



## Finance and Corporate Services Committee

### Minutes

**Meeting #:** 25  
**Date:** June 3, 2025  
**Time:** 9:30 am  
**Location:** Andrew S. Haydon Hall, 110 Laurier Avenue West, and by electronic participation

**Absent:** Chair: Mayor Mark Sutcliffe, Vice-Chair: Councillor Catherine Kitts, Councillor Matt Luloff, Councillor Laura Dudas, Councillor Cathy Curry, Councillor Glen Gower, Councillor Tim Tierney, Councillor Rawlson King, Councillor Jeff Leiper, Councillor Riley Brockington, Councillor Shawn Menard, Councillor David Brown

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1. Notices and meeting information for meeting participants and the public

Notices and meeting information are attached to the agenda and minutes, including: availability of simultaneous interpretation and accessibility accommodations; *in camera* meeting procedures; information items not subject to discussion; personal information disclaimer for correspondents and public speakers; notices regarding minutes; and remote participation details.

Accessible formats and communication supports are available, upon request.

Except where otherwise indicated, reports requiring Council consideration will be presented to Council on 11 June 2025 in Finance and Corporate Services Committee Report 25.

The deadline to register by phone to speak, or submit written comments or visual presentations is 4 pm on Monday, 2 June, 2025, and the deadline to register to speak by email is 8:30 am on Tuesday, 3 June, 2025.

**These “Summary Minutes” indicate the disposition of items and actions taken at the meeting. This document does not include all of the text that will be included in the full Minutes, such as the record of written and oral**

**submissions. Recorded votes and dissents contained in the Summary Minutes are draft until the full Minutes of the meeting are confirmed by the Committee. The draft of the full Minutes (for confirmation) will be published with the agenda for the next regular Committee meeting and, once confirmed, will replace this document.**

2. Declarations of Interest

No Declarations of Interest were filed.

3. Confirmation of Minutes

3.1 FCSC Minutes 24 – 6 May 2025

**Carried**

3.2 FCSC Confidential Minutes 24 - 6 May 2025 (Distributed separately)

**Carried**

4. Infrastructure and Water Services Department

4.1 Presentation - Ādisōke Project Update

Vice-Chair C. Kitts introduced at Motion to allow the committee to receive the presentation, as noted below. The Motion was Carried.

Ms. Tara Blasioli, Manager, Design and Construction-Facilities(T), Infrastructure and Water Services Department (IWS), provided a presentation. A copy of the slide presentation is filed with the Office of the City Clerk.

Ms. Blasioli, Ms. Carina Duclos, Director, Infrastructure Services, IWS and Mr. Dan Chenier, General Manager, Recreation, Cultural and Facility Services responded to questions. Following discussion on this item, the Committee Received the presentation.

**Motion No. FCSC 2025-25-01**

Moved by C. Kitts

**BE IT RESOLVED THAT the Finance and Corporate Services Committee approve that the Rules of Procedure be waived subject to Subsection 83(4)(a) of the Procedure By-Law (being By-Law NO 2025-100) to receive a staff presentation on the Ādisōke Project Update.**

#### 4.2 2025 Asset Management Plans

File No: ACS2025-IWS-AM-0002 - City-wide

Items 4.2 (2025 Asset Management Plans) and 5.1 (Long Range Financial Plan VI - Water, Wastewater and Stormwater (Rate) Supported Programs) were considered simultaneously.

Ms. Susan Johns, P. Eng., Director, Asset Management Services, Infrastructure and Water Services Department (IWSD) and Ms. Isabelle Jasmin, Deputy City Treasurer Corporate Finance, Finance and Corporate Services Department provided presentations. A copy of the slide presentations are filed with the Office of the City Clerk.

The following members of the public spoke before the Committee and provided comments:

- Angela Keller-Herzog, Executive Director, CAFES\*
- Carolyn Mackenzie
- James Murchison

\*[ \* Individuals / groups marked with an asterisk above either provided comments in writing or by e-mail; all submissions and presentations are held on file with the Office of the City Clerk. ]

The following also responded to questions:

- Mr. Cyril Rogers, General Manager, Finance and Corporate Services Department (FCSD);
- Ms. Susan Johns, P. Eng., Director, Asset Management Services, Infrastructure and Water Services Department (IWSD);
- Mr. Ryan Perrault, General Manager, GM, Emergency & Protective Services (EPS);
- Mr. Paul Hutt, Fire Chief, EPS;
- Ms. Dan Chenier, General Manager, Recreation, Cultural and Facility Services (RCFS);
- Ms. Wendy Stephanson, City Manager;

- Ms. Tammy Rose, General Manager, Infrastructure and Water Services Department (IWSD);
- Ms. Debbie Stewart, General Manager, Strategic Initiatives (SI);
- Ms. Nichole Hoover-Bienasz, Director, Climate Change and Resiliency, SI;
- Ms. Vivi Chi, General Manager, Planning, Development Building Services (PDBS);
- Ms. Isabelle Jasmin, Deputy City Treasurer Corporate Finance, Finance and Corporate Services Department;

Following discussion and questions of staff, the Committee carried the report recommendations as presented.

#### **Report Recommendation(s)**

**That the Finance and Corporate Services Committee recommend that Council:**

1. **Approve the 2025 Asset Management Plans as attached in Documents 1 – 12 and as described in this report.**
2. **Direct staff return to Committee and Council in 2028 with updated Asset Management Plans and continue to report every four years hereafter.**
3. **Approve an update to the City of Ottawa's Asset Management Policy as attached in Document 13 and as described in this report.**
4. **Direct staff to update the asset management program and governance structure.**
5. **Direct staff to include a mandatory asset management implications section in Committee and Council reports as a part of the consultations for the 2026-2030 Term of Council Governance Review.**

**Carried**

## 5. Finance and Corporate Services Department

### 5.1 Long Range Financial Plan VI - Water, Wastewater and Stormwater (Rate) Supported Programs

File No: ACS2025-FCS-FIN-0004 - City-wide

Items 4.2 (2025 Asset Management Plans) and 5.1 (Long Range Financial Plan VI - Water, Wastewater and Stormwater (Rate) Supported Programs) were considered simultaneously.

Ms. Susan Johns, P. Eng., Director, Asset Management Services, Infrastructure and Water Services Department (IWSD) and Ms. Isabelle Jasmin, Deputy City Treasurer Corporate Finance, Finance and Corporate Services Department provided presentations. A copy of the slide presentations are filed with the Office of the City Clerk.

The following members of the public spoke before the Committee and provided comments:

- Angela Keller-Herzog, Executive Director, CAFES\*
- Carolyn Mackenzie
- James Murchison\*

[ \* Individuals / groups marked with an asterisk above either provided comments in writing or by e-mail; all submissions and presentations are held on file with the Office of the City Clerk. ]

The following also responded to questions:

- Mr. Cyril Rogers, General Manager, Finance and Corporate Services Department (FCSD);
- Ms. Susan Johns, P. Eng., Director, Asset Management Services, Infrastructure and Water Services Department (IWSD);
- Mr. Ryan Perrault, General Manager, GM, Emergency & Protective Services (EPS);
- Mr. Paul Hutt, Fire Chief, EPS;
- Ms. Dan Chenier, General Manager, Recreation, Cultural and Facility Services (RCFS);
- Ms. Wendy Stephanson, City Manager;

- Ms. Tammy Rose, General Manager, Infrastructure and Water Services Department (IWSD);
- Ms. Debbie Stewart, General Manager, Strategic Initiatives (SI);
- Ms. Nichole Hoover-Bienasz, Director, Climate Change and Resiliency, SI;
- Ms. Vivi Chi, General Manager, Planning, Development Building Services (PDBS);
- Ms. Isabelle Jasmin, Deputy City Treasurer Corporate Finance, Finance and Corporate Services Department;

Following discussion and questions of staff, the Committee carried the report recommendations as presented.

#### **Report Recommendation(s)**

**That the Finance and Corporate Services Committee recommend Council receive and adopt the funding strategy that supports the operating and capital requirements for the Water, Wastewater, and Stormwater programs, as described in this report.**

**Carried**

#### 5.2 2025 Tax, Transit and Rate Supported Programs Operating and Capital Budget Q1 Status

File No: ACS2025-FCS-FSP-0006 - City-wide

Items 5.2 (2025 Tax, Transit and Rate Supported Programs Operating and Capital Budget Q1 Status) and 5.3 (Capital Adjustments and Closing of Projects - City Tax and Rate Supported) were considered simultaneously.

Mr. Cyril Rogers, General Manager, Finance and Corporate Services Department (FCSD) and Ms. Svetlana Valkova, Interim Deputy Chief Financial Officer, Financial Services, Finance and Corporate Services Department provided presentations. A copy of the slide presentations are filed with the Office of the City Clerk.

Following the presentation the Committee received the report recommendations as presented.

**Report Recommendation(s)**

**That the Finance and Corporate Services Committee recommend that Council:**

- 1. Receive this report and documents 1 to 4 for information**

**Receive**

5.3 Capital Adjustments and Closing of Projects - City Tax and Rate Supported

File No: ACS2025-FCS-FSP-0007 - City-wide

Items 5.2 (2025 Tax, Transit and Rate Supported Programs Operating and Capital Budget Q1 Status) and 5.3 (Capital Adjustments and Closing of Projects - City Tax and Rate Supported) were considered simultaneously.

Mr. Cyril Rogers, General Manager, Finance and Corporate Services Department (FCSD) and Ms. Svetlana Valkova, Interim Deputy Chief Financial Officer, Financial Services, Finance and Corporate Services Department provided presentations. A copy of the slide presentations are filed with the Office of the City Clerk.

Following the presentation the Committee Carried the report recommendations as presented.

**Report Recommendation(s)**

**That the Finance and Corporate Services Committee recommend that Council:**

- 1. Authorize the closing of capital projects listed in Document 1;**
- 2. Approve the budget adjustments as detailed in Document 2;**
- 3. Return to source or (fund) the following balances and increase debt authority resulting from the closing of projects and budget adjustments:**
  - **General revenue: (\$29,574,419.14)**
  - **Tax, Rate and other supported reserves: \$23,925,897.75**
  - **Development Charge reserves: \$11,813,484.79**
  - **Debt Authority: \$48,984,680.97**

4. **Permit those projects in Document 3 that qualify for closure to remain open;**
5. **Receive the budget adjustments in Document 4 undertaken in accordance with the Delegation of Authority By-law 2025-69, as amended, as they pertain to capital works;**
6. **Authorize staff to perform the necessary financial adjustments as detailed in Documents 1 and 2;**
7. **Approve that the Chief Financial Officer be delegated the authority to make the necessary minor financial adjustments for the projects listed within this report ; and,**
8. **Approve that the Chief Financial Officer be delegated the authority to administratively close capital internal orders when a budget adjustment fully eliminates the balance and there are no budget implications.**

**Carried**

6. Office of the City Clerk

6.1 French Language Services Advisory Committee 2023-2026 Mid-Term Report

File No: ACS2025-OCC-CCS-0018 - City-wide

**Report Recommendation(s)**

**That the French Language Services Advisory Committee recommends that the Finance and Corporate Services Committee receive the French Language Services Advisory Committee 2023-2026 Mid-Term Report as detailed in Document 1.**

**Received**

6.2 Finance and Corporate Services Committee Revised Terms of Reference

File No: ACS2025-OCC-CCS-0063 - City-wide

The following members of the public spoke before the Committee and provided comments:

- Kathy Black\*

[ \* Individuals / groups marked with an asterisk above either provided comments in writing or by e-mail; all submissions and presentations are held on file with the Office of the City Clerk. ]

Ms. Caitlin Salter MacDonald, City Clerk, responded to questions, following discussion and questions of staff, the Committee carried the report recommendations as presented.

**Report Recommendation(s)**

**That the Finance and Corporate Services Committee recommend Council approve its revised Terms of Reference, as outlined in this report and attached as Document 1.**

**Carried**

6.3 Status Update – Finance and Corporate Services Committee Inquiries and Motions for the period ending 23 May 2025

File No : ACS2024-OCC-CCS-0068 - City-wide

**Report Recommendation(s)**

**That the Finance and Corporate Services Committee receive this report for information.**

**Received**

## 7. Strategic Initiatives Department

7.1 Declare surplus and transfer 650 Earl Armstrong Road to Build Ottawa for Future Disposal

File No ACS2025-SI-HSI-0005 - Riverside South-Findlay Creek - Ward 22

**Report recommendation(s)**

1. **That the Finance and Corporate Services Committee Declare 650 Earl Armstrong Road, being 043300357, containing an area of approximately 19,000 sq.m. (204,514 sq.ft.), subject to final survey and shown as Parcel 1 on Document 1 attached as surplus to City requirements.**
2. **That Finance and Corporate Services Committee Recommend City Council authorize staff to transfer the lands detailed in Recommendation 1 above to Build Ottawa for future disposal.**

**Carried**

## 8. In Camera Items

There were no *in camera* items.

## 9. Information Previously Distributed

9.1 Fossil Fuel Advertisement Review - Motion No. FCSC 2024-12-05 (Councillor S. Menard)

A Motion was introduced that would suspend the rules to discuss the item, the Motion Lost on a division of 4 Yeas and 8 Nays, per the below.

Committee received the following Written Submission:

- Petition submitted on 29 May 2025 from Horizon Ottawa

**Motion No. FCSC 2025-25-01**

Moved by S. Menard

**That, pursuant to Subsection 89(4) of the Procedure By-law (being By-law NO 2025-100), the Finance and Corporate Services Committee approve that the Rules of Procedure be suspended to allow for the consideration of the item(s) listed as:**

## INFORMATION PREVIOUSLY DISTRIBUTED

### 9.1 - Fossil Fuel Advertisement Review - Motion No. FCSC 2024-12-05 (Councillor S.Menard)

For (4): R. King, J. Leiper, R. Brockington, and S. Menard

Against (8): M. Sutcliffe, C. Kitts, M. Luloff, L. Dudas, C. Curry, G. Gower,  
T. Tierney, and D. Brown

**Lost (4 to 8)**

## 10. Notices of Motions (For Consideration at Subsequent Meeting)

### 10.1 Motion - C. Kitts - Avalon Vista Community

Moved by C. Kitts

**WHEREAS Minto Communities Inc. owns a large development parcel known as 2605 Tenth Line Road and 2450 Portobello Boulevard in Orléans currently under review by the City under subdivision application D07-16-24-0009, which is bisected by Hydro corridor lands.**

**WHEREAS for this development phase, Minto requires rights to construct municipal infrastructure such as roadways and underground infrastructure over a portion of the existing Hydro corridor lands legally described as Part 1 on Plan 4R-36277.**

**WHEREAS Infrastructure Ontario's disposal policy does not permit them to sell property directly to a developer, however they can sell surplus property to a municipality for public infrastructure purposes, at a discounted rate, provided the subject lands remain in municipal ownership.**

**WHEREAS in order to achieve their goal to develop their lands, Minto has proposed the City enter into an Agreement of Purchase and Sale with His Majesty the King in Right of Ontario as represented by the Minister of Government and Consumer Services (Infrastructure Ontario) to purchase the Hydro corridor lands legally described as Part 1 on Plan 4R-36277.**

**WHEREAS negotiations regarding the market value of the Hydro corridor lands were conducted between Minto and Infrastructure Ontario directly. Minto will pay to the City a negotiated purchase**

price of \$136,800, plus applicable taxes, for the use of the Hydro corridor lands. As the City receives a 25% discount rate on the purchase price of the lands as part of Infrastructure Ontario's policies, the net purchase price of \$102,600, plus applicable taxes, will be allocated to a new capital account to facilitate the purchase. The discounted rate of \$34,200, plus applicable taxes, will be received in the form of a developer contribution to the City, which will be allocated to the Sale of Surplus Land account at closing. In addition, a 15% non-refundable administration fee in the amount of \$20,520, plus applicable taxes, will be received to cover all costs and expenses borne by the City to complete the transaction and allocated to the Sale of Surplus Land account. Therefore, the total gross revenue to the City will be \$54,720, plus applicable taxes.

**THEREFORE BE IT RESOLVED** that Finance and Corporate Services Committee recommend that Council delegate the authority to the Director of Housing Solutions and Investment Services to negotiate and execute agreements with Infrastructure Ontario and Minto to acquire the Hydro corridor lands, which will in turn be used for municipal infrastructure within Minto's Avalon Vista community.

**AND BE IT FURTHER RESOLVED** that pursuant to subsection 34(17) of the *Planning Act*, no further notice be given.

10.2 Motion - S. Menard - Giving Residents of Ottawa a Vote on Lansdowne 2.0

Councillor Menard read in a Notice of Motion for consideration at the subsequent meeting with respect to Lansdowne.

Councillor Curry moved a Motion to add the motion for today's agenda for discussion.

Councillor Curry's Motion (FCSC-20525-25-03) was Carried. Councillor Menard then withdrew his Notice of motion, prior to commencement of debate, pursuant to Subsection 60(6) of the Procedure By-law.

**Motion No. FCSC 2025-25-03**

Moved by C. Curry

**WHEREAS** waiting to consider this motion until the next Committee meeting could potentially impact potential bids for the event centre construction RFP to be issued June 16 given the uncertainty introduced by this motion;

**THEREFORE BE IT RESOLVED that the Motion be added to the agenda for consideration at today's meeting pursuant to Subsection 89(3) of the Procedure By-law.**

For (9): M. Sutcliffe, C. Kitts, M. Luloff, L. Dudas, C. Curry, G. Gower, T. Tierney, R. Brockington, and D. Brown

Against (3): R. King, J. Leiper, and S. Menard

**Carried (9 to 3)**

Moved by S. Menard

**WHEREAS the city has budgeted \$437.7 million for the Lansdowne Park redevelopment project (Lansdowne 2.0), with \$331.3 million being new city debt; and**

**WHEREAS the Office of the Auditor General for Ottawa has cautioned that these projected costs are likely to be significantly underestimated; and**

**WHEREAS the existing north side stands and Civic Centre stadium underneath are safe, secure, highly valuable and are expected to last for decades to come with regular maintenance; and**

**WHEREAS the Ernst & Young financial due diligence report has shown that the City's operations at Lansdowne Park are financially sustainable with a return to positive cashflow in the short term without demolition and Lansdowne 2.0; and**

**WHEREAS Ottawa City Council endorsed the Mayor's "Fairness for Ottawa" campaign on the basis that the City is facing significant financial hurdles; and**

**WHEREAS not proceeding with Lansdowne 2.0 would result in significant savings for the city of Ottawa; and**

**WHEREAS thousands of Ottawa residents have indicated concerns with and outright opposition to the current Lansdowne 2.0 proposal through petitions, surveys, and public discussion; and**

**WHEREAS City Council is expected to consider final approval of the next phase of Lansdowne 2.0 in Q4 2025; and**

**WHEREAS including a question regarding Lansdowne 2.0 on the ballot in the 2026 Municipal Elections would clarify whether Council has the support of electors to proceed with this project; and**

**WHEREAS Subsection 8(1)(b) of the Municipal Elections Act, 1996 (MEA) provides that Council may pass a by-law to submit to its electors “a question not otherwise authorized by law but within the council’s jurisdiction”; and**

**WHEREAS Section 8.2 of the MEA provides that the results of such a question are binding on the municipality if at least 50 per cent of the eligible electors in the municipality vote on the question, and more than 50 per cent of the votes on the question are in favour of those results (referenced in the legislation as a “special majority”); and**

**WHEREAS the MEA sets out the process for Council to pass a by-law to submit a question to electors, which includes the following legislative provisions:**

- **The by-law must be passed on or before March 1 in the year of a regular election at which it is intended to submit the question to the electors (i.e., the by-law must be passed by March 1, 2026, to include a question on the ballot in the 2026 Municipal Elections) [Subsection 8.1(1)(a)],**
- **The question must “concern a matter within the jurisdiction of the municipality” (but “shall not concern a matter which has been prescribed by the Minister as a matter of provincial interest”), and must also be “clear, concise and neutral,” and “capable of being answered in the affirmative or the negative and the only permitted answers to the question are ‘yes’ and ‘no’” [Subsection 8.1(2)],**
- **The clerk must give at least 10 days notice of the intention to pass the by-law to the public and the Minister of Municipal Affairs and Housing, and hold at least one public meeting to consider the matter [Subsection 8.1(3)], and**
- **The notice of the intention to pass the by-law must include:**
  - **The wording of the question,**
  - **A clear, concise and neutral description of the consequences of the question if it is approved and the consequences if it is rejected with the special majority**

**under Section 8.2, including an estimate of the costs, if any, that the municipality may incur in implementing the results of the question, and**

- **A description of the right to appeal under the legislation, including the last day for filing a notice of appeal [Subsection 8.1(5)]; and**

**THEREFORE BE IT RESOLVED that the City Clerk be directed to bring forward an information report to the Finance and Corporate Services Committee and City Council regarding a proposed approach and timeline that would provide for Council to pass a by-law to submit a question regarding the next phase of the Lansdowne Park redevelopment (Lansdowne 2.0) to the electors in the 2026 Municipal Elections, as described in this motion; and**

**BE IT FURTHER RESOLVED that the report be brought forward to Committee and Council at the same meeting as the staff report on Lansdowne 2.0 so Council may consider the information report and whether to submit a question to electors prior to final consideration of Lansdowne 2.0.**

**Withdrawn**

11. Inquiries

There were no Inquiries.

12. Other Business

There was no other business.

13. Adjournment

Next Meeting

Monday, 30 June 2025

The meeting adjourned at 1:58 pm.

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Original signed by M. Aston,  
Committee Coordinator

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Original signed by Mayor M.  
Sutcliffe, Chair