Draft Strategic Plan - November 21st Version - Updates Since the October Consultation Blue Text - new wording as a result of community/member input and requires update to translation Strike Throughs - Text that was deleted from the October draft based on community/member input

Vision

A trusted partner in building an inclusive, equitable, safe Ottawa.

| EDI* - Strengthen our Commitment to Human Rights | Enhance Community Safety | Advance & Support a Resilient Thriving Membership | Build Trust Through Strong Partnerships |
|--|---|---|--|
| Deliver service excellence through EDI informed actions culturally sensitive services that address varied member and community concerns. | Develop a community policing model that is (more) responsive to unique geographical and community priorities. Support Work with | Stabilize the workforce by appropriately staffing the Service. | Work with community partners to support effective service delivery and promote better outcomes by working with partners. |
| Build trust among in all communities, with a focus on Indigenous, 2SLGBTQQIA+, Black, faithbased, and additional racialized and marginalized communities through a commitment to mutually developed solutions. | partners in delivering to deliver alternative responses that address root causes of crime and disorder, in alignment with the City's Community Safety and Wellbeing Plan. | member wellness. Cultivate a workplace where Members feel valued and morale is high. | Engage with the community Collect and act on community input-feedback, inspired by proven solutions and successful best practices. |
| Support diversity and inclusion within the workforce by respecting the individual skills and experiences of every employee and providing equitable access to opportunities. | Expand Modernize the use of technology and data to advance enhance community safety, operations and equity. | | Improve Demonstrate an increase in communication and transparency openness around our people, activities and processes. |
| Continue a to evolve our culture change through EDI-informed internal processes best practices, measurements and inclusive internal processes. | | | |

^{*}Equity, Diversity, and Inclusion