



Ottawa

Draft

BUDGET

2025

Investing in what matters, fighting for affordability

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Transit Services Department 2025 Service Area Summaries

The Transit Services Department operates OC Transpo, Ottawa's public transit network, which supports multiple modes of travel to serve the needs of customers. The department also includes the Rail Construction Program, building the Stage 2 extensions to the O-Train network. Transit Services works continually to provide a safe, reliable, comfortable, courteous and affordable transit service for all. Transit Services aims to build and retain an engaged workforce, and to meet the policy objectives set by Council, Transit Commission and Light Rail Sub-Committee, all within established budgets and in accordance with all regulatory requirements.

OC Transpo Programs/Services Offered

- OC Transpo bus system.
- O-Train Line 1, service between Tunney's Pasture Station and Blair Station (opened in 2019).
- O-Train Line 2, service between Bayview Station and Limebank Station.
- O-Train Line 4, service between Airport Station and South Keys Station.
- Stage 2 O-Train extensions east and west are currently under construction.
- Para Transpo service for customers unable to take conventional transit services.
- All OC Transpo trains and buses are 100 per cent accessible.

The Transit Services Department has six service areas that report to the Transit Commission and one that reports to Finance and Corporate Services Committee (FINCOR).

A description for each is provided further below:

- Safety, Regulatory, Training and Development
- Transit Bus Operations and Maintenance
- Transit Customer Systems and Planning

- Transit Engineering Services
- Transit Service Delivery and Rail Operations
- Transit Strategic Communications and External Relations
- Rail Construction Program (FINCOR)

Safety, Regulatory, Training and Development

Safety, Regulatory, Training and Development (SRTD) works closely with all of OC Transpo's service areas in a cross-functional relationship to achieve organizational safety, security goals, compliance with regulatory and legislative requirements, and risk management. SRTD also develops, coordinates, and delivers training for OC Transpo employees.

Programs and initiatives:

- Implementation and delivery of a Safety Management System and Security Management System including annual reports to council and Transport Canada in accordance with regulatory requirements and industry best practices.
- Ongoing safety oversight through eight active Workplace Health and Safety Committees and one Policy Health and Safety Committee.
- Environmental program management.
- Investigation of safety incidents, identification of corrective actions, and recommendations for their implementation.
- Lead multi-modal after-action debriefs for continuous improvement on large scale or impacting events.
- Develops, implements, and oversees transit emergency plans.
- Ensures regulatory compliance (federal, provincial and municipal) and regulatory filings and submissions to governing bodies.
- Ongoing oversight / auditing of internal and contractor.
- Safety/regulatory focused audits of internal stakeholders to confirm compliance.
- Provides training, certification and development for all rail, bus and maintenance employees.
- Ensures the safety / security of transit customers, employees and assets through a Special Constable program.

Transit Bus Operations and Maintenance

Transit Bus Operations and Maintenance (TBOM) provides the day-to-day delivery of OC Transpo's conventional bus service and Para Transpo operations.

Programs and initiatives:

- The operation and maintenance of administrative and operational facilities throughout the Ottawa transit network.
- Daily operational requirements for service, including fueling and cleaning of buses, routine vehicle maintenance, and completing mandatory Ministry of Transportation (MTO) inspections.
- Enhanced additional preventative maintenance projects, corrective repair activities, and midlife refurbishments of buses.
- Implement integration of new vehicles into revenue and non-revenue fleets, such as zero-emission buses.
- Management of inventory supply chains for all vehicle maintenance.
- Manage the delivery of Para Transpo services, with in-house and contractor support to deliver accessible, door to door service to our Para Transpo customers.
- Workforce Management - Administer all frontline booking, timekeeping and special event service support.
- Maintain and enhance bus stops, shelters, and stations.
- Manage and oversee all Transit lifecycle and minor capital projects.

Transit Customer Systems and Planning

Transit Customer Systems and Planning (TCSP) provides customer-facing and departmental services that together support OC Transpo's mandate of delivering efficient, courteous and cost-effective public transit. TCSP innovates the way transit service is delivered, including recent projects expanding payment methods to include credit card and debit payments through O-Payment or exploring new methods of service delivery with the On-Demand Transit pilot project. In addition, TCSP provides research and analysis to inform recommendations to City Council and the Transit Commission on transit system design and budgeting by providing data analysis, customer service best practices and forecasts of affordability.

Programs and initiatives:

- Customer support through the contact centre, customer service centre, lost and found office, and real-time next trip information.
- Support for customers with disabilities, including Para Transpo customers.
- Technology systems to support transit operations.
- Transit system planning, including trip schedules, operator work schedules, service reliability, bus stops, and development review.
- Budget and capital planning.
- Fare systems, including initiatives to expand payment options.
- Strategic initiatives from the five-year roadmap.

Transit Engineering Services

Transit Engineering Services (TES) ensures that all engineering related deliverables in the department are achieved within industry and City standards for safety, reliability, availability, and maintenance.

Programs and initiatives:

- Engineering tasks and project oversight for the O-Train network, as well as electric and diesel bus maintenance programs.
- Manage procurement of both conventional bus and Para Transpo fleets, including infrastructure requirements.
- Manage delivery and integration of new Zero-Emission Buses and the required charging infrastructure.
- Develop and implement engineering policies, programs, and procedures to support safe and reliable transit service.

Transit Service Delivery and Rail Operations

Transit Service Delivery and Rail Operations (TSDRO) is responsible for managing all aspects of bus, O-Train, and Para Transpo service delivery. The Transit Operations Control Centre (TOCC) and field staff provide real-time oversight of the entire transit network to ensure service delivery meets customer requirements.

Programs and initiatives:

- Deliver safe and reliable service through the TOCC and mobile operations teams.
- Rail operational preparedness planning for the future expansions of the O-Train system.
- Develops, implements, and oversees drills and exercises and transit emergency plans.
- Manages O-Train Line 1 and Line 2/4 contracts.
- Develops rail performance metrics and document control for O-Train Line 1 and Line 2/4.

Transit Strategic Communications and External Relations

Transit Strategic Communications and External Relations (SCER) service area provides support and expertise in strategic communications, legislative requirements, media relations, issues management, and business administration. Through its branches, the team supports a wide variety of communications and business functions that support the General Manager and all service areas.

Programs and initiatives:

- Develops external communications products.
- Customer service and transit information and marketing.
- Community and stakeholder relations.
- Legislative support.
- Strategic recruitment campaigns.
- Internal communications and employee engagement.
- Audits and Access to Information requests.
- Provides strategic stakeholder relations, communications, media relations and issues management support for the department.
- Coordinates, monitors, and moderates strategic social media activities for OC Transpo.

City of Ottawa
Transit Services Department
Transit Services - Operating Resource Requirement
In Thousands (\$000)

	2023	2024		2025	\$ Change over 2024 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Program					
Transit Bus Operations & Maintenance	417,028	411,152	389,499	412,141	22,642
Transit Customer Systems & Planning	45,794	41,051	43,899	41,883	(2,016)
Safety, Regulatory, Training & Development	22,818	16,566	16,939	22,827	5,888
Transit Strategic Comms & External Reln's	9,464	5,843	6,286	6,445	159
General Manager's Office	545	640	654	656	2
Transit Engineering Services	3,929	5,708	7,393	8,563	1,170
Transit Service Delivery & Rail Ops	83,219	94,992	114,044	144,417	30,373
Non Departmental	173,158	179,384	189,221	218,671	29,450
Gross Expenditure	755,955	755,336	767,935	855,603	87,668
Recoveries & Allocations	(76,992)	(30,951)	(36,726)	(31,445)	5,281
Revenue	(259,686)	(289,773)	(322,243)	(376,374)	(54,131)
Net Requirement	419,277	434,612	408,966	447,784	38,818
Expenditures by Type					
Salaries, Wages & Benefits	327,395	317,682	319,003	339,303	20,300
Overtime	29,603	22,440	16,732	17,683	951
Materials & Services	185,038	214,266	202,082	234,662	32,580
Transfers/Grants/Financial Charges	173,127	179,371	189,287	218,737	29,450
Fleet Services Branch Chargebacks	1,136	1,122	1,122	1,132	10
Program Facility Costs	27,456	11,119	34,231	38,478	4,247
Other Internal Costs	12,200	9,336	5,478	5,608	130
Gross Expenditures	755,955	755,336	767,935	855,603	87,668
Recoveries & Allocations	(76,992)	(30,951)	(36,726)	(31,445)	5,281
Net Expenditure	678,963	724,385	731,209	824,158	92,949

City of Ottawa
 Transit Services Department
 Transit Services - Operating Resource Requirement
 In Thousands (\$000)

	2023	2024		2025	\$ Change over 2024 Budget
	Actual	Forecast	Budget	Estimate	
Revenues By Type					
Federal	(112)	0	0	(18,000)	(18,000)
Provincial	(7,472)	0	0	(23,705)	(23,705)
Municipal	0	0	0	0	0
Own Funds	(49,792)	(90,547)	(92,448)	(72,311)	20,137
Property Taxes	0	0	0	0	0
Investment Income	(2,440)	(2,000)	(2,000)	(2,000)	0
Development Charges	(54,699)	(54,827)	(54,827)	(54,822)	5
Payment-in-Lieu of Taxes	0	0	0	0	0
Fees and Services	(143,171)	(140,399)	(170,968)	(203,536)	(32,568)
Fines	(2,000)	(2,000)	(2,000)	(2,000)	0
Other	0	0	0	0	0
Total Revenue	(259,686)	(289,773)	(322,243)	(376,374)	(54,131)
Net Requirement	419,277	434,612	408,966	447,784	38,818
Full Time Equivalents			3,259.30	3,324.30	65.00

City of Ottawa
Transit Services Department
Transit Services - User Fees

	Policy Fare Structure		2024 Rate \$	2025 Rate \$	% Change Over 2024	Effective Date	2025 Revenue (\$000)
	Multiplier or Discount	Rounded up to nearest					
OC Transpo - Customers' Fares							
Base fare recommended for approval			3.7804	3.9694	5.0%	1-Jan-2025	
Passes (set by policy from base fare)							
Adult monthly pass and monthly maximum for fares paid by credit/debit card	34 x base	quarter	128.75	135.00	4.9%	1-Jan-2025	
Senior (65+) monthly pass	20% discount	quarter	49.00	108.00	120.4%	1-Jan-2025	
Community monthly pass	68.0% discount	quarter	43.25	43.25	0.0%	-	
Access monthly pass	68.0% discount	quarter	43.25	43.25	0.0%	-	
EquiPass monthly pass	56.9% discount	quarter	58.25	58.25	0.0%	-	
1-day pass and daily maximum for fares paid by credit/debit card	3 x base	quarter	11.75	12.00	2.1%	1-Jan-2025	
3-day pass	7.5 x base	quarter	28.50	30.00	5.3%	1-Jan-2025	
5-day pass	12 x base	quarter	45.75	47.75	4.4%	1-Jan-2025	
7-day pass	14.25 x base	quarter	54.25	56.75	4.6%	1-Jan-2025	
2-for-1 DayPass (weekends/holidays) [1]	3 x base	quarter	11.75	12.00	2.1%	1-Jan-2025	
Displaced Persons and Refugees Pass	100% discount	-	free	free	0.0%	-	
Emergency Shelter Pass	100% discount	-	free	free	0.0%	-	
U-Pass (per semester)			229.07	240.52	5.0%	1-Jan-2025	
Single-ride fares [2] (set by policy from base fare)							
Adult single-ride fare (paid by card) [2]	1 x base	nickel	3.80	4.00	5.3%	1-Jan-2025	
Adult single-ride fare (paid by cash)	+ 5 cents	nickel	3.85	4.05	5.2%	1-Jan-2025	
Senior (65+) single-ride fare (paid by e-purse) [3]	20% discount	nickel	2.90	3.20	10.3%	1-Jan-2025	
Community Pass single-ride fare (paid by e-purse) [3]	56.3% discount	nickel	1.75	1.75	0.0%	-	
EquiPass single-ride fare (paid by e-purse) [3]	56.3% discount	nickel	1.75	1.75	0.0%	-	
Child (0-10) single-ride fare [4]	100% discount	-	free	free	-	-	
Pre-Teen (11-12) single-ride fare (paid by e-purse) [3]	50% discount	nickel	N/A	2.00	100.0%	1-Jan-2025	
Para Transpo discounted fare with Access Pass	33% discount	nickel	2.55	2.70	5.9%	1-Jan-2025	
Para Transpo rural fare	2.7 x base	quarter	10.25	10.75	4.9%	1-Jan-2025	

City of Ottawa
 Transit Services Department
 Transit Services - User Fees

	Policy Fare Structure						
	Multiplier or Discount	Rounded up to nearest	2024 Rate \$	2025 Rate \$	% Change Over 2024	Effective Date	2025 Revenue (\$000)
Other fees recommended for approval							
Presto smartcard [5]	-	-	4.00	4.00	0.0%	-	
Regular park and ride monthly permit [6]	-	quarter	28.75	30.25	5.2%	1-Jan-2025	
Gold Pass park and ride monthly permit [6]	-	quarter	65.00	68.25	5.0%	1-Jan-2025	
Bikeseure parking monthly permit [6]	-	quarter	10.00	10.00	0.0%	-	
Bikeseure parking key fob	-	quarter	6.00	6.00	0.0%	-	
Chartered bus – first three hours [7] [8]	-	dollar	615.00	646.00	5.0%	1-Jan-2025	
Chartered bus – each additional hour [8]	-	dollar	205.00	216.00	5.4%	1-Jan-2025	

Notes:

- [1] Valid on weekends and holidays, for one or two people.
- [2] Adult single-ride fares may be paid using Presto e-purse stored value, credit or debit cards, or vouchers issued to social service and non-profit organizations. Not all payment types can be accepted on all device types.
- [3] Discounted single-ride fares must be paid using Presto e-purse stored value. Customers must carry proof of eligibility while travelling.
- [4] A special smartcard is required for children who travel independently or cannot be carried or walk through a fare gate with a parent/guardian.
- [5] Price is set by Metrolinx and is subject to change.
- [6] Valid where designated parking available.
- [7] Time calculated from when the bus leaves and returns to the garage.
- [8] Contracted services for event transportation are charged at full cost-recovery based on costs calculated specific to the event.

City Of Ottawa
2025 Draft Capital Budget
Transit Commission
Capital Funding Summary
In Thousands (\$000)

	Revenues	Tax Supported/ Dedicated	Rate Supported	Develop. Charges	Gas Tax	Tax Supported/ Dedicated Debt	Rate Supported Debt	Develop. Charges Debt	Gas Tax Debt	Total
Transit Services										
Renewal of City Assets										
910160 Stage 2 Transition	0	3,545	0	0	0	0	0	0	0	3,545
911101 Zero Emission Bus (ZEB) Program	0	0	0	0	24,690	160,783	0	0	120,522	305,995
911119 Transit Structures - LRT2 Delivered	0	0	0	0	0	500	0	0	0	500
911262 24-26 Buildings-Transit Services	0	4,900	0	0	0	0	0	0	0	4,900
911309 24-26 Transit Roads	0	0	0	0	1,300	1,300	0	0	0	2,600
911356 24-26 Transit Structures	0	2,274	0	0	0	0	0	0	0	2,274
911357 24-26 Bridge Preventative Maint TWY	0	200	0	0	0	0	0	0	0	200
911358 24-26 Regulatory Structural Inspect. TWY	0	100	0	0	0	0	0	0	0	100
911359 24-26 Transit STR Scoping Pre/Post Eng.	0	150	0	0	0	0	0	0	0	150
911360 24-26 Trillium Line Structures	0	0	0	0	0	7,254	0	0	0	7,254
911361 24-26 Trillium STR Scoping Pre/Post Eng	0	1,300	0	0	0	0	0	0	0	1,300
911591 Bridge Preventative Maint - LRT	0	0	0	0	0	1,800	0	0	0	1,800
911592 Regulatory Structural Inspec - LRT	0	500	0	0	0	0	0	0	0	500
911706 Comm&Control Sys Onboard vehicles 2025	0	0	0	0	0	2,325	0	0	0	2,325
911715 Scheduling and Control Systems 2025	0	5,120	0	0	0	0	0	0	0	5,120
911720 Operations Management Systems 2025	0	3,232	0	0	0	548	0	0	0	3,780
911722 Radio Lifecycle Program 2025	0	0	0	0	0	2,200	0	0	0	2,200
911723 Technology Systems Security 2025	0	850	0	0	0	0	0	0	0	850
911726 Customer Communications Program 2025	0	1,200	0	0	0	0	0	0	0	1,200
911727 Contractual LC Payment (O-Train L1)2025	0	6,340	0	0	0	0	0	0	0	6,340
911729 Train and Rail Lifecycle and Mod. 2025	0	1,000	0	0	0	1,000	0	0	0	2,000
911731 Minibus Replacement (Para) 2025	0	550	0	0	0	850	0	0	0	1,400
911733 Zero Emissions Bus Program Phase 2 2025	0	1,500	0	0	0	0	0	0	0	1,500
911734 Bus Replacement 2025	0	0	0	0	25,170	0	0	0	50,000	75,170
911735 Detour Hours O-Train Stg 2 2025	0	8,100	0	0	0	0	0	0	0	8,100
911736 Strategic Reviews Program 2025	0	1,000	0	0	0	0	0	0	0	1,000
911737 Special Constable Program 2025	0	0	0	0	0	735	0	0	0	735
911738 Lees Ave Environmental Program 2025	0	0	0	0	0	1,545	0	0	0	1,545
911741 Customer Service Program 2025	0	2,890	0	0	0	0	0	0	0	2,890
911742 O Train Cybersecurity 2025	0	1,500	0	0	0	0	0	0	0	1,500
911743 Engineering IC and System Modi. 2025	0	0	0	0	0	1,500	0	0	0	1,500
911744 Station Customer Improvements 2025	0	832	0	0	0	3,603	0	0	0	4,435
911747 Bus Stops and Shelters 2025	0	750	0	0	0	0	0	0	0	750
911748 Stage 2 Bus Facility Projects	0	0	0	0	0	6,500	0	0	0	6,500
911750 Transit Materials Management Impro. 2025	0	650	0	0	0	0	0	0	0	650
911751 Bus Refurbishment 2025	0	1,525	0	0	10,975	0	0	0	0	12,500
911752 Transit Facility Upgrades 2025	0	0	0	0	0	1,500	0	0	0	1,500
911753 Operations Support Vehicles-Replace2025	0	50	0	0	0	2,750	0	0	0	2,800
911754 Bus Refurbishment (Para) 2025	0	250	0	0	0	0	0	0	0	250

City Of Ottawa
2025 Draft Capital Budget
Transit Commission
Capital Funding Summary
In Thousands (\$000)

	Revenues	Tax Supported/ Dedicated	Rate Supported	Develop. Charges	Gas Tax	Tax Supported/ Dedicated Debt	Rate Supported Debt	Develop. Charges Debt	Gas Tax Debt	Total
911755 Renewal of Operational Assets 2025	0	0	0	0	0	4,550	0	0	0	4,550
911756 Transit Network Yearly Rehab 2025	0	500	0	0	0	2,100	0	0	0	2,600
909087 Rail Operational Readiness	0	2,155	0	0	0	0	0	0	0	2,155
Renewal of City Assets Total	0	52,963	0	0	62,135	203,343	0	0	170,522	488,963
Growth										
911730 Operations Support Vehicles-Growth 2025	0	0	0	0	0	0	0	600	0	600
Growth Total	0	0	0	0	0	0	0	600	0	600
Service Enhancements										
911707 Customer Services Technology System 2025	0	3,975	0	0	0	0	0	0	0	3,975
911708 Fare Technology Systems 2025	0	1,260	0	0	0	200	0	0	0	1,460
911709 Fleet Maintenance Technology Systems2025	0	500	0	0	0	0	0	0	0	500
911721 Para Transpo Technology Systems 2025	0	1,070	0	0	0	100	0	0	0	1,170
911725 Transit 5yr Roadmap Comms/Marketing 2025	0	600	0	0	0	0	0	0	0	600
911740 O-Train Telecommunications Impro. 2025	0	0	0	0	0	1,050	0	0	0	1,050
911745 Station Customer Information 2025	0	25	0	0	0	1,250	0	0	0	1,275
911749 Transit Priority Road&Signals Proj 2025	0	1,600	0	0	0	650	0	0	0	2,250
Service Enhancements Total	0	9,030	0	0	0	3,250	0	0	0	12,280
Transit Services Total	0	61,993	0	0	62,135	206,593	0	600	170,522	501,843
Total	0	61,993	0	0	62,135	206,593	0	600	170,522	501,843

Operating Budget Supplemental Summaries

City of Ottawa
Transit Services Department
Transit Services - Operating Resource Requirement Analysis
In Thousands (\$000)

	2024 Baseline			2025 Adjustments					2025	\$ Change over 2024 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Federal Legislated	Growth	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Expenditures by Program										
Transit Bus Operations & Maintenance	411,152	389,499	15,077	10,566	0	(2,301)	(700)	0	412,141	22,642
Transit Customer Systems & Planning	41,051	43,899	0	1,614	0	386	(4,016)	0	41,883	(2,016)
Safety, Regulatory, Training & Development	16,566	16,939	0	633	0	5,705	(450)	0	22,827	5,888
Transit Strategic Comms & External Reln's	5,843	6,286	0	159	0	0	0	0	6,445	159
General Manager's Office	640	654	0	2	0	0	0	0	656	2
Transit Engineering Services	5,708	7,393	0	1,471	0	199	(500)	0	8,563	1,170
Transit Service Delivery & Rail Ops	94,992	114,044	(1,635)	13,369	0	22,639	(4,000)	0	144,417	30,373
Non Departmental	179,384	189,221	42,026	1,656	0	8,744	(22,976)	0	218,671	29,450
Gross Expenditure	755,336	767,935	55,468	29,470	0	35,372	(32,642)	0	855,603	87,668
Recoveries & Allocations	(30,951)	(36,726)	5,000	1,281	0	0	(1,000)	0	(31,445)	5,281
Revenue	(289,773)	(322,243)	28,119	473	0	(5,705)	0	(77,018)	(376,374)	(54,131)
Net Requirement	434,612	408,966	88,587	31,224	0	29,667	(33,642)	(77,018)	447,784	38,818
Expenditures by Type										
Salaries, Wages & Benefits	317,682	319,003	3,185	14,218	0	4,547	(1,650)	0	339,303	20,300
Overtime	22,440	16,732	0	1,072	0	(121)	0	0	17,683	951
Materials & Services	214,266	202,082	10,257	12,125	0	18,214	(8,016)	0	234,662	32,580
Transfers/Grants/Financial Charges	179,371	189,287	42,026	1,656	0	8,744	(22,976)	0	218,737	29,450
Fleet Services Branch chargebacks	1,122	1,122	0	10	0	0	0	0	1,132	10
Program Facility Costs	11,119	34,231	0	389	0	3,858	0	0	38,478	4,247
Other Internal Costs	9,336	5,478	0	0	0	130	0	0	5,608	130
Gross Expenditures	755,336	767,935	55,468	29,470	0	35,372	(32,642)	0	855,603	87,668
Recoveries & Allocations	(30,951)	(36,726)	5,000	1,281	0	0	(1,000)	0	(31,445)	5,281
Net Expenditure	724,385	731,209	60,468	30,751	0	35,372	(33,642)	0	824,158	92,949
Percent Change over Prior Year Net Expenditure Budget			8.3%	4.2%	0.0%	4.8%	-4.6%	0.0%	12.7%	

City of Ottawa
Transit Services Department
Transit Services - Operating Resource Requirement Analysis
In Thousands (\$000)

	2024 Baseline			2025 Adjustments					2025	\$ Change over 2024 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Federal Legislated	Growth	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Revenues By Type										
Federal	0	0	0	0	0	0	0	(18,000)	(18,000)	(18,000)
Provincial	0	0	0	0	0	(5,705)	0	(18,000)	(23,705)	(23,705)
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	(90,547)	(92,448)	19,669	468	0	0	0	0	(72,311)	20,137
Property Taxes	0	0	0	0	0	0	0	0	0	0
Investment Income	(2,000)	(2,000)	0	0	0	0	0	0	(2,000)	0
Development Charges	(54,827)	(54,827)	0	5	0	0	0	0	(54,822)	5
Payment-in-Lieu of Taxes	0	0	0	0	0	0	0	0	0	0
Fees and Services	(140,399)	(170,968)	8,450	0	0	0	0	(41,018)	(203,536)	(32,568)
Fines	(2,000)	(2,000)	0	0	0	0	0	0	(2,000)	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	(289,773)	(322,243)	28,119	473	0	(5,705)	0	(77,018)	(376,374)	(54,131)
Percent Change over Prior Year Revenue Budget			-8.7%	-0.1%	0.0%	1.8%	0.0%	23.9%	16.8%	
Net Requirement	434,612	408,966	88,587	31,224	0	29,667	(33,642)	(77,018)	447,784	38,818
Percent Change over Prior Year Net Requirement Budget			21.7%	7.6%	0.0%	7.3%	-8.2%	-18.8%	9.5%	
Full Time Equivalents (FTEs)		3,259.30	0	25.00	0.00	40.00	0.00	0.00	3,324.30	65.00
Percent Change over Prior Year FTEs			0.0%	0.8%	0.0%	1.2%	0.0%	0.0%	2.0%	

City of Ottawa
Transit Services Department
Transit Services - Operating Resource Requirement Explanatory Notes
In Thousands (\$000)

2024 Forecast vs. Budget Variance Explanation	Surplus / (Deficit)			
	Expense	Revenue	Net	
Lower revenue result of lower than budgeted ridership and higher proportion of customers using discounted fares.	0	(17,035)	(17,035)	
Lower compensation expenses, mainly the result of vacant positions.	747	0	747	
Delay in the implementation of the workforce adjustment savings that were part of the administrative process review.	(4,924)	0	(4,924)	
Savings due to the delay in the opening of O-Train Lines 2 and 4.	18,827	(1,900)	16,927	
Delay in the implementation of New Ways to Bus.	(8,468)	0	(8,468)	
Higher fleet maintenance costs.	(10,251)	0	(10,251)	
Higher insurance claim costs.	(3,518)	0	(3,518)	
Higher Para Transpo service delivery costs.	(3,491)	0	(3,491)	
Reduced federal gas tax due to budgeted debt that has not been issued to date.	13,322	(13,322)	0	
Lower Presto fees due to lower ridership.	2,060	0	2,060	
Lower facility costs.	1,341	0	1,341	
Lower fare control system maintenance costs.	812	0	812	
Miscellaneous items.	367	(213)	154	
Total Surplus / (Deficit)	6,824	(32,470)	(25,646)	
2024 Baseline Adjustment / Explanation	Increase / (Decrease)			FTE Impact
	Expense	Revenue	Net 2025 Changes	
Revenue reduction resulting from lower average fares due to higher proportion of customers using discounted fares.	0	8,450	8,450	0.00
Reversal of one-time funding from the transit operating reserve in 2024.	0	12,719	12,719	0.00
Reversal of operational services savings in 2024.	0	1,900	1,900	0.00
Reversal of reduction in contribution to transit capital reserve in 2024.	42,026	0	42,026	0.00
Reversal of increase in cost recovery for the anticipated funds from the financial and performance provision in the Project Agreement with the Rideau Transit Group in 2024.	5,000	0	5,000	0.00
Reduction in provincial gas tax revenue due to lower ridership.	0	5,050	5,050	0.00
Increase in Para Transpo costs to increase service to align with higher ridership and due to taxi meter rates.	2,227	0	2,227	0.00
Reduction in O-Train Line 1 service during off-peak hours.	(1,635)	0	(1,635)	0.00
Increase in expenditures for fleet maintenance for parts, shop tools and outside services.	12,850	0	12,850	0.00
Total Adjustments to Base Budget	60,468	28,119	88,587	0.00

City of Ottawa
Transit Services Department
Transit Services - Operating Resource Requirement Explanatory Notes
In Thousands (\$000)

2025 Pressure Category / Explanation	Increase / (Decrease)			FTE Impact
	Expense	Revenue	Net 2025 Changes	
Maintain Services				
All programs include an adjustment for potential 2025 cost of living, increments and benefit adjustments.	9,866	0	9,866	0.00
Contribution to reserves and debt charges.	842	473	1,315	0.00
Increase in diesel fuel price from \$1.36 per litre in 2024 to \$1.44 per litre in 2025.	3,382	0	3,382	0.00
Inflationary increase in facility costs related to utilities and leases.	179	0	179	0.00
Inflationary increase in fare control system maintenance costs.	215	0	215	0.00
Inflationary increase in the cost of bus service hours for Stage 2 construction detours.	79	0	79	0.00
Capital recovery of increased costs of bus service hours for Stage 2 construction detours.	(79)	0	(79)	0.00
Increase in expenditures for bus maintenance.	3,542	0	3,542	0.00
Reduction in warranty recovery for bus maintenance.	1,800	0	1,800	0.00
Inflationary increase in Para Transpo taxi contract.	210	0	210	0.00
Annual inflationary increase per the contractual agreement with Rideau Transit Group for O-Train Line 1 maintenance service and facility costs and increase for contractual variations and other services.	1,700	0	1,700	0.00
Annual inflationary increase per the contractual agreement with TransitNEXT for O-Train Lines 2 and 4 maintenance service and facility costs and increase for contractual variations and other services.	1,093	0	1,093	0.00
Performance warranty payments for TransitNEXT for O-Train Lines 2 and 4.	2,044	0	2,044	0.00
Engineering Services costs for expanded O-Train network, including staffing, cybersecurity and inflation.	1,144	0	1,144	6.00
Increase in Diesel Rail Operators for O-Train Lines 2 and 4.	1,380	0	1,380	0.00
Increase staffing requirement for Rail Controllers and Supervisors to improve service reliability.	1,597	0	1,597	14.00
Hiring of staff to provide analysis of key performance indicators, oversight of third party agreements and redundancy for rail operations.	337	0	337	3.00
Increase in Rail Superintendents.	265	0	265	2.00
Increase in costs for surveys and operational research.	495	0	495	0.00
Increase in costs of replacement bus service for planned rail maintenance.	521	0	521	0.00
Increase in software support costs.	139	0	139	0.00
Total Maintain Services	30,751	473	31,224	25.00

City of Ottawa
Transit Services Department
Transit Services - Operating Resource Requirement Explanatory Notes
In Thousands (\$000)

2025 Pressure Category / Explanation	Increase / (Decrease)			FTE Impact
	Expense	Revenue	Net 2025 Changes	
Growth				
Compensation and other operating costs for the opening of O-Train Line 1 East extension, from mid-2025.	19,357	0	19,357	35.00
Estimated maintenance and operating costs for winter and summer maintenance at 3 new rail stations: Bowesville, Leitrim and Limebank.	345	0	345	0.00
Provincial funding as per Ontario-Ottawa Transfer Payment Agreement (TPA).	5,705	(5,705)	0	0.00
Debt servicing to fund debt issued for transit infrastructure.	8,744	0	8,744	0.00
Facility costs to operate and maintain new buildings.	1,091	0	1,091	5.00
Permanent resource required to address asset management requirements pertaining to Maintenance Responsibility agreement for Confederation Line.	130	0	130	0.00
Total Growth	35,372	(5,705)	29,667	40.00
2025 Pressure Category / Explanation	Increase / (Decrease)			FTE Impact
	Expense	Revenue	Net 2025 Changes	
Service Initiatives / Savings				
Administrative efficiencies.	(950)	0	(950)	0.00
Reduce staffing and service levels at the OC Transpo call centre.	(1,600)	0	(1,600)	0.00
Transfer ParaPay customers to O-Payment/Presto.	(110)	0	(110)	0.00
Reduction in contribution to the transit capital reserve.	(21,266)	0	(21,266)	0.00
Change smartcard technology for bulk pass sales.	(1,100)	0	(1,100)	0.00
Reduction in Presto fees due to changes in customer fare choices.	(1,916)	0	(1,916)	0.00
Increase in cost recovery for the anticipated funds from the financial and performance provision in the Project Agreement with the Rideau Transit Group.	(1,000)	0	(1,000)	0.00
Reduction in diesel fuel requirement for O-Train Lines 2 and 4.	(4,000)	0	(4,000)	0.00
Internal savings in bus maintenance, engineering services and software licenses.	(1,700)	0	(1,700)	0.00
Total Service Initiatives / Savings	(33,642)	0	(33,642)	0.00

City of Ottawa
 Transit Services Department
 Transit Services - Operating Resource Requirement Explanatory Notes
 In Thousands (\$000)

2025 Pressure Category / Explanation	Increase / (Decrease)			FTE Impact
	Expense	Revenue	Net 2025 Changes	
User Fees & Revenues				
Fare increase of 5% effective Jan 1, 2025	0	(6,937)	(6,937)	0.00
One-time senior government funding requirement for continued ridership impacts and operational pressures.	0	(36,000)	(36,000)	0.00
Increase in expected ridership to 80% of pre COVID-19 level.	0	(20,000)	(20,000)	0.00
Elimination of the monthly Youth Pass.	0	(5,568)	(5,568)	0.00
Reduce discount rate for senior fares and end free travel days.	0	(2,042)	(2,042)	0.00
Increase in revenue from enforcement fines.	0	(1,000)	(1,000)	0.00
Increase in fare revenue from reduced fare evasion and lower fare fraud.	0	(1,100)	(1,100)	0.00
Reduce age for free fares for children to 10 years and under.	0	(3,734)	(3,734)	0.00
Annualization of the 2024 fare increase.	0	(507)	(507)	0.00
Increase in advertising revenue.	0	(130)	(130)	0.00
Total User Fees & Revenues	0	(77,018)	(77,018)	0.00
Total Budget Changes	92,949	(54,131)	38,818	65.00

Capital Budget Supplemental Summaries

City of Ottawa
2025 Draft Capital Budget
Transit Commission
In Thousands (\$000)

Service Area: Transit Services											
Category	2025 Draft Capital Budget	Revenues	Tax Supported/ Dedicated Reserves	Rate Supported Reserves	Develop. Charges	Gas Tax	Debt				
							Tax/ Dedicated	Rate	Develop. Charges	Gas Tax	Total Debt
Renewal of City Assets	488,963	0	52,963	0	0	62,135	203,343	0	0	170,522	373,865
Growth	600	0	0	0	0	0	0	0	600	0	600
Regulatory	0	0	0	0	0	0	0	0	0	0	0
Service Enhancements	12,280	0	9,030	0	0	0	3,250	0	0	0	3,250
Total	501,843	0	61,993	0	0	62,135	206,593	0	600	170,522	377,715

City of Ottawa
2025 Draft Capital Budget
Service Area: Transit Services
In Thousands (\$000)

Program Information			Financial Details																																											
Buildings-Transit			Class of Estimate: C) Planning																																											
Dept: Infrastructure & Water Services Department	Category: Renewal of City Assets		Ward: Multiple	Year of Completion: Various																																										
<p>The Building and Park programs provide for lifecycle renewal and replacement works to existing building and park assets. Detailed scope of work for specific projects extends to a wide assortment of work, such as roof replacement, building preservation, building mechanical and electrical systems, parks playgrounds and property elements, hard landscaping, arena and pool equipment and unplanned emergency work. When selecting materials and solutions for lifecycle projects, measures are taken to account for increased seasonal variability and extreme weather events where project budget permits. This includes, for example, reflective or metal roofing to build resilience to heat, high winds or heavy snow.</p> <p>Forecasts are based on bulk allocations that will be detailed in future budget submissions. Project cost group summaries are provided following this program summary.</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="text-align: left;">Service Area</th> <th style="text-align: right;">Buildings</th> <th style="text-align: right;">Parks</th> </tr> </thead> <tbody> <tr><td>By-Law Services</td><td style="text-align: right;">375</td><td></td></tr> <tr><td>Child Care Services</td><td style="text-align: right;">700</td><td></td></tr> <tr><td>Cultural Services</td><td style="text-align: right;">1,700</td><td></td></tr> <tr><td>Fire Services</td><td style="text-align: right;">3,550</td><td></td></tr> <tr><td>General Government</td><td style="text-align: right;">2,050</td><td></td></tr> <tr><td>Library</td><td style="text-align: right;">775</td><td></td></tr> <tr><td>Long Term Care</td><td style="text-align: right;">5,525</td><td></td></tr> <tr><td>Parks & Recreation</td><td style="text-align: right;">36,668</td><td style="text-align: right;">6,700</td></tr> <tr><td>Road Services</td><td style="text-align: right;">2,100</td><td></td></tr> <tr><td>Social Services</td><td style="text-align: right;">500</td><td></td></tr> <tr><td>Transit Services</td><td style="text-align: right;">4,900</td><td></td></tr> <tr><td>Total</td><td style="text-align: right;">58,843</td><td style="text-align: right;">6,700</td></tr> </tbody> </table>			Service Area	Buildings	Parks	By-Law Services	375		Child Care Services	700		Cultural Services	1,700		Fire Services	3,550		General Government	2,050		Library	775		Long Term Care	5,525		Parks & Recreation	36,668	6,700	Road Services	2,100		Social Services	500		Transit Services	4,900		Total	58,843	6,700	2025 Request	4,900	Projected Yearend Unspent Bal.		3,474
			Service Area	Buildings	Parks																																									
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Total	58,843	6,700																																												
Revenues	0	Debt																																												
Tax Supported/ Dedicated	4,900	Tax Supported/ Dedicated Debt			0																																									
Rate Supported	0	Rate Supported Debt			0																																									
Develop. Charges	0	Develop. Charges Debt			0																																									
Gas Tax	0	Gas Tax Debt			0																																									
Forecast	2025	2026	2027	2028																																										
Authority	4,900	3,600	5,400	5,400																																										
Spending Plan	2,450	3,270	4,760	5,040																																										
FTEs	0	0	0	0																																										
Operating Impact	0	0	0	0																																										

City of Ottawa
2025 Draft Capital Budget
Service Area: Transit Services
In Thousands (\$000)

Project Information			Location/Description	\$000's
911262 24-26 Buildings-Transit Services			Class of Estimate: C) Planning	4,900
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2027		
Reduces greenhouse gases? No		Builds climate resiliency? Yes - Minor Contribution		
<p>This program provides for lifecycle renewal and replacement works to existing building assets and is a component of the corporate Buildings and Parks Program.</p>				
Ward	Location	Description		
18	875 Belfast	Remediate Foundation Leaks		
18	Administration Building - OC Transpo	Building Condition Audit		
07	Bayshore Transitway Station	Building Condition Audit		
17	Billings Bridge Transitway Station	Building Condition Audit		
11	Blair Transitway Station	Investigate Steel Framed Canopy Glazing/Roofing Assembly		
11	Blair Transitway Station	Electrical Infrared Scan		
CW	City Wide: Transit Services Facilities	Unscheduled Works: Pedestrian Overpass Audits		
CW	City Wide: Transit Services Facilities	Unscheduled Works: Transit Facilities		
24	Fallowfield Transitway Station	Building Condition Audit		
10	Greenboro Transitway Station	Building Condition Audit		
17	Heron Transitway Station	Building Condition Audit		
18	Industrial Bus Garage Facility- Dispatch Building	Building Condition Audit		
18	Industrial Bus Garage Facility- Maintenance	Building Condition Audit		
17	Lycee Claudel Transitway Station	Building Condition Audit		
17	Lycee Claudel Transitway Station	Repair Concrete Knee Walls		
18	North Garage And Office - Oc Transpo	Building Condition Audit		
18	North Garage And Office - Oc Transpo	Replace Hrv-23, 24 & 25		
18	Oc Transpo - 899 Belfast Rd Admin & Shops	Electrical Infrared Scan		
09	Office And Garage - Merivale - OC Transpo	Building Condition Audit		
09	Office And Garage - Merivale - OC Transpo	Replace Roof 5, 7, 8, 9, 11, 16, 18, 19, 21 - Ph1		
09	Office And Garage - Merivale - OC Transpo	Repair And Re-Caulk Exterior Precast Panels		
09	Office And Garage - Merivale - OC Transpo	Fluorescent Lighting Systems - Phase 1		
01	Place D'Orleans Transitway Station	Building Condition Audit		
01	Place D'Orleans Transitway Station	Upper Lobby Floor Slab - Investigate & Seal Leak		

City of Ottawa
2025 Draft Capital Budget
Service Area: Transit Services
In Thousands (\$000)

Program Information		Financial Details					
Transit Rail Structures		Class of Estimate: C) Planning					
Dept: Infrastructure & Water Services Department	Category: Renewal of City Assets	Ward: Multiple	Year of Completion: Various				
<p>The Transit Rail Structures Program provides for condition assessments, rehabilitation, and reconstruction work undertaken on the Trillium Line structures (non-rail / rail bed infrastructure).</p> <p>Forecasts are based on bulk allocations that will be detailed in future budget submissions following completion of a review.</p>		2025 Request	10,854	Projected Yearend Unspent Bal.		103	
		Revenues	0	Debt			
		Tax Supported/ Dedicated	1,800	Tax Supported/ Dedicated Debt			9,054
		Rate Supported	0	Rate Supported Debt			0
		Develop. Charges	0	Develop. Charges Debt			0
		Gas Tax	0	Gas Tax Debt			0
		Forecast	2025	2026	2027	2028	
		Authority	10,854	3,710	3,165	2,771	
		Spending Plan	8,683	4,053	3,988	2,904	
		FTEs	0	0	0	0	
Operating Impact	0	0	0	0			

City of Ottawa
2025 Draft Capital Budget
Service Area: Transit Services
 In Thousands (\$000)

Project(s) within a Program Information			\$000's
911361	24-26 Trillium L STR Scoping Pre/Post Eng	Class of Estimate: C) Planning	1,300
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2026	
Reduces greenhouse gases?	No	Builds climate resiliency?	No
<p>This program provides the authority for the regulatory inspections of structures over LRT lines and retaining walls within LRT corridor, and any required follow-up assessments.</p>			
911591	Bridge Preventative Maint - LRT	Class of Estimate: C) Planning	1,800
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2027	
Reduces greenhouse gases?	No	Builds climate resiliency?	No
<p>This program provides the authority to undertake engineering and construction of preventative maintenance works for bridges over LRT lines and retaining walls within LRT corridor that are not budgeted through any other program.</p>			
911592	Regulatory Structural Inspec - LRT	Class of Estimate: C) Planning	500
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2027	
Reduces greenhouse gases?	No	Builds climate resiliency?	No
<p>This program provides the authority for the regulatory inspections of bridges over LRT lines and retaining walls within LRT corridor and any required follow-up assessments.</p>			

City of Ottawa
2025 Draft Capital Budget
Service Area: Transit Services
In Thousands (\$000)

Program Information		Financial Details					
Transit Roads & Structures		Class of Estimate: C) Planning					
Dept: Infrastructure & Water Services Department	Category: Renewal of City Assets	Ward: Multiple	Year of Completion: Various				
<p>The Transit Roads & Structures Program provides for condition assessments, lifecycle renewals, and rehabilitation / reconstruction work undertaken on the City's existing roadways and structures dedicated to transit.</p> <p>The program is focused on:</p> <ul style="list-style-type: none"> • Roads and park & ride areas (renewal of roadways and parking dedicated to transit). • Transitway structures (renewal of bridges, culverts, retaining walls serving the dedicated transit network). • Project scoping and engineering. <p>Forecasts are based on bulk allocations that will be detailed in future budget submissions following completion of a review.</p>		2025 Request	5,824	Projected Yearend Unspent Bal.		2,308	
		Revenues	0	Debt			
		Tax Supported/ Dedicated	2,724	Tax Supported/ Dedicated Debt			1,800
		Rate Supported	0	Rate Supported Debt			0
		Develop. Charges	0	Develop. Charges Debt			0
		Gas Tax	1,300	Gas Tax Debt			0
		Forecast	2025	2026	2027	2028	
		Authority	5,824	7,430	6,024	6,151	
		Spending Plan	5,029	7,210	6,217	6,291	
		FTEs	0	0	0	0	
Operating Impact	0	0	0	0			

City of Ottawa
2025 Draft Capital Budget
Service Area: Transit Services
 In Thousands (\$000)

Project(s) within a Program Information			\$000's
911119	Transit Structures - LRT2 Delivered	Class of Estimate: C) Planning	500
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2027	
Reduces greenhouse gases?	No	Builds climate resiliency?	No
<p>Funding is required to cover engineering and construction of additional repairs required for various overpass structures and retaining walls along LRT phase 2 corridor. The repairs were not part of scope defined in the LRT Project Agreement, and are to be delivered through Rail Construction Program Office.</p>			

City of Ottawa
2025 Draft Capital Budget
Service Area: Transit Services
 In Thousands (\$000)

Project(s) within a Program Information			\$000's
911357	24-26 Bridge Preventative Maint TWY	Class of Estimate: C) Planning	200
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2026	
Reduces greenhouse gases?	No	Builds climate resiliency?	No
<p>This program provides the authority to undertake engineering and construction of preventative maintenance works for transitway non-LRT structures that are not budgeted through any other program.</p>			
911358	24-26 Regulatory Structural Inspect. TWY	Class of Estimate: C) Planning	100
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2026	
Reduces greenhouse gases?	No	Builds climate resiliency?	No
<p>This program provides the authority for the regulatory inspections of transit non-LRT structures and any required follow-up assessments.</p>			
911359	24-26 Transit STR Scoping Pre/Post Eng.	Class of Estimate: C) Planning	150
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2026	
Reduces greenhouse gases?	No	Builds climate resiliency?	No
<p>This program provides the authority for the regulatory inspections of non-LRT transitway structures and any required follow-up assessments.</p>			

City of Ottawa
2025 Draft Capital Budget
Service Area: Transit Services
In Thousands (\$000)

Project Information			Financial Details					
909087 Rail Operational Readiness			Class of Estimate:		Not Applicable			
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2026					
Reduces greenhouse gases?	No	2025 Request		2,155	Projected Yearend Unspent Bal.		1,658	
Builds climate resiliency?	No	Revenues	0	Debt				
The Rail Operational Readiness program develops and facilitates the implementation of business and service delivery models that ensure a seamless and positive end-to-end customer experience for the Stage 2 O-Train extensions to the east, west and south.		Tax Supported/ Dedicated	2,155	Tax Supported/ Dedicated Debt		0		
		Rate Supported	0	Rate Supported Debt		0		
		Develop. Charges	0	Develop. Charges Debt		0		
		Gas Tax	0	Gas Tax Debt		0		
		Forecast		2025	2026	2027	2028	
		Authority	2,155	4,925	2,380	0		
Spending Plan	2,155	4,925	2,380	0				
FTEs	0	0	0	0				
Operating Impact	0	0	0	0				
910160 Stage 2 Transition			Class of Estimate:		Not Applicable			
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2026					
Reduces greenhouse gases?	Yes - Minor Contribution	2025 Request		3,545	Projected Yearend Unspent Bal.		10,411	
Builds climate resiliency?	No	Revenues	0	Debt				
Supporting the Rail Operational Readiness Program, the Stage 2 Transition project provides operational, technical and administrative resources to enable the delivery of the expanded integrated rail service. The project provides for the resources to prepare for service delivery on Stage 2 O-Train extensions, in addition to resources to manage the new systems, vehicles and associated contracts. Prior to commencing revenue service on each line, these resources will be dedicated to planning, coordination, project management, testing and commissioning and trial running activities.		Tax Supported/ Dedicated	3,545	Tax Supported/ Dedicated Debt		0		
		Rate Supported	0	Rate Supported Debt		0		
		Develop. Charges	0	Develop. Charges Debt		0		
		Gas Tax	0	Gas Tax Debt		0		
		Forecast		2025	2026	2027	2028	
		Authority	3,545	9,385	3,900	1,590		
Spending Plan	3,545	9,385	3,900	1,590				
FTEs	0	0	0	0				
Operating Impact	0	0	0	0				

City of Ottawa
2025 Draft Capital Budget
Service Area: Transit Services
In Thousands (\$000)

Project Information			Financial Details					
911101 Zero Emission Bus (ZEB) Program			Class of Estimate: Not Applicable					
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2027					
Reduces greenhouse gases?	Yes - Major Contribution	2025 Request			305,995	Projected Yearend Unspent Bal.		428,066
Builds climate resiliency?	Yes - Minor Contribution	Revenues	0	Debt				
To complete the approved first phase of the Zero Emission Bus (ZEB) Program. This includes purchasing buses and the supporting physical and electrical infrastructure, training, and project management. Transitioning the bus fleet to zero emission vehicles is a significant contributor to reducing emissions in the transportation sector and supports meeting the targets under Energy Evolution. The future electric bus fleet will require reliable power for charging. Resiliency to extended power outages will be provided through grid redundancy, and on-site power generation including generators.		Tax Supported/ Dedicated	0	Tax Supported/ Dedicated Debt	160,783			
		Rate Supported	0	Rate Supported Debt		0		
		Develop. Charges	0	Develop. Charges Debt		0		
		Gas Tax	24,690	Gas Tax Debt		120,522		
		Forecast	2025	2026	2027	2028		
		Authority	305,995	0	0	0		
		Spending Plan	305,995	0	0	0		
		FTEs	0	0	0	0		
		Operating Impact	0	0	0	0		
	911706 Communications and Control Systems Onboard Vehicles 2025			Class of Estimate: Not Applicable				
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2028					
Reduces greenhouse gases?	No	2025 Request			2,325	Projected Yearend Unspent Bal.		0
Builds climate resiliency?	No	Revenues	0	Debt				
This program funds upgrades and enhancements to vehicle onboard technology systems for transit bus operations, such as radio technology, passenger-counting system, onboard connectivity and GPS vehicle location systems, as well as customer-facing systems such as the next stop announcements and displays.		Tax Supported/ Dedicated	0	Tax Supported/ Dedicated Debt	2,325			
		Rate Supported	0	Rate Supported Debt		0		
		Develop. Charges	0	Develop. Charges Debt		0		
		Gas Tax	0	Gas Tax Debt		0		
		Forecast	2025	2026	2027	2028		
		Authority	2,325	1,940	2,215	0		
		Spending Plan	2,325	1,940	2,215	0		
		FTEs	0	0	0	0		
		Operating Impact	0	0	0	0		

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Project Information			Financial Details					
911715 Scheduling and Control Systems 2025			Class of Estimate:		Not Applicable			
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2028					
Reduces greenhouse gases?	No	2025 Request		5,120	Projected Yearend Unspent Bal.			0
Builds climate resiliency?	No	Revenues	0	Debt				
This program funds improvements and software enhancements of the computer-aided dispatch control system for bus operations and the suite of software used for network planning, scheduling buses and managing employees for booking, dispatch and time-keeping functions, as well as implementing advanced analytics.		Tax Supported/ Dedicated	5,120	Tax Supported/ Dedicated Debt				0
		Rate Supported	0	Rate Supported Debt				0
		Develop. Charges	0	Develop. Charges Debt				0
		Gas Tax	0	Gas Tax Debt				0
		Forecast	2025	2026	2027	2028		
		Authority	5,120	2,170	1,550			0
		Spending Plan	5,120	2,170	1,550			0
	FTEs	0	0	0			0	
	Operating Impact	0	0	0			0	
911720 Operations Management Systems 2025			Class of Estimate:		Not Applicable			
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2028					
Reduces greenhouse gases?	No	2025 Request		3,780	Projected Yearend Unspent Bal.			0
Builds climate resiliency?	No	Revenues	0	Debt				
This program funds continuing technology operations and infrastructure needs, including hardware and software maintenance, upgrades, lifecycle replacement, license renewals and system integration, as well as adoption of new tools and enhancements.		Tax Supported/ Dedicated	3,232	Tax Supported/ Dedicated Debt				548
		Rate Supported	0	Rate Supported Debt				0
		Develop. Charges	0	Develop. Charges Debt				0
		Gas Tax	0	Gas Tax Debt				0
		Forecast	2025	2026	2027	2028		
		Authority	3,780	5,360	4,425			6,770
		Spending Plan	3,780	5,360	4,425			6,770
	FTEs	0	0	0			0	
	Operating Impact	0	0	0			0	

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Project Information			Financial Details					
911722 Radio Lifecycle Program 2025			Class of Estimate: Not Applicable					
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2028					
Reduces greenhouse gases?	No	2025 Request			2,200	Projected Yearend Unspent Bal.		0
Builds climate resiliency?	No	Revenues			0	Debt		
This project will fund the first phase of lifecycle replacement of mobile and portable radios, consoles and call loggers, consistent with the City's corporate radio roadmap. This project includes a needs analysis, project planning, infrastructure and device costs and associated project staff needs. This replacement is required to stay current with supported technology and reduce operational risk.	Tax Supported/ Dedicated			0	Tax Supported/ Dedicated Debt			2,200
	Rate Supported			0	Rate Supported Debt			0
	Develop. Charges			0	Develop. Charges Debt			0
	Gas Tax			0	Gas Tax Debt			0
	Forecast			2025	2026	2027	2028	
	Authority			2,200	11,525	0	0	
	Spending Plan			2,200	11,525	0	0	
FTEs			0	0	0	0		
Operating Impact			0	0	0	0		
911723 Technology Systems Security 2025			Class of Estimate: Not Applicable					
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2028					
Reduces greenhouse gases?	No	2025 Request			850	Projected Yearend Unspent Bal.		0
Builds climate resiliency?	No	Revenues			0	Debt		
This program funds growth and upgrades to security systems such as video cameras, physical access control systems and other security-related hardware and software used by OC Transpo on vehicles and at various facilities across the city. Lifecycle replacement of certain wayside equipment is required to maintain systems in a good state of repair.	Tax Supported/ Dedicated			850	Tax Supported/ Dedicated Debt			0
	Rate Supported			0	Rate Supported Debt			0
	Develop. Charges			0	Develop. Charges Debt			0
	Gas Tax			0	Gas Tax Debt			0
	Forecast			2025	2026	2027	2028	
	Authority			850	6,760	0	1,695	
	Spending Plan			850	6,760	0	1,695	
FTEs			0	0	0	0		
Operating Impact			0	0	0	0		

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Project Information			Financial Details				
911726 Customer Communications Program 2025			Class of Estimate:		Not Applicable		
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2028				
Reduces greenhouse gases?	No	2025 Request		1,200	Projected Yearend Unspent Bal.		
Builds climate resiliency?	No	Revenues		0	Debt		
This program will fund communications initiatives and community relations resources focused on improving customer communication, engaging with customers and informing residents about transit services and programs. Funding will also support communication of service disruptions or impacts due to unplanned and planned events to support customers and improve the overall public perception of OC Transpo and support customers' travel.	Tax Supported/ Dedicated		1,200	Tax Supported/ Dedicated Debt		0	
	Rate Supported		0	Rate Supported Debt		0	
	Develop. Charges		0	Develop. Charges Debt		0	
	Gas Tax		0	Gas Tax Debt		0	
	Forecast		2025	2026	2027	2028	
	Authority		1,200	1,225	1,250	1,275	
	Spending Plan		1,200	1,225	1,250	1,275	
	FTEs		0	0	0	0	
	Operating Impact		0	0	0	0	
	911727 Contractual Lifecycle Payment (O-Train Line 1) 2025			Class of Estimate:		Not Applicable	
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2028				
Reduces greenhouse gases?	Yes - Minor Contribution	2025 Request		6,340	Projected Yearend Unspent Bal.		
Builds climate resiliency?	No	Revenues		0	Debt		
This program will provide lifecycle funding to maintain O-Train Line 1 and supporting systems in a state of good repair. Under the Project Agreement, monthly service payments will be made to Rideau Transit Group that will include the lifecycle requirements for renewal of vehicles, stations, rail infrastructure and systems, and Belfast Yard. The project is considered to have a minor contribution to reducing emissions as the project was already captured in Energy Evolution, under the business-as-planned scenario.	Tax Supported/ Dedicated		6,340	Tax Supported/ Dedicated Debt		0	
	Rate Supported		0	Rate Supported Debt		0	
	Develop. Charges		0	Develop. Charges Debt		0	
	Gas Tax		0	Gas Tax Debt		0	
	Forecast		2025	2026	2027	2028	
	Authority		6,340	8,245	14,275	23,755	
	Spending Plan		6,340	8,245	14,275	23,755	
	FTE's		0	0	0	0	
	Operating Impact		0	0	0	0	

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Project Information			Financial Details					
911729 Train and Rail Lifecycle and Modifications 2025			Class of Estimate: Not Applicable					
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2028					
Reduces greenhouse gases?	No	2025 Request			2,000	Projected Yearend Unspent Bal.		0
Builds climate resiliency?	No	Revenues	0	Debt				
This program is to maintain the O-Train system in a state of good repair and to implement modernization measures to improve service that are outside of the contractual responsibilities of Rideau Transit Group and TransitNext. The funding will implement required vehicle overhauls, strategies, and modernization measures to keep the rolling stock in a state of good repair. The funding will also implement required infrastructure (tracks, signals, control systems, control centres and stations) overhauls, reliability improvements, safety and security improvements, and modernization measures to keep the infrastructure in a state of good repair.	Tax Supported/ Dedicated	1,000	Tax Supported/ Dedicated Debt		1,000			
	Rate Supported	0	Rate Supported Debt					0
	Develop. Charges	0	Develop. Charges Debt					0
	Gas Tax	0	Gas Tax Debt					0
	Forecast		2025	2026	2027	2028		
	Authority	2,000	2,295	2,340	3,185			
	Spending Plan	2,000	2,295	2,340	3,185			
	FTEs	0	0	0	0			
	Operating Impact	0	0	0	0			
	911731 Minibus Replacement (Para) 2025			Class of Estimate: Not Applicable				
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2028					
Reduces greenhouse gases?	No	2025 Request			1,400	Projected Yearend Unspent Bal.		0
Builds climate resiliency?	No	Revenues	0	Debt				
This program is for the establishment of a fuel site, the purchase of facilities fitup, hoist, and tools for the maintenance of the new Para Transpo minibus fleet as well as any training and project management costs.	Tax Supported/ Dedicated	550	Tax Supported/ Dedicated Debt		850			
	Rate Supported	0	Rate Supported Debt					0
	Develop. Charges	0	Develop. Charges Debt					0
	Gas Tax	0	Gas Tax Debt					0
	Forecast		2025	2026	2027	2028		
	Authority	1,400	0	0	0			
	Spending Plan	700	700	0	0			
	FTEs	0	0	0	0			
	Operating Impact	0	0	0	0			

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Project Information			Financial Details					
911733 Zero Emissions Bus Program Phase 2 2025			Class of Estimate: Not Applicable					
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2028					
Reduces greenhouse gases?	Yes - Major Contribution	2025 Request			1,500	Projected Yearend Unspent Bal.		0
Builds climate resiliency?	Yes - Minor Contribution	Revenues	0		Debt			
In 2025, staff will start planning future phases of the ZEB Program. A review of available technologies, facility requirements, and energy options will be completed to determine the suitable zero-emission bus technology and future locations for Phase 2 of the Zero Emission Bus Program beyond 2027. Additionally, staff are preparing a high-capacity ZEB Pilot Program of two 60-foot articulated electric buses and two hydrogen buses in 2027.		Tax Supported/ Dedicated	1,500		Tax Supported/ Dedicated Debt	0		
		Rate Supported	0		Rate Supported Debt	0		
		Develop. Charges	0		Develop. Charges Debt	0		
		Gas Tax	0		Gas Tax Debt	0		
		Forecast		2025	2026	2027	2028	
		Authority	1,500	177,145	78,790	230,090		
Spending Plan	1,500	177,145	78,790	230,090				
FTEs	0	0	0	0				
Operating Impact	0	0	0	0				
911734 Bus Replacement 2025			Class of Estimate: Not Applicable					
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2028					
Reduces greenhouse gases?	No	2025 Request			75,170	Projected Yearend Unspent Bal.		0
Builds climate resiliency?	No	Revenues	0		Debt			
This account will fund the purchase of 50 diesel 60-foot articulated buses to replace part of the life-expired existing fleet and maintain service reliability.		Tax Supported/ Dedicated	0		Tax Supported/ Dedicated Debt	0		
		Rate Supported	0		Rate Supported Debt	0		
		Develop. Charges	0		Develop. Charges Debt	0		
		Gas Tax	25,170	Gas Tax Debt		50,000		
		Forecast		2025	2026	2027	2028	
		Authority	75,170	5,665	50,600	38,395		
Spending Plan	37,585	40,418	28,133	44,498				
FTEs	0	0	0	0				
Operating Impact	0	0	0	0				

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Project Information			Financial Details						
911735 Detour Hours O-Train Stg 2 2025			Class of Estimate: Not Applicable						
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2028						
Reduces greenhouse gases?	No	2025 Request		8,100	Projected Yearend Unspent Bal.			0	
Builds climate resiliency?	No	Revenues	0	Debt					
This project will fund detour costs in 2025 for Stage 2 construction projects. Additional funding will be sought in future budgets for detour costs prior to the opening of all Stage 2 extensions.		Tax Supported/ Dedicated	8,100	Tax Supported/ Dedicated Debt				0	
		Rate Supported	0	Rate Supported Debt				0	
		Develop. Charges	0	Develop. Charges Debt				0	
		Gas Tax	0	Gas Tax Debt				0	
		Forecast		2025	2026	2027	2028		
		Authority	8,100	8,570	0	0			
Spending Plan	8,100	8,570	0	0					
FTEs	0	0	0	0					
Operating Impact	0	0	0	0					
911736 Strategic Reviews Program 2025			Class of Estimate: Not Applicable						
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2028						
Reduces greenhouse gases?	No	2025 Request		1,000	Projected Yearend Unspent Bal.			0	
Builds climate resiliency?	No	Revenues	0	Debt					
This project will fund continued work and key projects to successfully deliver OC Transpo's 5-year Strategic Plan.		Tax Supported/ Dedicated	1,000	Tax Supported/ Dedicated Debt				0	
		Rate Supported	0	Rate Supported Debt				0	
		Develop. Charges	0	Develop. Charges Debt				0	
		Gas Tax	0	Gas Tax Debt				0	
		Forecast		2025	2026	2027	2028		
		Authority	1,000	1,020	1,040	1,060			
Spending Plan	1,000	1,020	1,040	1,060					
FTEs	0	0	0	0					
Operating Impact	0	0	0	0					

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Project Information			Financial Details				
911737 Special Constable Program 2025			Class of Estimate: Not Applicable				
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2028				
Reduces greenhouse gases?	No	2025 Request		735	Projected Yearend Unspent Bal.		0
Builds climate resiliency?	No	Revenues	0	Debt			
The expanded Special Constable Program, funded in part by the Province of Ontario, requires additional equipment. This project includes funding to acquire additional patrol vehicles, a facility refit to add office space, workstations, locker areas, and support facilities. The project also includes an upgrade of the communications centre, new consoles and a new records management system to be consistent with that of the Ottawa Police Service.		Tax Supported/ Dedicated	0	Tax Supported/ Dedicated Debt			735
		Rate Supported	0	Rate Supported Debt			0
		Develop. Charges	0	Develop. Charges Debt			0
		Gas Tax	0	Gas Tax Debt			0
		Forecast	2025	2026	2027	2028	
		Authority	735	80	0	0	
		Spending Plan	735	80	0	0	
	FTEs	0	0	0	0		
	Operating Impact	0	0	0	0		
911738 Lees Ave Environmental Program 2025			Class of Estimate: Not Applicable				
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2028				
Reduces greenhouse gases?	No	2025 Request		1,545	Projected Yearend Unspent Bal.		0
Builds climate resiliency?	Yes - Moderate Contribution	Revenues	0	Debt			
This program funds repairs and improvements to the Lees Avenue pumping and treatment system, needed to ensure the safe and reliable function of the station and to prevent environmental impacts. The work is needed to maintain regulatory compliance. This work includes costs associated with the replacement of the emergency generator and also repairs to the wet well.		Tax Supported/ Dedicated	0	Tax Supported/ Dedicated Debt			1,545
		Rate Supported	0	Rate Supported Debt			0
		Develop. Charges	0	Develop. Charges Debt			0
		Gas Tax	0	Gas Tax Debt			0
		Forecast	2025	2026	2027	2028	
		Authority	1,545	350	105	890	
		Spending Plan	1,545	350	105	890	
	FTEs	0	0	0	0		
	Operating Impact	0	0	0	0		

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Project Information			Financial Details						
911741 Customer Service Program 2025			Class of Estimate: Not Applicable						
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2028						
Reduces greenhouse gases?	No	2025 Request			2,890	Projected Yearend Unspent Bal.		0	
Builds climate resiliency?	No	Revenues	0	Debt					
This program will allocate funds and resources to customer service initiatives aimed at enhancing the overall customer experience by improving service levels, reliability, and engagement. By establishing a direct line of communication, it will enable customers to receive help, resolve issues, and ask questions, ensuring a positive experience. The project will also support the modernization and upgrades of customer service systems.		Tax Supported/ Dedicated	2,890	Tax Supported/ Dedicated Debt			0		
		Rate Supported	0	Rate Supported Debt		0			
		Develop. Charges	0	Develop. Charges Debt		0			
		Gas Tax	0	Gas Tax Debt		0			
		Forecast	2025	2026	2027	2028			
		Authority	2,890	4,690	4,785	4,880			
		Spending Plan	2,890	4,690	4,785	4,880			
		FTEs	0	0	0	0			
		Operating Impact	0	0	0	0			
911742 O Train Cybersecurity 2025			Class of Estimate: Not Applicable						
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2028						
Reduces greenhouse gases?	No	2025 Request			1,500	Projected Yearend Unspent Bal.		0	
Builds climate resiliency?	No	Revenues	0	Debt					
This project is for cybersecurity updates that are required for the O-Train system. This will include the development of an overall cybersecurity program including implementing resources, developing and updating documentation, further penetration testing and the start of the implementation of a Security Operations Centre.		Tax Supported/ Dedicated	1,500	Tax Supported/ Dedicated Debt			0		
		Rate Supported	0	Rate Supported Debt		0			
		Develop. Charges	0	Develop. Charges Debt		0			
		Gas Tax	0	Gas Tax Debt		0			
		Forecast	2025	2026	2027	2028			
		Authority	1,500	1,175	2,080	1,965			
		Spending Plan	1,500	1,175	2,080	1,965			
		FTEs	0	0	0	0			
		Operating Impact	0	0	0	0			

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Project Information			Financial Details					
911743 Engineering Lifecycle and System Modifications 2025			Class of Estimate: Not Applicable					
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2028					
Reduces greenhouse gases?	No	2025 Request			1,500	Projected Yearend Unspent Bal.		0
Builds climate resiliency?	No	Revenues		0	Debt			
This funding is for the installation of new equipment to enhance the operations of the O-Train system and ensure sustainable revenue service operations. This includes the supply and installation of OCS Heat Tracing parts and equipment.		Tax Supported/ Dedicated		0	Tax Supported/ Dedicated Debt		1,500	
		Rate Supported		0	Rate Supported Debt		0	
		Develop. Charges		0	Develop. Charges Debt		0	
		Gas Tax		0	Gas Tax Debt		0	
	Forecast		2025	2026	2027	2028		
	Authority		1,500	1,020	1,040	1,060		
	Spending Plan		1,500	1,020	1,040	1,060		
FTEs		0	0	0	0			
Operating Impact		0	0	0	0			
911744 Station Customer Improvements 2025			Class of Estimate: Not Applicable					
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2028					
Reduces greenhouse gases?	Yes - Minor Contribution	2025 Request			4,435	Projected Yearend Unspent Bal.		0
Builds climate resiliency?	Yes - Minor Contribution	Revenues		0	Debt			
This program will make improvements to transit stations and other facilities for the benefit of customers and operations. Work will include safety and security modifications, measures to improve efficiency or reliability, improvements to customer facilities and customer experience, and changes to comply with regulatory standards. Work also includes amenities and fit-up for Stage 2 O-Train facilities, as well as cycling amenities to enhance connectivity and increase ridership.		Tax Supported/ Dedicated		832	Tax Supported/ Dedicated Debt		3,603	
		Rate Supported		0	Rate Supported Debt		0	
		Develop. Charges		0	Develop. Charges Debt		0	
		Gas Tax		0	Gas Tax Debt		0	
	Forecast		2025	2026	2027	2028		
	Authority		4,435	1,530	1,560	1,590		
	Spending Plan		4,435	1,530	1,560	1,590		
FTEs		0	0	0	0			
Operating Impact		0	0	0	0			

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Project Information			Financial Details					
911747 Bus Stops and Shelters 2025			Class of Estimate:		Not Applicable			
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2028					
Reduces greenhouse gases?	No	2025 Request	750	Projected Yearend Unspent Bal.				0
Builds climate resiliency?	Yes - Minor Contribution	Revenues	0	Debt				
This project funds improvements to bus stops and shelters. This includes costs associated with the planning, evaluation, project management, and construction/implementation for bus stop improvements. This may include accessible connections to bus stops and/or minor roadway modifications to facilitate and/or accommodate improvements to a bus stop.		Tax Supported/ Dedicated	750	Tax Supported/ Dedicated Debt				0
		Rate Supported	0	Rate Supported Debt				0
		Develop. Charges	0	Develop. Charges Debt				0
		Gas Tax	0	Gas Tax Debt				0
		Forecast	2025	2026	2027	2028		
		Authority	750	5,315	995	1,015		
		Spending Plan	750	5,315	995	1,015		
		FTEs	0	0	0	0		
		Operating Impact	0	0	0	0		
	911748 Stage 2 Bus Facility Projects			Class of Estimate:		Not Applicable		
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2028					
Reduces greenhouse gases?	Yes - Moderate Contribution	2025 Request	6,500	Projected Yearend Unspent Bal.				0
Builds climate resiliency?	Yes - Minor Contribution	Revenues	0	Debt				
This project funds the construction and configuration of operational facilities for buses as they connect with Stage 2 O-Train service.		Tax Supported/ Dedicated	0	Tax Supported/ Dedicated Debt				6,500
		Rate Supported	0	Rate Supported Debt				0
		Develop. Charges	0	Develop. Charges Debt				0
		Gas Tax	0	Gas Tax Debt				0
		Forecast	2025	2026	2027	2028		
		Authority	6,500	0	0	0		
		Spending Plan	6,500	0	0	0		
		FTE's	0	0	0	0		
		Operating Impact	0	0	0	0		

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Project Information			Financial Details					
911750 Transit Materials Management Improvements 2025			Class of Estimate:		Not Applicable			
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2028					
Reduces greenhouse gases?	Yes - Minor Contribution	2025 Request		650	Projected Yearend Unspent Bal.			0
Builds climate resiliency?	Yes - Minor Contribution	Revenues	0	Debt				
This project will improve the reliability and ensure continued safety of the bus fleet. Work includes planning and revising procedures to implement best practices in bus maintenance and to digitize maintenance records. The project will also fund consolidation of fleet maintenance data for effective forecasting and maintenance planning.		Tax Supported/ Dedicated	650	Tax Supported/ Dedicated Debt				0
		Rate Supported	0	Rate Supported Debt				0
		Develop. Charges	0	Develop. Charges Debt				0
		Gas Tax	0	Gas Tax Debt				0
		Forecast	2025	2026	2027	2028		
		Authority	650	665	675	690		
		Spending Plan	650	665	675	690		
		FTEs	0	0	0	0		
		Operating Impact	0	0	0	0		
	911751 Bus Refurbishment 2025			Class of Estimate:		Not Applicable		
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2028					
Reduces greenhouse gases?	No	2025 Request		12,500	Projected Yearend Unspent Bal.			0
Builds climate resiliency?	No	Revenues	0	Debt				
This program manages each fleet type to its life expectancy and funds required facility modifications. It covers repairs, modifications, and refurbishments to ensure planned availability and reliability, including the replacement of engines, transmissions, and other main components. Additionally, it will cover the repair of buses that receive major collision damage and/or replace buses that are beyond repair.		Tax Supported/ Dedicated	1,525	Tax Supported/ Dedicated Debt				0
		Rate Supported	0	Rate Supported Debt				0
		Develop. Charges	0	Develop. Charges Debt				0
		Gas Tax	10,975	Gas Tax Debt				0
		Forecast	2025	2026	2027	2028		
		Authority	12,500	14,280	11,445	11,675		
		Spending Plan	12,500	14,280	11,445	11,675		
		FTEs	0	0	0	0		
		Operating Impact	0	0	0	0		

City of Ottawa
2025 Draft Capital Budget
Service Area: Transit Services
 In Thousands (\$000)

Project Information			Financial Details					
911752 Transit Facility Upgrades 2025			Class of Estimate: Not Applicable					
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2028					
Reduces greenhouse gases?	No	2025 Request			1,500	Projected Yearend Unspent Bal.		0
Builds climate resiliency?	No	Revenues		0	Debt			
This project supports bringing facilities up to City and other applicable standards. Funds will cover electrical, mechanical, office fit-up, and facilities operational equipment, tools, installation of emergency communication equipment, surveillance systems, and signage improvements.		Tax Supported/ Dedicated		0	Tax Supported/ Dedicated Debt		1,500	
		Rate Supported		0	Rate Supported Debt		0	
		Develop. Charges		0	Develop. Charges Debt		0	
		Gas Tax		0	Gas Tax Debt		0	
	Forecast		2025	2026	2027	2028		
	Authority		1,500	0	0	0	0	
	Spending Plan		1,500	0	0	0	0	
	FTEs		0	0	0	0	0	
	Operating Impact		0	0	0	0	0	
	911753 Operations Support Vehicles - Replacement 2025			Class of Estimate: Not Applicable				
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2028					
Reduces greenhouse gases?	Yes - Minor Contribution	2025 Request			2,800	Projected Yearend Unspent Bal.		0
Builds climate resiliency?	No	Revenues		0	Debt			
This project funds the lifecycle replacement of operational support vehicles that have reached end of life. It includes vehicles used by special constables, supervisors, fleet and facilities maintenance, seasonal maintenance, and operational support. The reliability of the system depends on the timely renewal of the operational support fleet. This project will fund the lifecycle replacement of multiple operational support vehicles, including small, medium, and large size equipment. The fleet is a mix of light and heavy vehicles with various lifecycles: 3 to 15 years or more. The renewal of operational support vehicles provides an opportunity to reduce operating emissions through the purchase of lower-emitting options, including more efficient gasoline vehicles, hybrid vehicles, or battery electric vehicles, depending on market availability and suitability for municipal operations.		Tax Supported/ Dedicated		50	Tax Supported/ Dedicated Debt		2,750	
		Rate Supported		0	Rate Supported Debt		0	
		Develop. Charges		0	Develop. Charges Debt		0	
		Gas Tax		0	Gas Tax Debt		0	
	Forecast		2025	2026	2027	2028		
	Authority		2,800	2,040	2,080	2,120		
	Spending Plan		2,800	2,040	2,080	2,120		
	FTEs		0	0	0	0		
	Operating Impact		0	0	0	0		

City of Ottawa
2025 Draft Capital Budget
Service Area: Transit Services
In Thousands (\$000)

Project Information			Financial Details						
911754 Bus Refurbishment (Para) 2025			Class of Estimate: Not Applicable						
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2028						
Reduces greenhouse gases?	No	2025 Request			250	Projected Yearend Unspent Bal.		0	
Builds climate resiliency?	No	Revenues	0	Debt					
This project is for life extension refurbishment of existing Para Transpo minibuses, to effectively manage the fleet beyond its seven-year life expectancy until the new minibuses are received. This project will fund repairs, modifications, and refurbishments, including the replacement of engines, transmissions and other components, to ensure planned availability and reliability.		Tax Supported/ Dedicated	250	Tax Supported/ Dedicated Debt		0			
		Rate Supported	0	Rate Supported Debt		0			
		Develop. Charges	0	Develop. Charges Debt		0			
		Gas Tax	0	Gas Tax Debt		0			
		Forecast	2025	2026	2027	2028			
		Authority	250	255	50	55			
		Spending Plan	250	255	50	55			
		FTEs	0	0	0	0			
		Operating Impact	0	0	0	0			
	911755 Renewal of Operational Assets 2025			Class of Estimate: Not Applicable					
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2028						
Reduces greenhouse gases?	Yes - Minor Contribution	2025 Request			4,550	Projected Yearend Unspent Bal.		0	
Builds climate resiliency?	No	Revenues	0	Debt					
This program funds the planned preventative maintenance program and renewal of work areas and facilities to prevent failure and ensure continuous operations. It includes refurbishment and replacement of electrical, mechanical, technological, hydraulic, fleet and facilities operational equipment, tools, and signage improvements.		Tax Supported/ Dedicated	0	Tax Supported/ Dedicated Debt		4,550			
		Rate Supported	0	Rate Supported Debt		0			
		Develop. Charges	0	Develop. Charges Debt		0			
		Gas Tax	0	Gas Tax Debt		0			
		Forecast	2025	2026	2027	2028			
		Authority	4,550	2,170	1,105	1,130			
		Spending Plan	4,550	2,170	1,105	1,130			
		FTEs	0	0	0	0			
		Operating Impact	0	0	0	0			

City of Ottawa
2025 Draft Capital Budget
Service Area: Transit Services
 In Thousands (\$000)

Project Information			Financial Details					
911756 Transit Network Yearly Rehab 2025			Class of Estimate: Not Applicable					
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2028					
Reduces greenhouse gases?	No	2025 Request			2,600	Projected Yearend Unspent Bal.		0
Builds climate resiliency?	No	Revenues	0	Debt				
This project funds the ongoing rehabilitation of existing transit stations and bus stops, including condition assessment and infrastructure rehabilitation, and allows for the implementation of safety and security improvements for customers and staff.		Tax Supported/ Dedicated	500	Tax Supported/ Dedicated Debt	2,100			
		Rate Supported	0	Rate Supported Debt	0			
		Develop. Charges	0	Develop. Charges Debt	0			
		Gas Tax	0	Gas Tax Debt	0			
		Forecast	2025	2026	2027	2028		
		Authority	2,600	1,625	1,660	1,695		
		Spending Plan	2,600	1,625	1,660	1,695		
		FTEs	0	0	0	0		
		Operating Impact	0	0	0	0		
	911730 Operations Support Vehicles - Growth 2025			Class of Estimate: Not Applicable				
Dept: Transit Services Department	Category: Growth	Ward: CW	Year of Completion: 2028					
Reduces greenhouse gases?	No	2025 Request			600	Projected Yearend Unspent Bal.		0
Builds climate resiliency?	No	Revenues	0	Debt				
This project will fund the purchase of two growth vehicles for Stage 2 for operational requirements and two additional Supervisor vehicles for the expanded system. The project also includes vehicles for Public Works for maintenance and snow removal at Park and Ride lots on the expanded O-Train Line 2.		Tax Supported/ Dedicated	0	Tax Supported/ Dedicated Debt	0			
		Rate Supported	0	Rate Supported Debt	0			
		Develop. Charges	0	Develop. Charges Debt	600			
		Gas Tax	0	Gas Tax Debt	0			
		Forecast	2025	2026	2027	2028		
		Authority	600	100	0	0		
		Spending Plan	600	100	0	0		
		FTEs	0	0	0	0		
		Operating Impact	0	0	0	0		

City of Ottawa
2025 Draft Capital Budget
Service Area: Transit Services
In Thousands (\$000)

Project Information			Financial Details				
911707 Customer Services Technology Systems 2025			Class of Estimate:		Not Applicable		
Dept: Transit Services Department	Category: Service Enhancements	Ward: CW	Year of Completion: 2028				
Reduces greenhouse gases?	No	2025 Request		3,975	Projected Yearend Unspent Bal.		
Builds climate resiliency?	No	Revenues	0	Debt			
This program funds updates to customer-facing systems, including real-time information, the web content management system, the interactive voice response, the customer alerts systems and other digital customer information channels.		Tax Supported/ Dedicated	3,975	Tax Supported/ Dedicated Debt	0		
		Rate Supported	0	Rate Supported Debt			
		Develop. Charges	0	Develop. Charges Debt			
		Gas Tax	0	Gas Tax Debt			
		Forecast	2025	2026	2027	2028	
		Authority	3,975	270	275	280	
		Spending Plan	3,975	270	275	280	
		FTEs	0	0	0	0	
		Operating Impact	0	0	0	0	
	911708 Fare Technology Systems 2025			Class of Estimate:		Not Applicable	
Dept: Transit Services Department	Category: Service Enhancements	Ward: CW	Year of Completion: 2028				
Reduces greenhouse gases?	No	2025 Request		1,460	Projected Yearend Unspent Bal.		
Builds climate resiliency?	No	Revenues	0	Debt			
This program funds changes to fare and ticketing systems. It includes upgrades to bring new fare payment features and ensure compatibility of all fare products. It also includes the required maintenance, replacement and upgrades of fare equipment, including bus and rail devices and back-office management systems.		Tax Supported/ Dedicated	1,260	Tax Supported/ Dedicated Debt	200		
		Rate Supported	0	Rate Supported Debt			
		Develop. Charges	0	Develop. Charges Debt			
		Gas Tax	0	Gas Tax Debt			
		Forecast	2025	2026	2027	2028	
		Authority	1,460	2,170	4,425	2,255	
		Spending Plan	1,460	2,170	4,425	2,255	
		FTEs	0	0	0	0	
		Operating Impact	0	0	0	0	

City of Ottawa
2025 Draft Capital Budget
Service Area: Transit Services
In Thousands (\$000)

Project Information			Financial Details				
911709 Fleet Maintenance Technology Systems 2025			Class of Estimate:		Not Applicable		
Dept: Transit Services Department	Category: Service Enhancements	Ward: CW	Year of Completion: 2028				
Reduces greenhouse gases?	No	2025 Request		500	Projected Yearend Unspent Bal.		
Builds climate resiliency?	No	Revenues		0	Debt		
This program funds replacements and improvements to existing operational applications that support fleet maintenance and fuel management. This includes work on the replacement of life-expired systems and applications.	Tax Supported/ Dedicated		500	Tax Supported/ Dedicated Debt		0	
	Rate Supported		0	Rate Supported Debt		0	
	Develop. Charges		0	Develop. Charges Debt		0	
	Gas Tax		0	Gas Tax Debt		0	
	Forecast		2025	2026	2027	2028	
	Authority		500	510	520	0	
	Spending Plan		500	510	520	0	
FTEs		0	0	0	0		
Operating Impact		0	0	0	0		
911721 Para Transpo Technology Systems 2025			Class of Estimate:		Not Applicable		
Dept: Transit Services Department	Category: Service Enhancements	Ward: CW	Year of Completion: 2028				
Reduces greenhouse gases?	No	2025 Request		1,170	Projected Yearend Unspent Bal.		
Builds climate resiliency?	No	Revenues		0	Debt		
This program funds continuing maintenance and upgrades to the suite of software used for Para Transpo workforce management, customer bookings, dispatch and timekeeping and enhancements to online booking.	Tax Supported/ Dedicated		1,070	Tax Supported/ Dedicated Debt		100	
	Rate Supported		0	Rate Supported Debt		0	
	Develop. Charges		0	Develop. Charges Debt		0	
	Gas Tax		0	Gas Tax Debt		0	
	Forecast		2025	2026	2027	2028	
	Authority		1,170	0	1,130	0	
	Spending Plan		1,170	0	1,130	0	
FTEs		0	0	0	0		
Operating Impact		0	0	0	0		

City of Ottawa
2025 Draft Capital Budget
Service Area: Transit Services
 In Thousands (\$000)

Project Information			Financial Details				
911725 Transit 5-year Roadmap Comms/Marketing 2025			Class of Estimate:		Not Applicable		
Dept: Transit Services Department	Category: Service Enhancements	Ward: CW	Year of Completion: 2028				
Reduces greenhouse gases?	Yes - Minor Contribution	2025 Request		600	Projected Yearend Unspent Bal.		
Builds climate resiliency?	No	Revenues	0	Debt			
This program will fund initiatives required to build public trust, encourage new and existing customers to choose transit, and support OC Transpo's Five-Year Roadmap priorities through information and marketing campaigns. These campaigns aim to increase ridership, keep customers and stakeholders informed about roadmap initiatives, and encourage uptake of new and existing OC Transpo services.		Tax Supported/ Dedicated	600	Tax Supported/ Dedicated Debt		0	
		Rate Supported	0	Rate Supported Debt		0	
		Develop. Charges	0	Develop. Charges Debt		0	
		Gas Tax	0	Gas Tax Debt		0	
		Forecast	2025	2026	2027	2028	
		Authority	600	665	675	690	
		Spending Plan	600	665	675	690	
	FTEs	0	0	0	0		
	Operating Impact	0	0	0	0		
911740 O-Train Telecommunications Improvements 2025			Class of Estimate:		Not Applicable		
Dept: Transit Services Department	Category: Service Enhancements	Ward: CW	Year of Completion: 2028				
Reduces greenhouse gases?	No	2025 Request		1,050	Projected Yearend Unspent Bal.		
Builds climate resiliency?	No	Revenues	0	Debt			
This project will fund equipment to improve cellular and radio communications in tunnels along the expanded O-Train network for improved operations and customer experience.		Tax Supported/ Dedicated	0	Tax Supported/ Dedicated Debt		1,050	
		Rate Supported	0	Rate Supported Debt		0	
		Develop. Charges	0	Develop. Charges Debt		0	
		Gas Tax	0	Gas Tax Debt		0	
		Forecast	2025	2026	2027	2028	
		Authority	1,050	0	0	0	
		Spending Plan	1,050	0	0	0	
	FTE's	0	0	0	0		
	Operating Impact	0	0	0	0		

City of Ottawa
2025 Draft Capital Budget
Service Area: Transit Services
In Thousands (\$000)

Project Information			Financial Details						
911745 Station Customer Information 2025			Class of Estimate: Not Applicable						
Dept: Transit Services Department	Category: Service Enhancements	Ward: CW	Year of Completion: 2028						
Reduces greenhouse gases?	No	2025 Request			1,275	Projected Yearend Unspent Bal.		0	
Builds climate resiliency?	No	Revenues	0	Debt					
This project will make improvements to static and digital customer information signage, wayfinding, and systems at transit stations.		Tax Supported/ Dedicated	25	Tax Supported/ Dedicated Debt			1,250		
		Rate Supported	0	Rate Supported Debt			0		
		Develop. Charges	0	Develop. Charges Debt			0		
		Gas Tax	0	Gas Tax Debt			0		
		Forecast		2025	2026	2027	2028		
		Authority	1,275	4,340	555	4,515			
		Spending Plan	1,275	4,340	555	4,515			
		FTEs	0	0	0	0			
		Operating Impact	0	0	0	0			
		911749 Transit Priority Road & Signals Projects 2025			Class of Estimate: Not Applicable				
Dept: Transit Services Department	Category: Service Enhancements	Ward: CW	Year of Completion: 2028						
Reduces greenhouse gases?	Yes - Minor Contribution	2025 Request			2,250	Projected Yearend Unspent Bal.		0	
Builds climate resiliency?	Yes - Minor Contribution	Revenues	0	Debt					
This program funds projects that improve transit service reliability, through improvements to the roadway, traffic calming measures, signage and wayfinding, or signal systems (traffic signals, pedestrian signals, demand-for-service signals, etc.). Projects may include continuous corridor projects or isolated measures; accordingly, improvements may also include adjustments or improvements to bus stops that contribute to improved reliability or transit priority along a corridor. Examples of transit priority projects include transit priority signals, demand for service indicator signals, bus bay fill-ins, bus stop bulb-outs, roundabouts and turnaround facilities, queue jump lanes, pavement markings, bus stop consolidation, or other projects that improve the speed and efficiency of transit operations, or otherwise improve the prioritization of space for the purposes of transit operations and service provision and delivery to transit customers.		Tax Supported/ Dedicated	1,600	Tax Supported/ Dedicated Debt			650		
		Rate Supported	0	Rate Supported Debt			0		
		Develop. Charges	0	Develop. Charges Debt			0		
		Gas Tax	0	Gas Tax Debt			0		
		Forecast		2025	2026	2027	2028		
		Authority	2,250	4,210	3,985	4,060			
		Spending Plan	2,250	4,210	3,985	4,060			
		FTEs	0	0	0	0			
		Operating Impact	0	0	0	0			

**City Of Ottawa
2025 Draft Capital Budget
Transit Commission
Four Year Forecast Summary
In Thousands (\$000)**

Project Description	2025	2026	2027	2028	Total
Transit Services					
Renewal of City Assets					
909087 Rail Operational Readiness	2,155	4,925	2,380	0	9,460
910160 Stage 2 Transition	3,545	9,385	3,900	1,590	18,420
911101 Zero Emission Bus (ZEB) Program	305,995	0	0	0	305,995
911119 Transit Structures - LRT2 Delivered	500	0	0	0	500
911262 24-26 Buildings-Transit Services	4,900	3,600	5,400	5,400	19,300
911309 24-26 Transit Roads	2,600	2,750	2,800	2,900	11,050
911310 24-26 Pavement Imp - Transit	0	220	220	220	660
911311 2024 Transit Park & Ride Renewal	0	750	750	750	2,250
911356 24-26 Transit Structures	2,274	3,140	1,684	1,711	8,809
911357 24-26 Bridge Preventative Maint TWY	200	320	320	320	1,160
911358 24-26 Regulatory Structural Inspect. TWY	100	150	150	150	550
911359 24-26 Transit STR Scoping Pre/Post Eng.	150	100	100	100	450
911360 24-26 Trillium Line Structures	7,254	1,160	615	221	9,250
911361 24-26 Trillium STR Scoping Pre/Post Eng	1,300	250	250	250	2,050
911396 Contractual Lifecycle Pmt (OTL 2&4) 2024	0	770	8,770	3,020	12,560
911591 Bridge Preventative Maint - LRT	1,800	1,800	1,800	1,800	7,200
911592 Regulatory Structural Inspec - LRT	500	500	500	500	2,000
911706 Comm&Control Sys Onboard vehicles 2025	2,325	1,940	2,215	0	6,480
911715 Scheduling and Control Systems 2025	5,120	2,170	1,550	0	8,840
911720 Operations Management Systems 2025	3,780	5,360	4,425	6,770	20,335
911722 Radio Lifecycle Program 2025	2,200	11,525	0	0	13,725
911723 Technology Systems Security 2025	850	6,760	0	1,695	9,305
911724 Vehicle Modifications (BTAC) 2025	0	510	520	530	1,560
911726 Customer Communications Program 2025	1,200	1,225	1,250	1,275	4,950
911727 Contractual LC Payment (O-Train L1)2025	6,340	8,245	14,275	23,755	52,615
911729 Train and Rail Lifecycle and Mod. 2025	2,000	2,295	2,340	3,185	9,820
911731 Minibus Replacement (Para) 2025	1,400	0	0	0	1,400
911733 Zero Emissions Bus Program Phase 2 2025	1,500	177,145	78,790	230,090	487,525
911734 Bus Replacement 2025	75,170	5,665	50,600	38,395	169,830
911735 Detour Hours O-Train Stg 2 2025	8,100	8,570	0	0	16,670

**City Of Ottawa
2025 Draft Capital Budget
Transit Commission
Four Year Forecast Summary
In Thousands (\$000)**

Project Description	2025	2026	2027	2028	Total
911736 Strategic Reviews Program 2025	1,000	1,020	1,040	1,060	4,120
911737 Special Constable Program 2025	735	80	0	0	815
911738 Lees Ave Environmental Program 2025	1,545	350	105	890	2,890
911741 Customer Service Program 2025	2,890	4,690	4,785	4,880	17,245
911742 O Train Cybersecurity 2025	1,500	1,175	2,080	1,965	6,720
911743 Engineering IC and System Modi. 2025	1,500	1,020	1,040	1,060	4,620
911744 Station Customer Improvements 2025	4,435	1,530	1,560	1,590	9,115
911747 Bus Stops and Shelters 2025	750	5,315	995	1,015	8,075
911748 Stage 2 Bus Facility Projects	6,500	0	0	0	6,500
911750 Transit Materials Management Impro. 2025	650	665	675	690	2,680
911751 Bus Refurbishment 2025	12,500	14,280	11,445	11,675	49,900
911752 Transit Facility Upgrades 2025	1,500	0	0	0	1,500
911753 Operations Support Vehicles-Replace2025	2,800	2,040	2,080	2,120	9,040
911754 Bus Refurbishment (Para) 2025	250	255	50	55	610
911755 Renewal of Operational Assets 2025	4,550	2,170	1,105	1,130	8,955
911756 Transit Network Yearly Rehab 2025	2,600	1,625	1,660	1,695	7,580
911757 Unplanned Infrastructure Response 2025	0	1,085	1,105	1,130	3,320
Renewal of City Assets Total	488,963	298,530	215,329	355,582	1,358,404
Growth					
911730 Operations Support Vehicles-Growth 2025	600	100	0	0	700
Growth Total	600	100	0	0	700

City Of Ottawa
2025 Draft Capital Budget
Transit Commission
Four Year Forecast Summary
In Thousands (\$000)

Project Description	2025	2026	2027	2028	Total
Service Enhancements					
911707 Customer Services Technology System 2025	3,975	270	275	280	4,800
911708 Fare Technology Systems 2025	1,460	2,170	4,425	2,255	10,310
911709 Fleet Maintenance Technology Systems2025	500	510	520	0	1,530
911721 Para Transpo Technology Systems 2025	1,170	0	1,130	0	2,300
911725 Transit 5yr Roadmap Comms/Marketing 2025	600	665	675	690	2,630
911740 O-Train Telecommunications Impro. 2025	1,050	0	0	0	1,050
911745 Station Customer Information 2025	1,275	4,340	555	4,515	10,685
911746 Transit Accessibility Improvements 2025	0	545	220	225	990
911749 Transit Priority Road&Signals Proj 2025	2,250	4,210	3,985	4,060	14,505
Service Enhancements Total	12,280	12,710	11,785	12,025	48,800
Transit Services Total	501,843	311,340	227,114	367,607	1,407,904
Grand Total	501,843	311,340	227,114	367,607	1,407,904

City Of Ottawa
Capital Works-In-Progress as at September 30, 2024
Transit Commission
In Thousands \$(000's)

Project Description	Authority	Expenditures	Unspent Cash Balance	Total Contractual Obligations	Unspent Balance including Contractual Obligations
Transit Services					
906944 Environmental Improve - Reg. Compliance	1,450	719	731	217	514
908565 PTIF 004 Carleton Siding - Spring switch	2,500	2,500	0	0	0
908648 PTIF 006 Customer waiting area Confed St	2,000	1,534	466	0	466
908649 PTIF-Advanced Renewal Proj-LRT Stage2-32	3,100	1,634	1,466	930	536
908651 PTIF 002 Transit Op Crew room Bayview	1,500	1,500	0	0	0
908652 PTIF-Park & Ride Lot Improvements (013)	1,000	585	415	0	415
908653 PTIF 003 Tunney's Pasture Bus Loop	3,000	3,000	0	0	0
908654 PTIF-Transitway Resurfacing (022)	3,110	3,110	0	0	0
908682 PTIF-008 Elevator Tremblay Station	1,000	1,000	0	0	0
908753 PTIF 014 Rural Bus Stop Improvements	400	374	26	0	26
908754 PTIF 015 Bus Shelters	750	750	0	0	0
908755 PTIF 016 Concrete Bus Pads	284	284	0	0	0
908756 PTIF 017 Emergency Phone Upgr at Twy Stn	2,000	1,497	503	0	503
908757 PTIF 020 Merivale Driver facil& Elevator	1,458	1,458	0	0	0
908758 PTIF 023 Fare Gate Entrances Transitway	1,750	1,321	429	0	429
908760 PTIF 034 Transit Priority Projects	8,700	8,700	0	0	0
908761 PTIF 018 Passenger Information Display	2,000	2,000	0	0	0
908762 PTIF 019Smartbus Infrastructure on board	4,500	4,293	207	0	207
908763 PTIF 025 Transport Demand Mgmt - detours	30,000	30,000	0	0	0
908764 PTIF 005 Walkley Interlock Refurb & Repl	8,597	8,633	(36)	0	(36)
908766 PTIF 035 Acquisition of (17) new buses	18,400	17,859	541	0	541
908930 2018 Buildings-Transit Services	3,600	3,460	140	46	94
908990 Chief William Commanda Br Pier	11,649	7,705	3,945	3,456	489
909087 Rail Operational Readiness	20,585	16,534	4,051	2,393	1,658
909091 IT Onboard Technology Systems	2,700	2,248	452	195	257
909370 2019 Buildings-Transit Services	3,600	3,295	305	166	139
909523 Fleet Maintenance Technology System	1,900	817	1,083	1,107	(23)

City Of Ottawa
Capital Works-In-Progress as at September 30, 2024
Transit Commission
In Thousands \$(000's)

Project Description	Authority	Expenditures	Unspent Cash Balance	Total Contractual Obligations	Unspent Balance including Contractual Obligations
909531 Technology Systems - Infr. LC	1,000	756	244	97	146
909616 LRT2 Transit Infr. Condition Assessment	125	1	124	0	124
909681 2020 Buildings - Transit Services	2,600	2,437	163	110	52
909720 2020 Transit Structures	312	275	37	15	21
909722 2020 Trillium Line Structures	10,280	9,467	813	133	680
909759 Unplanned Infrastructure Response 2020	1,000	200	800	754	46
909771 IT Fleet Maintenance Technology Systems	940	360	580	237	343
909775 IT Technology Systems - Security	1,378	1,087	292	18	273
909867 O-Train Line 2 Station Connectivity Impr	3,300	3,253	47	0	47
910065 2021 Buildings-Transit Services	3,600	1,254	2,346	909	1,437
910116 2021 Transit Structures	4,430	4,419	11	11	1
910142 Fare Technology Systems	1,810	1,448	362	332	30
910144 Customer Services Technology Systems	2,595	2,548	48	28	19
910145 Fleet Maintenance Technology Systems	408	220	188	119	68
910147 Para Transpo Technology Systems	602	575	27	57	(30)
910149 Operations Support Vehicles - Replacemen	947	585	363	162	201
910150 Renewal of Operational Assets	3,448	3,235	214	277	(63)
910152 Bus Stops and Shelters	1,000	701	299	30	269
910154 Station Customer Improvements	12,268	5,417	6,851	3,453	3,399
910156 Transit Priority Road and Signal Project	2,440	614	1,826	225	1,602
910157 Bus Refurbishment	20,500	20,179	321	74	247
910158 Bus Operator Barriers	6,000	5,620	380	12	368
910159 Fare Control for Stage 2	23,800	14,885	8,915	3,881	5,035
910160 Stage 2 Transition	29,704	18,902	10,802	391	10,411
910161 Communications and Control Systems Onboa	2,864	1,129	1,735	83	1,651
910270 Chief William Commanda Br MUP	13,146	11,909	1,237	1,026	212
910410 2022 Buildings-Transit Services	2,300	1,355	945	317	629
910471 2022 Trillium Line Structures	1,356	1,005	351	37	313

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Project Description	Authority	Expenditures	Unspent Cash Balance	Total Contractual Obligations	Unspent Balance including Contractual Obligations
910472 2022 Trillium L STR Scoping Pre/Post Eng	75	0	75	74	1
910612 Bus Refurbishment 2022	18,581	18,225	356	235	120
910613 Operations Support Vehicles - Repl 2022	516	161	355	218	137
910614 Renewal of Operational Assets 2022	4,191	548	3,644	1,078	2,565
910617 Station Customer Improvements 2022	6,100	4,174	1,926	266	1,660
910618 Transit Accessibility Improvements 2022	500	291	209	89	120
910619 Transit Priority Road & Signal Proj 2022	1,255	847	408	418	(10)
910620 Comm & Control Sys Onboard Vehicles 2022	2,557	661	1,895	71	1,825
910622 Fare Technology Systems 2022	313	39	274	0	274
910623 Operations Management Systems 2022	7,790	1,480	6,310	382	5,927
910624 Scheduling and Control Systems 2022	1,500	841	659	178	482
910625 Technology Systems - Security 2022	1,250	231	1,019	0	1,019
910629 Unplanned Infrastructure Response 2022	1,000	723	277	50	227
910630 Customer Service Program	11,000	10,841	159	159	0
910631 O-Train Station Names	2,000	1,230	770	77	693
910633 O-Train Telecommunications Improvements	7,200	1,093	6,107	6,170	(63)
910636 Train and Rail Lifecycle & Modifications	1,679	530	1,149	133	1,017
910673 PTIF-Bus Replacement	16,897	16,897	0	0	0
910816 2023 Buildings-Transit Services	3,600	713	2,887	0	2,887
910875 2023 Transit Roads	2,400	1,082	1,318	0	1,318
910876 2023 Pavement Imp - Transit	220	7	213	0	213
910877 2023 Transit Structures	110	118	(8)	49	(57)
910880 2023 Transit STR Scoping Pre/Post Eng.	37	35	2	0	2
910881 2023 Trillium Line Structures	900	0	900	0	900
910882 2023 Trillium L STR Scoping Pre/Post Eng	89	0	89	88	2
910939 West Transitway Rock Wall	5,000	0	5,000	0	5,000
911032 Bus Replacement (Para) 2023	15,199	173	15,026	12,331	2,695
911033 Operations Support Vehicles - Growth	100	0	100	0	100

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911034 Operations Support Vehicles- Replacement	1,190	1	1,189	644	545
911035 Vehicle Modifications (BTAC) 2023	500	30	470	51	419
911036 Renewal of Operational Assets 2023	561	30	531	0	531
911039 Transit Facility Upgrades 2023	9,000	7,739	1,261	65	1,196
911045 Transit Accessibility Improvements 2023	500	1	499	0	499
911047 Lees Avenue Environmental Upgrades 2023	443	0	443	0	443
911048 Station Customer Information 2023	5,600	880	4,720	238	4,482
911050 Customer Technology Systems 2023	2,114	399	1,715	844	871
911052 Fleet Maintenance Tech Systems 2023	500	133	367	352	15
911054 Scheduling and Control Systems 2023	2,091	1,323	768	766	2
911055 LRT Engineering Services	1,138	237	901	293	608
911056 O-Train Telecommunications Improvements	4,890	0	4,890	4,625	265
911058 Train & Rail Lifecycle Modification 2023	2,150	816	1,334	126	1,208
911071 Ridership Return Campaign	600	487	113	104	9
911073 Contractual Lifecycle Payment O-Train L2	4,751	0	4,751	0	4,751
911101 Zero Emission Bus (ZEB) Program	668,005	41,790	626,215	198,149	428,066
911119 Transit Structures - LRT2 Delivered	1,011	0	1,011	210	801
911133 O-Train Line 2 Station Enhancement	4,597	4,397	200	0	200
911262 24-26 Buildings-Transit Services	3,600	46	3,554	80	3,474
911309 24-26 Transit Roads	1,500	23	1,477	1,034	442
911310 24-26 Pavement Imp - Transit	220	0	220	0	220
911356 24-26 Transit Structures	1,073	210	863	159	705
911357 24-26 Bridge Preventative Maint TWY	320	0	320	0	320
911358 24-26 Regulatory Structural Inspect. TWY	223	64	159	361	(203)
911359 24-26 Transit STR Scoping Pre/Post Eng.	50	0	50	28	22
911360 24-26 Trillium Line Structures	70	0	70	0	70
911361 24-26 Trillium STR Scoping Pre/Post Eng	75	0	75	42	33
911392 Operations Support Vehicles-Replace2024	1,800	57	1,743	1	1,742

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911393 Transit Network Yearly Rehab 2024	530	4	526	30	497
911394 Unplanned Infrastructure Response 2024	500	0	500	0	500
911395 Contractual Lifecycle Payment (OTL1)2024	6,562	3,729	2,833	2,653	180
911396 Contractual Lifecycle Pmt (OTL 2&4) 2024	1,124	0	1,124	0	1,124
911397 Detour Hours Funding for Stage 2 2024	9,633	6,477	3,156	0	3,156
911399 Station Customer Information 2024	2,950	71	2,879	1,076	1,803
911400 Transit Accessibility Improvements 2024	150	18	132	3	129
911401 Customer Services Technology System 2024	250	21	229	19	210
911403 Train and Rail Lifecycle and Mod. 2024	1,500	0	1,500	0	1,500
911405 Bus Refurbishment 2024	10,300	6,348	3,952	0	3,952
911406 Renewal of Operational Assets 2024	1,000	0	1,000	318	682
911407 Customer Service Program 2024	2,655	1,692	963	27	936
911408 Fleet Maintenance Technology System 2024	150	91	59	0	59
911409 Para Transpo Technology Systems 2024	300	62	238	43	195
911410 Scheduling and Control Systems 2024	210	74	136	39	98
911420 Transit Five-Year Roadmap Comm/Marketing	600	153	447	19	428
911421 O-Train Engineering 2024	615	0	615	0	615
911422 O-Train Cybersecurity 2024	1,200	0	1,200	144	1,056
911430 Bus Replacement (Minibus) 2023	16,700	22	16,678	15,639	1,039
911511 2024 Customer Communications Program	580	141	439	0	439
Transit Services Total	1,183,828	379,147	804,680	271,545	533,136
Grand Total	1,183,828	379,147	804,680	271,545	533,136