.00	409.00	2.0%	4.1%	01-Apr-23	
Rooming House Owner 41-50 rooming units ¹	465.00	474.00	483.00	1.9%	3.9%	01-Apr-23	
Rooming House Owner 51-60 rooming units ¹	528.00	538.00	549.00	2.0%	4.0%	01-Apr-23	
Rooming House Owner over 60 rooming units ¹	557.00	568.00	579.00	1.9%	3.9%	01-Apr-23	
Salvage Yards ¹	172.00	175.00	179.00	2.3%	4.1%	01-Apr-23	
Second-hand Goods Shops ¹	172.00	175.00	179.00	2.3%	4.1%	01-Apr-23	
Snow Plow Contractors ¹	286.00	292.00	298.00	2.1%	4.2%	01-Apr-23	
Snow Plow Vehicles	35.00	36.00	37.00	2.8%	5.7%	01-Apr-23	
Temporary Sign Lessors ¹	408.00	416.00	424.00	1.9%	3.9%	01-Apr-23	
Tobacco Vendors ¹	871.00	889.00	907.00	2.0%	4.1%	01-Apr-23	
Private Parking Enforcement Agency ¹	333.00	340.00	347.00	2.1%	4.2%	01-Apr-23	
Refreshment Vendors							
Mobile Refreshment Vehicle - Urban							
Licence "A" Annual ¹	3,366.00	3,433.00	3,502.00	2.0%	4.0%	01-Apr-23	
Licence"B" six months ¹	2,176.00	2,219.00	2,263.00	2.0%	4.0%	01-Apr-23	
Licence "C" monthly ¹	332.00	339.00	346.00	2.1%	4.2%	01-Apr-23	
Licence "D" special event (1-21 days) 1	265.00	270.00	275.00	1.9%	3.8%	01-Apr-23	
Licence "E" special event per day (1-4 days) 1	195.00	199.00	203.00	2.0%	4.1%	01-Apr-23	
Licence "F" roadway annual ¹	3,366.00	3,433.00	3,502.00	2.0%	4.0%	01-Apr-23	
Licence "G" roadway six months 1	2,176.00	2,219.00	2,263.00	2.0%	4.0%	01-Apr-23	
Licence "H" roadway monthly 1	332.00	339.00	346.00	2.1%	4.2%	01-Apr-23	
Licence "I" Canada Day ¹	175.00	179.00	183.00	2.2%	4.6%	01-Apr-23	

Emergency & Protective Services

by-law and Regulatory Services - Oser Fees	2021 Rate \$	2022 Rate \$	2023 Rate \$	% Change Over 2022	% Change Over 2021	Effective Date	2023 Revenue (\$000)
Refreshment Vendors cont'd							
Mobile Canteen - Urban							
Licence "A" Annual ¹	726.00	740.00	755.00	2.0%	4.0%	01-Apr-23	
Licence"B" Six months ¹	528.00	538.00	549.00	2.0%	4.0%	01-Apr-23	
Licence "C" Monthly ¹	262.00	267.00	272.00	1.9%	3.8%	01-Apr-23	
Licence "D" Special Event (1-21 days) 1	230.00	235.00	240.00	2.1%	4.3%	01-Apr-23	
Licence "E" Special Event per day (1-4 days) 1	195.00	199.00	203.00	2.0%	4.1%	01-Apr-23	
Mobile Refreshment Cart - Urban							
Licence "A" Annual ¹	590.00	601.00	613.00	2.0%	3.9%	01-Apr-23	
Licence"B" Six months 1	393.00	401.00	409.00	2.0%	4.1%	01-Apr-23	
Licence "C" Monthly ¹	262.00	267.00	272.00	1.9%	3.8%	01-Apr-23	
Licence "D" Special Event (1-21 days) 1	230.00	235.00	240.00	2.1%	4.3%	01-Apr-23	
Licence "E" Special Event per day (1-4 days) 1	195.00	199.00	203.00	2.0%	4.1%	01-Apr-23	
Licence "F" Sidewalk Annual 1	590.00	601.00	613.00	2.0%	3.9%	01-Apr-23	
Licence "G" Sidewalk Six Months 1	393.00	401.00	409.00	2.0%	4.1%	01-Apr-23	
Licence "H" Sidewalk Monthly 1	262.00	267.00	272.00	1.9%	3.8%	01-Apr-23	
Licence "I" Canada Day ¹	175.00	179.00	183.00	2.2%	4.6%	01-Apr-23	
Refreshment Stand - Urban							
Licence "A" Annual ¹	789.00	805.00	821.00	2.0%	4.1%	01-Apr-23	
Licence"B" Six Months ¹	528.00	538.00	549.00	2.0%	4.0%	01-Apr-23	
Licence "C" Monthly ¹	262.00	267.00	272.00	1.9%	3.8%	01-Apr-23	
Licence "D" Special Event (1-21 days) 1	230.00	235.00	240.00	2.1%	4.3%	01-Apr-23	
Licence "E" Special Event per day (1-4 days) 1	175.00	179.00	183.00	2.2%	4.6%	01-Apr-23	

Emergency & Protective Services

By-law and Regulatory Services - User Fees	2021 Rate	2022 Rate	2023 Rate	% Change	% Change	Effective Date	2023 Revenue
	\$	\$	\$	Over 2022	Over 2021	Lifective Date	(\$000)
Refreshment Vendors cont'd							
Itinerant Seller - Urban							
Licence "A" Annual ¹	528.00	538.00	549.00	2.0%	4.0%	01-Apr-23	
Licence"B" Six Months ¹	332.00	339.00	346.00	2.1%	4.2%	01-Apr-23	
Licence "C" Monthly ¹	293.00	299.00	305.00	2.0%	4.1%	01-Apr-23	
Licence "D" Special Event (1-21 days) 1	265.00	270.00	275.00	1.9%	3.8%	01-Apr-23	
Licence "E" Special Event per day (1-4 days) 1	175.00	179.00	183.00	2.2%	4.6%	01-Apr-23	
Licence "F" Sidewalk Annual 1	528.00	538.00	549.00	2.0%	4.0%	01-Apr-23	
Licence "G" Sidewalk Six Months 1	332.00	339.00	346.00	2.1%	4.2%	01-Apr-23	
Licence "H" Sidewalk Monthly ¹	293.00	299.00	305.00	2.0%	4.1%	01-Apr-23	
Licence "I" Canada Day ¹	175.00	179.00	183.00	2.2%	4.6%	01-Apr-23	
Mobile Refreshment Vehicle - Rural							
Licence "A" Annual 1	494.00	504.00	514.00	2.0%	4.0%	01-Apr-23	
Licence"B" Eight Months 1	310.00	316.00	322.00	1.9%	3.9%	01-Apr-23	
Licence "C" Special Event per day (1-30 days) 1	123.00	125.00	128.00	2.4%	4.1%	01-Apr-23	
Itinerant Seller - Rural							
Licence "A" Annual ¹	371.00	378.00	386.00	2.1%	4.0%	01-Apr-23	
Licence"B" Eight Months ¹	246.00	251.00	256.00	2.0%	4.1%	01-Apr-23	
Licence "C" Special Event per day (1-30 days) 1	123.00	125.00	128.00	2.4%	4.1%	01-Apr-23	
Annual Designated Space							
Roadway - Removal Zone 1 (Schedule B) 1	4,327.00	4,413.00	4,501.00	2.0%	4.0%	01-Apr-23	
Roadway - Removal Zone 2 (Schedule F) 1	1,978.00	2,017.00	2,057.00	2.0%	4.0%	01-Apr-23	
Roadway - Removal Zone 3 (Schedule I) 1	1,978.00	2,017.00	2,057.00	2.0%	4.0%	01-Apr-23	
Sidewalk - Removal Zone 1 (Schedule C) 1	1,853.00	1,890.00	1,928.00	2.0%	4.0%	01-Apr-23	
Sidewalk - Removal Zone 2 (Schedule G) 1	926.00	944.00	963.00	2.0%	4.0%	01-Apr-23	
Sidewalk - Removal Zone 3 (Schedule J) ¹	926.00	944.00	963.00	2.0%	4.0%	01-Apr-23	
Towing							
Tow Service Operator Licence (Annual) ¹	N/A	1,300.00	1,300.00	0.0%	N/A	01-Apr-23	
Licence for each additional Tow Truck in Operator's Fleet							
(Annual) ¹	N/A	550.00	550.00	0.0%	N/A	01-Apr-23	
Tow Truck Driver Licence (Annual) ¹	N/A	450.00	450.00	0.0%		01-Apr-23	
Vehicle Storage Facility Operator Licence (Annual) ¹	N/A	1,300.00	1,300.00	0.0%	N/A	01-Apr-23	
Replacement Tow Service Plate ¹	N/A	30.00	30.00	0.0%	N/A	01-Apr-23	
Replacement Plate Renewal Sticker ¹	N/A	20.00	20.00	0.0%	N/A	01-Apr-23	

Emergency & Protective Services

by-law and Regulatory Services - Oser Fees	2021 Rate \$	2022 Rate \$	2023 Rate \$	% Change Over 2022	% Change Over 2021	Effective Date	2023 Revenue (\$000)
Portable Signs							
Temporary Sign (30 day)	130.00	133.00	136.00	2.3%	4.6%	01-Apr-23	
Temporary Sign Inflatable (7 days)	80.00	82.00	84.00	2.4%	5.0%	01-Apr-23	
Storage/Impound <100 sq cm	50.00	50.00	50.00	0.0%	0.0%	01-Apr-23	
Storage/Impound >100 sq cm, <200 sq cm	100.00	100.00	100.00	0.0%	0.0%	01-Apr-23	
Storage/Impound >200 sq cm	150.00	150.00	150.00	0.0%	0.0%	01-Apr-23	
Fireworks Permit	56.00	57.00	75.00	31.6%	33.9%	01-Apr-23	
Residential Murals							
Each residential mural at one municipal address	150.00	150.00	150.00	0.0%	0.0%	01-Apr-23	
Each additional residential mural at same municipal address Pet Registration and Pound Redemption	50.00	50.00	50.00	0.0%	0.0%	01-Apr-23	
Kitten/puppy (under 6 months)	22.00	22.00	22.00	0.0%	0.0%	01-Apr-23	
Dog/cat (over 6 months) - sterilized	22.00	22.00	22.00	0.0%	0.0%	01-Apr-23	
Dog/cat (over 6 months) - unsterilized	42.00	42.00	42.00	0.0%	0.0%	01-Apr-23	
Vicious dog	102.00	104.00	104.00	0.0%	2.0%	01-Apr-23	
Service Animal	0.00	0.00	0.00	0.0%	0.0%	01-Apr-23	
Tag Replacement (after first re-issue)	10.00	10.00	10.00	0.0%	0.0%	01-Apr-23	·
Dog redeemed per day for each day	52.00	52.00	53.00	1.9%	1.9%	01-Apr-23	
Cat redeemed per day for each day	40.00	40.00	41.00	2.5%	2.5%	01-Apr-23	

Emergency & Protective Services

By-law and Regulatory Services - User Fees	2021 Rate \$	2022 Rate \$	2023 Rate \$	% Change Over 2022	% Change Over 2021	Effective Date	2023 Revenue (\$000)
Spay Neuter Clinic							
Female Dogs							
Small - under 10kg.*	318.00	324.00	356.00	9.9%	11.9%	01-Apr-23	
Medium - 10 - 20 kg.*	328.00	335.00	369.00	10.1%	12.5%		
Large - 21 - 40 kg.*	370.00	377.00	415.00	10.1%	12.2%		
X-large - over 40 kg.*	423.00	430.00	473.00	10.0%	11.8%		
Male Dogs							
Small - under 10kg.*	287.00	293.00	322.00	9.9%	12.2%	01-Apr-23	
Medium - 10 - 20 kg.*	303.00	309.00	340.00	10.0%	12.2%	01-Apr-23	
Large - over 20 kg.*	323.00	330.00	363.00	10.0%	12.4%	01-Apr-23	
Female Cats*	193.00	197.00	217.00	10.2%	12.4%	01-Apr-23	
Male Cats*	151.00	154.00	169.00	9.7%	11.9%	01-Apr-23	
Other							
Surgery deposit (dog or cat)	75.00	75.00	75.00	0.0%	0.0%	01-Apr-23	
Medical Supplies*	9.96	10.20	11.00	7.8%	10.4%	01-Apr-23	
Rabies vaccination*	27.00	28.00	30.80	10.0%	14.1%	01-Apr-23	
Microchip insertion*	32.00	33.00	36.30	10.0%	13.4%	01-Apr-23	
Surcharges							
Pregnant (dog or cat)*	42.00	43.00	47.30	10.0%	12.6%	01-Apr-23	
Medical complication (dog or cat)*	51.00	55.00	57.20	4.0%	12.2%	01-Apr-23	
Each inguinal testicle (cryptorchid dog)*	84.00	86.00	94.60	10.0%	12.6%		
Each abdominal testicle (cryptorchid dog)*	157.00	225.00	248.00	10.2%	58.0%		
Cryptorchid (cat)*	84.00	86.00	94.60	10.0%	12.6%		
Non-resident female (dog or cat)*	27.00	28.00	30.80				
Non-resident male (dog or cat)*	27.00	28.00	30.80				
Elizabethan collar*	9.96	10.20	11.00	7.8%			
Board/care per day fee*	20.00	20.40	22.00	7.8%	10.0%	01-Apr-23	
Special Events							
By-law Enforcement Officer*2	70.00	72.00	73.00	1.4%	4.3%	01-Apr-23	
Parking Control Officer*2	65.00	67.00	68.00	1.5%	4.6%	01-Apr-23	
Property Standards Officer*2	75.00	77.00	79.00	2.6%	5.3%	01-Apr-23	
Supervisor* ²	80.00	83.00	85.00	2.4%	6.3%	01-Apr-23	

Emergency & Protective Services

By-law and Regulatory Services - User Fees	2021	2022	2023	% Change	% Change		2023 Revenue
	Rate \$	Rate \$	Rate \$	Over 2022	Over 2021	Effective Date	(\$000)
Noise By-law		·					
Exemption Application fee	60.00	75.00	77.00	2.7%	28.3%	01-Apr-23	
Inspection/Monitoring fee (per hour)	70.00	75.00	77.00	2.7%	10.0%		
Property Standards By-law (PSB)						01-Apr-23	
Property Standards Committee Appeal processing fee	225.00	230.00	235.00	2.2%	4.4%		
Property Standards By-law - Compliance report - Residenti			01-Apr-23				
1-2 units/unit	56.00	57.00	58.00	1.8%	3.6%		
More than 2, not more than 5 units/unit	41.00	42.00	43.00	2.4%	4.9%		
			216.00 +				
	208.00 + 15.00	212.00 + 15.00	15.00 per unit				
		per unit above	above the 5th				
More than 5, not more than 15 units/unit	the 5th unit	the 5th unit		1.9%	3.8%	01-Apr-23	
			324.00 +				
		318.00 + 10.00					
		per unit above					
More than 15, not more than 25 units/unit	the 15th unit	the 15th unit	unit	1.9%	3.8%	01-Apr-23	
	416.00 + 5.00		432.00 + 5.00				
	per unit above	•	per unit above				
More than 25 units/unit	the 25th unit		the 25th unit	1.9%	3.8%	01-Apr-23	
Property Standards By-law - Compliance report - Residenti		·					
	50.00 / 98 sq.						
Free Standing Industrial, Commercial Buildings (single	m., 200.00	· ·					
occupancy)	min.	min.	min.	0.0%	0.0%		
Vacant and Derelict Property	104.00			1.9%	3.8%	· · · · · · · · · · · · · · · · · · ·	
Vacant Property Permit - 1 year ¹	N/A	1,450.00		0.0%	N/A		
Replacement of Vacant Property Permit	N/A	20.00	20.00	0.0%	N/A	01-Apr-23	
Property Standards By-law - Re-inspection Fee							
For first hour or part thereof/ property	Repealed	0.00		0.0%	0.0%		
For each subsequent hour or part thereof/ property	Repealed	0.00	0.00	0.0%	0.0%	01-Apr-23	
Re-inspection fee where the timeframe provided in a							
Notice of Violation or Order to Comply has elapsed and							
the deficiency or violation remains	500.00	510.00		2.0%	4.0%		
Administration and overhead charge	15%	15%	15%	0.0%	0.0%	01-Apr-23	

Emergency & Protective Services

By-law and Regulatory Services - Oser Fees	2021 Rate \$	2022 Rate \$	2023 Rate \$	% Change Over 2022	% Change Over 2021	Effective Date	2023 Revenue (\$000)
Short-Term Rentals							
Host permit fee (2 year) ¹	53.00	53.00	53.00	0.0%	N/A	01-Apr-23	
Replacement of copy of host permit	20.00	20.00	20.00	0.0%	N/A	01-Apr-23	
Short-term rental property manager registration fee (1							
year) ¹	143.00	143.00	143.00	0.0%	N/A	01-Apr-23	
Short-term rental platform registration - Tier 1 - < 100							
listings (3 year) ¹	1,000.00	1,000.00	1,000.00	0.0%	N/A	01-Apr-23	
Short-term rental platform registration - Tier 2 - 101-500							
listings (3 year) ¹	2,500.00	2,500.00	2,500.00	0.0%	N/A	01-Apr-23	
Short-term rental platform registration - Tier 3 - > 500	·	·	·				
listings (3 year) ¹	5,000.00	5,000.00	5,000.00	0.0%	N/A	01-Apr-23	
Register a prohibition against a short-term rental, per	,	,	·			•	
residential unit ¹	5.00	5.00	5.00	0.0%	N/A	01-Apr-23	
Remove a prohibition against a short-term rental, per							
residential unit ¹	5.00	5.00	5.00	0.0%	N/A	01-Apr-23	
Vehicles-for Hire (all) - Application/Renewal Processing Fee						·	
	55.00	55.00	57.00	3.6%	3.6%	01-Apr-23	
Vehicles-for Hire - Taxis - New Application ¹							
Taxicab Driver - Standard	100.00	100.00	100.00	0.0%	0.0%	01-Apr-23	
Taxicab Driver - Accessible	0.00	0.00	0.00	0.0%	0.0%	01-Apr-23	
Taxi Plate Holder - Standard Taxicab	578.00	578.00	578.00	0.0%	0.0%		
Taxi Plate Holder - Accessible Taxicab	578.00	578.00	578.00	0.0%	0.0%		
Taxicab Broker - 1 to 24 taxicabs	856.00	856.00	856.00	0.0%	0.0%		
Taxicab Broker - 25 to 99 taxicabs	2,619.00	2,619.00	2,619.00	0.0%	0.0%		
Taxicab Broker - 100 or more taxicabs	7,696.00	7,696.00	7,696.00	0.0%	0.0%	01-Apr-23	
New Licence application for Standard or Accessible							
Taxicab Driver with no less than 10 yrs experience, who's	0.40.00	0.40.00	040.00	0.004	0.007		
Licence had lapsed	318.00	318.00	318.00	0.0%	0.0%	01-Apr-23	

Emergency & Protective Services

by-law and Regulatory Services - Oser Fees	2021 Rate	2022 Rate	2023 Rate	% Change Over 2022	% Change Over 2021	Effective Date	2023 Revenue (\$000)
	\$	\$	\$, ,
Vehicles-for Hire - Taxis - Renewal Application ¹							
Taxicab Driver - Standard	100.00	100.00	100.00	0.0%	0.0%		
Taxicab Driver - Accessible	0.00	0.00	0.00	0.0%	0.0%		
Taxi Plate Holder - Standard Taxicab	578.00	578.00	578.00	0.0%	0.0%	01-Apr-23	
Taxi Plate Holder - Accessible Taxicab	578.00	578.00	578.00	0.0%	0.0%	01-Apr-23	
Taxicab Broker - 1 to 24 taxicabs	856.00	856.00	856.00	0.0%	0.0%	01-Apr-23	
Taxicab Broker - 25 to 99 taxicabs	2,619.00	2,619.00	2,619.00	0.0%	0.0%	01-Apr-23	
Taxicab Broker - 100 or more taxicabs	7,696.00	7,696.00	7,696.00	0.0%	0.0%	01-Apr-23	
Late fee (additional) - Taxicab Driver, Taxicab Broker	56.00	56.00	57.00	1.8%	1.8%	01-Apr-23	
Late fee (additional) - Taxi Plate Holder - Standard &						•	
Accessible	102.00	102.00	102.00	0.0%	0.0%	01-Apr-23	
Vehicles-for Hire - Taxis - Licence Transfer Fees ¹						01-Apr-23	
Transfer Taxi Plate Holder to Taxi Plate Holder	4,196.00	4,196.00	4,196.00	0.0%	0.0%	01-Apr-23	
Transfer Taxi Plate Holder - deceased Taxicab Owner to legal spouse/child within 12 months of death	312.00	312.00	312.00	0.0%	0.0%	01-Apr-23	
Two Taxi Plates or more upon Death of Plate Holder (per							
plate)	3,953.00	3,953.00	3,953.00	0.0%	0.0%	01-Apr-23	
Vehicle to replacement vehicle	56.00	56.00	56.00	0.0%	0.0%	01-Apr-23	
Vehicles-for Hire - Taxis - Replacement of Duplicate Fees							
Licence Plate	31.00	31.00	31.00	0.0%	0.0%	01-Apr-23	
Licence Certificate	20.00	20.00	20.00	0.0%	0.0%	01-Apr-23	
Change to Certificate	10.00	10.00	10.00	0.0%	0.0%	01-Apr-23	
Photo Identification	20.00	20.00	20.00	0.0%	0.0%	01-Apr-23	
Tariff Card	10.00	10.00	10.00	0.0%	0.0%	01-Apr-23	

Emergency & Protective Services

By-law and Regulatory Services - User Fees

by tank and regulatory correspondence	2021 Rate \$	2022 Rate \$	2023 Rate \$	% Change Over 2022	% Change Over 2021	Effective Date	2023 Revenue (\$000)
Vehicles-for Hire - Taxis - Inspection fee per vehicle							
Meter check after initial check	55.00	55.00	55.00	0.0%	0.0%	01-Apr-23	
Vehicle re-inspection	55.00	55.00	55.00	0.0%	0.0%	01-Apr-23	
Renewal to Priority List	55.00	55.00	55.00	0.0%	0.0%	01-Apr-23	
Addition to Priority List	55.00	55.00	55.00	0.0%	0.0%	01-Apr-23	
Vehicles-for Hire - Limousines							
Owner/Operator ³	999.00	999.00	999.00	0.0%	0.0%	01-Apr-23	
Each Vehicle (except auxiliary service vehicles)	578.00	578.00	578.00	0.0%	0.0%	01-Apr-23	
Each temporary vehicle (30 days)	61.00	61.00	61.00	0.0%	0.0%	01-Apr-23	
Limousines - Licence Transfer Fee							
Change of named Licencee	55.00	55.00	55.00	0.0%	0.0%	01-Apr-23	
Change of premise location	104.00	104.00	100.00	-3.8%	-3.8%	01-Apr-23	
Change of named Licencee to another partner	55.00	55.00	50.00	-9.1%	-9.1%	01-Apr-23	
Replacement vehicle	55.00	55.00	57.00	3.6%	3.6%	01-Apr-23	
Vehicles-for Hire - Private Transportation Companies (PTC)							
	856.00 +	856.00 +	856.00 +				
PTC - 1 to 24 affiliated vehicles	0.11/trip	0.11/trip	0.11/trip	0.0%	0.0%	01-Apr-23	
	2,619.00 +	2,619.00 +	2,619.00 +				
PTC - 25 to 99 affiliated vehicles	0.11/trip	0.11/trip	0.11/trip	0.0%	0.0%	01-Apr-23	
	7,696.00 +	7,696.00 +	7,696.00 +				
PTC - 100 or more affiliated vehicles	0.11/trip	0.11/trip	0.11/trip	0.0%	0.0%	01-Apr-23	
Total Departmental							(445)

Notes:

¹ Fees subject to Application processing, Canada Day Lottery Fee, Duplicate Permit Fee and Renewal late fee, as applicable.

² Fee per hour; a minimum charge of 3 hours will be applied, which includes on-site time, preparation and travel.

³ Processing fee applies to each application by limousine Licencee regardless of number of temporary vehicles.

^{*} HST applicable.

Emergency & Protective Services Department 2023 Service Area Summary - Public Policy Development

The Public Policy Development Service Area is responsible for recommending public policy for regulatory matters within the purview of the Emergency and Protective Services Department (EPS), and for developing and drafting corresponding regulatory by-laws including amendments to existing by-laws. The Service supports other City departments with the development of their by-laws where there is an intersection with EPS.

Programs/Services Offered

- Providing strategic, policy, and regulatory advice and recommendations to EPS and other Departments,
 Committee and Council regarding the development and/or amendment of relevant EPS by-laws and policies
- Developing and implementing a by-law review workplan for each term of Council, in accordance with the Councilapproved By-law Review Framework
- Undertaking by-law review projects for existing regulations or emerging areas, including conducting public engagement and stakeholder consultation, research, and drafting as required
- Monitoring the activities of other levels of government to determine impacts on EPS by-laws and regulations

City of Ottawa
Emergency & Protective Services
Public Policy Development - Operating Resource Requirement
In Thousands (\$000)

	2021	20	22	2023	
	Actual	Forecast	Budget	Estimate	\$ Change over 2022 Budget
Expenditures by Program					
Public Policy Development	1,343	810	810	825	15
Gross Expenditure	1,343	810	810	825	15
Recoveries & Allocations	(476)	0	0	0	0
Revenue	0	0	0	0	0
Net Requirement	867	810	810	825	15
Expenditures by Type					
Salaries, Wages & Benefits	1,264	789	789	804	15
Overtime	0	0	0	0	0
Material & Services	74	21	21	21	0
Transfers/Grants/Financial Charges	0	0	0	0	0
Fleet Costs	0	0	0	0	0
Program Facility Costs	0	0	0	0	0
Other Internal Costs	5	0	0	0	0
Gross Expenditures	1,343	810	810	825	15
Recoveries & Allocations	(476)	0	0	0	0
Net Expenditure	867	810	810	825	15
Revenues By Type					
Federal	0	0	0	0	0
Provincial	0	0	0	0	0
Own Funds	0	0	0	0	0
Fees and Services	0	0	0	0	0
Fines	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	0	0	0	0	0
Net Requirement	867	810	810	825	15
Full Time Equivalents			6.00	6.00	0.00

City Of Ottawa 2023 Draft Capital Budget Emergency Preparedness and Protective Services Committee Capital Funding Summary In Thousands (\$000)

Project Description	Revenues	Gas Tax	Tax Supported/ Dedicated	Develop. Charges	Tax Supported/ Dedicated Debt	Grand Total
By-Law & Regulatory Services						
Renewal of City Assets						
910811 2023 Buildings-By-Law Services	0	0	200	0	0	200
910975 Bylaw Equipment Replacement 2023	0	0	76	0	0	76
Renewal of City Assets Total	0	0	276	0	0	276
By-Law & Regulatory Services Total	0	0	276	0	0	276
Public Safety Service						
Renewal of City Assets						
910976 IMCMS Equipment 2023	0	0	50	0	0	50
910977 Security Operations Eqpt Replace 2023	0	0	415	0	0	415
910978 Emergency Operations Eqpt Replace 2023	0	0	50	0	0	50
Renewal of City Assets Total	0	0	515	0	0	515
Public Safety Service Total	0	0	515	0	0	515
Ottawa Paramedic Services						
Renewal of City Assets						
910970 Paramedic Defibrillator Replacement 2023	0	0	1,250	0	0	1,250
910971 Paramedic Equipment Replacement 2023	0	0	500	0	0	500
910972 Paramedic Facilities Equip Replace 2023	0	0	150	0	0	150
910973 Paramedic Technology & Equipment 2023	0	0	300	0	0	300
Renewal of City Assets Total	0	0	2,200	0	0	2,200

City Of Ottawa 2023 Draft Capital Budget Emergency Preparedness and Protective Services Committee Capital Funding Summary In Thousands (\$000)

Project Description	Revenues	Gas Tax	Tax Supported/ Dedicated	Develop. Charges	Tax Supported/ Dedicated Debt	Grand Total
Growth		2	75	4.40	2	F 4 7
910969 Paramedic Vehicles & Equipment 2023	0	0	75	442	0	517
Growth Total	0	0	75	442	0	517
Ottawa Paramedic Services Total	0	0	2,275	442	0	2,717
Ottawa Fire Services						
Renewal of City Assets						
908883 Fire Back-Up Generators	0	0	250	0	0	250
908895 Fire Station Alerting & Paging System Up	0	0	630	0	0	630
910808 2023 Buildings-Fire Services	0	0	1,400	0	1,000	2,400
910940 Fire Tech. Development & Equipment-2023	0	0	535	0	0	535
910941 Specialty Fire Equip. Replacement-2023	0	0	284	0	0	284
910942 Fire Equipment Replacement Prog2023	0	0	385	0	0	385
910943 Fire Safety Equipment Replacement-2023	0	0	510	0	0	510
910944 Fire Facility Equipment Replacement-2023	0	0	485	0	0	485
Renewal of City Assets Total	0	0	4,479	0	1,000	5,479
Growth						
904333 Ottawa West Fire Station Expansion	0	0	143	143	0	285
906832 Fire Vehicles & Equipment	0	0	25	225	0	250
908031 Kanata North Fire Station	0	0	270	2,430	0	2,700
909130 Fire Rural Water Supply	0	0	75	175	0	250
Growth Total	0	0	513	2,973	0	3,485

City Of Ottawa 2023 Draft Capital Budget Emergency Preparedness and Protective Services Committee Capital Funding Summary In Thousands (\$000)

Project Description	Revenues	Gas Tax	Tax Supported/ Dedicated	Develop. Charges	Tax Supported/ Dedicated Debt	Grand Total
Service Enhancements						
910945 CBRN Grant-2023	150	0	0	0	0	150
910946 USAR Grant-2023	400	0	0	0	0	400
Service Enhancements Total	550	0	0	0	0	550
Ottawa Fire Services Total	550	0	4,992	2,973	1,000	9,514
Grand Total	550	0	8,058	3,415	1,000	13,022