Ottawa Cit	y Council Motions and D	irections Lo	og		
	Last updated: 7 Feb 2025				
Motion Number	Subject	Council Meeting Date	Moved by	Referred to (lead department)	Status update
OCC 2025-50-XX	Ward office space for Ward 24.	29-Jan-2025	Lo	City Clerk	In progress
OCC 2025-50-XX	Environmental scan of municipalities regarding insurance and policies for Member of Council volunteers.	29-Jan-2025	Bradley	City Clerk	In progress
OCC 2025-50-XX	Report to Council on the creation of a Council Administration fund, and associated policies and procedures, for the reimbursement of a Member's legal fees.	29-Jan-2025	Lo	City Clerk	In progress
OCC 2025-50-XX	Staff to align constituency services budgets to median budget comparator identified in MNP document.	29-Jan-2025	Brown	City Clerk	In progress
Direction to Staff	 Review registration and communications procedures related to public delegations. Review the Procedure By-law for potential process changes as part of next governance review. 	29-Jan-2025	Menard	City Clerk	In progress
OCC 2025-50-25	Future Use of Newcomer Reception Centre	29-Jan-2025	Devine	Community and Social Services Department	In progress
OCC2025-50-24	Housing Process - advancing housing projects and decrease application approval times	29-Jan-2025	Leiper	Planning, Development and Building Services	In progress
Direction to Staff	Explore opportunities to expand Ottawa shelter spaces for women veterans and their families based on the Veterans House model	11-Dec-2024	Hill	Community and Social Services Department	In progress
Motion No. 2024 - 48-12	Fair and Sustainable Funding	11-Dec-2024	Gower	Finance and Corporate Services	In progress

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Motion Number	Subject	Council Meeting Date	Moved by	Referred to (lead department)	Status update
Motion No. 2024 - 48-10	Voluntary Contributions	11-Dec-2024	Carr	Finance and Corporate Services	In progress
Motion No. 2024 - 48-14	Public Transit Tax Deduction	11-Dec-2024	Brockington	Finance and Corporate Services	In progress
Direction to Staff	That staff, as part of their ongoing work with the Transit LRFP Working Group, consider the feasibility of developing an Ottawa-specific transit fare elasticity metrics within existing resources, using Ottawa-specific data that could be used as part of determining future fares and report back by the 2027 Draft Budget tabling.	11-Dec-2024	Menard	Finance and Corporate Services	In progress
Motion No. 2024 - 48-13	2025 Capital Closure Process and Sidewalk Renewal	11-Dec-2024	Brockington	Finance and Corporate Services	In progress
Motion No. 2024 - 48-05	Allocation of Reallocated Funds for Park Amenities and Food Security	11-Dec-2024	Dudas	Finance and Corporate Services	In progress
Motion No. 2024 - 48-06	Allocation of Reallocated Funds for Washroom Enhancements	11-Dec-2024	Menard	Finance and Corporate Services	In progress
Motion No. 2024 - 48-07	Transit Fare Adjustments and Strategic Review	11-Dec-2024	Tierney	Finance and Corporate Services	In progress
Direction to Staff	That, as part of Staffs planned 2026 Budget workplan and continued implementation of budget enhancements including enhanced public consultation and public engagement, staff be directed	11-Dec-2024	Menard	Finance and Corporate Services	In progress
Motion No. 2024 - 48-18	Acquisition of property at 5689 Ferry Road - Amendment to the Terms of Reference of the Agriculture and Rural Affairs Committee	11-Dec-2024	Kelly	City Clerk	In progress
Direction to Staff	EDIB Departmental Alignment	11-Dec-2024	King	CSSD	In progress

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Motion Number	Subject	Council Meeting Date	Moved by	Referred to (lead department)	Status update
Direction to Staff	As Transit services staff procure and test software for OnDemand Transit, they should fully investigate options to leverage the software, or source new/existing software, to enhance booking options for Para Transpo, and work to ensure that this technology allows for service improvements, such as same- day bookings.	13-Nov-2024	Dudas	Transit Services	In progress
Direction to Staff	That staff be directed to monitor the use of Minor Rezoning applications, with specific regard for those in R4/N3 areas within the Evolving Neighbourhood Overlay (ENO), and report back to Committee on their usage after 6 months of the new Zoning By-law being in effect.	13-Nov-2024	Leiper	Planning, Development and Building Services	In progress

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Motion Number	Subject	Council Meeting Date	Moved by	Referred to (lead department)	Status update
Motion No. 2024-41- 02	That Council endorses the objectives of the Fairness for Ottawa campaign and will work together to advocate for Ottawa's fair share of funding from other levels of government; and That the Mayor work with the LRFP Transit Working Group, the Chair and Vice Chair of Transit Commission, Councillor Tierney as the Council Member on FCM Board, and Councillor Brockington as the Council Member on AMO Board, to advise and promote the objectives of the campaign, and help staff identify opportunities to communicate the objectives of the campaign to the public and to federal and provincial partners; and the Mayor and the City Manager be directed to continue to engage with their	4-Sep-2024	Dudas	City Manager	In progress
Motion No. 2024 -37- 04	Council direct staff to give due consideration to affordability determined through approval of the asset management plans and long range financial plans in future update of the City's Hydro Burial Policy.	29-May-2024	Menard		In progress
Motion No. 2024-37- 08	Enhance the City's relationship with the Bytown Fire Brigade and identify opportunities for supporting their community work	29-May-2024	Hubley	City Clerk & Recreation, Cultural, and Facility Services	In progress

Ottawa Cit	y Council Motions and D	irections Lo	og		
	Last updated: 7 Feb 2025				
Motion Number	Subject	Council Meeting Date	Moved by	Referred to (lead department)	Status update
Direction to Staff	 2024 Provisional DCs Background Studies and By laws - That staff be directed to provide the following in advance of or alongside the next Comprehensive Review of the DC By-law: A comparison of Ottawa's DC rates to Toronto, Hamilton, London, and Barrie in relation to DC service categories that we charge for and those which we do not; DC service categories as a percentage of overall DC costs; Service area boundaries and rates for DC service categories across those boundaries; Benefit to existing component of growth projects and services; and Historical (or planned) levels of service for different services. 	15-May-2024	Menard	Planning, Development and Building Services	In progress
Direction to Staff	That staff be directed to review the DC rate for unserviced Steel-framed Buildings with Fabric Roofs (within the rural area) and report back as part of the next DC By- law review following the approval of the updated Infrastructure Master Plan.	15-May-2024	Plante	Planning	In progress
Direction to Staff	2024 Provisional DCs Background Studies and By laws - That staff be directed to consider the Vanier area when determining the location of this new Community Center in the Central Area	15-May-2024	Hill	Planning, Development and Building Services	In progress
Motion ACS2024- OCC-CCS-0035	Affordable Housing Acquisition / Preservation Fund	17-Apr-2024	Plante	Strategic Initiatives	In progress

Ottawa City Council Motions and Directions Log					
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Motion Number	Subject	Council Meeting Date	Moved by	Referred to (lead department)	Status update
Direction to Staff	Lansdowne 2.0 Procurement Options Analysis and Recommendations - That staff be directed to make the final report on the Lansdowne 2.0 project public and available to Members of Council as early as operationally feasible while respecting the bid process, ideally 30 days prior to the date which the item is to be voted on by Council	17-Apr-2024	Lo	Planning, Development and Building Services	In progress
Direction to Staff	Lansdowne 2.0 Procurement Options Analysis and Recommendations - That staff be directed to inform Council as soon as operationally feasible should any circumstance arise that was not contemplated in the staff report such that it results in a material change to any Council-approved direction or decision on the Lansdowne 2.0 project as approved, and ensure any changes to Council's assumptions are specifically highlighted in the final staff report and in briefings to take place when the final report is released.	17-Apr-2024	Lo	Planning, Development and Building Services	In progress

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Motion Number	Subject	Council Meeting Date	Moved by	Referred to (lead department)	Status update
Motion No. 2024 - 34-05 & Direction to Staff	Private Laneway Plows - Staff perform a municipal scan to determine if public partnerships involving private laneway clearing vehicles complementing municipal plows have been explored/ complete an internal review of the operational feasibility and legal permissibility of integrating such a service into the City's established Maintenance Quality Standards and current operational practices and report back to Joint meeting of Transporation Committee and ARAC.	17-Apr-2024	Brown	Public Works	In progress
Motion No. 2024 - 33-03	Economic Development Action Plan - That staff in Economic Development Leverage the Orléans Corridor Secondary Plan and the Orléans Integrated Community Improvement Plan (CIP) to advance economic opportunity and activity in Orléans on a priority basis and Collaborate with stakeholders, including the Heart of Orléans Business Improvement Area, to identify economic development actions aimed at attracting investment and employment to the area.	3-Apr-2024	Luloff	Strategic Initiatives	In progress
Motion No.2024 - 33- 06	Community impact considerations prior to allocating HAF funding	3-Apr-2024	Brockington	Strategic Initiatives	In progress

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Motion Number	Last updated: 7 Feb 2025 Subject	Council Meeting Date	Moved by	Referred to (lead department)	Status update
Motion No. 2024 - 32-11	230 Queen Street Lease for Transitional Housing - City Council direct Corporate Real Estate Office (CREO) staff to report back on the delegated actions of this motion as part of its semi-annual reporting of all CREO delegated actions to the Finance and Corporate Services Committee.	6-Mar-2024	Troster	Strategic Initiatives	In progress
Motion No. 2024 - 30-07	Ditch Alteration and Maintenance Sponsors Group	7-Feb-2024	Kitts	Public Works	In progress
Motion No. 2023-28- 10	That staff expand the ASE Program with the priority goal of increasing funding allocations toward the City's Pedestrian PXO and New Traffic Control Signal programs and review the Road Safety Action Plan and bring forward any changes required	6-Dec-2023	Luloff	Public Works	In progress

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Motion Number	Subject	Council Meeting Date	Moved by	Referred to (lead department)	Status update
Motion No. 2023-28- 14	City to nitiate a collaborative approach to renewal of the public and private open space along Centrum Boulevard ie look at opportunities to renew and refresh Centrum Boulevard in the short term while also planning a long-term strategy to revitalize Centrum Boulevard in collaboration with the stakeholders named above.	6-Dec-2023	Luloff	Planning, Real Estate and Economic Development?	In progress
Motion No. 2023-28- 16	Review and Update of the Downtown Ottawa Urban Design Strategy be prioritized within the existing 2024 Public Realm Intervention Capital Account budget and a minimum of two pilot projects in Centretown, with associated public engagement.	6-Dec-2023	Troster	Planning, Real Estate and Economic Development	In progress
Motion No. 2023-28- 17	Staff prioritization framework to guide disbursements associated with Climate Change Master Plan) including a focus on 1) flood resilience, 2) corporate building retrofits and energy conservation, 3) urban forest management 4) electrifying city owned vehicles, tools and equipment, including EV infrastructure, 5) extreme weather preparedness and response & report back to Committee	6-Dec-2023	Hill	Planning, Real Estate and Economic Development	In progress
Direction to Staff	Staff work to expand no-charge transit passes to Physical Distancing Centre Clients	6-Dec-2023	Carr	Transit Services	In progress

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Motion Number	Subject	Council Meeting Date	Moved by	Referred to (lead department)	Status update
Direction to Staff	That staff be directed to review the feasibility of a mental health staffing resource to support Fire Services on a temporary basis in 2024 and to report back during the 2025 budget with a plan to staff on a permanent basis.	6-Dec-2023	Hill	Emergency and Protective Services	In progress
	Transit Long Range Financial Plan - (Motion No. FCSC 2023-09-06 was then put to Council as amended by Motion No. 2023-27-05)	22-Nov-2023	G. Gower	Finance and Corporate Services	In progress
Motion No. 2023 - 27-15	Winter Respite Centres	22-Nov-2023	L. Dudas	Community and Social Services Department	In progress
	Sprung Shelters - or other semi- permanent facility options	22-Nov-2023	S. Plante	Community and Social Services Department	In progress
Motion No Motion No. 2023 - 25-28	Lansdowne - Explore with Parks Canada and NCC Boat launch access to Lansdowne Park and PXO at QED and Princess Patricia Way	8-Nov-2023	S. Menard	Planning, Real Estate and Economic Development Department	In progress
Motion No. 2023 - 23-03	City response to Flooding Events	25-Oct-2023	M. Carr	Infrastructure and Water Services Department	In progress

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Motion Number	Subject	Council Meeting Date	Moved by	Referred to (lead department)	Status update
Motion: Agenda item 16.5	To analyze the structural factors preventing emergency shelter stays for achieving stays of less than 30-days and report back to Council before the Long Range Financial Plan is tabled so that it informs the latter and ultimately informs Budget 2024.	23-Aug-2023	S. Plante	Community and Social Services Department	In progress

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Motion Number	Subject	Council Meeting Date	Moved by	Referred to (lead department)	Status update
Direction	That staff report back to Council via memo by the end of Q2 of 2024, in advance of 2025 Budget discussions, on the status of funding requests/or funds received from other sources or levels of government that would be used to fund the Crisis Response Pilot project.	12-Jul-2023	J. Bradley	Community and Social Services Department	In progress
Direction	That Community and Social Services Staff work with Planning, Real Estate, and Economic Development to align the terms related to affordable housing and develop a lexicon of these terms.		Carr	Community and Social Services Department	In progress

	y Council Motions and D Last updated: 7 Feb 2025		Ĭ		
Motion Number	Subject	Council Meeting Date	Moved by	Referred to (lead department)	Status update
2023 -18-09	That the GM of Planning, Real Estate and Economic Development, in consultation with other General Managers, explore the feasibility of establishing an environmental and climate change interdepartmental working group and that staff provide an update by way of a meo Council by Q4 2023, including resource	12-Jul-2023	S. Menard	Planning, Real Estate and Economic Development	In progress
Direction to Staff	That staff provide an interim update memo to Members of Council and the public on the consultations to date on Lansdowne 2.0 as soon as is operationally feasible and no later than	28-Jun-2023	S. Menard	Planning, Real Estate and Economic Development	In progress
2023-12-11	That staff review the Parkland Dedication By-law re transition clauses for rural building permits outside of Villages prior to the new By-law coming into force and report back to the Agriculture and Rural Affairs Committee	14-Jun-2023	C. Kelly	Recreation, Cultural and Facilities Services	In progress
2023-16-03	Bill 109 Implementation Phase 2 - That staff review the feasibility of providing applicants with Ward specific information in preparing an application; and report back on the feasibility of amending the pre-consultation process in Q4 of 2023.	14-Jun-2023	R. King	Planning, Real Estate and Economic Development	In progress
2023-16-11	Curbside Waste Diversion Policy - review and report back to Committee and Council on diversion options including the possibility of introducing clear plastic bags and an organics ban as part of the proposed full program review in 2027	14-Jun-2023	S. Menard	Public Works	In Progress

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Motion Number	Subject	Council Meeting Date	Moved by	Referred to (lead department)	Status update
2023-14-02	High Performance Development Standards - That staff to bring forward an updated report to Committee following the release of the Ontario government's guidance on this issue, with recommendations for revised phasing timelines, resource requirements and associated amendments to the Site Plan Control By-law by no later than Q1 2024	10-May-2023	Hill	Strategic Initiatives	In progress
OCC 2023-13-08	Staff investigate affordability to fund major transporation infrastucture projects in areas of rapid growth, the next DC Background study and DC Bylaw Update reflect the projects and programs that support TMP, that the City explore policy changes that ensure future front-ending payments align with and restricted to the amount of revenue collected within the benefitting area define by staff.	26-Apr-2023	Kitts	Planning, Real Estate and Economic Development	In progress
OCC 2023-13-04	Staff include consideration of insuced demand and GHG emissions in the next phase of the TMP, and staff consider induced demand only to Areas A,B,C.	26-Apr-2023	Menard	Planning, Real Estate and Economic Development	In progress
OCC2023-12-03	Staff review of potential changes to exemption 82(7) of the Tree Protection By- law 2020-340	12-Apr-2023	Kavanagh	Planning, Real Estate and Economic Development	In progress

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Motion Number	Subject	Council Meeting Date	Moved by	Referred to (lead department)	Status update
OCC 2023 - 07-07 (as amended by Committee)	Staff to review Toronto's "Minimum Backup Power Guidelines for Multi-Unit Residential Buildings: Voluntary Performance Standards for Existing and New Buildings"	22-Feb-2023	S. Devine	Planning, Real Estate and Economic Development	In progress
OCC 2022-04/16	Rural Summit	14-Dec-2022	C. Kelly	Planning, Real Estate and Economic Development	In progress
OCC-2022-03/09	Transit Commission Engagement with Management and Union Representatives	7-Dec-2022	R. Brockington	Transit Services	In progress
OCC-2022-02/04	Bill 23 More Homes Built Faster Act, 2022	30-Nov-2022	J. Leiper	Planning, Real Estate and Economic Development	In progress
OCC 2022 80/6	Ditch Alteration Policy - Sponsors Group	6-Jul-2022	C. Kitts	Planning, Real Estate and Economic Development	In progress
OCC 2022 80/9	Future Land Use study - Review of Adjacent Sites (ACS2022-PIE-PS-0070)	6-Jul-2022	D. Deans	Planning, Real Estate and Economic Development	In progress

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Motion Number	Subject	Council Meeting Date	Moved by	Referred to (lead department)	Status update
OCC 2022 79/5	Affordable Housing Capital Strategy and Update	22-Jun-2022	M. Fleury	Strategic Initiatives	In progress
OCC 2022 79/9	Back-up generators	22-Jun-2022	K. Egli	Planning, Real Estate and Economic Development	In progress
OCC 2022 79/15	Country Hill Estates Subdivision (rezoning park block)	22-Jun-2022	G. Darouze	Planning, Real Estate and Economic Development	In progress

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Motion Number	Subject	Council Meeting Date	Moved by	Referred to (lead department)	Status update
OCC 2022 79/23	Byward Market Public Realm - partnership with Ottawa Markets for patio	22-Jun-2022	M. Fleury	Planning, Real Estate and Economic Development	In progress
OCC 2021 62/7	Review of investigation, design, construction, approvals of development on sensitive marine clays	27-Oct-2021	C. Kitts	Planning, Real Estate and Economic Development	In progress
OCC 2021 62/8	Review and develop metrics to measure intensification, tree canopy, access to green space at sub-transect level.	27-Oct-2021	R. Brockington	Planning, Real Estate and Economic Development	In progress
OCC 2021 62/10	Five year review of pop. growth and staff recomendations to council regarding industrial and logistics lands at highway interchanges.	27-Oct-2021	J. Harder	Planning, Real Estate and Economic Development	In progress
	New Official plan [m16.1] - Review e- commerce/transhipment industry.	27-Oct-2021	Joint PC/ARAC	Planning, Real Estate and Economic Development	in progress
New Official plan [m3.2] - Work with federal/provincial partners on developing a three-government-level funding plan for Byward Market 200.	27-Oct-2021	Joint PC/ARAC	PDBS	In progress	
	New Official plan [m36.1] - mitigation mesures incentives. Align with communjity inprovment plan + high performance development standard.	27-Oct-2021	Joint PC/ARAC	Strategic Initiatives	In progress

	y Council Motions and D Last updated: 7 Feb 2025				
Motion Number	Subject	Council Meeting Date	Moved by	Referred to (lead department)	Status update
	New Official Plan [m81.1] - Staff develop a "digital twin" geospacial model to support city building initiatives with new zoning by-law.	27-Oct-2021	Joint PC/ARAC	Planning, Real Estate and Economic Development	In progress
	New Official Plan [m33.1] - Regarding front yard setbacks to ensure Staff have reviewed with other city departments to ensure tree planing on private property can be accommodated.	27-Oct-2021	Joint PC/ARAC	Planning, Real Estate and Economic Development	In progress
	New Official plan [m7.2] staff to review explantion of boundaries for montreal road secondary plan to include all of	27-Oct-2021	Joint PC/ARAC	Planning, Real Estate and Economic Development	In progress
	New Official plan [m88.1] - Staff to prepare Terms of Reference, staff	27-Oct-2021	Joint PC/ARAC	Planning, Real Estate and Economic Development	In progress
	New Official plan [m68.2] - Planning staff to include a new secondary plan planning process for st. Laurent boul. North + Hemlock rd/Beechwood ave.	27-Oct-2021	Joint PC/ARAC	Planning, Real Estate and Economic Development	In progress
	New Official plan [m55.2] - Staff to develop a framework to establish municipal objectives for clarity on redevelopment/development objectives when land is no longer needed for intended public purpose.	27-Oct-2021	Joint PC/ARAC	Strategic Initiatives	In progress

	y Council Motions and C Last updated: 7 Feb 2025				
Motion Number	Subject	Council Meeting Date	Moved by	Referred to (lead department)	Status update
	New Official plan [m42.3] - staff to develop new policies to allow consideration of relocation of unbuilt country lot subdivisions from remote to lands that do not abut villages.	27-Oct-2021	Joint PC/ARAC	Planning, Real Estate and Economic Development	In progress
OCC 2021 61/7	Transit Services staff to enter into discussion with ottawa hospital for a fare strategy similar to UPass.	13-Oct-2021	M. Fleury	Transit Services Department	In progress
OCC 2021 61/9	Committee recommendations be ammended to add: 1) Traffic Services undertake public consultation with residents in spring 2024 and 2) Traffic Services report back to council	13-Oct-2021	A. Hubley	Public Works	In progress
OCC 2021 59/6	Staff to review the Herongate development memorandum of understanding.	8-Sep-2021	R. Brockington	Planning, Real Estate and Economic Development	In progress
OCC 2021 59/8	Establish a second memorandum of understanding for Herongate.	8-Sep-2021	T. Kavanagh	Planning, Real Estate and Economic Development	In progress
Direction to Staff	Staff to include a requirment for applicants to provide information on protection of wildlife and fauna on lands.	10-Feb-2021	K. Egli	Planning, Real Estate and Economic Development	In progress
Direction to Staff	Staff to bring memorandum in April 2021 on status of downtown wayfinding strategy.	27-Jan-2021	S. Menard	Planning, Real Estate and Economic Development	In progress

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Motion Number	Subject	Council Meeting Date	Moved by	Referred to (lead department)	Status update
Direction to Staff	PRED staff to review minimum front yard and side yard setbacks.	27-Jan-2021	C.A. Meehan	Planning, Real Estate and Economic Development	In progress
ACS2020-OCC- ENV-0008	Divestment from Fossil Fuels and Increase in Sustainable Assets	9-Dec-2020	Menard	Finance and Corporate Services	In progress
OCC 2020 44/8	Council to establish a Rental Replacement program for residents facing relocation because of LRT project. Council to allocate funds for this program.	25-Nov-2020	C. McKenney	Planning, Real Estate and Economic Development	In progress
OCC 2020 44/7	Staff in Transportation Services, Housing Services, and Planning, Infrastructure and Economic Development to re-initiate the Interdepartmental Task Force on Affordable Housing to explore opportunities for affordable housing in close proximity (600m) to Light Rail Transit (LRT) and Bus Rapid Transit (BRT) stations associated with Stage 3 LRT.	25-Nov-2020	M. Fleury	Transit Services	In progress

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Motion Number	Subject	Council Meeting Date	Moved by	Referred to (lead department)	Status update
OCC 2020 44/18	Renovictions - staff to prepare a report for consideration by committee and council that would outline all the municipal tools available to prevent loss of affordable rental units.	25-Nov-2020	M. Fleury	Planning, Real Estate and Economic Development	In progress
Direction to Staff	Staff to encourage the use of front balconies or French balconies in site plan discussions with new R4 buildings, to apply "landscaping first" approach.	23-Sep-2020	J. Leiper	Planning, Real Estate and Economic Development	In progress
Direction to Staff	Waller Mall Maintenance and Security agreement	13-May-2020	M. Fleury	Strategic Initiatives	In progress
OCC 2019 25/11	Community Enviromental Projects Grant Program (CEPGP) - PRED staff to review and advise FEDCO opportunities to increase program budget in 2021.	11-Dec-2019	S. Menard	Planning, Real Estate and Economic Development	In progress
OCC 2019 20/8	Ottawa Stadium - Staff to work with interested members of council, local and	25-Sep-2019	L. Dudas	Planning, Real Estate and Economic Development	in progress
OCC 2019 20/8	Ottawa Stadium - Review of 300 Coventry road as a potential site for redevelopment as a transit oriented development to assist in the community visions of the Ottawa stadium.	25-Sep-2019	R. King	Planning, Real Estate and Economic Development	in progress
	Staff to include transportation equity measures in the workplan of the TMP update and city will establish a working group with community members to develop equity measures.	12-Jun-2019	G. Gower	Planning, Real Estate and Economic Development	In progress

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Motion Number	Subject	Council Meeting Date	Moved by	Referred to (lead department)	Status update
OCC 2019 10/7	Underground wiring policy update - staff to review the policy regarding Hydro Ottawa's favouring of undergrouding in selected circumstances.	27-Mar-2019		Planning, Real Estate and Economic Development	In progress