

1. 2024 Draft Operating and Capital Budget – Finance and Corporate Services Committee

**Budgets préliminaires de fonctionnement et d'immobilisations de 2024 -
Comité des finances et des services organisationnels**

Committee Recommendations

That Council, sitting as Committee of the Whole, approve the Finance and Corporate Services Committee 2024 Draft Operating and Capital Budget, as follows:

- 1. Elected Officials - Operating Resource Requirement (page 3).**
- 2. Office of the City Clerk Budget, as follows;**
 - a) User fees (pages 7-8);**
 - b) Operating Resource Requirement (page 6);**
- 3. Legal Services Operating Resource Requirement (page 10)**
- 4. City Manager's Office Operating Resource Requirement (page 13);**
- 5. Transit Services, Rail Construction Program Service Budget as follows:**
 - a) User fees (pages 17-19);**
 - b) Operating Resource Requirement (page 16);**
- 6. Planning, Real Estate and Economic Development Department Budget, as follows:**

- a) **General Manager’s Office and Business and Technical Support Services – Operating Resources Requirement (page 21);**

- b) **Economic Development and Long-Range Planning, as follows:**
 - i. **User fees (page 24)**

 - ii. **Operating Resource Requirement (page 23);**

- c) **Corporate Real Estate Office, as follows:**
 - i. **User fees (page 27);**

 - ii. **Operating Resource Requirement (page 26);**

- 7. **Public Information and Media Relations - Operating Resource Requirement (page 29);**

- 8. **Finance and Corporate Services Department, as follows:**
 - a) **Human Resources Operating Resource Requirement (page 31);**

 - b) **ServiceOttawa Operating Budget as follows:**
 - i. **User fees (page 34);**

 - ii. **Operating Resource Requirement (page 33);**

 - c) **Information Technology Services – Operating Resource Requirement (page 36);**

 - d) **Supply Services - Operating Resource Requirement (page 39);**

- e) Chief Financial Officer/Treasurer and Business Support Services - Operating Resource Requirement (page 41);
 - f) Financial Strategies, Planning and Client Services - Operating Resource Requirement (page 43);
 - g) Revenue Services, as follows:
 - i. User fees (pages 46-47);
 - ii. Operating Resource Requirement (page 45);
 - h) Corporate Finance – Operating Resource Requirement (page 49);
 - i) Payroll, Pensions and Benefits Services – Operating Resource Requirement (page 51);
9. Non-Departmental - Operating Resource Requirement (revised pages 54-57).

10. Finance and Corporate Services Committee Capital Budget (page 58, individual projects listed on pages 107-113)

Recommandations du Comité

Que le Council, siégeant en comité plénier, approuve le budget préliminaire de fonctionnement et des immobilisations 2023 du Comité des finances et des services organisationnels comme suit :

- 1. Représentants élus – Besoins en ressources de fonctionnement (page 3);
- 2. Budget du Bureau du greffier municipal, comme suit :
 - a) Frais d'utilisation (pages 7-8);

- b) Besoins en ressources de fonctionnement (page 6);**

- 3. Services juridiques – Besoins en ressources de fonctionnement (page 10);**

- 4. Bureau de la directrice municipale – Besoins en ressources de fonctionnement (page 13);**

- 5. Budget de la Direction générale des services de transport en commun – Programme de construction du train léger, comme suit :**
 - a) Frais d'utilisation (pages 17-19);**

 - b) Besoins en ressources de fonctionnement (page 16);**

- 6. Budget de la Direction générale de la planification, de l'immobilier et du développement économique, comme suit :**
 - a) Bureau du directeur général et Services de soutien technique et aux activités – Besoins en ressources de fonctionnement (page 21);**

 - b) Développement économique et Planification à long terme :**
 - i. Frais d'utilisation (page 24);**

 - ii. Besoins en ressources de fonctionnement (page 23);**

 - c) Bureau des biens immobiliers municipaux :**
 - i. Frais d'utilisation (page 27);**

 - ii. Besoins en ressources de fonctionnement (page 26);**

- 7. Information du public et Relations avec les médias – Besoins en ressources de fonctionnement (page 29);**

- 8. Budget de la Direction générale des finances et des services organisationnels, comme suit :**
 - a) Ressources humaines – Besoins en ressources de fonctionnement (page 31);**

 - b) Budget de fonctionnement de ServiceOttawa, comme suit :**
 - i. Frais d'utilisation (page 34);**

 - ii. Besoins en ressources de fonctionnement (page 33);**

 - c) Services de technologie de l'information – Besoins en ressources de fonctionnement (page 36);**

 - d) Services de l'approvisionnement – Besoins en ressources de fonctionnement (page 39);**

 - e) Chef des finances et trésorier, et Services de soutien aux activités – Besoins en ressources de fonctionnement (page 41);**

 - f) Stratégies financières, Planification et Service à la clientèle – Besoins en ressources de fonctionnement (page 43);**

 - g) Services des recettes, comme suit :**
 - i. Frais d'utilisation (pages 46-47);**

 - ii. Besoins en ressources de fonctionnement (page 45);**

 - h) Services des finances municipales – Besoins en ressources de**

fonctionnement (page 49);

- i) Service de l'administration de la paie, des régimes de retraite et des avantages sociaux – Besoins en ressources de fonctionnement (page 51);**
- 9. Services non liés aux directions générales – Besoins en ressources de fonctionnement (pages 54-57 révisées);**
- 10. Budget des immobilisations du Comité des finances et des services organisationnels (page 58; projets énumérés aux pages 107-113).**

FOR THE INFORMATION OF COUNCIL

(DIRECTION TO STAFF (Councillor J. Leiper))

Sparks St Public Realm Plan

The Sparks St Public Realm Plan was originally approved by Council in 2019, while the last major renewal for Sparks St was in 1989. Sparks St was the first public pedestrian only street in the country and is home to a variety of public assets, including the Bank of Canada museum, a wealth of public art and hosts key events such as Winterlude every year.

All reports that have been released on downtown revitalization, including the recent report from the Canadian urban institute on the state of Canada's downtowns highlight public realm investment as one of the key pillars of successful downtown revitalization. Public realm enhancements have a proven positive impact on physical health, mental well being and public safety.

Significant public realm enhancement and investment have been shown to be one of the cheapest but most effective ways cities can increase private investment and development in an area. While other areas downtown have received significant investment in public realm with projects (Lansdowne, the Byward Market District Authority, the Byward Market Public Realm Plan) Sparks Street requires increased public realm investment to fulfill the vision of a revitalized downtown.

1. That staff engage with the federal government to discuss the status of the Sparks Street public realm plan.
2. That staff report back to committee in Q2 2024 on the outcome of those discussions and updated costing for the Sparks Street public realm plan.

3. That staff prioritize interim repairs and improvements planned for Sparks St Public Realm as far as possible within existing resources in 2024 and provide the councillor's office, the Spark Street BIA, and the Sparks Street Mall Authority of these efforts.

POUR L'INFORMATION DU CONSEIL MUNICIPAL

INSTRUCTIONS AU PERSONNEL (Conseiller J. Leiper)

Plan du domaine public de la rue Sparks

Même si le Plan du domaine public de la rue Sparks a été approuvé par le Conseil en 2019, les derniers travaux importants de réhabilitation de la rue remontent à 1989.

La rue Sparks, qui fut la première rue piétonne au pays, regroupe divers biens publics, dont le Musée de la Banque du Canada, et de multiples œuvres d'art publiques. De plus, elle accueille chaque année des événements importants, comme le Bal de Neige.

Tous les rapports publiés sur la revitalisation des centres-villes, notamment le récent rapport de l'Institut urbain du Canada sur l'état des centres-villes canadiens, soulignent que les investissements dans le domaine public constituent essentiellement la base d'une revitalisation réussie d'un centre-ville. Les améliorations apportées au domaine public ont bel et bien une incidence positive sur la santé physique, le bien-être mental et la sécurité publique.

Il s'est avéré que c'est en améliorant considérablement le domaine public et en investissant dans ce secteur que les villes pouvaient accroître les investissements privés et les aménagements, et ce, d'une manière particulièrement efficace et économique. D'autres secteurs du centre-ville ont bénéficié d'investissements importants dans le domaine public grâce à divers projets. Citons le parc Lansdowne, l'Administration du district du marché By et le Plan du domaine public du marché By. La rue Sparks a désormais besoin de davantage d'investissements dans le domaine public pour que l'on puisse concrétiser le projet d'un centre-ville revitalisé.

1. Que le personnel travaille avec le gouvernement fédéral afin de définir l'état d'avancement du Plan du domaine public de la rue Sparks;
2. Que le personnel présente au cours du deuxième trimestre de 2024 un rapport au Comité faisant état des résultats de ces discussions et de la mise à jour des coûts relatifs au Plan du domaine public de la rue Sparks;

3. Que le personnel accorde autant que possible la priorité aux réparations et améliorations provisoires planifiées pour le domaine public de la rue Sparks, dans le cadre des ressources de 2024, et effectue un suivi de ces efforts auprès du bureau du conseiller, de la ZAC de la rue Sparks et de l'Administration du mail de la rue Sparks.

Documentation/Documentation

1. Extract of draft Minutes, Finance and Corporate Services Committee, December 5, 2023

Extrait de l'ébauche du procès-verbal, Comité des finances et des services organisationnels, le 5 décembre 2023

2. 2024 Draft Budget Finance and Corporate Services Committee (Condensed and Full) Revised

Budgets préliminaires de 2024 du Comité des finances et des services organisationnels (abrégé) Révisé

2024 Draft Operating and Capital Budgets - Finance and Corporate Services
Committee

The draft budget was tabled at the Council meeting of November 8, 2023. The Finance and Corporate Services Committee report on the draft budget will be considered by Council at its meeting of December 6, 2023.

Mr. Cyril Rogers, Interim General Manager and Chief Financial Officer, Finance and Corporate Services Department (FCSD) presented an overview of the Budget and answered questions from the Committee. A copy of the slide presentation is filed with the Office of the City Clerk.

The following staff were also present and responded to questions:

- Wendy Stephanson, City Manager
- Don Herweyer, General Manager, Planning, Real Estate & Economic Development, Planning, Real Estate and Economic Development
- David White, City Solicitor and Interim City Clerk
- Andrea Lanthier-Seymour, Chief Communications Officer, Public Information & Media Relations

The following members of the public spoke before the Committee and provided comments on the report recommendations:

- Vania Karam, Chair of Accessibility Advisory Committee*
- Kevin McHale, Executive Director, Sparks Street BIA and Mall Authority
- Sam Hersh
- Émilie Béland and Amélie Neault, Social Innovation Workshop (Atelier)
- Makayla Murengera

- Christa Melki

*[* Individuals / groups marked with an asterisk above either provided comments in writing or by e-mail; all submissions and presentations are held on file with the Office of the City Clerk.]*

The following written submissions were received by, and are filed with, the Office of the City Clerk, and distributed to Committee Members:

- Email dated December 4, 2023 from French Language Services Committee

Following discussions and questions of staff and delegations, the Committee considered Motions No. FCSC 2023-10-01 to 02 and the following Direction to Staff:

Motion No. FCSC 2023-10-01

Moved by: Vice-Chair Kitts

WHEREAS updated versions of the Finance and Corporate Services Committee budget books were issued after publication of the Finance and Corporate Services Committee agenda and distributed to Members of Council on December 4, 2023; and

WHEREAS corrections have been made to the Non-Departmental Operating Resource Requirement to reflect corrections to Payments-in-Lieu of Taxation and Contribution to Tax Stabilization revenues that do not impact the overall Non-Departmental net requirement;

THEREFORE BE IT RESOLVED that the Finance and Corporate Services Committee receive and consider the revised FCSC Budget books, including revised pages 54, 56, 57, 101 (Pages 62, 63 and 64 in the French condensed book).

Carried

Motion No. FCSC 2023-10-02

Moved by: Vice-Chair Kitts

That the Finance and Corporate Services Committee recommend that Council, sitting as Committee of the Whole, approve the Finance and Corporate Services Committee 2024 Draft Operating and Capital Budget, as follows:

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 - iii. User fees (page 24)**
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 - c) Corporate Real Estate Office, as follows:**
 - iii. User fees (page 27);**

- iv. Operating Resource Requirement (page 26);**

- 7. Public Information and Media Relations - Operating Resource Requirement (page 29);**

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 - c) Information Technology Services – Operating Resource Requirement (page 36);**

 - d) Supply Services - Operating Resource Requirement (page 39);**

 - g) Chief Financial Officer/Treasurer and Business Support Services - Operating Resource Requirement (page 41);**

 - h) Financial Strategies, Planning and Client Services - Operating Resource Requirement (page 43);**

 - h) Revenue Services, as follows:**
 - iii. User fees (pages 46-47);**

 - iv. Operating Resource Requirement (page 45);**

 - j) Corporate Finance – Operating Resource Requirement (page 49);**

- k) Payroll, Pensions and Benefits Services – Operating Resource Requirement (page 51);**
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- 11. Finance and Corporate Services Committee Capital Budget (page 58, individual projects listed on pages 107-113)**

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