

**City of Ottawa**  
**Tax and Rate Departmental Budget Adjustments (BAs) Requiring Council Approval (\$)**

BA#	Description	Expenditure Authority Increase / (Decrease)	Funding (Increase) / Decrease						Explanation
			Revenue	Gas Tax	Tax Supported & Other Reserves	Rate Supported Reserves	Development Charges	Debt	
	<b>Expenditure/Funding Adjustments:</b>								
1	910588 Paramedic Vehicles & Equipment (2022) 911187 Paramedic Vehicles & Equipment (2024)	(99,881) 99,881	0 0	0 0	14,483 42,791	0 0	85,398 (142,672)	0 0	Emergency and Protective Services Department (EPSD) - To close 910588 and return funding to source. Funds to be applied to 911187 Paramedic Vehicles and Equipment (2024), in order to facilitate procurement of outstanding growth vehicles.
2	909119 By-law Field Technology Systems	850,000	0	0	(850,000)	0	0	0	EPSD - By-law & Regulatory Service (BLRS) is requesting \$850,000 to fund the implementation of an online business licensing software. BLRS need to transition to the new software to allow external businesses to renew their business licenses online and reduce manual processing of business licenses. IT services requires additional funding to complete the project. The City committed to providing this function in the Corporate Strategic Plan.
3	910589 Paramedic Defibrillator Replacement (2022) 910970 Paramedic Defibrillator Replacement (2023) 911188 Paramedic Defibrillator Replacement 24-26	(3,339,320) (1,250,000) 4,589,320	0 0 0	0 0 0	3,339,320 1,250,000 (4,589,320)	0 0 0	0 0 0	0 0 0	EPSD - To consolidate Defibrillator Replacement projects to facilitate procurement of defibrillators in 2025.
4	908895 Fire Station Alerting & Paging System Upgrade	2,500,000	0	0	(2,500,000)	0	0	0	EPSD - Funding request to replace the current Fire Station Alerting whose hardware is unsupported by the manufacturer and replacement parts can no longer be procured. This system is used to notify firefighters of emergency 9-1-1 calls in all career and composite fire stations and is integral to the effective and timely response of personnel to emergency calls. Without additional funding, Fire Services risks reverting to manual alerting, compromising response times and public safety. The new system is expected to be operational by Q1 2026, with funds required by Q3 2025. The initial project budget was approved in 2019, and included both Paging and Fire Station Alerting (FSA). The Paging portion of the project was completed in 2023.
5	910513 Emergency Operations Eqpt Replacement (2022) 910978 Emergency Operations Eqpt Replace 2023 909832 Emergency Operations Centre Upgrade	(100,000) (50,000) 150,000	0 0 0	0 0 0	100,000 50,000 (150,000)	0 0 0	0 0 0	0 0 0	EPSD - Transfer budgets from Emergency Operations Equipment projects to fund Emergency Operations Centre upgrade which will begin in 2025.
6	911206 IMCMS Equipment (24-26) 910072 IMCMS Equipment (2021) 910511 IMCMS Equipment (2022) 910976 IMCMS Equipment 2023	150,000 (50,000) (50,000) (50,000)	0 0 0 0	0 0 0 0	(150,000) 50,000 50,000 50,000	0 0 0 0	0 0 0 0	0 0 0 0	EPSD - To consolidate Public Safety Systems Equipment budgets to facilitate financial management and implementation of the Corporate Radio Transition Project to transition 7,000 users across various City services and external agencies to newer and more advanced radio technology.
7	911377 ITS Managed - 24-26 909008 Automated Employee Scheduling System	675,000 (225,000)	0 0	0 0	(675,000) 225,000	0 0	0 0	0 0	Finance and Corporate Services Department (FCSD) and Ottawa Public Library (OPL) - Additional funding required to support the implementation of the Workforce Strategy, a corporate scheduling tool designed to enhance agility and adaptability, reduce time and resources used, minimize duplication, thus reducing future operating costs. Additional funding provided by: \$450K from closures and \$225K from 909008.
8	911530 Lifecycle Renewal Fleet - 2025 911378 Lifecycle Renewal Fleet - 2024	600,000 300,000	0 0	0 0	(600,000) (300,000)	0 0	0 0	0 0	FCSD - To support the increased cost of 9 Ladder trucks for Fire Services. The additional funding is due to the increase in US exchange and cost of materials.

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9	910093 2021 Guiderail Renewal	(91,000)	0	0	91,000	0	0	0	Infrastructure and Water Service Department (IWSD) - To fund emergency repairs that were required as a result of tropical storm Debby.
	910758 2024 IWSD Emergency Repairs (Debby)	600,000	0	0	(360,000)	(240,000)	0	0	
	910089 2021 Integrated Scoping Pre/Post Eng	(269,000)	0	0	269,000	0	0	0	
	909708 2020 Drainage Culverts - Site-Specific	(240,000)	0	0	0	240,000	0	0	
10	910909 2023 New Vehicles WWC Remotes	350,000	0	0	0	(350,000)	0	0	IWSD - Funding required to fit-up 14 new wastewater collection vehicles.
	908368 WWC PS Gas Monitoring Rehab & Upgrade	(350,000)	0	0	0	350,000	0	0	
11	911119 Transit Structures - LRT2 Delivered	370,000	0	0	0	0	0	(370,000)	IWSD - Funding required for repairs of Transit Structures completed by LRT2. (Transit Debt net zero budget impact)
	910875 2023 Transit Roads	(370,000)	0	0	0	0	0	370,000	
12	911302 24-26 Minor Sidewalk Repairs	1,000,000	0	0	(1,000,000)	0	0	0	IWSD - To add an additional \$1M to the Minor Sidewalk program as per Councillor Motion# 2024-48-13 on Dec 11, 2024.
	910169 Energy Management & Invest. Strategy 2021	(986,000)	0	0	986,000	0	0	0	
	910866 2023 Structural Inspection	(14,000)	0	0	14,000	0	0	0	
13	911339 24-26 Stormwater Mgt: Rehab&Enviro Compl	410,000	0	0	0	(410,000)	0	0	IWSD - Additional funding required for upcoming stormwater pond maintenance projects.
	909709 2020 Drainage Culverts - CW	(410,000)	0	0	0	410,000	0	0	
14	911358 24-26 Regulatory Structural Inspect. TWY	450,000	0	0	(450,000)	0	0	0	IWSD - To fund costs incurred for emergency repairs at St Laurent Station.
	910875 2023 Transit Roads	(450,000)	0	0	450,000	0	0	0	
15	909898 Biltmore Extension Municipal Drain	350,000	(57,400)	0	0	(292,600)	0	0	IWSD - To refinance and add required stormwater funding to Municipal Drain accounts to reflect the current City/Land Owner responsibility.
	907395 Municipal Drain Improve & Construct 2015	39,813	151,432	0	0	(191,245)	0	0	
	911341 24-26 Municipal Drain Improvements	500,000	0	0	0	(500,000)	0	0	
	906194 Municipal Drain Improvements	0	154,341	0	0	(154,341)	0	0	
	909171 Thomas Gamble Municipal Drain	5,000	0	0	0	(5,000)	0	0	
	911835 Bear River Municipal Drain	188,750	0	0	0	(188,750)	0	0	
	909709 2020 Drainage Culverts - CW	(1,331,936)	0	0	0	1,331,936	0	0	
16	908649 PTIF-Advanced Renewal Proj-LRT Stage2-32	(1,465,659)	1,663,795	0	(198,135)	0	0	0	IWSD - To refinance PTIF Debt and align funding to actual costs. Net Debt impact: (107) City Wide Debt = \$0 225,989 Transit Debt = \$0 600,000 PTIF City Wide Debt decreased by \$1,408,713 (21,582) Water Debt decreased by \$16,017 (8,600) PTIF Transit Debt decreased by \$555,185
	908652 PTIF-Park & Ride Lot Improvements (013)	(415,285)	207,650	0	(292,365)	0	0	500,000	
	908654 PTIF-Transitway Resurfacing (022)	(2)	109	0	0	0	0	(107)	
	908672 PTIF-Richmond Rd-Sidewalk Reconstruct-43	(349,468)	0	0	69,894	51,546	2,039	225,989	
	908712 PTIF-Manotick Pathway (Main St-River Rd)	(726,287)	363,331	0	(237,044)	0	0	600,000	
	908713 PTIF-Multi-Use Pathway Renewal (057)	(0)	21,582	0	0	0	0	(21,582)	
	908714 PTIF-Sidewalk Renewal (058)	(1)	8,601	0	0	0	0	(8,600)	
	910875 2023 Transit Roads	(285,292)	0	0	230,000	0	0	55,292	
	910850 2023 Preservation - CW	(91,842)	0	0	91,842	0	0	0	
	908584 Airport Pkwy NB Walkley Ramp Twin Culvert	(228,526)	0	0	145,203	0	0	83,323	
	908956 Booth St Bridge [017030]	(545,600)	0	0	0	0	0	545,600	
	910876 2023 Pavement Imp - Transit	(190,607)	0	0	190,607	0	0	0	
17	910914 Sewage Pumping Station Rehab Prog 2023	1,000,000	0	0	0	(1,000,000)	0	0	IWSD - Additional funding required for wet well replacement at Briar Ridge pump station.
	910079 2021 Sewer Trenchless Rehab	(1,000,000)	0	0	0	1,000,000	0	0	
18	909671 2020 Infrastructure Master Plan (Water)	123,000	0	0	0	(109,900)	(13,100)	0	IWSD - Consolidate funds to facilitate closure of the 2018 account.
	909134 2018 Infrastructure Master Plan (Water)	(123,000)	0	0	0	109,900	13,100	0	

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19	909678 2020 Buildings-Parks & Rec	(300,000)	0	0	300,000	0	0	0	IWSD - The excess funds available in the internal orders (IOs) are being returned to source. (City Wide Debt decreased by \$80,000)
	909689 2020 Accessibility - Parks & Rec	(150,000)	0	0	150,000	0	0	0	
	910041 2021 Buildings-Long Term Care	(300,000)	0	0	300,000	0	0	0	
	910042 2021 Buildings-Parks & Rec	(120,000)	0	0	120,000	0	0	0	
	910090 2021 Road Resurfacing - CW	(200,000)	0	0	195,000	5,000	0	0	
	910422 2022 Integrated Scoping Pre/Post Eng	(800,000)	0	0	0	720,000	0	80,000	
	910423 2022 Road Resurfacing - CW	(185,000)	0	0	174,000	11,000	0	0	
	909376 2019 Sewer Repairs / Improvements	(180,000)	0	0	0	180,000	0	0	
	910079 2021 Sewer Trenchless Rehab	(2,100,000)	0	0	0	2,100,000	0	0	
	910439 2022 Sewer Repairs / Improvements	(200,000)	0	0	0	200,000	0	0	
	909750 Storm and Surface Water Rehabilitation	(155,000)	0	0	0	155,000	0	0	
	910086 2021 Storm and Surface Water Rehabilitation	(2,000,000)	0	0	0	2,000,000	0	0	
	909709 2020 Drainage Culverts - CW	(3,558,063)	0	0	0	3,558,063	0	0	
	910081 2021 Drainage Culverts - CW	(250,000)	0	0	0	250,000	0	0	
	909713 Water System Improvements	(1,400,000)	0	0	0	1,400,000	0	0	
	909706 2020 Bridge Structures - CW	(3,700,000)	0	0	3,700,000	0	0	0	
	910118 2021 WM Transmission/Distribution Rehab	(150,000)	0	0	0	150,000	0	0	
	910457 2022 WM Transmission/Distribution Rehab	(400,000)	0	0	0	400,000	0	0	
20	911241 24-26 Active Transportation Missing Links	725,000	0	0	(413,250)	0	(311,750)	0	Planning, Development and Building Services (PDBS) - Additional funding is requested to address a critical pedestrian safety issue on Rideau Street. Many pedestrians are avoiding the underpass between the Rideau Centre and the Senate of Canada, instead walking in the on-street bike lane and crossing an uncontrolled intersection, increasing risks of collisions with vehicles and cyclists.
21	908549 2017 Park and Ride Facilities	0	0	0	0	0	(460,000)	460,000	PDBS - To correct Development Charges (DC) ratio for internal order 908549 funding per DC reference # 2.5444 of the 2019 Development Charges Background Study, IO 908549 is 67% DC eligible. Further, it is to consolidate internal order 908549 and internal order 910608 for better financial management to make up the shortfall for the OC Transpo project (Jeanne d'Arc bus loop). (Transit Debt decreased by \$460,000)
	908549 2017 Park and Ride Facilities	(1,600,000)	0	0	0	0	1,072,000	528,000	
	910608 2022 Park and Ride Facilities	1,600,000	0	0	0	0	(1,072,000)	(528,000)	
22	909462 2019 Transit Corridor Protection	1,308,819	0	0	0	0	(798,380)	(510,439)	PDBS - Additional funding is requested for Earl Grey Dr Project due to increased costs resulting from the updated watermain review and updated unit rates based on 2025 costing. To address the budget shortfall, the funds in 2014, 2015, 2017 and 2019 Transit Corridor Protection accounts can be used for the land acquisition portion of the Earl Grey Dr Project. (Transit Debt increased by \$510,439)
23	910959 2023 Pedestrian Facilities Program	56,000	0	0	(42,000)	0	(14,000)	0	PDBS - There are 4 projects in different stages of planning and design from the 2013 Ottawa Pedestrian Plan. These projects are funded by Council approved budgets up to and including 2023. Given the anticipated cost of these projects, including an allowance for variability in the tender price, there is a budget pressure on the Pedestrian Facilities Program's budgets for 2014-2023. Additional funding is needed in 910959 to ensure there is sufficient funding for these projects to proceed. \$56,000 available from closed project 907448.

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24	911244 24-26 Development Sidewalks	300,000	0	0	(15,000)	0	(285,000)	0	PDBS - Additional funding is requested for the Development Sidewalks program for the construction of a new sidewalk connection to Limebank Station. This funding is being requested to take advantage of the opportunity to bundle the project with other works being undertaken through development. The sidewalk is needed to provide pedestrian connectivity between the recently opened Limebank Station and the communities and businesses to the north.
25	908665 PTIF 033 Baseline Trt Corr-Bayshore-Billings 908667 PTIF 029 Kanata LRT Extension - Env Assess 908666 PTIF 036 Chapman Mills Beatrice-Longfields	(7) (1,319,745) (282,507)	4 1,559,873 141,269	0 0 0	0 0 0	0 0 0	0 (91,649) 53,953	4 (148,478) 87,286	PDBS - To refinance PTIF Debt funding and reduce the surplus funds. (PTIF Transit Debt decrease \$2,952,040 and Transit Debt increase \$3,013,228).
26	910958 2023 Major AT Structures Program 908670 PTIF 038 Rideau R Cross-Confed-Carleton U - ped/cycling 908670 PTIF 038 Rideau R Cross-Confed-Carleton U - ped/cycling 908668 PTIF 031 Cycle&Ped Links at MTO O/P	(521,949) 0 0 (1,728,266)	0 0 0 1,464,133	0 0 0 0	0 0 0 0	0 0 0 0	224,438 0 0 0	297,511 161,644 (161,644) 264,133	PDBS - PTIF donor paybacks. Development Charges from donor account to return to source. Reduce authority to remove Provincial PTIF that did not materialize and to remove excess PTIF Debt due to underspend. (Transit Debt net zero budget impact and PTIF City Wide Debt has decreased by \$561,644)
27	908795 PTIF 011 Bicycle Shelter Tway Stations 908676 PTIF 044 Kanata N cycle link Carling/MarchRd 908629 PTIF 046 Trillium PathPh3(Carling-Dows Lake) 908675 PTIF 048 Hunt Club Cycl Riverside-PaulBenoit 908628 PTIF 053 Trans Orleans Pathway align Mod	(3,849) (422,536) (101,678) (276,430) (574,013)	1,947 211,333 52,634 138,354 287,006	0 0 0 0 0	1,903 50,689 0 35,146 6	0 0 0 0 0	0 103,489 0 67,784 0	0 57,025 49,044 35,146 287,000	PDBS - To reduce surplus PTIF funding (PTIF City Wide Debt decrease by \$428,215).
28	908678 PTIF 059 Multi-Use PathW Michael-St-Laurent 907067 PTIF 037 Rideau Canal Crossing-Fifth - Clegg	(12,759) (53,117)	6,380 454,417	0 0	3,062 (132,910)	0 (160,520)	3,126 (107,870)	192 0	PDBS - To reduce surplus PTIF funding and refinance tax, rate and DC funding to cover costs ineligible for PTIF. (PTIF City Wide Debt has decreased by \$192)
29	908678 PTIF 059 Multi-Use PathW Michael-St-Laurent 908678 PTIF 059 Multi-Use PathW Michael-St-Laurent 908676 PTIF 044 Kanata N cycle link Carling/MarchRd 908676 PTIF 044 Kanata N cycle link Carling/MarchRd 908629 PTIF 046 Trillium PathPh3(Carling-Dows Lake) 908629 PTIF 046 Trillium PathPh3(Carling-Dows Lake) 908675 PTIF 048 Hunt Club Cycl Riverside-PaulBenoit 908675 PTIF 048 Hunt Club Cycl Riverside-PaulBenoit	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0	2,808 (2,808) 50,975 (50,975) 956 (956) 34,854 (34,854)	PDBS - To refinance PTIF CW Debt to CW Debt. (PTIF CW Debt decrease by \$89,593 and CW Debt increase by \$89,593)
30	906920 Kanata South Link (Hope Side to Hwy 416)	(7,000,000)	0	0	296,748	0	4,646,883	2,056,369	PDBS - Adjustment to return \$7M funds to source. Construction has been completed. A portion of the budget has been retained for monitoring and addressing potential future environmental impacts as required by the NCC. However, there is a \$7M surplus that is no longer required for this project. (DC Debt decreased by \$2,056,369)

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31	908219 2016 Network Modification Program	(4,685)	0	0	797	0	3,888	0	PDBS - To transfer funds from 908219, 909062, 909471 and 910178 to 911245 to address the budget pressure outlined below. Due to property requirements, the Bank/Hunt Club NMP project may trigger the need for an Environmental Assessment (EA), which was not contemplated in previous budget requests. The EA must be completed as soon as possible to align with IWSD's 2025 design and public information timeline. The remaining budget from these accounts will allow the EA to proceed and will also support future property acquisition and construction costs, as multi-year funding is required for this project.
	909062 2018 Network Modification Program	(86,760)	0	0	14,749	0	72,011	0	
	909471 2019 Network Modification Program	(193,241)	0	0	32,851	0	160,390	0	
	910178 2021 Network Modification Program	(161,843)	0	0	27,513	0	134,330	0	
	911245 24-26 Network Modification Program	446,529	0	0	(75,910)	0	(370,619)	0	
32	911245 24-26 Network Modification Program	500,000	0	0	(85,000)	0	(415,000)	0	PDBS - Additional funding is being requested to undertake the planning and environmental assessment for network modifications on Terry Fox between Winchester and Castlefrank. A road widening in this location was initially identified in the draft TMP Update, however, the project has been re-scoped and was determined to be a better fit for the Network Modification Program. As there is available staff capacity, this funding will allow the planning work to advance. Funding for detail design and construction will be requested in future budgets as affordability permits given other funding commitments.
33	910607 2022 TMP Transit Priority Network	0	0	0	0	0	0	0	PDBS - To update scope, there is no budget impact. These projects include road changes and traffic engineering strategies that provide preferential treatment for buses on the City's road network, to improve the speed and reliability of transit service and to reduce operating costs. Locations for improvement are approved in the City's Transportation Master Plan (TMP) or are selected based on operating experience and other transportation planning investigations as they arise. Part of this funding will be used for the design of the Blair Road widening for bus/high occupancy vehicle lanes (Blair Station to Innes Road), construction of the Baseline Transit Priority Measures (Greenbank Road to Centrepoin Drive), reconstruction of Albert Street and Slater Street (Bay Street to Elgin Street) to repurpose the transit lanes, as well as other transit service improvements that may be identified.
34	911837 Preston St and Prince of Wales Dr Intersection	2,130,000	0	0	0	0	(2,130,000)	0	PDBS - Funding is required to complete the construction of the Preston Street and Prince of Wales Drive / Queen Elizabeth Driveway intersection in 2025. This request is being submitted through the capital closure process to ensure timely completion, thereby supporting the overall project schedule for the new Ottawa Hospital and avoiding potential delays.
35	911607 Solid Waste Fleet Growth 2025-2026	2,000,000	0	0	0	(2,000,000)	0	0	Public Works Department (PWD) - Transfer the saved funding from 911414 Trail Road Groundwater Management to 911607 Solid Waste Fleet Growth to purchase a landfill compactor. The savings from 911414 Trail Road Groundwater Management is due to the lower tender amount for the project.
	911414 Trail Road Groundwater Management 2024	(2,000,000)	0	0	0	2,000,000	0	0	
36	909658 2020 Winter Materials Storage Facility	(28,000)	0	0	4,200	0	23,800	0	PWD - To return unused funding to source. Returned funding will assist in funding the deficit caused by the Derecho storm in 910727 Derecho Emergency Repairs project that is closing in 2025.
	907254 2014 Winter Materials Storage Facility	(9,800)	0	0	1,470	0	8,330	0	
	910019 2021 Winter Materials Storage Facility	(213,000)	0	0	31,950	0	181,050	0	
	910545 Winter Materials Storage Facility 2022	(489,000)	0	0	73,350	0	415,650	0	
	910968 Winter Materials Storage Facility 2023	(625,000)	0	0	93,750	0	531,250	0	

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37	908774 PTIF 039 - Rideau River Crossing 908774 PTIF 039 - Rideau River Crossing 908774 PTIF 039 - Rideau River Crossing	(844,980) 0 0	422,652 0 0	0 0 0	0 0 0	0 0 0	0 0 0	422,328 602,672 (602,672)	PWD - To reduce surplus in Public Transit Infrastructure Funding (PTIF) and refinance PTIF City-Wide Debt . (PTIF City-Wide Debt decreased by \$1,025,000 & Tax Supported Debt increased by \$602,672)
38	909639 2020 Traffic Incident Management 910012 2021 Traffic Incident Management 910484 2022 Traffic Incident Management 910804 2023 Traffic Incident Management	(182,242) (184,044) (326,474) 692,760	0 0 0 0	0 0 0 0	36,048 36,809 65,095 (137,952)	0 0 0 0	146,194 147,235 261,379 (554,808)	0 0 0 0	PWD - To consolidate remaining balances for Traffic Incident Management projects which supports the same activities.
39	911824 Rideau Canal Lighting Rehabilitation	3,600,000	(3,600,000)	0	0	0	0	0	PWD - Rehabilitation of streetlighting fixtures along the Rideau Canal roadways.
40	909397 2019 Pedestrian Safety Evaluation Program 909999 2021 Pedestrian Safety Evaluation Program 911670 2025 Pedestrian Safety Evaluation Prog	(59,725) (186,564) 246,289	0 0 0	0 0 0	59,725 186,564 (246,289)	0 0 0	0 0 0	0 0 0	PWD - To consolidate Pedestrian Safety Evaluation Program.
41	909641 2020 LCR Traffic Control Signals 910003 2021 LCR Traffic Control Signals 911675 2025 LCR Traffic Control Signals	(32,842) (206,808) 239,650	0 0 0	0 0 0	32,842 206,808 (239,650)	0 0 0	0 0 0	0 0 0	PWD - To consolidate remaining balance for LCR Traffic Control Signals which supports the same activities.
42	909657 2020 LCR - PWES Works Yard 910541 LCR - PWES Works Yard 2022 909422 2019 Lifecycle Renew - PWES Works Yard Facil. 910018 2021 LCR - PWES Works Yard 911416 LCR - PWES Works Yard 2024	(30,392) (330,000) (236,638) (320,000) 917,030	0 0 0 0 0	0 0 0 0 0	30,392 330,000 236,638 320,000 (917,030)	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	PWD - To consolidate funding for Lifecycle Renewal Public Works Yard capital program.
43	910974 Works Yards Facilities - New Growth Service 2023 906387 Works Yard Facilities- New Growth Svce 909023 Works Yard Facilities- New Growth Service 910544 Works Yards Facilities - New Growth Service 2022 911423 Works Yards Facilities - New Growth Service 2024 911667 Works Yards Facilities - New Growth Service 2025	(5,050,000) (69,227) (4,850,000) (4,950,000) (5,150,000) 20,069,227	0 0 0 0 0 0	0 0 0 0 0 0	757,500 14,184 728,000 743,000 772,500 (3,015,184)	0 0 0 0 0 0	4,292,500 55,043 4,122,000 4,207,000 4,377,500 (17,054,043)	0 0 0 0 0 0	PWD - To consolidate funding for Public Works Yard Facilities New Growth capital program.
44	907426 George Nelms Park Fieldhouse-Major Cap. 910740 Splash Pad - Confederation Park 910983 Infrastructure Upgrades 2023 911795 Medhurst Park Splashpad 911225 Infrastructure Upgrades 2024 911499 Walter Baker Park Stage - Tony Graham	250,000 195,000 0 227,500 (35,000) 35,000	(250,000) 0 0 (227,500) 0 0	0 0 0 0 0 0	0 (195,000) 50,000 0 35,000 (35,000)	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	Recreation, Cultural and Facility Operations Department (RCFD) - 907426 and 911795 budget adjustment to align the general revenue received with budget. 910740 increases the budget from \$350K to \$500K per new cost estimation. Ward 18 Councillor approved CIL portion and GM approved \$50K from 910983 to 910740. 911499 City contribution increased to 325K plus building permit fee per revised Park development agreement with Thomas Cavanagh. The additional funding \$35K will be transferred from 911225.
45	909951 Alexander CC Renovation/Expansion 910990 Community Centre Upgrades - Alexander	507,000 (507,000)	0 0	0 0	(256,000) 256,000	0 0	(251,000) 251,000	0 0	RCFD - Consolidate 909951 and 910990 for better financial management. 910990 has the same project scope as 909951. Transfer budget from 910990 to 909951 to reduce the funding gap.
46	909154 Accommodation Fit-Ups and Renovations	2,700,000	0	0	(825,000)	(1,875,000)	0	0	RCFD - Facilities alignment of the Emergency Operations Centre (EOC) to an enhanced dedicated space will meet EOC requirements during events. In addition, this transition will support the alignment of several departmental office spaces to ensure functional workspaces that meet efficiency, accessibility, safety standards, and return-to-work space requirements. This is a one-time investment that will result in cost avoidance of leasing additional space and leverage existing workspace for cost efficiencies.

**City of Ottawa**  
**Tax and Rate Departmental Budget Adjustments (BAs) Requiring Council Approval (\$)**

BA#	Description	Expenditure Authority Increase / (Decrease)	Funding (Increase) / Decrease						Explanation
			Revenue	Gas Tax	Tax Supported & Other Reserves	Rate Supported Reserves	Development Charges	Debt	
47	909840 Community Centre - Central (Ottawa East) 909840 Community Centre - Central (Ottawa East)	0 0	0 0	0 0	547,800 (547,800)	0 0	0 0	0 0	RCFD - To refinance CILP Ward 17 funding to city wide reserve funds made available through closures. Councillor and GM approved.
48	909937 IAH John Howard Society of Ottawa - 289 Carling Avenue	0	830,000	0	(830,000)	0	0	0	Strategic Initiatives Department (SID) - To correctly align funding according contribution agreement.
49	911234 William Streetscaping-George-York St	1,600,000	0	0	(1,600,000)	0	0	0	SID - In alignment with Term of Council Priorities, Economic Development Strategy, and the Ontario-Ottawa downtown revitalization funding agreement, where the ByWard Market is a key priority, funding for 55 ByWard Market Square is required to move forward with the design requirements which will enhance and result in Class A estimates of the renovation for final decision/direction. This investment is required to ensure improved and accurate information that will be put forward to Council in 2026 and will result in a shovel ready project. In addition, this is a heritage building with unique challenges in which staff have built in required contingencies and the concept design phase of the broader detailed design exercise will help determine unique building requirements that may impact overall design and construction costs.
50	911372 24-26 Climate Change Master Plan 908880 Energy Evolution	212,054 (212,054)	(212,054) 212,054	0 0	0 0	0 0	0 0	0 0	SID - Transfer of budget authority of \$212,054 from 908880 Energy Evolution capital account, funded by Hydro Ottawa Dividend Funds (Council Report ACS2018-PIE-EDP-0033) to 911372 2024-2026 Climate Change Master Plan. The Energy Evolution project initiatives went towards energy efficiency, conservation of renewable energy programs within Ottawa and had residual funds remaining after completion.  The transfer of \$212,054 will be made to the Climate Change Master Plan account to install solar systems to power facilities: Charles Sim Complex, Ottawa City Hall, and Bob MacQuarrie Recreation Complex.
51	910939 West Transitway Rock Wall 908650 Stage 2 LRT - RTG MOU 908650 Stage 2 LRT - RTG MOU	(5,000,000) 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	5,000,000 5,000,000 (5,000,000)	Transit Services Department (TSD) - Sponsor contributions towards City projects that were bundled as part of contract award for Stage 2 LRT. (Transit Debt net zero budget impact and Stage 2 BP Debt -Tax decreased by \$5M)
52	908771 PTIF 028 LRT Stage2 - Bridge VIA/O-Train 908772 PTIF 030 Aboriginal Consultation 907926 Stage 2 LRT	(1,207,959) (129) 1,208,087	603,979 64 (35,000,000)	0 0 0	0 0 0	0 0 0	0 0 0	603,979 64 33,791,913	TSD - To repurpose \$1.2M surplus PTIF funding but staying within the overall Stage 2 LRT budget. Provincial funding of \$35M from MTO for resurfacing of OR 174 from Blair to Trim. Report # ACS2024-CMR-OCM-0001 (In light of addition of Provincial Funding Transit DC Debt, Transit and PTIF Transit Debts are decreased by \$23,045,246, \$11,063,832 and \$286,878, respectively.)
53	911734 Bus Replacement 2025	0	0	0	0	0	0	0	TSD - To update scope. There is no budget impact. This account will fund the purchase of diesel buses to replace part of the life-expired existing fleet and maintain service reliability.
54	910160 Stage 2 Transition 911735 Detour Hours O-Train Stg 2 2025	2,900,000 1,400,000	0 0	0 0	(2,900,000) (1,400,000)	0 0	0 0	0 0	TSD - 910160 Stage 2 Transition: To add funds for temporary positions, trial running and consulting costs. 911735 Stage 2 Detour Hours: To add funds to offset actual service hour costs in 2025

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			Revenue	Gas Tax	Tax Supported & Other Reserves	Rate Supported Reserves	Development Charges	Debt	
55	909087 Rail Operational Readiness	(697,000)	0	0	697,000	0	0	0	TSD - Transfer funds from capital to operating budget for positions to account for continuing operational needs. The operating budget adjustment that offset the capital adjustments are noted in the Operating Budget section of this document BA#2.
	909531 Technology Systems - Infrastructure Lifecycle	(118,000)	0	0	118,000	0	0	0	
	910160 Stage 2 Transition	(464,000)	0	0	464,000	0	0	0	
	910614 Renewal of Operational Assets 2022	(141,000)	0	0	141,000	0	0	0	
	910620 Communications and Control Systems Onboard Vehicles 2022	(800,000)	0	0	800,000	0	0	0	
	910623 Operations Management Systems 2022	(253,000)	0	0	253,000	0	0	0	
	911048 Station Customer Information 2023	(108,000)	0	0	108,000	0	0	0	
	911050 Customer Technology Systems 2023	(89,000)	0	0	89,000	0	0	0	
	911708 Fare Technology Systems 2025	(113,000)	0	0	113,000	0	0	0	
	911726 Customer Communications Program 2025	(717,000)	0	0	717,000	0	0	0	
	911736 Strategic Reviews Program 2025	(545,000)	0	0	545,000	0	0	0	
	911741 Customer Service Program 2025	(1,173,000)	0	0	1,173,000	0	0	0	
	911749 Transit Priority Road & Signals Projects 2025	(104,000)	0	0	104,000	0	0	0	
	911751 Bus Refurbishment 2025	(479,000)	0	0	479,000	0	0	0	
56	910159 Fare Control for Stage 2	(132,000)	0	0	132,000	0	0	0	TSD - Transfer funds from capital to operating budget for positions to account for continuing operational needs. The operating budget adjustment that offset the capital adjustments are noted in the Operating Budget section of this document BA#3.
	910614 Renewal of Operational Assets 2022	(265,000)	0	0	265,000	0	0	0	
	910623 Operations Management Systems 2022	(253,000)	0	0	253,000	0	0	0	
	910625 Technology Systems - Security 2022	(120,000)	0	0	120,000	0	0	0	
	911035 Vehicle Modifications (BTAC) 2023	(114,000)	0	0	114,000	0	0	0	
	911709 Fleet Maintenance Technology Systems 2025	(126,000)	0	0	126,000	0	0	0	
	911715 Scheduling and Control Systems 2025	(121,000)	0	0	121,000	0	0	0	
	911726 Customer Communications Program 2025	(314,000)	0	0	314,000	0	0	0	
	911741 Customer Service Program 2025	(493,000)	0	0	493,000	0	0	0	
	911744 Station Customer Improvements 2025	(107,000)	0	0	107,000	0	0	0	
	911749 Transit Priority Road & Signals Projects 2025	(254,000)	0	0	254,000	0	0	0	
57	910161 Communications and Control Systems Onboard Vehicles 2022	(150,000)	0	0	150,000	0	0	0	TSD - Transfer funds from capital to operating budget for positions to account for continuing operational needs. The operating budget adjustment that offset the capital adjustments are noted in the Operating Budget section of this document BA#4.
	911741 Customer Service Program 2025	(263,000)	0	0	263,000	0	0	0	
58	910152 Bus Stops and Shelters	(149,125)	0	0	149,125	0	0	0	TSD - Transfer budget to 911747 to facilitate closure. Funds will allow for the completion of bus stop and shelter improvements related to New Ways to Bus. Transfer budget to 911708 to facilitate closure. Funds will allow for completion of upgrades to fare and ticketing systems. Transfer budget to 911706 to facilitate closure. Funds will allow for completion of upgrades and enhancements to vehicle onboard technology systems. Transfer funds to 911101 to facilitate closure. Funds will allow for the completion of Bus refurbishment. (Transit Debt is increased by \$1,151,455.19)
	911747 Bus Stops and Shelters 2025	149,125	0	0	(149,125)	0	0	0	
	910142 Fare Technology Systems	(358,179)	0	0	358,179	0	0	0	
	911708 Fare Technology Systems 2025	358,179	0	0	(358,179)	0	0	0	
	910161 Communications and Control Systems Onboard Vehicles 2022	(1,151,455)	0	0	1,151,455	0	0	0	
	911706 Communications and Control Systems Onboard Vehicles 2025	1,151,455	0	0	0	0	0	(1,151,455)	
	910158 Bus Operator Barriers	(383,370)	0	0	383,370	0	0	0	
59	911751 Bus Refurbishment 2025	383,370	0	0	(383,370)	0	0	0	
	908648 PTIF 006 Customer waiting area Confed Stns	(465,908)	232,954	0	232,954	0	0	0	TSD - To reduce surplus in Public Transit Infrastructure Funds. (Transit Debt decreased by \$13,811 and PTIF Transit Debt decrease by \$103,430)
	908753 PTIF 014 Rural Bus Stop Improvements	(25,823)	13,052	0	12,771	0	0	0	
	908758 PTIF 023 Fare Gate Entrances Transitway	(428,938)	214,491	0	214,447	0	0	0	
	908756 PTIF 017 Emergency Phone Upgr at Twy Stns	(503,338)	251,669	0	251,669	0	0	0	
	908766 PTIF 035 Acquisition of (17) new buses	(544,259)	0	0	366,420	0	164,028	13,811	
	908762 PTIF 019Smartbus Infrastructure on board	(206,860)	103,430	0	0	0	0	103,430	



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			Revenue	Gas Tax	Tax Supported & Other Reserves	Rate Supported Reserves	Development Charges	Debt	
60	908764 PTIF 005 Walkley Interlock Refurb & Repl 908764 PTIF 005 Walkley Interlock Refurb & Repl 908762 PTIF 019Smartbus Infrastructure on board 908762 PTIF 019Smartbus Infrastructure on board	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	4,298,464 (4,298,464) 974,570 (974,570)	TSD - To refinance PTIF Transit Debt to Transit Debt. (PTIF Debt decreased by \$5,273,034 & Transit Debt increased by \$5,273,034)
61	908752 PTIF 001 Mann Ave Transit Structure Repl 908752 PTIF 001 Mann Ave Transit Structure Repl	0 0	0 0	0 0	0 0	0 0	0 0	2,195,761 (2,195,761)	TSD - To refinance PTIF Transit Debt to Transit Debt. (PTIF Debt decreased by \$2,195,761 & Transit Debt increased by \$2,195,761)
62	908771 PTIF 028 LRT Stage2 - Bridge VIA/O-Train 908771 PTIF 028 LRT Stage2 - Bridge VIA/O-Train 908772 PTIF 030 Aboriginal Consultation 908772 PTIF 030 Aboriginal Consultation 908709 PTIF 026 Acquisition of 2 train sets 908709 PTIF 026 Acquisition of 2 train sets	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	213,186 (213,186) 39,936 (39,936) 8,000,000 (8,000,000)	TSD - To refinance PTIF Transit Debt to Transit Debt. (PTIF Debt decreased by \$8,253,122 & Transit Debt increased by \$8,253,122)
<b>Total Expenditure/Funding Adjustments</b>		<b>(28,769,448)</b>	<b>(29,574,419)</b>	<b>0</b>	<b>3,665,105</b>	<b>9,145,090</b>	<b>1,754,896</b>	<b>43,778,778</b>	
<b>Administrative Changes:</b>									
1	910234 CLS*FEA2020 Cambrian Rd (New-Old Greenbank) O/S 910234 CLS*FEA2020 Cambrian Rd (New-Old Greenbank) O/S	0 0	0 0	0 0	0 0	0 0	3,409,887 (3,409,887)	0 0	PDBS - Administrative adjustment to correct Development Charge (DC) funding account from Sanitary sewer DC to Roads DC to align with Council approved reports #ACS2021-PIE-PS-0055, ACS2020-PIE-PS-0073 and 2019 DC reference #1.CWA01.
<b>Total Administrative Changes</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Total Funding Requirements</b>		<b>(28,769,448)</b>	<b>(29,574,419)</b>	<b>0</b>	<b>3,665,105</b>	<b>9,145,090</b>	<b>1,754,896</b>	<b>43,778,778</b>	

**City of Ottawa**  
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			Revenue	Gas Tax	Tax Supported & Other Reserves	Rate Supported Reserves	Development Charges	Debt	
	Operating Budget Adjustments								
1	170001 Library Administration - 406005 117060 PAYG - Library - 507320	2,000,000 (2,000,000)	0	0	0	0	0	0	OPL - The budget adjustment is to correct an administrative error that occurred during 2025 budgeting process and to accurately state revenue and expenditures for the 2025 fiscal year. There is no net budget impact to the Ottawa Public Library budget per OPL Board report OPLB-2025-0513-10.2.
2	220000 Business and Technical Support - Compensation & Benefits 220001 BSS Employee Mgmt Support Unit - Compensation & Benefits 226302 Transit Fleet Engineering - Compensation & Benefits 226308 Technical Support - Compensation & Benefits 236000 Directors Office - Compensation & Benefits 240100 Safety - Compensation & Benefits 250000 Director's Office-Customer Systems - Compensation & Benefits 251200 Customer Relations - Compensation & Benefits 251210 Customer Service Centres - Compensation & Benefits 251212 Quality Assurance & Empl Dev - Compensation & 251300 Transit Info & Marketing - Compensation & Benefits 251330 Customer Information Systems - Compensation & Benefits 252231 Strategic Reviews Capital Recovery - Compensation & Benefits 253600 Operational Planning - Compensation & Benefits 253700 Service Strategy - Compensation & Benefits 254300 Technology Operations and Infrastructure - Compensation & Benefits 254500 Technology Projects - Compensation & Benefits 255500 Fare Systems - Compensation & Benefits 256800 Employee Operations - Rail Line 1 - Compensation & Benefits 256900 Technical Systems - Administration - Compensation & Benefits 270000 Directors Office - Compensation & Benefits 281010 Manager's Office - Maintenance - Compensation & Benefits 281002 Conventional PAYG - Reserve Fund Capital 507320	19,000 205,000 131,000 228,000 3,000 118,000 40,000 564,000 350,000 704,000 820,000 111,000 542,000 102,000 106,000 595,000 293,000 269,000 142,000 313,000 6,000 140,000 (5,801,000)	0 0	0 0	0 0	0 0	0 0	TSD - Transfer funds from capital to operating budget to account for continuing operational needs.	
3	220099 Capital Recovery SSD 604698 236099 Capital Recovery - Engineering - 604698 251199 Capital Recovery - Customer Services - 604698 253499 Capital Recovery - Service Planning - 604698 254099 Capital Recovery - Technology Systems - 604698 281011 Capital Recovery - Maint. - 604698 281002 Conventional PAYG - Reserve Fund Capital 507320	(409,000) (361,000) (398,000) (361,000) (752,000) (440,000) 2,721,000	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	0 0 0 0 0 0 0	TSD - Transfer funds from capital to operating budget to account for continuing operational needs.

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			Revenue	Gas Tax	Tax Supported & Other Reserves	Rate Supported Reserves	Development Charges	Debt	
4	250000 Director's Office-Customer Systems - Compensation & Benefits	413,000	0	0	0	0	0	0	TSD - Transfer funds from capital to operating budget to account for continuing operational needs.
	251199 Capital Recovery - Customer Services - Compensation & Benefits	(278,000)	0	0	0	0	0	0	
	281002 Conventional PAYG - Reserve Fund Capital 507320	(135,000)	0	0	0	0	0	0	
<b>Total Operating Budget Transfers</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	