



Finance and Corporate Services Committee

Minutes

Meeting #: 9
Date: November 7, 2023
Time: 9:30 am
Location: Champlain Room, 110 Laurier Avenue West, and by electronic participation

Present: Chair: Mayor Mark Sutcliffe, Vice-Chair: Councillor Catherine Kitts, Councillor Matt Luloff, Councillor Laura Dudas, Councillor Cathy Curry, Councillor Glen Gower, Councillor Tim Tierney, Councillor Rawlson King, Councillor Jeff Leiper, Councillor Riley Brockington, Councillor Shawn Menard, Councillor George Darouze

1. Notices and meeting information for meeting participants and the public
Notices and meeting information are attached to the agenda and minutes, including: availability of simultaneous interpretation and accessibility accommodations; *in camera* meeting procedures; information items not subject to discussion; personal information disclaimer for correspondents and public speakers; notices regarding minutes; and remote participation details.
Accessible formats and communication supports are available, upon request.
Except where otherwise indicated, reports requiring Council consideration will be presented to Council on November 22, 2023 in Finance and Corporate Services Committee Report 9.
The deadline to register by phone to speak, or submit written comments or visual presentations is 4 pm on November 6, 2023, and the deadline to register to speak by email is 8:30 am on November 7, 2023.

These “Summary Minutes” indicate the disposition of items and actions taken at the meeting. This document does not include all of the text that

will be included in the full Minutes, such as the record of written and oral submissions. Recorded votes and dissents contained in the Summary Minutes are draft until the full Minutes of the meeting are confirmed by the Committee. The draft of the full Minutes (for confirmation) will be published with the agenda for the next regular Committee meeting and, once confirmed, will replace this document.

2. Declarations of Interest

No Declarations of Interest were filed.

3. Confirmation of Minutes

3.1 FCSC Minutes 8 – October 3, 2023

Carried

4. Finance and Corporate Services Department

4.1 2023 Mid-Year Procurement Year in Review

File No.: ACS2023-FCS-PRO-0004 - Citywide

Report Recommendation

That the Finance and Corporate Services Committee and Council receive this report for information.

Received

4.2 Amendments to the Corporate Business Case and Project Management Policy and Framework

File No.: ACS2023-CMR-OCM-0009 - Citywide

Report Recommendation

That the Finance and Corporate Services Committee recommend that Council approve the amendments to the Corporate Business Case and Project Management Policy and the Project Management Framework, along with the new Criteria for Independent Reviews.

Carried

5. Legal Services

5.1 Community Partners Insurance Program

File No. ACS2023-CMR-OCM-0010 – City-wide

Mr. David White, City Solicitor and Interim City Clerk spoke to a PowerPoint presentation, a copy of which is held on file with the City Clerk.

Ms. Wendy Stephanson provided some opening remarks. Mr. David White, Mr. Dan Chenier, General Manager, Recreation, Cultural and Facility Services and Ms. Clara Freire, General Manager, Community and Social Services Department responded to questions.

Committee heard from the following public delegation:

- Alex Cullen, Federation of Citizens Associations*
- Cheryl Parrott*
- Adrian Becea, President, Carlsbad Spring Community Association
- Laurie Fagan
- Rachelle Lecours, President Greater Avalon Community Association.
- Nancy Wilson and Jill Pro*, City View/Ryan Farm Community Association*
- Lorne Cutler*
- Robert Brinker[* Individuals / groups marked with an asterisk above either provided comments in writing or by e-mail; all submissions are held on file with the City Clerk.]

The following correspondence is held on file with the City Clerk.

- Letter dated 6 November 2023 from Lynne Bankier

Following delegations, Councillor C. Kitts introduced 3 motions, after questions of committee. Councillor L. Dudas introduced a motion to Defer the item. The Deferral motions was Carried, with the following Direction to staff:

DIRECTION TO STAFF – (Councillor J. Leiper)

That staff be directed to have a meaningful exchange of views with the Board of the Federation of Citizens Associations (FCA).

The City Solicitor also indicated that staff would aim reach as many groups as possible, including those that are not part of the FCA.

Report Recommendations

That the Finance and Corporate Services Committee recommend that City Council approve that:

- 1. The existing Community Partners Insurance Program (CPIP) be discontinued, as more particularly set out in this Report; and,**
- 2. Funding for the existing Community Partners Insurance Program be reallocated to programs comprising the City's Community Funding Framework, including Civic Events Funding, administered by the Community and Social Services Department; and,**
- 3. That staff be directed to review the terms of the City's community grant funding and service agreements with community-based organizations to minimize the insurance burden imposed by these agreements on community organizations, without exposing the City to unreasonable risk.**

Amendment:

Motion No. FCSC 2023-09-01

Moved by C. Kitts

WHEREAS item 5.1 of the staff report titled, "Community Partners Insurance Program [ACS2023-CMR-OCM-0010] states recommends that Council approve that: "The existing Community Partners Insurance Program (CPIP) be discontinued" and that "Funding for the existing Community Partner Insurance Program be reallocated to programs comprising the City's Community Funding Framework, including the Civic Events Funding, administered by the Community and Social Services Department"

WHEREAS staff recommendations contained in the Report seek to address concerns raised regarding the two-tiered nature of the City's Community Partners Insurance Program, in which a limited group of community organizations receive City-paid Commercial and General Liability (CGL) insurance while others are required to fund their own premiums and the report is also meant to respond to the direction to staff issued at the September 5, 2023, meeting of the Finance and Corporate Services Committee.

WHEREAS the September 5 direction to staff stated to bring "a proposal for the Community Partnership Insurance Program that would preserve or enhance the City's financial support for the community-based groups that work with the City to deliver programs/events for residents and which would foster City Council's commitments to openness, accountability and transparency, equity and inclusion, and support for historically under-represented segments of the Ottawa population", and also help to minimize the City-imposed burden of insurance costs on these community-based groups.

WHEREAS staff propose the reallocation of existing CPIP funding to the Community Funding Framework which includes the Civic Events Grant. The Civic Events Grant provides support for local not-for-profit organizations, such as community groups and associations to apply for up to \$3,000 to deliver family-friendly events in Ottawa communities and neighbourhoods.

WHEREAS some community groups benefit from the City's Civic Event Grant to host community events but there is a limited access to this funding for community groups to only the successful applicants through the limited funding stream with the Civic Event Grant or an alternative CFF funding source. Additionally, groups will now need to apply for funding for both event related expenses in addition to insurance support from the same program, with no proposed increase to the maximum eligibility amount. Finally, for groups that have been grandfathered in under the existing CPIP program, this will mean less access to City funding overall.

WHEREAS staff have proposed that City-funded Commercial and General Liability Insurance should be expanded to include groups with a formal written service agreement associated with the delivery

of recreational, cultural or community services provided on behalf of, or in partnership with the City.

WHEREAS community groups that have entered into formal written services agreements with the City of Ottawa may also have increased access to additional revenue streams, such as profits from community building rentals.

THEREFORE, BE IT RESOLVED that the reallocation of the CPIP funding be increased to \$350,000 and reallocated to the Community Funding Framework; **AND,**

BE IT FURTHER RESOLVED that the following eligibility criteria be considered in the report as follows:

- Operate within the City of Ottawa as a not-for-profit group; **AND**
- Meet the definition of a partner, community group or community association as defined by the City of Ottawa; **AND**
- Have been in existence for at least 2 years; **AND**
- Demonstrates financial viability and be in Good Standing with the City of Ottawa; **AND**
- Be located in Ottawa and serve the residents of Ottawa and their local catchment areas as a community group / association; **AND**
- Be governed by a democratically elected Board of Directors or Committee; **AND**
- Demonstrate good governance practices by holding an Annual General Meeting, have a Board approved Constitution, hold a minimum of 9 monthly meetings, and post meeting minutes and financial statements that are available to the public; **AND**
- Hold a minimum of 3 free events/programming (with a minimum expenditure of \$500 per event/programming) and/or activities for the community a year.

BE IT FURTHER RESOLVED THAT the \$350,000 in funding be separate from the Civics Events Grant and be a dedicated funding stream / program, so that the current level of funding is preserved,

and groups are not forced to choose between purchasing insurance and being able to host vitally important community events.

BE IT FURTHER RESOLVED THAT the funding should be prioritized for community groups which do not have current service delivery agreements, access management agreements, or contribution agreements with the City of Ottawa, as these groups should have access to City-funded Commercial and General Liability Insurance.

BE IT FURTHER RESOLVED staff conduct a comprehensive review as outline in point 3 of the report, “That staff be directed to review the terms of the City’s community grant funding and service agreements with community-based organizations to minimize the insurance burden imposed by these agreements on community organizations, without exposing the City to unreasonable risk” in conjunction with the staff reviews that are already being conducted on other volunteer run endeavours including community gardens & beautification gardens in the right-of-way.

BE IT FURTHER RESOLVED that staff determine what financial support through the 2024 Budget Process is required and present the revised Community Partners Insurance Program and recommendations for implementation to the next Finance Corporate Services Committee by Tuesday, December 5, 2023.

Amendment:

Motion No. FCSC 2023-09-02

Moved by C. Kitts

Councill Kitts moved on behalf of Councillor Johnson.

WHEREAS item 5.1 of the staff report titled, “Community Partners Insurance Program [ACS2023-CMR-OCM-0010] states recommends that Council approve that: “The existing Community Partners Insurance Program (CPIP) be discontinued” and that “Funding for the existing Community Partner Insurance Program be reallocated to programs comprising the City’s Community Funding Framework, including the Civic Events Funding, administrated by the Community and Social Services Department”

WHEREAS staff recommendations contained in the Report seek to address concerns raised regarding the two-tiered nature of the City’s Community Partners Insurance Program, in which a limited group of

community organizations receive City-paid Commercial and General Liability (CGL) insurance while others are required to fund their own premiums and the report is also meant to respond to the direction to staff issued at the September 5, 2023, meeting of the Finance and Corporate Services Committee.

WHEREAS the September 5 direction to staff stated to bring “a proposal for the Community Partnership Insurance Program that would preserve or enhance the City's financial support for the community-based groups that work with the City to deliver programs/events for residents and which would foster City Council's commitments to openness, accountability and transparency, equity and inclusion, and support for historically under-represented segments of the Ottawa population”, and also help to minimize the City-imposed burden of insurance costs on these community-based groups.

WHEREAS staff propose the reallocation of existing CPIP funding to the Community Funding Framework which includes the Civic Events Grant. The Civic Events Grant provides support for local not-for-profit organizations, such as community groups and associations to apply for up to \$3,000 to deliver family-friendly events in Ottawa communities and neighbourhoods.

WHEREAS some community groups benefit from the City's Civic Event Grant to host community events but there is a limited access to this funding for community groups to only the successful applicants through the limited funding stream with the Civic Event Grant or an alternative CFF funding source. Additionally, groups will now need to apply for funding for both event related expenses in addition to insurance support from the same program, with no proposed increase to the maximum eligibility amount. Finally, for groups that have been grandfathered in under the existing CPIP program, this will mean less access to City funding overall.

WHEREAS staff have proposed that City-funded Commercial and General Liability Insurance should be expanded to include groups with a formal written service agreement associated with the delivery of recreational, cultural or community services provided on behalf of, or in partnership with the City.

WHEREAS community groups that have entered into formal written services agreements with the City of Ottawa may also have

increased access to additional revenue streams, such as profits from community building rentals.

THEREFORE, BE IT RESOLVED that the reallocation of the CPIP funding be reallocated to the Community Funding Framework; **AND,**

BE IT FURTHER RESOLVED that the following eligibility criteria be considered in the report as follows:

- **Operate within the City of Ottawa as a not-for-profit group; AND**
- **Meet the definition of a partner, community group or community association as defined by the City of Ottawa; AND**
- **Have been in existence for at least 2 years; AND**
- **Demonstrates financial viability and be in Good Standing with the City of Ottawa; AND**
- **Be located in Ottawa and serve the residents of Ottawa and their local catchment areas as a community group / association; AND**
- **Be governed by a democratically elected Board of Directors or Committee; AND**
- **Demonstrate good governance practices by holding an Annual General Meeting, have a Board approved Constitution, hold a minimum of 9 monthly meetings, and post meeting minutes and financial statements that are available to the public; AND**
- **Hold a minimum of 3 free events/programming (with a minimum expenditure of \$500 per event/programming) and/or activities for the community a year.**

BE IT FURTHER RESOLVED THAT the funding be separate from the Civics Events Grant and be a dedicated funding stream, so that the current level of funding is preserved, and groups are not forced to choose between purchasing insurance and being able to host vitally important community events.

BE IT FURTHER RESOLVED THAT the funding should be prioritized for community groups which do not have current service delivery agreements, access management agreements, or contribution

agreements with the City of Ottawa, as these groups should have access to City-funded Commercial and General Liability Insurance.

BE IT FURTHER RESOLVED staff conduct a comprehensive review as outline in point 3 of the report, “That staff be directed to review the terms of the City’s Civic Events funding program for community-based organizations to minimize the insurance burden on community organizations, without exposing the City to unreasonable risk” in conjunction with the staff reviews that are already being conducted on other volunteer run endeavours including community gardens & beautification gardens in the right-of-way.

BE IT FURTHER RESOLVED that staff present the revised criteria and recommendations for implementation by the end of Quarter one of 2024 the end of Quarter one of 2024 and ensure that a new process will be in place in time for the June 2024 renewal.

Amendment:

Motion No. FCSC 2023-09-03

Moved by C. Kitts

Councillor Kitts moved on behalf of Councillor Johnson.

WHEREAS community organizations partner with the City of Ottawa to deliver a range of desirable programs and events; and

WHEREAS one of the concerns frequently expressed by community organizations involved in City-sponsored events or projects is the rising cost of the insurance coverage mandated by the City; and

WHEREAS a comprehensive review of the City-imposed insurance burden must be undertaken within an expedited timeframe given the CPIP’s expiry in 2024; and

WHEREAS the Office of the City Clerk is facing significant pressures as a result of providing key legal support for large capital projects, civil litigation, labour relations, as well as legal services support provided across a broad range of departments, including; Transportation (including Transit Operations, Transportation Planning, Traffic Services), Roads and Parking Services, Infrastructure Services, Right of Way Branch, CREO and Finance; and

WHEREAS these competing priorities have created significant pressure on the Office of the City’s Clerk, limiting the capacity to consult with community groups (the key stakeholders) to develop an effective strategy for moving forward;

THEREFORE BE IT RESOLVED THAT a staff member be assigned to support the City Solicitor’s office in stakeholder engagement and comprehensive review of the City’s insurance requirements of community groups; and

BE IT FURTHER RESOLVED THAT the City’s insurance recommendations come back to committee by end of Q1 2024 so that it can be implemented before the existing coverage expires in June 2024.

Motion No. FCSC 2023-09-04

Moved by L. Dudas

WHEREAS the proposed discontinuation of the existing Community Partners Insurance Program (CPIP) and reallocation of program funding to the Community Funding Framework will impacts hundreds of organizations across the City; and

WHEREAS there are dozens of community partners, many with unique circumstances that will be impacted differently by the proposed changes found within the Report; and

WHEREAS after multiple public consultations, there are still many lingering questions for both Councillors and community partners on the full impacts of these program changes;

THEREFORE BE IT RESOLVED THAT the Staff Report be deferred for consideration until the February 6, 2024, Finance and Corporate Services Committee meeting, so as to allow Staff, Councillors, and Community Partners the opportunity to further determine the extent of the impacts of the proposed changes and to discuss alternative options, including the motion from Vice-Chair Kitts.

Carried

6. Planning, Real Estate and Economic Development Department

6.1 2023 City of Ottawa Community Improvement Plan Program Review

File No.: ACS2023-PRE-GEN-0008 – City-wide

Mr. Don Herweyer, General Manager, Planning, Real Estate and Economic Development Department (PRED), Ms. Clara Freire, General Manager, Community and Social Services Department (CSSD) Ms. Lauren Reeves, Manager, Affordable Housing, CSSD, Ms. Danna See-Har, Housing Developer 2, CSSD spoke to a power point presentation (held on file with the City Clerk).

Committee heard from the following public delegation:

- Richard Buchanan
- Jason Burggraaf*
- Randall Kemp*

[* Individuals / groups marked with an asterisk above either provided comments in writing or by e-mail; all submissions are held on file with the City Clerk.]

The following correspondence is held on file with the City Clerk.

- Email dated 31 October 2023 from S. Gomes
- Letter dated 1 November 2023 from D. Stankovic
- Letter dated 6 November 2023 from Kelly Rhodenizer, Regional Group

Mr. Don Herweyer, Ms. Clara Freire, Ms. Lauren Reeves, Ms. Danna See-Har, Mr. David Wise, Director, Economic Development and Long Range Planning, PRED and Mr. Derrick Moodie, Director Planning Services, PRED responded to questions.

At the conclusion of questions to the delegations and to staff, and following Committee discussion, Councillor R. King introduced a Direction to staff.

The item was Carried with the following Dissents:

Councillor Luloff dissented on Recommendations 4, 5, 6, 7, 8 and 9.

Councillors Gower and Darouze dissented on Recommendations 7, 8 and 9.

DIRECTION TO STAFF (Councillor R. King)

To facilitate moving more units into 80% AMR to AMR affordability, that staff be directed to consider the appropriate application date for the

Affordable Housing CIP to allow consideration of projects that have been issued building permits but have not received an occupancy permit, to apply to the program and that staff be directed to bring forward a recommendation in Q1 as part of the Affordable Housing CIP and by-law.

That the Finance and Corporate Services Committee recommend that City Council:

- 1. Receive the draft Affordable Housing Community Improvement Plan as detailed in Document 1;**
- 2. Direct staff to report back to Committee and Council in Q1 2024 with a finalized Affordable Housing Community Improvement Plan and by-law for approval;**
- 3. Approve a direction to permit all City of Ottawa Community Improvement Plans to be eligible to be combined with the proposed new and existing Community Improvement Plans, with a focus on Affordable Housing projects;**
- 4. Approve the continuation of the Montreal Road and Integrated Orléans Community Improvement Plan programs with revised criteria as described in this report and direct staff to bring back to Council in Q1 2024 corresponding by-law amendments for approval;**
- 5. Pause the Ottawa International Airport Community Improvement Plan program and consider the merits of the program in the next term of Council;**
- 6. Approve the extension of the Heritage Community Improvement Plan program until the end of this term of Council and direct staff to develop amending by-laws to the existing program to include revised criteria as described in this report;**
- 7. Approve a direction to restructure the Brownfield Redevelopment Community Improvement Plan program such that all new applications are only eligible for projects qualifying under the new Affordable Housing Community Improvement Plan when implemented and direct staff to bring back to Council in Q1 2024 corresponding by-law amendments for approval;**

8. **Approve a direction that all in-stream applications for the Brownfield Redevelopment Community Improvement Plan, deemed complete prior to December 14, 2022, be cancelled and that any funding requests be resubmitted and evaluated based on the new restructured Brownfield Redevelopment policy;**
9. **Amend the existing brownfield application repayment provisions as detailed in this report.**

Carried

6.2 Acquisition of 170 Colonnade Road

File No.: ACS2023-PRE-CRO-0028 – Knoxdale-Merivale (Ward 9)

Report Recommendations

That the Finance and Corporate Services Committee recommend City Council:

1. **Approve the acquisition as described in the report for the purchase of the fee simple interest in lands known municipally as 170 Colonnade Road, shown as Parcel 1 on Document 1 attached from William Tomlinson Enterprises Inc. for \$7.4 million plus applicable taxes and closing costs.**
2. **Delegate authority to the Director, Corporate Real Estate Office to enter into, conclude, execute, amend, and implement on behalf of the City, the Purchase Agreement for the acquisition of the 170 Colonnade Road as described in this report.**

Carried

6.3 Acquisition Lease - Transitional Housing for Families

File No.: ACS2023-PRE-CRO-0029 - Bay (Ward 7)

Mr. Peter Radke, Director, Corporate Real Estate Office, Planning, Real Estate and Economic Development Department, Ms. Clara Freire, General Manager, Community and Social Services Department (CSSD) and Mr. Paul Lavigne, Director, Housing, CSSD responded to questions.

Committee heard from the following public delegation:

- Kate Twiss
- Keith Chadwick

The following correspondence is held on file with the City Clerk.

- Email dated 28 October 2023 from N. Rubec
- Email dated 28 October 2023 from J. Brownrigg
- Email dated 30 October 2023 from D. Moore
- Email dated 30 October 2023 from K. Tripathy
- Email dated 30 October 2023 from D. Brake
- Email dated 31 October 2023 from Craig Sobczak
- Email date 1 November 2023 from Tara Tucker
- Email date 1 November 2023 from Larry Hill
- Email date 1 November 2023 from Barbara Neuwelt
- Email dated 1 November 2023 from Carolyn Herbert
- Email dated 1 November 2023 from Randy Marquardt
- Email dated 1 November 2023 from Erin Wallace
- Email dated 1 November 2023 from Connie Di Primio
- Email dated 2 November 2023 from Alexandre Longpré
- Email dated 2 November 2023 from Grace Welch
- Email dated 2 November 2023 from Joyce Latreille
- Email dated 2 November 2023 from Mark Gawn
- Email dated 3 November 2023 from Mary Bush
- Email dated 3 November 2023 from Ruth Heggveit
- Email dated 4 November 2023 from Leah Campbell
- Email dated 4 November 2023 from Jim O'Connor
- Email dated 4 November 2023 from Isla Craig
- Email dated 5 November 2023 from Anders Griffioen

- Email dated 5 November 2023 from Peter and Donna Mutch
- Letter dated 5 November 2023 from Katrina Hollett
- Email dated 6 November 2023 from Maris Stasko
- Email dated 6 November 2023 from P.J. Hobbs
- Email dated 6 November 2023 from Laurie McCoubrey
- Email dated 6 November 2023 from Sheila Macfarlane
- Email dated 6 November 2023 from Angela Starchuk
- Email dated 6 November 2023 from Crystal Beach Resident
- Letter dated 6 November 2023 from Meredith Kost
- Letter dated 6 November 2023 from Deniz Baykal
- Email dated 6 November 2023 from Suzanne Boisvenu
- Email dated 6 November 2023 from Asmita

At the conclusion of questions to the delegations and to staff, and following Committee discussion, the report recommendations were then put before Committee and were Carried as presented.

Report Recommendations

That the Finance and Corporate Services Committee recommends that City Council:

- 1. Delegate authority to the General Manager, Planning, Real Estate, and Economic Development to negotiate, enter into, conclude, execute, amend, and implement a Lease Agreement for the facility in accordance with the terms of this report and that conforms to the business parameters outlined in Document 1.**
- 2. That Council consider the matter at the City Council meeting on November 8, 2023.**

Carried

7. Transit Services Department

7.1 Stage 2 LRT Contingency Funding and General Operational Budget

File No.: ACS2023-TSD-RCP-0017 - Citywide

During the consent portion of the agenda, Mr. Cyril Rogers, Interim General Manager and Chief Financial Officer, Finance and Corporate Services Department responded to questions.

The following correspondence is held on file with the City Clerk.

- Email dated 6 November 2023 from Emma Bider

At the conclusion of questions to staff, the report recommendations were then put before Committee and were Carried as presented.

Report Recommendations

That the Finance and Corporate Services Committee recommend that Council:

1. **Approve \$42 million for the Stage 2 Rail Construction Program general operational budget 2023 for project oversight costs;**
2. **Approve \$110 million for the Stage 2 Contingency Budget in 2023 for major variations, soils management and general contingency;**
3. **Approve \$40.8 million increase to the Stage 2 LRT budget to capitalize deferred construction payments initially recognized as lifecycle payments, but that should be classified as capital;**
4. **Approve the refinancing of a Public Transit Infrastructure Fund (PTIF) funded project related to for the Stage 2 Project budget in the amount of \$1,432,416; and**
5. **Approve the refinancing of \$457 million on Stage 2 LRT from Provincial Gas Tax cash and debt to Development Charge debt and Transit tax debt.**

Carried

8. Motions of Which Notice has been Previously Given

8.1 Motion - Luloff - Right of Way Land Exchange – 1015 Tweddle Road

THEREFORE BE IT RESOLVED that Finance and Corporate Services Committee recommend that Council direct the General Manager of Planning, Real Estate and Economic Development Department, contingent upon the conclusion of the process to have that area of the Jeanne d’Arc ROW adjacent to 1015 Tweddle that has been identified as being redundant (as shown on the attached sketch, and held on file with the City Clerk) declared surplus and being closed, entering into an agreement with the owner of 1009 Trim to convey the redundant Jeanne d’Arc ROW adjacent to 1015 Tweddle Road to become part of 1015 Tweddle to allow for it to be developed as part of the project once the LRT encumbrance is lifted in exchange for the Owner conveying to the City the following:

- The area of the site not required for development and that will be naturalized and improved (also shown on the attached sketch plan) to provide for public access in accordance with a plan that will be prepared by the owner as part of the site plan for the proposed development for approval by the City and that will implemented by the owner at the owners cost as part of the 1015 Tweddle development, and
- The area of the site along the east side of Tweddle Road to provide for the City to improve Tweddle Road for pedestrians and cyclists between Jeanne d’Arc and Petrie Island.

Amendment:

Motion No. FCSC FCSC 2023-09-05

Moved by M. Luloff

BE IT RESOLVED that the Motion (Right of Way Land Exchange – 1015 Tweddle Road) be deferred to the next regular meeting of the Finance and Corporate Services Committee scheduled for December 5, 2023.

Carried

9. In Camera Items

There were no *in camera* items.

10. Information Previously Distributed

10.1 AMO Annual General Meeting and Conference 2023 Member of Council Delegate Report (Councillor Lo)

File No.: ACS2023-OCC-CCS-0135

10.2 FCM Annual Conference and Trade Show 2023 Delegate Report (Councillor Kavanagh)

File No.: ACS2023-OCC-CCS-0130

10.3 FCM Annual Conference and Trade Show 2023 Delegate Report (Councillor Devine)

File No.: ACS2023-OCC-CCS-0131

10.4 FCM Annual Conference and Trade Show 2023 Delegate Report (Councillor Bradley)

File No.: ACS2023-OCC-CCS-0132

10.5 FCM Annual Conference and Trade Show 2023 Delegate Report (Councillor Tierney)

File No.: ACS2023-OCC-CCS-128

10.6 FCM Annual Conference and Trade Show 2023 Delegate Report (Councillor Troster)

File No.: ACS2023-OCC-CCS-0134

10.7 CM Annual Conference and Trade Show 2023 Delegate Report (Councillor Menard)

File No.: ACS2023-OCC-CCS-0133

10.8 FCM Annual Conference and Trade Show 2023 Delegate Report (Councillor Lo)

File No.: ACS2023-OCC-CCS-0129

11. Notices of Motions (For Consideration at Subsequent Meeting)

There were no Notices of Motion.

12. Inquiries

There were no Inquiries.

13. Other Business

13.1 Transit Long Range Financial Plan

Motion No. FCSC FCSC 2023-09-06

Moved by : Councillor G. Gower

WHEREAS the City hosted a technical briefing on September 18, 2023 on the Transit Long Range Financial Plan; and

WHEREAS the Transit LRFP's Transit Affordability Model is a comprehensive assessment of affordability based on a forecast on all transit-related revenues and capital expenditures from 2023 to 2048; and

WHEREAS post COVID-19 and new economic realities have forced a drastic change in the model used to build the 2019 LRFP creating an affordability gap that will need to be addressed;

THEREFORE BE IT RESOLVED the Finance and Corporate Services Committee recommend Council direct staff to explore all of the mitigation tracks outlined at the technical briefing; and

BE IT FURTHER RESOLVED that staff be directed to set up, as soon as is practicable, an internal working group on transit to explore ways to increase revenue and ridership and reset a path to long-term sustainability; and

BE IT FURTHER RESOLVED that the internal working group be made up of City staff from the relevant departments, working with the Mayor as well as the Chairs of the Transit Commission, Transportation Committee and LRT Sub-committee to better co-ordinate the city's efforts in regards to:

- **advocacy with other levels of government**
- **identifying new funding and revenue sources for transit infrastructure and operations**
- **accelerating land-use planning near transit stations and transit priority corridors, etc.; and**

BE IT FURTHER RESOLVED that the Working Group meet bi-weekly, or as needed; report to council quarterly on updates/progress by way of memo;

BE IT FURTHER RESOLVED that the working group and staff review includes, but is not limited to, all possible affordability levers, or which combination of levers are needed including:

- **Transit Tax**
- **Transit Fares**
- **Operating cost efficiencies**
- **Stage 3 timelines**
- **Review of Development Charges**
- **Providing an updated analysis of cost and viability of LRT vs. BRT**
- **Developing a cost benefits analysis for Transit Priority Projects**
- **Identifying short-term tactical interventions (“BRT lite”) on transit priority routes to reduce travel time – ie: Baseline, Carling, March, etc. – as an interim solution until full funding is available**
- **Exploring Urban Transit Area or some contribution to urban transit costs from rural areas or users from outside Ottawa**
- **Advocating to double the Provincial Gas Tax**
- **Exploring Government Funding to address funding gap**
- **Assessing feasibility of bulk pass purchases similar to U-Pass and available for businesses and organizations (including the federal government) in Ottawa**
- **Reviewing all existing passes in relation to system sustainability and in keeping with our equity lens**
- **Developing an updated ridership projection model**
- **Conducting operational service alignment reviews**
- **Analyzing Provincial funding similar to Metrolinx / GO Transit in the Toronto area**
- **Brainstorming other Sources of Revenue (e.g. municipal vehicle registration fees, ride-hailing fees, private parking**

levies, land value capture, sale of development rights at transit stations, road tolls, cordon (area) charges, and mobility charges)

- **Ways to advance all options to revitalize the downtown**
- **Assessing feasibility of development rights / air rights on City-owned land near transit stations (BRT & LRT) to help get apartments built as quickly as possible near transit stations**
- **Exploring alternative revenue sources in other jurisdictions and**
- **Ways to improve ongoing discussions with other levels of government.**

BE IT FURTHER RESOLVED that staff report to council quarterly on updates/progress by way of memo, and provide the first progress report to Council no later than Q2 2024.

14. Adjournment

Next Meeting

December 5, 2023.

The meeting adjourned at 2:18 pm.

Committee Coordinator

Chair