# Staff Stabilization Update – Q4 2024 & Q1 2025

Human Resources Committee

May 6, 2025



#### Agenda

- Progress
- Ongoing and Planned Progress
- Key Risks and Issues
- Questions

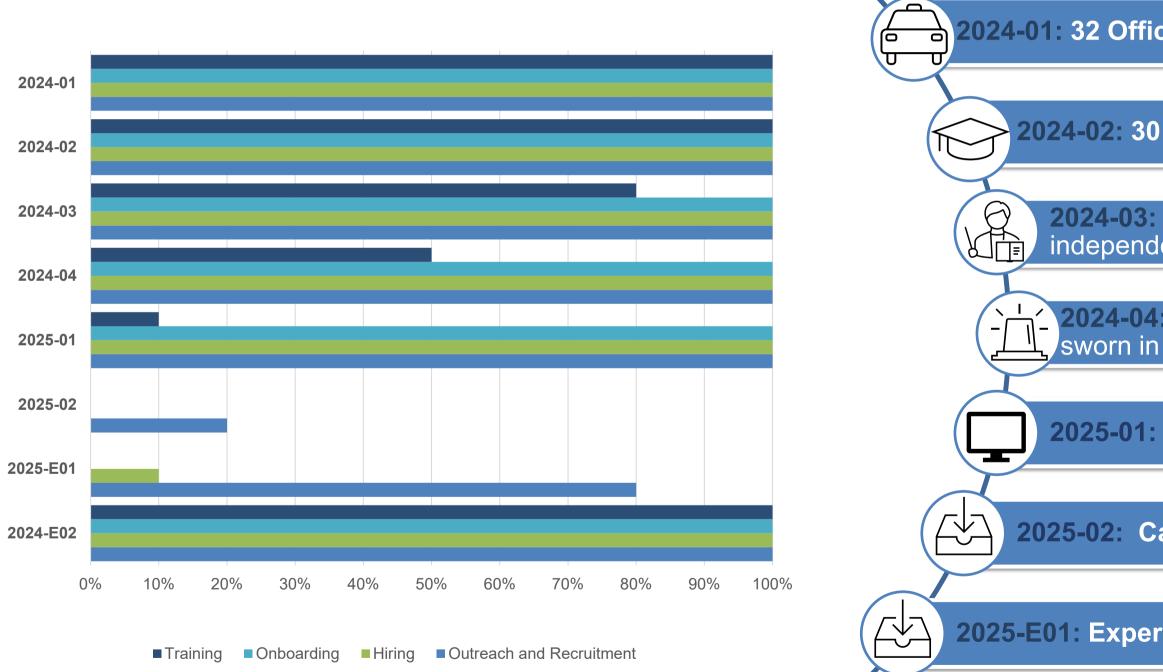








#### In 2024 the OPS hired and trained ~134 sworn members and ~50 civilian members





2024-01: 32 Officers continue on independent patrol until August

2024-02: 30 Officers transitioned to independent patrol in March

**2024-03: 36 Officers** have started with their FTO and transition to independent patrol in June

**2024-04: 31 candidates** finished at OPC in March and will soon be sworn in

2025-01: 34 candidates have been hired and are at OPC

**2025-02:** Candidates are being hired and will begin at OPC in June

**2025-E01: Experienced Officers** are being hired and will begin in May



#### Ongoing and Planned Progress

Sworn Hiring	Forecasted Hiring Requirements		Q1 Foreca st	Q2 Foreca st	Q3 Forecast	Q4 Forecast	Hiring Requirements	Hiring Plan
	Original							
Position Change		1						
Strategic Growth	22		5	5	6	6	22	
Staffing Changes								
Complement (overage) / underage from 2024	(38)		(10)	(10)	(9)	(9)	(38)	
Retirements	70		25	25	15	5	70	
Resignations	15		4	6	3	2	15	
Grant funding	34		9	9	8	8	34	
Staffing Stabilization - (Mat leave funding)	12		3	3	3	3	12	
Staffing Stabilization - WSIB Vacated	23		6	6	6	5	23	
Other *	5		2	1	1	1	5	
Complement carry-over to 2026	22				10	12	22	
Total	165		44	45	43	33	165	165

\*Includes transfers to long term vacated positions (LTV), deaths, involuntary terminations and conversions to civilian.

Complement Carry-Over is based on forecasted retirements and 2025 strategic growth positions.



Civilian Hiring	Forecasted Hiring Requirements				
Position Change					
Growth	28				
Federal / Provincial Funded	23				
Staffing Changes					
Complement (overage) / underage	7				
from 2024	/				
Retirements	30				
Resignations	12				
Staffing Stabilization - WSIB Vacated	2				
Other	5				
Total	107				



## **Ongoing and Planned Progress**

#### **Civilian Hiring Plan:**

#### 2025 Q2 (11)

- Cybersecurity Analyst
- DRP Project Support Coordinator
- Manager, Strategic Portfolio Management
- OSINT Parliamentary District
- S/Cst Training Coordinator
- Senior Advisor CHRO
- Senior Project Manager (3)
- Stable Manager
- District Community Intake Relations Specialist
- QA Specialist [potential Q3]



- 2025 Q3 (11) HR Advisor • HR Marketing Specialist Manager, Background Investigations Manager, Media Relations PSU Admin • EBP Core Team (5) [potential Q2] S/Cst Drug Intake



### **Ongoing and Planned Progress**

- Hiring and training of ~165 sworn members, and ~80 civilian members
- Continued updating to the Outreach and Recruitment Strategy in tandem with Shout Media
- Continued project monitoring and reporting to Senior Leadership and the Board





### Key Risks and Issues

- Continuation of funding
- Space and trainer capacity at PDC
- Diversity of sworn and civilian candidates
- Quantity and quality of sworn and civilian candidates
- Seat availability at OPC











Questions

