

## Capital Projects Recommended for Closure Tax & Rate Supported (Excluding Police and Transit Commission)

Project Description by Department	Net of Revenues and Recoveries			Funding Returned to Source/ (Funding Required)			
	Net Authority*	Net Spending	Surplus/ (Deficit)	Tax & Other Reserves	Rate Reserves	Development Charges	Debt
<b>Community &amp; Social Services Department</b>							
906778 IAH OCISO (800 Montreal Road)	2,287,899	2,287,899	(0)	(0)	0	0	0
907943 IAH Multifaith	4,639,606	4,528,765	110,841	35,841	0	75,000	0
910237 2021 Furniture & Equip. - Long Term Care	125,686	125,686	(0)	(0)	0	0	0
911404 887 Kirkwood Avenue - OCLT Acquisition	0	0	0	0	0	0	0
<b>Community &amp; Social Services Department Total</b>	<b>7,053,191</b>	<b>6,942,350</b>	<b>110,841</b>	<b>35,841</b>	<b>0</b>	<b>75,000</b>	<b>0</b>
<b>Emergency and Protective Services Department</b>							
910027 Fire Tech. Development & Equipment-2021	500,000	499,904	96	96	0	0	0
910028 Specialty Fire Equip. Replacement-2021	500,000	499,880	120	120	0	0	0
910029 Fire Equipment Replacement Prog.-2021	500,000	499,817	183	183	0	0	0
910030 Fire Safety Equipment Replacement-2021	500,000	499,348	652	652	0	0	0
910031 Fire Facility Equipment Replacement-2021	734,217	734,148	69	69	0	0	0
910074 Emergency Operations Eqpt Replacement (2	100,000	100,000	0	0	0	0	0
910505 Fire Equipment Replacement Prog.-2022	475,000	474,910	90	90	0	0	0
910506 Fire Safety Equipment Replacement-2022	475,000	475,010	(10)	(10)	0	0	0
910507 Fire Facility Equipment Replacement-2022	495,000	495,063	(63)	(63)	0	0	0
910509 CBRN Grant-2022	0	0	0	0	0	0	0
910510 USAR Grant-2022	0	0	0	0	0	0	0
910591 Paramedic Facilities Equipment Replace	383,606	383,606	0	0	0	0	0
911462 Paramed Neonatal Vehicle - One-Time 2023	0	0	0	0	0	0	0
<b>Emergency and Protective Services Department Total</b>	<b>4,662,823</b>	<b>4,661,686</b>	<b>1,137</b>	<b>1,137</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Finance &amp; Corp Services Dept</b>							
908025 AMI IT Application Upgrade & SvcContract	1,211,393	1,210,668	725	0	725	0	0
908064 Lifecycle Renewal Fleet - Transportation	23,751,000	23,750,535	465	465	0	0	0
908869 Green Fleet	500,000	499,994	6	6	0	0	0
909282 Lifecycle Renewal Fleet	36,615,000	36,614,826	174	174	0	0	0
909474 IT Systems Renewal	3,855,000	3,854,998	2	2	0	0	0
909619 Lifecycle Renewal Fleet - 2020	28,753,000	28,752,977	23	23	0	0	0

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909620 Mun. Fleet Upfits, Facil. & Tools 2020	280,000	279,985	15	15	0	0	0
909621 Technology Infrastructure -2020	4,900,000	4,899,997	3	3	0	0	0
909622 ITS Managed - 2020	9,450,000	9,450,000	0	0	0	0	0
910007 Technology Infrastructure -2021	4,735,000	4,734,999	1	1	0	0	0
910014 Lifecycle Renewal Fleet - 2021	23,215,000	23,214,908	92	92	0	0	0
910494 Technology Infrastructure -2022	5,493,000	5,493,000	0	0	0	0	0
910495 ITS Managed - 2022	5,651,745	5,651,745	0	0	0	0	0
<b>Finance &amp; Corp Services Dept Total</b>	<b>148,410,138</b>	<b>148,408,631</b>	<b>1,507</b>	<b>783</b>	<b>725</b>	<b>0</b>	<b>0</b>
<b>Infrastructure &amp; Water Service Department</b>							
903345 Kanata West Pump Station & Forcemain	53,966,000	53,610,731	355,269	0	3,669	126,000	225,600
904755 2018 Infrastructure Master Plan (Sewer)	1,159,000	1,092,845	66,155	0	58,865	7,290	0
906358 Transmission Mains Condition Assessment	1,600,000	1,600,000	0	0	0	0	0
906539 Large Transmission Mains Risk Mitigation	497,146	444,348	52,798	0	52,798	0	0
907393 ROPEC Condition Assessment Program	500,000	262,271	237,729	0	237,729	0	0
907485 2019 Stormwater Master Planning	250,000	298,009	(48,009)	0	(24,009)	(24,000)	0
907567 Arts Court	24,185,586	24,185,586	0	0	0	0	0
907684 ROPEC-Sewage Treatment Rehab Prog 2015	6,505,000	5,812,494	692,506	0	692,451	0	55
907941 Remote Operations - Station Modification	1,675,600	1,530,577	145,023	0	145,023	0	0
908080 Water Distribution Sys Improvements 2019	1,000,000	862,161	137,839	0	137,839	0	0
908096 Tartan PS Reliability Improvements	2,250,000	1,877,550	372,450	0	372,450	0	0
908162 Rideau Rd Bridge [227670]	703,000	696,343	6,657	6,657	0	0	0
908163 Mitch Owens Rd [227580]	364,000	363,848	152	152	0	0	0
908164 8th Line Rd Bridge [882280]	450,000	449,357	643	643	0	0	0
908181 2019 Wastewater Improvements	800,000	440,103	359,897	0	359,897	0	0
908379 Britannia WPP Expansion Joint Rehab	0	0	0	0	0	0	0
908429 ROPEC Digester 5 & 6 Mixing Pump Upgrade	500,000	321,335	178,665	0	178,665	0	0
908453 ROPEC - Sewage Treatment Rehab Prog 2017	2,393,000	2,362,311	30,689	0	30,689	0	0
908484 2017 Sewer & Water Repairs/Improvements	2,620,000	2,384,226	235,774	0	235,774	0	0
908511 2017 Watermain Improvements	1,836,000	1,730,732	105,268	0	80,268	0	25,000

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908567 Alta Vista Dr	200,000	144,795	55,205	12,205	23,000	0	20,000
908568 Ashburn - Hogan - Wigan - Ness	12,027,300	11,594,494	432,806	108,906	323,900	0	0
908575 Isabella-Chamberlain	50,000	51,684	(1,684)	0	(11,684)	0	10,000
908578 Ryder St - Featherston Dr	0	0	0	0	0	0	0
908596 Lemieux island Pipe Bridge SN017160	150,000	143,221	6,779	6,779	0	0	0
908613 Bank St (Rideau Rd-Mitch Owens)	8,970,000	7,678,968	1,291,032	0	1,191,032	0	100,000
908742 CWWF [Construct] ROPEC Thicken & Dewater	12,556,500	9,056,556	3,499,944	0	3,499,944	0	0
908845 ROPEC Digester 5 Condition Assessmnt Pln	275,000	178,068	96,932	0	96,932	0	0
908866 DWS Concrete Repairs	150,000	141,202	8,798	0	8,798	0	0
908874 ROPEC Fire Damper Rehab	453,000	452,445	555	0	555	0	0
908902 Shadow Ridge Station Upgrades	1,490,000	1,401,971	88,029	0	88,029	0	0
908922 2018 Buildings-Cultural Services	1,490,000	1,462,642	27,358	27,358	0	0	0
908926 2018 Buildings-Long Term Care	4,055,000	4,027,889	27,111	27,111	0	0	0
908928 2018 Buildings-Road Services	3,135,000	3,110,672	24,328	24,328	0	0	0
908931 2018 Buildings-Water Services	1,000,000	978,692	21,308	0	21,308	0	0
908949 2018 Road Resurfacing - CW	48,143,000	47,948,907	194,093	194,093	0	0	0
908958 Byron St Bridge [887390]	297,000	294,139	2,861	2,861	0	0	0
908977 2018 Sidewalk & Pathway renewal	2,546,000	2,398,919	147,081	147,081	0	0	0
909029 Protective Plumbing Program 2018	145,000	148,079	(3,079)	0	(3,079)	0	0
909217 Pumping Stn HVAC & Isolation Valve Rehab	2,707,000	2,261,316	445,684	0	445,684	0	0
909258 ROPEC RSPS Interior Wall Condition Asses	350,000	46,926	303,074	0	303,074	0	0
909273 Harvard PS Detailed Design & Contract Ad	500,000	499,769	231	0	231	0	0
909374 2019 Road Resurfacing - CW	50,582,000	50,461,831	120,169	119,472	0	0	697
909388 2019 Sidewalks & Pathways -CW	2,765,800	2,695,788	70,012	24,612	0	0	45,400
909392 2019 WM Transmission/Distribution Rehab	3,944,000	3,586,498	357,502	0	338,343	0	19,159
909404 Claymor & Senio	8,545,000	8,469,092	75,908	75,908	0	0	0
909416 Water Pumping Station Facility Rehab2019	150,000	47,659	102,341	0	50,000	0	52,341
909438 2019 Bridge Structures -CW	3,287,000	3,262,959	24,041	24,041	0	0	0
909515 Piperville RD Bearbrook Bridge (223150)	3,510,000	3,352,297	157,703	157,703	0	0	0
909560 Britannia LLP & HLP Motors and Drives	175,000	174,680	320	0	320	0	0

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909598 Kings Park Well 1 Electrical Service Upg	306,000	126,526	179,474	0	179,474	0	0
909623 Cambridge St - Sewer Replacement	2,500,000	2,213,833	286,167	0	248,965	37,202	0
909648 Lemieux Protective Relays Upgrades	0	0	0	0	0	0	0
909693 2020 Road Resurfacing - CW	41,817,000	41,296,017	520,983	520,983	0	0	0
909744 Stormwater Mgmt. Rhab&Enviro Compl. 2020	3,242,000	3,162,662	79,338	0	63,338	16,000	0
909751 2020 Comprehensive Asset Management	360,000	296,328	63,672	15,672	48,000	0	0
909795 Water Distribution Sys Improvements 2020	1,325,000	642,017	682,983	0	682,983	0	0
909806 Sewer Lateral Repairs 2020	3,725,000	3,663,309	61,691	0	61,691	0	0
909816 Linear Storm System Improvements	500,000	451,264	48,736	0	(1,264)	0	50,000
909901 WPP Electrical Preparedness Improvements	180,000	46,431	133,569	0	133,569	0	0
909905 Britannia Flood Initiatives & SW Mngmt	100,000	4,056	95,944	0	95,944	0	0
909938 RSPS to S&D Conduit Flume Channel	425,000	14,938	410,062	0	410,062	0	0
909966 Lemieux High Lift Suction Header	200,000	154,176	45,824	0	45,824	0	0
909974 Lemieux High Lift PS Structural Upgrades	0	0	0	0	0	0	0
909997 Acres & Hazeldean PSs Odour Control	3,911,000	3,911,000	0	0	0	0	0
910077 2021 Flood Plain Mapping	240,000	220,423	19,577	0	19,577	0	0
910095 2021 Preservation - CW	5,393,540	5,032,522	361,018	361,018	0	0	0
910096 2021 Preservation - Other	450,000	436,906	13,094	13,094	0	0	0
910104 2021 Sidewalks & Pathways - Other	350,000	333,121	16,879	16,879	0	0	0
910224 S&D Classifiers Replacement	700,000	487,567	212,433	0	(567)	0	213,000
910255 Lemieux PA System Upgrades	552,000	443,888	108,112	0	108,112	0	0
910311 PC Sludge & Sump Pumps Rehab	250,000	286,530	(36,530)	0	(36,530)	0	0
910342 Bridge Preventative Maint	268,790	244,554	24,236	24,236	0	0	0
910353 Structural Inspection	500,000	486,067	13,933	13,933	0	0	0
910357 Lemieux 5 yr MVLV PM	750,000	633,218	116,782	0	116,782	0	0
910370 Britannia Sodium Hypo Pumps Upgrade	250,000	258,840	(8,840)	0	(8,840)	0	0
910388 SolarWinds Network Upgrades	150,000	56,700	93,300	0	93,300	0	0
910426 2022 Rural Road Upgrades	912,000	896,198	15,802	15,802	0	0	0
910428 2022 Preservation - Other	400,000	330,765	69,235	69,235	0	0	0
910435 McLeod (Elgin - Metcalfe)	1,200,000	1,199,954	46	0	46	0	0

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910446 2022 Bridge Preventative Maint	475,000	62,171	412,829	412,829	0	0	0
910447 2022 Structural Inspection	525,000	497,895	27,105	27,105	0	0	0
910450 2022 Culverts Scoping Pre/Post Eng.	700,000	601,142	98,859	0	98,859	0	0
910453 2022 Drainage Culverts Assessment	349,000	326,358	22,642	0	22,642	0	0
910528 Water Efficiency 2022	150,000	81,424	68,576	0	68,576	0	0
910769 Lemieux Hypo Pump Replacement	250,000	108,312	141,688	0	141,688	0	0
910846 Protective Lead Service Replace 2023	0	0	0	0	0	0	0
910951 Traffic Induced Vibration Remediation	1,000,000	844,827	155,173	155,173	0	0	0
911337 ROPEC Electrical Reliability	0	0	0	0	0	0	0
<b>Infrastructure &amp; Water Service Department Total</b>	<b>351,309,262</b>	<b>336,248,924</b>	<b>15,060,338</b>	<b>2,605,869</b>	<b>11,530,726</b>	<b>162,492</b>	<b>761,253</b>
<b>Ottawa Public Library</b>							
910478 Library Materials Transit Bins -2022	100,000	86,728	13,272	13,272	0	0	0
<b>Ottawa Public Library Total</b>	<b>100,000</b>	<b>86,728</b>	<b>13,272</b>	<b>13,272</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Planning, Real Estate, Economic Development Department</b>							
906558 2012 TRANS Projects	1,000,000	947,481	52,519	36,519	0	0	16,000
907399 2015-2017 Pedestrian Facilities Program	2,664,349	2,663,513	836	836	0	0	0
907807 FEA2020 N5 Sanitary Pumping Station Over	938,650	855,908	82,742	0	0	82,742	0
908239 2016 Transit Corridor Protection	5,240,000	5,240,119	(119)	0	0	(119)	0
908334 CC10 Osgoode to Manotick Link	873,177	872,419	758	758	0	0	0
908551 2017 Transportation Master Plan	700,000	690,976	9,024	9,024	0	0	0
908644 2017 Pedestrian Missing Links Studies	180,000	175,595	4,405	4,405	0	0	0
908919 2019 Public Realm Minor Interventions	697,984	678,000	19,984	19,984	0	0	0
909139 AQCCMP National Disaster Mitagation Prog	35,524	35,524	(0)	(0)	0	0	0
909238 2018 Wards 7 and 11 Sidewalk Projects	422,613	422,280	333	333	0	0	0
909255 Renewable Energy Transition Projects	0	0	0	0	0	0	0
909263 P2-16a Wellington Cycle (Bank-Mackenzie)	221,000	235,174	(14,174)	(7,174)	0	(7,000)	0
909264 P1-12b Mackenzie Cycling (Rideau - Daly)	16,000	15,240	760	760	0	0	0
909467 2019 Cycling Facilities Program	33,974	9,256	24,719	11,619	0	13,100	0

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909597 Cyrville Station to Ogilvie MUP	543,599	416,913	126,686	126,686	0	0	0
909630 Varley Dr. Sidewalk	25,060	24,870	190	190	0	0	0
910045 2021 Surveys & Mapping	320,000	322,981	(2,981)	(750)	(2,231)	0	0
910306 P1-25 Lowertown - New Edinburgh Bikeway	188,000	187,717	283	283	0	0	0
910361 Intersection Design for Bike Projects	2,000	1,341	659	659	0	0	0
<b>Planning, Real Estate, Economic Development Department Total</b>	<b>14,101,930</b>	<b>13,795,307</b>	<b>306,623</b>	<b>204,131</b>	<b>(2,231)</b>	<b>88,723</b>	<b>16,000</b>
<b>Public Works Department</b>							
903601 2010 Richardson & Huntmar TCS	3,151,309	3,151,308	1	1	0	0	0
907238 Landfill Disposal Stage 2 Capping	21,378,600	21,377,823	777	0	777	0	0
907272 2014 Safety Improvement Program	1,323,518	1,323,517	1	1	0	0	0
908049 2016 Safety Improvement Program	998,000	998,000	0	0	0	0	0
908400 2017 LifeCycle Renewal Parking Facilities	1,964,000	1,953,841	10,159	10,159	0	0	0
908907 2017 Barnsdale at Prince of wales	3,973,366	3,973,366	0	0	0	0	0
909221 2018 Barnsdale Road at Rideau Valley Dr.	91,440	91,439	1	1	0	0	0
909222 2018 Conroy Road at Davidson Road	97,953	97,953	0	0	0	0	0
909224 2018 PXO Projects.	362,000	361,999	1	1	0	0	0
909426 LCR - Parking Facilities (2019)	695,000	681,905	13,095	13,095	0	0	0
909437 LCR-Parking Facility Improvements (2019)	825,000	122,399	702,601	702,601	0	0	0
909637 2020 New Traffic Control Devices	158,216	158,215	1	1	0	0	0
909642 2020 LCR Traffic Monitoring System	406,000	406,000	0	0	0	0	0
909645 2020 Pedestrian Crossover Program	500,000	499,999	1	1	0	0	0
909647 2020 Safer Roads Ottawa	336,929	336,929	0	0	0	0	0
909853 On-Street Facility Modification 2020	860,000	527,267	332,733	332,733	0	0	0
909854 LCR - Parking Facility Improvements 2020	575,000	557,249	17,751	17,751	0	0	0
909855 Parking Studies -DC 2020	200,000	166,030	33,970	27,170	0	6,800	0
910004 2021 LCR Traffic Monitoring System	415,000	414,999	1	1	0	0	0
910016 Roads Equipment Replacement (2021)	195,000	195,000	0	0	0	0	0
910017 Ice-Snow Control and RWIS Tech (2021)	300,000	300,000	0	0	0	0	0

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910023 2021 Cycling Safety Program	72,691	72,690	1	1	0	0	0
910024 2021 Safer Roads Ottawa	366,471	366,470	1	1	0	0	0
910214 On-Street Facility Modification (2021)	300,000	242,734	57,266	57,266	0	0	0
910220 Lifecycle Renewal - Parking Facility Imp	200,000	84,516	115,484	115,484	0	0	0
910221 Parking Studies - DC (2021)	345,000	66,741	278,259	221,759	0	56,500	0
910491 2022 Cycling Safety Program	104,089	104,088	1	1	0	0	0
910492 2022 Safer Roads Ottawa	233,448	233,307	141	141	0	0	0
910547 On-Street Facility Modification 2022	100,000	0	100,000	100,000	0	0	0
910549 Parking Studies -DC 2022	150,000	0	150,000	120,000	0	30,000	0
910667 Land purchase	2,772,950	2,746,228	26,722	0	26,722	0	0
910929 2023 Cycling Safety Program	39,492	39,492	0	0	0	0	0
<b>Public Works Department Total</b>	<b>43,490,472</b>	<b>41,651,506</b>	<b>1,838,966</b>	<b>1,718,167</b>	<b>27,499</b>	<b>93,300</b>	<b>0</b>
<b>Recreation, Cultural and Facility Operations Department</b>							
907549 DCA-Joseph Vezina Park Phase II	338,000	321,594	16,406	1,406	0	15,000	0
907935 Sarah McCarthy Park	480,000	466,474	13,526	13,526	0	0	0
908857 Ward 21 Cash-in-lieu 2017	40,000	0	40,000	40,000	0	0	0
909260 Ward 3 Cash-in-Lieu 2018	50,503	17,343	33,160	33,160	0	0	0
909340 Ward 11 Cash-in-lieu 2018	15,000	0	15,000	15,000	0	0	0
909440 Outdoor Pool Security Upgrades 2019	100,000	85,421	14,579	14,579	0	0	0
909830 Outdoor Pool Security Upgrades 2020	100,000	47,587	52,413	52,413	0	0	0
909835 Artifact & Art Coll. Restore & Main 2020	50,000	49,929	71	71	0	0	0
909848 Shenkman Arts Ctre Renewal Fund 2020	40,000	40,252	(252)	(252)	0	0	0
909896 Blackburn Community - Splash Pad	224,999	221,457	3,542	3,542	0	0	0
909971 Medhurst Park - Sports Redevelopment	150,000	116,032	33,968	33,968	0	0	0
910190 Fitness and Program Equipment 2021	250,000	250,000	0	0	0	0	0
910252 Ward 16 Cash-in-lieu 2020	12,500	7,527	4,973	4,973	0	0	0
910273 Kaladar Park - Splash Pad	95,000	81,408	13,592	13,592	0	0	0
910313 Ward 23 Cash-in-lieu 2021	20,000	17,965	2,035	2,035	0	0	0
910347 Vanier Sugar Shack	437,579	437,579	0	0	0	0	0

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910567 Minor Capital Partnership 2022	0	0	0	0	0	0	0
910650 Ward 1 Cash-in-lieu 2021	61,800	36,807	24,993	24,993	0	0	0
910676 St.Luke's Park - Fitness Equipment	118,000	126,445	(8,445)	(8,445)	0	0	0
910679 Silverbirch Volleyball	0	0	0	0	0	0	0
910695 Ward 1 Cash-in-lieu 2022	26,266	21,002	5,264	5,264	0	0	0
910747 Ward 7 Cash-in-lieu 2022	0	0	0	0	0	0	0
911402 Ward 20 Cash-in-lieu 2023	4,070	4,070	0	0	0	0	0
911467 Petrie Island Canoe Club - Land Lease	150,000	150,000	0	0	0	0	0
<b>Recreation, Cultural and Facility Operations Department Total</b>	<b>2,763,717</b>	<b>2,498,891</b>	<b>264,826</b>	<b>249,826</b>	<b>0</b>	<b>15,000</b>	<b>0</b>
<b>Grand Total</b>	<b>571,891,533</b>	<b>554,294,023</b>	<b>17,597,510</b>	<b>4,829,025</b>	<b>11,556,718</b>	<b>434,514</b>	<b>777,253</b>

\*Net authority calculation includes budget adjustments for Council approval reflected in Document #2 and budget adjustments previously processed under delegated authority.