Financial Statements

The Kanata Central Business Improvement Area

December 31, 2023



KPMG LLP

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INDEPENDENT AUDITOR'S REPORT

To the Board of Management and Members of The Kanata Central Business Improvement Area

Opinion

We have audited the financial statements of The Kanata Central Business Improvement Area (the Entity), which comprise:

- the statement of financial position as at December 31, 2023
- the statement of operations for the year then ended
- the statement of changes in net financial assets for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at December 31, 2023, and its results of operations, its changes in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our auditor's report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



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Other Matter - Comparative Information

The financial statements for the year ended December 31, 2022 were audited by another auditor who expressed an unmodified opinion on those financial statements on October 18, 2023.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

Identify and assess the risks of material misstatement of the financial statements, whether due
to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
evidence that is sufficient and appropriate to provide a basis for our opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.



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- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure, and content of the financial statements, including
 the disclosures, and whether the financial statements represent the underlying transactions and
 events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants, Licensed Public Accountants

Ottawa, Canada

KPMG LLP

August 6, 2024

THE KANATA CENTRAL BUSINESS IMPROVEMENT AREA STATEMENT OF FINANCIAL POSITION

As at December 31, 2023, with comparative information for 2022

Financial assets	2023	2022
Cash on deposit with the Corporation of the City of		
Ottawa	\$71,321	\$79,683
Accounts receivable	286	_
Total financial assets	71,607	79,683
Liabilities		
Accounts payable and accrued liabilities [note 2]	13,029	13,297
Total liabilities	13,029	13,297
Net financial assets	58,578	66,386
Non-financial assets		
Prepaid expenses	3,004	1,300
Tangible capital assets [note 4]	18,590	25,522
Total non-financial assets	21,594	26,822
Accumulated surplus	\$80,172	\$93,208

THE KANATA CENTRAL BUSINESS IMPROVEMENT AREA STATEMENT OF OPERATIONS

For the year ended December 31, 2023, with comparative information for 2022

	Budget	Actual	Actual
Revenue	2023	2023	2022
Tax revenue [note 3]	\$180,000	\$198,293	\$183,691
Payments in lieu of taxation	_	1,709	1,610
Other revenue	7,500	28,491	40,030
Total revenue	187,500	228,493	225,331
Expenses			
Professional and consulting fees	49,000	91,125	77,336
Salaries	68,924	82,032	66,930
Advertising	44,230	32,408	43,010
Office	18,646	18,119	13,801
Depreciation	_	6,932	4,225
Audit fees	_	4,883	2,583
Rent	2,700	2,643	2,123
Insurance	2,000	2,386	1,989
Maintenance	2,000	1,001	1,212
Total expenses	187,500	241,529	213,209
Annual (deficit) surplus	_	(13,036)	12,122
Accumulated surplus, beginning of		(13,030)	12,122
, , ,	92,208	03 209	81,086
year Accumulated curplus, and of year		93,208	
Accumulated surplus, end of year	\$92,208	\$80,172	\$93,208

THE KANATA CENTRAL BUSINESS IMPROVEMENT AREA STATEMENT OF CHANGES IN NET FINANCIAL ASSETS

For the year ended December 31, 2022, with comparative information for 2022

	Actual	Actual
	2023	2022
Annual (deficit) surplus	\$(13,036)	\$12,122
Acquisition of tangible capital assets	_	(16,240)
Depreciation	6,932	4,225
Increase in prepaid expenses	(1,704)	(258)
Decrease in net financial assets	(7,808)	(151)
Net financial assets, beginning of year	66,386	66,537
Net financial assets, end of year	\$58,578	\$66,386

STATEMENT OF CASH FLOWS

For the year ended December 31, 2023, with comparative information for 2022

Operating Transactions	2023	2022
Annual (deficit) surplus	(\$13,036)	\$12,122
Add item not affecting cash:		
Depreciation	6,932	4,225
Changes in non-cash working capital balances related		
to operations		
Increase in prepaid expenses	(1,704)	(258)
Increase in accounts receivable	(286)	_
Decrease in accounts payable and accrued liabilities	(268)	(21,593)
Cash used in operating transactions	(8,362)	(5,504)
Capital transactions		
Acquisition of tangible capital assets	-	(16,240)
Cash used in capital transactions	_	(16,240)
Change in cash and cash equivalents		
Net decrease in cash and cash equivalents during the		
year	(8,362)	(21,744)
Cash and cash equivalents, beginning of year	79,683	101,427
Cash and cash equivalents, end of year	\$71,321	\$79,683
Cash and cash equivalents consist of		
Cash on deposit with the Corporation of the City of		
Ottawa	\$71,321	\$79,683

NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2023

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation

The financial statements of The Kanata Central Business Improvement Area [the "BIA"] are the responsibility of management prepared in accordance with Canadian public sector accounting standards.

Use of estimates

Since a precise determination of many assets and liabilities is dependent upon future events, the preparation of periodic financial statements necessarily involves the use of estimates and approximations. Where and when required, estimates are used in areas such as the useful life of tangible capital assets, depreciation, and other revenues. These estimates and assumptions are based on the City's best information and judgement and actual amounts may differ significantly from these estimates.

Accrual accounting

Revenues and expenses are reported on the accrual basis of accounting.

The accrual basis of accounting recognizes revenue as it becomes earned and measurable; expenses are recognized as they are incurred and measurable as a result of receipt of goods or services.

Government transfers are recognized in revenue in the fiscal years during which events giving rise to the transfer occur, provided the transfers are authorized, eligibility criteria and stipulations have been met and reasonable estimates of the amounts can be made.

Tangible capital assets

Tangible capital assets are initially recorded at cost and depreciated over their estimated useful lives using the straight-line method. Capital expenditures that do not generate future economic benefits to the BIA are charged to operations in the year of acquisition.

The equipment, less residual value, is depreciated over five years on a straight-line basis. When a new tangible asset is acquired, depreciation is recorded when the asset is put into use.

NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2023

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Financial instruments

The financial instruments of the BIA consist of cash on deposit with the Corporation of the City of Ottawa, accounts receivable, and accounts payable and accrued liabilities. Unless otherwise noted, it is management's opinion that the BIA is not exposed to significant interest, currency, market, other pricing, liquidity or credit risks arising from these financial instruments.

Tax revenue

Annually, the City of Ottawa bills and collects tax levies as well as payments in lieu of taxes on behalf of the BIA. Tax revenue consists of non-exchange transactions. It is recognized in the period to which the assessment relates and reasonable estimates of amounts can be made. Annual revenue also includes adjustments related to reassessments or appeals related to prior years.

2. RELATED PARTY TRANSACTIONS

The BIA purchases certain services from companies controlled by the City of Ottawa, as well as from members of the BIA's Board of Directors and company executives, in the normal course of business at the agreed-upon exchange amount.

During the year, the BIA incurred expenses of \$2,362 [2022 - \$4,661], which were paid to related parties in return for goods and services.

Additionally, during the year ended December 31, 2023, the BIA recognized grant revenue from the City of Ottawa of \$25,208 [2022 - \$23,518], reported within other revenue on the Statement of Operations.

NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2023

3. TAX REVENUE

Tax revenue comprises the following:

2023	2022
\$	\$
198,293	183,387
_	357
_	(53)
198,293	183,691
2023	2022
\$	\$
34,659	34,659
(16,069)	(9,137)
18,590	25,522
	\$ 198,293 198,293 2023 \$ 34,659 (16,069)