## Draft Strategic Plan - Version as November 21st, 2023 -

## Vision

A trusted partner in building an inclusive, equitable, safe Ottawa.

EDI* - Strengthen our Commitment to Human Rights	Enhance Community Safety	Advance & Support a Resilient Thriving Membership	Build Trust Through Strong Partnerships
Deliver culturally sensitive services that address varied member and community concerns.  Build trust in all communities, with a focus on Indigenous, 2SLGBTQQIA+, Black, faith-based, and additional racialized and marginalized communities through a commitment to mutually developed solutions.  Support diversity and inclusion within the workforce by respecting the individual skills and experiences of every employee and providing equitable access to opportunities.  Continue to evolve our culture through best practices, measurements and inclusive internal processes.	Develop a community policing model that is (more) responsive to unique geographical and community priorities.  Work with partners to deliver alternative responses that address root causes of crime and disorder, in alignment with the City's Community Safety and Wellbeing Plan.  Modernize the use of technology and data to enhance community safety, operations and equity.	Stabilize the workforce by appropriately staffing the Service.  Invest in OPS member wellness.  Cultivate a workplace where Members feel valued and morale is high.	Work with community partners to support effective service delivery and promote better outcomes.  Engage with the community and act on feedback, inspired by proven solutions and successful best practices.  Improve communication and openness around our people, activities and processes.

<sup>\*</sup>Equity, Diversity, and Inclusion