

City of Ottawa
Tax & Rate Supported (Excluding Police)
Projects Requiring Council Approval to Remain Open
In Thousands (\$000)

Project Description by Department	Total Authority	Expenditures as at Mar 31, 2025	Contractual Obligations	Unspent/Uncommitted Balance	Explanation for Date Change	Completion Date Change Request
Community & Social Services						
905638 Mun. Child Care Infrastructure	400	317	0	83	The project was delayed by the pandemic. Funds are still required to ensure project deliverables are met.	2025
909859 2020 Municipal Child Care Centre Upgrade	100	80	0	20	Municipal Child Care Centre Upgrades were delayed by the pandemic. Funds are still required to ensure project deliverables are met.	2025
910238 2021 Municipal Child Care Centre Upgrade	100	0	0	100	Project delayed by the pandemic. The funds are required to ensure project deliverables are met.	2025
910275 IPAC - Minor Capital Funding	927	859	12	56	Ongoing capital project delivery.	2025
910642 2022 Furniture & Equip. - Long Term Care	1,207	778	74	355	There have been delays in spending. Funds are still required to ensure project deliverables are met.	2025
910643 2022 Municipal Child Care Centre upgrade	100	0	0	100	Project delayed by the pandemic. The funds are required to ensure project deliverables are met.	2026
910645 2022 Minor Capital Program - LTC	290	216	0	74	There have been delays in spending. Funds are still required to ensure project deliverables are met.	2025
910646 Air Conditioning - Long Term Care	5,060	3,147	39	1,873	There have been delays in spending. Funds are still required to ensure project deliverables are met.	2025
910953 2023 Municipal Child Care upgrades	100	0	0	100	Project delayed by the pandemic. The funds are required to ensure project deliverables are met.	2026
910952 Refrigeration for Carleton Lodge	100	17	0	83	There have been delays in spending. Funds are still required to ensure project deliverables are met.	2025
911135 GJA Comprehensive Minor Capital	338	225	7	107	Ongoing capital project delivery.	2025
911136 CAC Comprehensive Minor Capital	449	264	29	156	Ongoing capital project delivery.	2025
911137 PDC Comprehensive Minor Capital	465	274	35	155	There have been delays in spending. Funds are still required to ensure project deliverables are met.	2025
911134 CL Comprehensive Minor Capital	377	270	0	107	There have been delays in spending. Funds are still required to ensure project deliverables are met.	2025
Community & Social Services Total	10,013	6,447	196	3,369		
Emergency and Protective Serv.						
905916 SEM - Corporate Radio System	9,583	10,060	529	(1,006)	Requesting extension of this project to complete contracted work on the Corporate Radio Transition Project. There are recoveries/revenues to offset the deficit.	2026
909076 Paramedic West End Deployment Facility	4,000	680	110	3,209	There has been a delay in the project due to additional work required on the feasibility assessment.	2032
910590 Paramedic Equipment Replacement (2022)	922	396	0	526	There has been a delay in implementing the Controlled Substance Storage solution due to a revision in the technical specification.	2026
Emergency and Protective Serv. Total	14,505	11,136	639	2,729		
Infrastructure & Water Service						
903324 Kennedy Burnett SW Pond	16,310	13,687	1,662	961	Ongoing capital project delivery.	2028
905681 Water System SCADA & Instrument Rehab	2,410	2,384	1	25	Ongoing capital project delivery.	2025

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906579 O-OTM Main St (Echo-Springhurst)	21,873	20,971	0	902	Outstanding property requirements.	2025
906662 CWWF Village/Carp Water Quality TreatFac	8,480	7,225	77	1,177	Ongoing capital project delivery.	2026
906665 Lemieux WPP Intake Ice Mgmt	32,671	2,314	3,402	26,954	Ongoing capital project delivery.	2030
906882 Elgin (Lisgar - Isabella)	38,916	37,997	282	638	Ongoing capital project delivery.	2025
907570 Hazeldean Municipal Drain	51	11	0	41	Ongoing capital project delivery.	2026
907655 Communal Well System Rehab 2018	487	465	22	(1)	Ongoing capital project delivery.	2025
907716 ROPEC Rehab of Digester	21,040	12,351	141	8,549	Ongoing capital project delivery.	2028
907718 Kizell Municipal Drain	2,418	479	92	1,847	Ongoing capital project delivery.	2026
908087 John Taylor Municipal Drain	61	54	0	7	Ongoing capital project delivery.	2026
908094 SCADA Rehab & Upgrades - Remote Sewer	97	3	26	68	Ongoing capital project delivery.	2026
908099 ROPEC - Sewage Treatment Rehab Prog 2016	1,137	1,120	5	12	Ongoing capital project delivery.	2025
908139 Montreal Rd (N River Rd-St Laurent Blvd)	54,737	53,161	87	1,489	Ongoing capital project delivery.	2027
908141 ORAP Albert St-Bronson Ave-Slater St	47,850	40,848	2,286	4,715	Ongoing capital project delivery.	2028
908386 Taylor Creek Erosion Works Phase 2	279	0	0	279	Ongoing capital project delivery.	2026
908427 Thomas Baxter Municipal Drain	72	17	0	55	Ongoing capital project delivery.	2026
908477 Roads Asset Management System	1,925	305	424	1,196	Ongoing capital project delivery.	2027
908479 Carp Diesel Pump Upgrades	1,255	1,158	18	79	Ongoing capital project delivery.	2026
908570 Byron-Athlone-Highcroft	16,081	15,655	70	355	Ongoing capital project delivery.	2026
908581 Valley Dr Storm Sewer	35,004	28,728	2,445	3,832	Ongoing capital project delivery.	2028
908582 N River Rd (Montreal-Dead EndNof Coupal)	3,300	2,604	0	696	Ongoing capital project delivery.	2026
908589 Belfast Rd O/P VIA [055980]	3,439	2,913	70	456	Ongoing capital project delivery.	2025
908619 Graham Creek Storm Sewer	16,756	12,273	104	4,380	Ongoing capital project delivery.	2026
908645 St Denis - Lavergne - Ste Monique	15,685	15,442	30	213	Ongoing capital project delivery.	2026
908942 2018 Sewer & Water Repairs/Improvements	4,900	4,859	23	18	Ongoing capital project delivery.	2025
908959 Pooley's Ped Bridge [017240]	3,160	3,087	28	45	Ongoing capital project delivery.	2025
908981 Lemieux island Pipe Bridge SN 017160	3,640	901	97	2,642	Ongoing capital project delivery.	2027
908990 Chief William Commanda Br Pier	11,649	9,812	1,522	314	Ongoing capital project delivery.	2027
909131 2018 Stormwater Management Retrofit	12,060	5,845	1,455	4,760	Ongoing capital project delivery.	2028
909132 2018 Rural Servicing Strategy	205	190	12	3	Ongoing capital project delivery.	2025
909133 2018 Water & Wastewater EA Studies	255	251	2	3	Ongoing capital project delivery.	2025
909158 ROPEC RSPS Motor & Drive Rehab.	60,472	14,837	43,531	2,104	Ongoing capital project delivery.	2030
909226 Flow Through Station Rehabs	1,575	1,359	173	43	Ongoing capital project delivery.	2026
909245 Forcemain Condition Assessment & Rehab	1,150	1,122	21	6	Ongoing capital project delivery.	2025
909352 2019 Groundwater Studies	1,319	1,023	139	156	Ongoing capital project delivery.	2025
909353 2019 Rural Servicing Strategy	250	102	45	103	Ongoing capital project delivery.	2025
909354 2019 Water & Wastewater EA Studies	160	99	60	1	Ongoing capital project delivery.	2025
909355 2019 Flood Plain Mapping	175	100	75	0	Ongoing capital project delivery.	2025
909367 2019 Buildings-Parks & Rec	14,424	14,365	30	29	Ongoing capital project delivery.	2025
909368 2019 Buildings-Road Services	3,589	3,586	2	1	Ongoing capital project delivery.	2025
909370 2019 Buildings-Transit Services	3,600	3,324	98	178	Ongoing capital project delivery.	2025
909375 2019 Sewer Access & Outfalls	2,000	1,074	0	926	Ongoing capital project delivery.	2026
909376 2019 Sewer Repairs / Improvements	8,721	8,520	13	188	Ongoing capital project delivery.	2025
909403 Chapman Blvd (Dorval-Othello)	600	0	0	600	Ongoing capital project delivery.	2026
909568 Hemlock Pumping Station Rehab	550	514	16	20	Ongoing capital project delivery.	2026
909573 DWS SCADA Network Upgrade	2,352	756	1,596	(1)	Ongoing capital project delivery.	2027
909574 DWS SCADA HMI Upgrade	5,129	2,936	1,179	1,015	Ongoing capital project delivery.	2027

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909671 2020 Infrastructure Master Plan (Water)	665	638	13	14	Ongoing capital project delivery.	2025
909672 2020 Off Site Reliability Links	160	0	0	160	Outstanding development agreement.	2025
909673 2020 Groundwater Studies	380	335	5	40	Ongoing capital project delivery.	2025
909677 2020 Buildings - Long Term Care	1,838	1,573	262	2	Ongoing capital project delivery.	2025
909678 2020 Buildings - Parks & Rec	21,375	17,113	3,816	446	Ongoing capital project delivery.	2026
909681 2020 Buildings - Transit Services	2,600	2,557	7	36	Ongoing capital project delivery.	2025
909683 2020 Parks-Parks & Rec	7,496	7,373	65	58	Ongoing capital project delivery.	2025
909689 2020 Accessibility - Parks & Rec	1,849	1,688	1	160	Ongoing capital project delivery.	2025
909692 2020 Intrated Scoping Pre/Post Eng	1,000	930	36	34	Ongoing capital project delivery.	2026
909695 2020 Sewer Repairs / Improvements	9,777	9,497	51	228	Ongoing capital project delivery.	2025
909696 2020 Sewer Trenchless Rehab	1,500	1,477	6	17	Ongoing capital project delivery.	2025
909703 2020 Structures - Site - Specific	1,205	1,161	10	33	Ongoing capital project delivery.	2025
909704 2020 Misc Structural Renewal - CW	799	637	65	97	Ongoing capital project delivery.	2025
909706 2020 Bridges Structures - CW	13,400	9,614	3	3,783	Ongoing capital project delivery.	2025
909709 2020 Drainage Culverts - CW	12,523	7,191	22	5,309	Ongoing capital project delivery.	2025
909713 2020 Water System Improvements	6,000	3,962	99	1,939	Ongoing capital project delivery.	2025
909714 2020 WM Transmission/Distribution Rehab	4,087	3,978	13	97	Ongoing capital project delivery.	2025
909717 2020 ORAP Wet Weather IMP	1,808	1,753	0	55	Ongoing capital project delivery.	2025
909720 2020 Transit Structures	312	275	3	33	Ongoing capital project delivery.	2025
909722 2020 Trillium Line Structures	10,280	9,468	46	766	Ongoing capital project delivery.	2025
909731 Piccadilly Ave (Wellington - Bassett)	3,730	3,256	9	465	Ongoing capital project delivery.	2025
909732 Maclaren St - Lyon St	14,551	7,497	6,278	776	Ongoing capital project delivery.	2028
909749 2020 Flood Plain Mapping	310	307	2	1	Ongoing capital project delivery.	2025
909750 Storm and Surface Water Rehabilitation	1,500	940	126	434	Ongoing capital project delivery.	2025
909798 Water Pumping Station Facility Rehab2020	1,450	77	1,321	52	Ongoing capital project delivery.	2026
909807 Sewage Pumping Station Rehab Prog 2020	5,357	5,105	197	55	Ongoing capital project delivery.	2025
909898 Biltmore Extension Municipal Drain	370	135	54	181	Ongoing capital project delivery.	2026
909899 South Cyrville Municipal Drain	80	0	0	80	Ongoing capital project delivery.	2026
909902 Windsor Park PS Rehab	250	234	16	0	Ongoing capital project delivery.	2025
910006 Shadow Ridge Wells Rehab	7,903	2,910	125	4,868	Ongoing capital project delivery.	2028
910009 Harvard PS Construction	2,700	2,659	38	3	Ongoing capital project delivery.	2025
910035 WWS SCADA LAN Phase 1	6,213	5,916	297	0	Ongoing capital project delivery.	2026
910041 2021 Buildings-Long Term Care	6,949	4,876	1,997	76	Ongoing capital project delivery.	2025
910042 2021 Buildings-Parks & Rec	18,761	18,144	195	422	Ongoing capital project delivery.	2025
910043 2021 Buildings-Road Services	3,614	3,453	162	(1)	Ongoing capital project delivery.	2025
910050 Manotick Supply Watermain - Phase 2	25,598	12,275	3,460	9,863	Ongoing capital project delivery.	2028
910051 2021 Off Site Reliability Links	164	0	0	164	Outstanding development agreement.	2025
910058 2021 Buildings-Fire Services	1,935	1,827	11	96	Ongoing capital project delivery.	2025
910065 2021 Buildings-Transit Services	3,600	1,643	527	1,430	Ongoing capital project delivery.	2026
910067 2021 Parks - Parks & Rec	4,510	4,229	232	49	Ongoing capital project delivery.	2025
910076 Carp Wastewater PS Upgrade/Overflow	6,173	419	405	5,349	Ongoing capital project delivery.	2028
910078 2021 Sewer Repairs / Improvements	9,504	4,524	1,125	3,855	Ongoing capital project delivery.	2026
910079 2021 Sewer Trenchless Rehab	4,500	1,247	2	3,251	Ongoing capital project delivery.	2025
910081 2021 Drainage Culverts - CW	15,192	13,439	401	1,352	Ongoing capital project delivery.	2025
910086 2021 Storm and Surface Water Rehabilitat	3,500	807	46	2,647	Ongoing capital project delivery.	2025
910090 2021 Road Resurfacing - CW	37,907	37,569	111	227	Ongoing capital project delivery.	2025

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910098 2021 Structures - Site-Specific	3,600	3,545	86	(31)	Ongoing capital project delivery.	2025
910101 2021 Bridge Structures - CW	19,395	14,743	1,100	3,551	Ongoing capital project delivery.	2026
910103 2021 Sidewalks & Pathways - CW	4,800	4,341	237	222	Ongoing capital project delivery.	2025
910105 Drouin Ave (North River - West Presland)	2,780	2,666	190	(76)	Ongoing capital project delivery.	2026
910109 Ferndale Ave (Churchill Ave N - Selby Av	5,051	4,163	258	630	Ongoing capital project delivery.	2026
910110 Farnham, Eastbourne and Ava	1,615	0	0	1,615	Delayed due to proposed development.	2028
910111 Glebe (Bank - O'Connor)	5,405	4,821	281	303	Ongoing capital project delivery.	2026
910112 Oakhill and Corona (Acaia - Beechwood)	4,515	4,010	248	257	Ongoing capital project delivery.	2026
910116 2021 Transit Structures	4,430	4,419	11	1	Ongoing capital project delivery.	2025
910117 2021 Water System Improvements	7,500	7,295	32	173	Ongoing capital project delivery.	2025
910118 2021 WM Transmission/Distribution Rehab	5,500	4,906	220	374	Ongoing capital project delivery.	2026
910119 Stanley Ave. (Sussex - Union St)	1,850	1,769	16	65	Ongoing capital project delivery.	2025
910131 ROPEC - Concrete Rehab & Repairs 2021	602	173	27	402	Ongoing capital project delivery.	2025
910233 Britannia Elevators Rehab	900	762	13	125	Ongoing capital project delivery.	2025
910258 Orient Park PS Power Supply Upgrade	703	660	39	4	Ongoing capital project delivery.	2026
910270 Chief William Commanda Br MUP	13,146	12,133	803	210	Ongoing capital project delivery.	2027
910276 Headworks Hardware Upgrade	140	102	15	23	Ongoing capital project delivery.	2025
910277 Britannia Diesel Gen & Fuel System Rehab	511	462	17	31	Ongoing capital project delivery.	2025
910278 Lemieux Diesel Gen & Fuel System Rehab	180	72	50	58	Ongoing capital project delivery.	2025
910282 ICIP-ATI - Multi-use Pathway (AMB)	1,745	1,226	0	518	Ongoing capital project delivery.	2025
910283 ICIP-ATI - Sidewalks	1,887	1,645	0	243	Ongoing capital project delivery.	2025
910310 Backflow Prevention Upgrades Water Facil	500	167	128	205	Ongoing capital project delivery.	2025
910334 ICIP-CCR - Playground 1 Renewal	5,586	3,551	425	1,610	Ongoing capital project delivery.	2027
910346 Lemieux WPP Relays & WPPs Elec. Coord	400	328	65	8	Ongoing capital project delivery.	2025
910381 DMZ Environment Upgrades	150	134	82	(66)	Ongoing capital project delivery.	2025
910385 Well System Inspection and Rehab	1,125	806	23	296	Ongoing capital project delivery.	2025
910389 Buildings-Shenman Arts Ctr (P3)	910	719	45	146	Longstanding P3 agreement.	2030
910395 2022 Off Site Reliability Links	167	0	0	167	Outstanding development agreement.	2025
910399 2022 Water & Wastewater Studies	1,149	399	580	171	Ongoing capital project delivery.	2027
910421 2022 Infrastructure Assess & Data Collec	2,429	464	156	1,809	Ongoing capital project delivery.	2026
910422 2022 Integrated Scoping Pre/Post Eng	1,740	617	103	1,020	Ongoing capital project delivery.	2025
910423 2022 Road Resurfacing - CW	76,178	72,898	354	2,927	Ongoing capital project delivery.	2025
910424 2022 Comprehensive Asset Management	1,644	1,333	87	224	Ongoing capital project delivery.	2025
910425 2022 Guiderail Renewal	3,000	1,808	132	1,060	Ongoing capital project delivery.	2025
910429 2022 Roadway Network Engineering	1,500	1,286	76	138	Ongoing capital project delivery.	2025
910430 2022 Sidewalks & Pathways - CW	13,105	11,623	1,312	170	Ongoing capital project delivery.	2025
910432 Quality Management System	2,000	478	0	1,522	Ongoing capital project delivery.	2026
910437 Easement Agreements Update	4,000	315	0	3,685	Ongoing capital project delivery.	2028
910439 2022 Sewer Repairs / Improvements	7,000	5,782	714	504	Ongoing capital project delivery.	2025
910440 2022 Sewer Trenchless Rehab	3,000	601	1,716	683	Ongoing capital project delivery.	2026
910441 2022 Sewer CCTV Engineering	800	356	0	444	Ongoing capital project delivery.	2026
910442 2022 Structures - Site-Specific	920	448	5	467	Ongoing capital project delivery.	2025
910443 2022 Misc Structural Renewal - CW	3,233	2,105	220	908	Ongoing capital project delivery.	2026
910444 2022 Structures Scoping Pre/Post Eng	680	623	51	6	Ongoing capital project delivery.	2025
910445 2022 Bridge Structures - CW	32,274	12,497	13,433	6,343	Ongoing capital project delivery.	2027
910448 2022 Drainage Culverts - CW	11,570	9,489	457	1,623	Ongoing capital project delivery.	2026

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910456 2022 Water System Improvements	7,000	5,739	356	904	Ongoing capital project delivery.	2027
910457 2022 WM Transmission/Distribution Rehab	5,000	2,460	1,053	1,487	Ongoing capital project delivery.	2027
910460 Fuel Oil Tank Incentive Program	260	134	20	106	Ongoing capital project delivery.	2028
910471 2022 Trillium Line Structures	1,356	1,005	8	342	Ongoing capital project delivery.	2025
910472 2022 Trillium L STR Scoping Pre/Post Eng	75	10	65	0	Ongoing capital project delivery.	2025
910498 Critical Links Risk Mitigation Meas 2022	500	478	20	2	Ongoing capital project delivery.	2025
910516 Stormwater Mgmt: Rehab&Enviro Compl 2022	1,960	1,525	218	216	Ongoing capital project delivery.	2026
910568 Energy Management & Invest Strategy 2022	2,814	2,715	0	99	Ongoing capital project delivery.	2025
910656 ORAP Albert Bronson Slater	896	0	61	835	Ongoing capital project delivery.	2027
910686 MECP Sewage Overflow & Bypasses Program	1,439	992	124	324	Ongoing capital project delivery.	2026
910691 Lemieux Island Hydro Room Rehab	175	5	11	159	Ongoing capital project delivery.	2026
910693 SSRJB Decommissioning Functional Design	150	89	56	5	Ongoing capital project delivery.	2025
910729 Kanata West PS Construction	3,659	3,533	37	89	Ongoing capital project delivery.	2027
910768 G3 Fan Replacement	250	14	0	236	Ongoing capital project delivery.	2026
910454 CCRF - Village Pathway Improvements	1,100	825	8	267	Ongoing capital project delivery.	2025
910034 CCRF-2021 Accessibility - Parks & Rec	2,770	1,924	41	805	Ongoing capital project delivery.	2025
911086 Water Operations Facilities Rehab	1,580	786	124	670	Ongoing capital project delivery.	2026
910801 Lemieux Expansion Joint Rehab	2,000	288	1,066	646	Ongoing capital project delivery.	2026
910455 CCRF - Suburban Pedestrian Accessibility	1,210	885	0	325	Ongoing capital project delivery.	2025
910668 Lem & Brit Operator Room Ergonomics	889	337	152	400	Ongoing capital project delivery.	2026
910923 ROPEC Capitalized Maintenance 2023	1,000	976	27	(3)	Ongoing capital project delivery.	2026
910884 DWS Capitalized Maintenance 2023	400	250	3	147	Ongoing capital project delivery.	2026
910767 WWC 3-yr PM Hazeldean & Woodroffe PS	931	669	54	208	Ongoing capital project delivery.	2027
910865 2023 Bridge Preventative Maint	500	163	12	325	Ongoing capital project delivery.	2026
904982 Zone 2W West March Rd 406 to 610 Upgrade	5,376	161	406	4,809	Ongoing capital project delivery.	2030
910397 Rural Servicing&Source Water Protection	696	101	16	578	Ongoing capital project delivery.	2027
910924 2023 WWC Remotes Maintenance	7,161	3,708	626	2,827	Ongoing capital project delivery.	2026
910758 2024 IWSD Emergency Repairs (Debby)	0	535	0	(535)	Ongoing capital project delivery.	2026
904916 Kanata West Feedermain	8,180	194	0	7,986	Ongoing capital project delivery.	2030
Infrastructure & Water Service Total	1,090,286	798,776	111,392	180,108		
Ottawa Public Health						
910127 OPH Merivale Dental Clinic Renovations	1,981	1,913	0	68	Pending final invoice.	2025
Ottawa Public Health Total	1,981	1,913	0	68		
Ottawa Public Library						
908253 Technology Lifecycle	150	96	0	54	There have been delays in spending. Funds are still required to ensure project deliverables are met.	2025
909496 Technology Replacements 2019	110	66	0	44	Funding to support PC upgrades within branches for SSO migration.	2025
909497 East Urban Planning - DC	900	0	0	900	Funds required to prepare for site and design work. New facility development planned within the next 10 years.	2026

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909652 Facilities and Branch Inpr. S&S Hub Repl	450	388	0	62	In April 2025, the Beaverbrook branch was vandalized with extensive damage to several windows. Recently renovated in 2014, the windows are custom made and significant replacement costs are anticipated. Staff are recommending that capital order 909652 remain open and that funding originally earmarked for facility improvements be redirected to fund necessary repairs.	2025
910216 Technology Lifecycle-Self Checkouts 2021	200	0	0	200	Funds allocated for updating legacy self-checkout machines that are no longer supported by the vendor.	2025
910217 Facilities and Branch Improvements 2022	1,684	1,017	1	667	Funding required for North Gloucester front entrance renovation, Greenboro front entrance renovation, and Nepean Centrepointe shelving replacement currently in design.	2026
910477 Technology Lifecycle - 2022	150	0	0	150	Ongoing capital project delivery.	2025
911025 Tech Lifecycle - Radio Frequency 2023	200	0	0	200	Funding required for 24 new CircTrak devices to increase number in branches.	2025
911382 Library Materials Transit Bins - 2024	300	0	29	271	Initial expenditures for this project were transferred to another funding source. The available balance for this capital account was adjusted and will be expended in the 2025 Fiscal Year.	2025
Ottawa Public Library Total	4,144	1,567	30	2,548		
Public Works Department						
907816 Groundwater Management	1,450	1,192	0	258	Ongoing capital project delivery.	2026
909317 2019 Safety Improvement Program	1,031	403	0	628	Ongoing capital project delivery.	2025
909318 2019 Traffic Incident Management	2,063	630	0	1,433	Delays in Stage 2 work alongwith delays in some of the planned work in subsequent years due to resource challenges and staff changes.	2025
909319 2019 Street Lighting Major Replacements	2,849	2,789	18	43	Pending purchase order.	2025
909614 Roads Services Vehicle & Equipment 2020	930	348	56	526	Currently undertaking review of equipment needs in line with the Winter Maintenance Quality Standards Review and continuous improvements to current operational practices.	2025
909636 2020 Pedestrian Safety Evaluation Progra	380	324	53	2	Project still underway for Carling and Edgeworth.	2025
909640 2020 Street Lighting Major Replacements	2,276	2,253	3	20	Pending purchase order.	2025
909656 Ice-Snow Control and RWIS Tech 2020	295	295	0	0	Ongoing capital project delivery.	2025
909657 2020 LCR - PWES Works Yard	85	55	0	30	Ongoing capital project delivery.	2026
909658 2020 Winter Materials Storage Facility	560	491	41	28	Ongoing capital project delivery.	2026
909852 LCR - Parking Facilities (2020)	2,015	1,695	17	303	Ongoing capital project delivery.	2025
909856 Road Safety Action Plan Program	4,000	3,355	52	593	Ongoing capital project delivery.	2025
909998 2021 Accessible Pedestrian Signal / Pede	614	74	0	540	Ongoing capital project delivery.	2025
910010 2021 New Traffic Control Devices	2,465	2,293	16	156	Works still underway for Hawthorne and Davidson, St Joseph and Jeanne d'arc PXO.	2025
910013 2021 Street Lighting Major Replacements	2,328	2,270	55	3	Pending purchase order.	2025
910022 2021 Pedestrian Crossover Program	512	336	0	176	St Joseph and Jeanne d'arc Pedestrian Crossover works are ongoing.	2025
910479 Forestry - Concrete Tree Well Covers	400	378	13	9	Ongoing capital project delivery.	2025

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910481 2022 Pedestrian Safety Evaluation Prg	403	98	70	235	Project still underway for LaFontaine and McArthur.	2025
910482 2022 New Traffic Control Devices	2,779	1,643	529	607	Projects still underway for Barnsdale and Rideau Valley (250K) and Conroy and Davidson (500K).	2025
910483 2022 Safety Improvement Program	1,961	620	76	1,265	Ongoing capital project delivery.	2025
910485 2022 Street Lighting Major Replacements	2,754	2,239	470	45	Pending purchase order.	2025
910486 2022 LCR Traffic Control Signals	1,750	1,718	40	(8)	Active IWSD delivered projects within this capital account.	2025
910488 2022 Advanced Traffic management Program	426	247	2	178	Currently awaiting the submission of drawing plans from LRT.	2025
910493 2022 Road Safety Action Program	7,200	4,698	703	1,799	Ongoing capital project delivery.	2025
910593 2022 Pedestrian Access-Intersect & Ramp.	200	145	2	52	Works underway for 2022/2023 PAIR project.	2025
910974 Works Yards Facilities -New Growth 2023	5,050	0	0	5,050	Re-evaluation of operational requirements within facility is underway due to increase in estimated costs.	2025
Public Works Department Total	46,776	30,589	2,216	13,971		
Rec, Cultural and Facility Ops						
902396 Rock Knoll Land Acquisition	200	(21)	0	221	Ongoing capital project delivery.	2027
903623 District Skate Board Park-East	2,437	2,070	257	111	Ongoing capital project delivery.	2027
905848 Laroche Park and Fieldhouse Redevelopmen	7,988	6,756	95	1,137	Ongoing capital project delivery.	2026
906995 Kizell Pond Pathway	1,000	871	34	95	Ongoing capital project delivery.	2026
908828 C W Funded Public Art Commission 2017	551	293	25	233	Ongoing capital project delivery.	2026
908865 Rate Funded Public Art Commissions 2017	481	307	42	131	Ongoing capital project delivery.	2026
909102 Community Centre Upgrades	330	0	0	330	Ongoing capital project delivery.	2026
909113 Centrepointe Theatre Cap Renew Fund 2018	60	79	4	(23)	Ongoing capital project delivery.	2026
909206 Rate Funded Public Art Commissions 2018	706	476	269	(40)	Ongoing capital project delivery.	2026
909246 C W Funded Public Art Commission 2018	115	35	0	79	Ongoing capital project delivery.	2026
909442 Minor Park Improvement 2019	146	98	5	43	Ongoing capital project delivery.	2026
909450 Cultural Building & Equip 2019	118	52	0	66	Ongoing capital project delivery.	2026
909833 Cultural Building & Equip. 2020	126	67	0	59	Ongoing capital project delivery.	2026
909911 MIFO Mouvement d'impl. Franco d'Orleans	1,250	0	0	1,250	Funds to be released through Major Cap Partnership.	2027
910128 Park Redevelopment 2021	11	0	0	11	Ongoing capital project delivery.	2027
910167 Museum Sustainability Plan 2021	200	17	10	173	Ongoing capital project delivery.	2026
910281 Barrington Park - Rink Shack	79	68	0	10	Project is in warranty period.	2025
910315 Scharf Park - Shade Shelter	120	82	0	38	Project is in warranty period.	2026
910338 City Wide Public Art Commissions 2021	31	11	0	20	Ongoing capital project delivery.	2026
910356 Windsor Park Fieldhouse	1,854	62	0	1,792	Ongoing capital project delivery.	2028
910376 Plouffe Park Basketball	280	211	4	66	Ongoing capital project delivery.	2026
910524 Minor Park Improvement 2022	250	0	0	250	Ongoing capital project delivery.	2026
910551 Woodroffe Park Fieldhouse Replace-Design	341	311	7	23	Ongoing capital project delivery.	2025
910560 Infrastructure Upgrades 2022	610	440	31	139	Ongoing capital project delivery.	2026
910561 Outdoor Pool Security Upgrades 2022	150	0	0	150	Security upgrading is on going. Evaluating success of previous projects. New security measures are still needed.	2030
910562 Cultural Building & Equip 2022	125	72	0	53	Ongoing capital project delivery.	2026
910563 Museum Sustainability Plan 2022	200	96	0	104	Ongoing capital project delivery.	2026
910565 Artifact & Art Collect Rest & Maint 2022	60	54	6	0	Ongoing capital project delivery.	2026
910566 Major Capital Partnership 2022	174	6	0	168	Ongoing capital project delivery.	2026
910670 Brantwood Tennis Court redevelopment	445	300	0	145	Project is in warranty period.	2026

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910698 Revitalization of Bingham Park	2,300	1,419	54	827	Ongoing capital project delivery.	2026
910741 Sandwell Green Park - Fitness Equipment	215	199	1	15	Project is in warranty period.	2026
910711 Shea Woods improvements	584	58	0	526	Ongoing capital project delivery.	2028
910784 Kilreen Park - Basketball Half Court	370	66	252	52	Ongoing capital project delivery.	2026
910675 ICIP-CCR Trend Arlington Park Pavilion	553	492	48	12	Ongoing capital project delivery.	2026
910740 Splash Pad - Confederation Park	350	35	0	315	Project is ongoing. IO 910740 increases the budget from \$350K to \$500K as new cost estimation. Ward 18 Councillor Marty Carr approved CIL portion and Dan Chenier approved \$50K from IO 910983 to IO 910740.	2026
910743 Glebe Play Structure Improvements	127	116	1	10	Project is in warranty period.	2026
910763 Morgan's Grant Hydro Corridor - Offleash	438	83	348	7	Ongoing capital project delivery.	2026
910785 Accessible Swing at Constance Bay	65	49	0	15	Project is in warranty period.	2026
911121 Acquisition of Somerset Parcel 1 and 2	3,100	0	0	3,100	Ongoing capital project delivery. Related to 1010 Somerset Community Hub Project. It is in review of technical and transportation options for the site.	2030
910805 Carillon Park Improvements	50	1	0	49	Ongoing capital project delivery.	2026
910756 C W Funded Public Art Commission 2022	61	27	0	35	Ongoing capital project delivery.	2026
910771 Ward 4 Cash-in-lieu 2022	2	0	0	2	Ongoing capital project delivery.	2026
910748 Gil O Julien Fieldhouse	348	0	0	348	Project is waiting for cancellation confirmation.	2026
910755 Rate Funded Public Art Commission 2022	375	73	0	301	Ongoing capital project delivery.	2026
911110 Terry Fox Athletic Facility	556	102	119	334	Ongoing capital project delivery.	2026
911085 Richmond Community Park - Dog Park	553	47	21	484	Ongoing capital project delivery.	2026
911117 Gil-O-Julien Fieldhouse Study	80	22	0	58	Project is waiting for cancellation confirmation.	2026
909841 Community Centre Space Upgrades - Sawmil	4,257	0	0	4,257	Ongoing capital project delivery. Project will take advice from Riverside South Complex timely.	2030
911124 450 Tillbury Park	100	0	0	100	Ongoing capital project delivery.	2027
910737 Weybridge Park - Sand Play	68	62	0	6	Project is in warranty period.	2026
911499 Walter Baker Park Stage - Tony Graham	317	17	0	300	Revised Park Development Agreement.	2027
910777 Boothfield Park - Skateboard Park Projec	486	81	17	388	Ongoing capital project delivery.	2026
910677 Centennial Park - Pickleball	300	0	0	300	Ongoing capital project delivery.	2026
Rec, Cultural and Facility Ops Total	36,093	15,762	1,650	18,675		
Transit Services Department						
905176 Confederation Line	2,095,600	2,103,345	0	(7,745)	Ongoing capital project delivery. There are recoveries/revenues to offset the deficit.	2026
906944 Environmental Improve - Reg. Compliance	1,450	1,038	353	60	Funds are required for upgrades and modifications at Lees Station, in order for continued functioning of the pumping station and treatment system.	2027
907143 Confederation Line Contingency	115,000	108,900	1,098	5,002	Ongoing capital project delivery.	2026
908763 PTIF 025 Transport Demand Mgmt - detours	30,000	30,000	0	0	Pending completion of financial administrative activities.	2025
909586 Trillium Line Ext. Vehicles & Deferred C	287,801	287,801	0	0	Ongoing capital project delivery.	2026
909587 Trillium Line Rehabilitation	91,123	91,123	0	0	Ongoing capital project delivery.	2026
910150 Renewal of Operational Assets	3,448	3,262	29	158	Replacement of catch basins at transit facilities are the major pending works for completion of this project.	2027

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910154 Station Customer Improvements	12,268	6,279	2,605	3,383	Funds are required to complete outstanding works in progress, including but not limited to elevator replacement at Blair Station.	2027
910156 Transit Priority Road and Signal Project	2,440	909	319	1,212	Funds are required to complete outstanding transit priority works identified through the transportation master plan and in other areas where bus reliability can be improved through road changes and traffic engineering strategies.	2027
910159 Fare Control for Stage 2	23,800	15,444	3,366	4,990	Fare control system for Stage 2 is pending for completion in this project.	2028
911430 Bus Replacement (Minibus) 2023	16,700	893	14,764	1,043	Purchase and delivery of minibuses for Para Transpo and on-demand services is pending for completion in this project.	2027
Transit Services Department Total	2,679,630	2,648,994	22,534	8,103		
Strategic Initiatives Dept						
906565 IAH Rental Housing	47,303	44,264	0	3,039	Ongoing capital project delivery.	2027
908880 Energy Evolution	7,677	4,962	219	2,496	Ongoing capital project delivery.	2027
909890 Ontario Priorities Housing Initiative	3,108	0	0	3,108	Ongoing capital project delivery.	2026
909891 Muni Investment in Affordable House 2020	4,817	1,339	60	3,418	Ongoing capital project delivery.	2026
909915 Municipal Invest Affordable Housing 2019	388	389	4	(5)	Ongoing capital project delivery.	2026
909941 CCOC - 159 Forward Avenue	8,528	7,402	0	1,126	Ongoing capital project delivery.	2025
909946 ISODO - 3865 Old Richmond Road	6,575	5,737	0	838	Ongoing capital project delivery.	2025
909965 Wateridge Village - 715 Mikinak Road	39,924	35,101	0	4,824	Ongoing capital project delivery.	2025
910240 Municipal Invest Affordable Housing 2021	704	350	0	354	Ongoing capital project delivery.	2026
910319 SGH 1083 - 1095 Merivale Road	13,170	13,170	0	0	Ongoing capital project delivery.	2025
910320 RHI JHS 500 Lisgar Street	18,831	18,390	0	441	Ongoing capital project delivery.	2025
910321 RHI OCHC 3380 Jockvale Road	12,078	9,516	0	2,563	Ongoing capital project delivery.	2025
910322 RHI SGH 216 Murray Street	28,981	26,123	0	2,858	Ongoing capital project delivery.	2025
910365 Wateridge Village 455 Wanaki Road	1,143	960	0	183	Ongoing capital project delivery.	2025
910657 BHLP - Residential Retrofit Projects	27,000	9,548	0	17,452	Ongoing capital project delivery.	2026
910680 BHLP - Program Delivery	4,008	1,809	0	2,199	Ongoing capital project delivery.	2026
910722 RHI Gignul 256 St-Denis Street	6,294	5,582	0	712	Ongoing capital project delivery.	2025
910720 RHI Cornerstone - 44 Eccles Street	24,816	23,556	0	1,260	Ongoing capital project delivery.	2025
910644 Municipal Invest Affordable Housing 2022	967	959	1	8	Ongoing capital project delivery.	2026
911126 BHLP - Heat Pump Incentive	800	44	0	756	Ongoing capital project delivery.	2026
911431 1245 Kilborn Place	21,197	19,408	79	1,710	Ongoing capital project delivery.	2026
Strategic Initiatives Dept Total	278,309	228,609	363	49,340		
Planning, Develop & Building						
902997 DCA-Abbott Street	782	417	0	365	There are outstanding front-ending agreement requirements.	2025
904752 DCA O/S-Barhaven S. O/S(South of Jock Ri	1,100	496	0	604	There are outstanding front-ending agreement requirements.	2027
905792 Manotick Special Des Area SW Monitoring	74	48	0	26	Ongoing capital project delivery.	2026
905931 2017 Area Traffic Management	670	619	0	51	Ongoing capital project delivery.	2025
905964 DCA-O/S Jackson Trails Sewer	252	195	0	57	There are outstanding front-ending agreement requirements.	2026
906022 DCA-O/S KW Collector Sewers	4,338	3,991	0	347	There are outstanding front-ending agreement requirements.	2026
906384 Albion Road - Area Traffic Management St	150	148	0	2	Ongoing capital project delivery.	2025

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907436 Baseline Rd BRT (Baseline Stn-Heron Stn)	645	153	387	105	Ongoing capital project delivery.	2026
907529 DCA-Leitrim SW Pond 2	18,607	7,844	0	10,762	There are outstanding front-ending agreement requirements.	2027
907535 DCA-Leitrim Pond 2 Trunk Storm Sewer	4,389	3,261	0	1,128	There are outstanding front-ending agreement requirements.	2025
907536 DCA-Riverside South SW Pond 3	18,797	0	0	18,797	There are outstanding front-ending agreement requirements.	2025
907537 DCA-Riverside S. Pond3 Trunk Storm Sewer	10,051	0	0	10,051	There are outstanding front-ending agreement requirements.	2025
907538 DCA-Riverside South - Tributary No. 3	1,165	0	0	1,165	There are outstanding front-ending agreement requirements.	2025
907539 DCA-Riverside South - Tributary No. 4	499	0	0	499	There are outstanding front-ending agreement requirements.	2025
907540 DCA-Riverside South - Tributary No. 7A	403	0	0	403	There are outstanding front-ending agreement requirements.	2025
907541 DCA-Riverside South - Tributary No. 7B	876	0	0	876	There are outstanding front-ending agreement requirements.	2025
907542 DCA-Riverside South - Tributary No. 10	1,489	0	0	1,489	There are outstanding front-ending agreement requirements.	2025
907543 DCA-Riverside South - Fish Habitat	2,809	0	0	2,809	There are outstanding front-ending agreement requirements.	2025
907558 DCA-N5 Ultimate SW Pond	14,229	12,390	0	1,839	There are outstanding front-ending agreement requirements.	2027
907560 DCA-EUC SW Pond 1 Trunk Sewers	11,045	1,683	0	9,362	There are outstanding front-ending agreement requirements.	2027
907561 DCA-EUC SW Pond 3 Trunk Sewers	1,700	554	0	1,146	Ongoing capital project delivery.	2025
907562 DCA-Leitrim SW Pond 1 Trunk Sewers	14,074	10,332	0	3,742	There are outstanding front-ending agreement requirements.	2027
907563 DCA-Riverside South SW Pond2 Trunk Sewer	5,306	381	0	4,925	Ongoing capital project delivery.	2025
907602 DCA-Glou. EUC SWM Pond 1 Modification	7,172	6,271	0	901	There are outstanding front-ending agreement requirements.	2025
907603 DCA-Glou. EUC SWM Pond 1 Fish Habitat	1,132	1,036	0	96	There are outstanding front-ending agreement requirements.	2025
907897 DCA O/S-Cardinal Creek East Sanitary Ovr	75	0	0	75	There are outstanding front-ending agreement requirements.	2025
907903 Rideau Street Streetscaping	14,679	13,615	72	993	Ongoing capital project delivery.	2027
907997 CC4 Ogilvie Rd. MUP	2,501	2,424	0	77	Ongoing capital project delivery.	2025
908333 CC8 Belfast Rd Trainyards MUPenhancement	1,190	847	0	343	Ongoing capital project delivery.	2027
908345 FEA2020 - Tenth Line Storm Sewer Outlet	406	288	0	117	There are outstanding front-ending agreement requirements.	2025
908390 Manotick Servicing DCA Credit	6,857	2,174	0	4,682	There are outstanding front-ending agreement requirements.	2027
908554 2017 Rapid Transit EA Studies	2,155	2,075	78	2	Ongoing capital project delivery.	2025
908562 2017 Network Modification Program	2,539	2,476	40	23	Ongoing capital project delivery.	2025
908564 2017 TMP Transit Priority Network	1,500	607	10	883	Ongoing capital project delivery.	2026
908751 2018 Transportation Master Plan	700	666	34	0	Ongoing capital project delivery.	2025
908777 FEA2021-Goulbourn Forced Road	7,000	4,070	0	2,930	There are outstanding front-ending agreement requirements.	2026
909058 Scott St Restoral (Post-LRT)	4,900	3,878	672	351	Ongoing capital project delivery.	2026
909283 DCA-Leitrim SWM Pond 1 Expansion	6,337	0	0	6,337	Ongoing capital project delivery.	2025
909284 DCA-Leitrim Rd Storm Drainage System	2,401	552	0	1,849	There are outstanding front-ending agreement requirements.	2027
909458 2019 Intersection Control Measures	8,257	7,865	49	343	Ongoing capital project delivery.	2025
909460 2019 Transportation Master Plan	764	744	7	13	Ongoing capital project delivery.	2025
909464 2019 Active Transportation Missing Links	193	175	16	2	Ongoing capital project delivery.	2025
909466 2019 Pedestrian Facilities Program	120	61	58	0	Ongoing capital project delivery.	2025
909468 2019 Development Sidewalks	153	140	9	4	Ongoing capital project delivery.	2025
909470 2019 Area Traffic Management	745	712	0	33	Ongoing capital project delivery.	2025
909486 New Official Plan	3,704	3,455	0	249	Ongoing capital project delivery.	2025
909629 Dovercourt Ave Sidewalk	595	477	115	3	Ongoing capital project delivery.	2025
909776 2020 Pedestrian Access-Intersect & Ramp	225	143	8	74	Ongoing capital project delivery.	2025
909777 2020 Active Transportation Missing Links	572	238	0	334	Ongoing capital project delivery.	2025
909784 2020 Transportation Demand Management	545	534	5	6	Ongoing capital project delivery.	2025
909977 Heron / Canadian Tire RMA	120	0	0	120	There are outstanding front-ending agreement requirements.	2027
910123 DCA-O/S KW Trunk Sewers - 130 Huntmar	75	0	0	75	Ongoing capital project delivery.	2026
910286 ICIP-MB - Building Envelope & Window Upg	1,245	1,223	7	15	Ongoing capital project delivery.	2025

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910297 ICIP-ATI - Bike Facility (TP)	212	271	3	(61)	Ongoing capital project delivery.	2025
910386 FEA2020-Fernbank Trunk Sewer (Abbott)	7,244	7,244	0	0	Front ending agreement (FEA) repayment request exceeds FEA amount. Thus, review by Staff, Applicant and City stakeholders is underway to request additional claim request to the Council.	2026
910387 FEA2023-Stittsville PS Connect-Fernbank	1,403	1,311	0	91	There are outstanding front-ending agreement requirements.	2026
910391 2022 Public Realm Intervention	761	727	9	25	Ongoing capital project delivery.	2025
910594 2022 Active Transportation Missing Links	1,180	348	176	656	Ongoing capital project delivery.	2025
910595 Richmond(Bayshore-Dumaurier) incl struct	1,000	54	166	780	Ongoing capital project delivery.	2026
910598 2022 Major AT Structures Program	2,166	174	73	1,919	Ongoing capital project delivery.	2027
910599 2022 Pedestrian Facilities Program	1,837	1,100	610	126	Ongoing capital project delivery.	2025
910600 2022 Cycling Facilities Program	4,901	845	699	3,358	Ongoing capital project delivery.	2027
910601 2022 Transportation Demand Management	100	80	18	2	Ongoing capital project delivery.	2025
910602 2022 Neighbourhood Traffic Calming	2,122	1,588	213	322	Ongoing capital project delivery.	2025
910603 2022 Intersection Control Measures	7,447	863	205	6,379	Ongoing capital project delivery.	2027
910604 2022 Development Sidewalks	243	53	28	161	Ongoing capital project delivery.	2025
910605 2022 Network Modification Program	3,265	1,204	341	1,721	Ongoing capital project delivery.	2027
910606 2022 TMP Studies	460	233	225	2	Ongoing capital project delivery.	2025
910607 2022 TMP Transit Priority Network	7,811	27	187	7,597	Ongoing capital project delivery.	2030
910608 2022 Park and Ride Facilities	5,213	2,752	1,147	1,314	Ongoing capital project delivery.	2027
910609 2022 Transit Corridor Protection	5,540	0	0	5,540	This account should remain open to support the strategic acquisition of properties essential for preserving and enhancing transit corridor integrity. Although there are currently no active commitments, funds in this account typically need to accumulate over time to enable timely purchases when key properties become available. These acquisitions are crucial for protecting mobility corridors and establishing new links that enhance overall connectivity across the network.	2027
910610 2022 Rapid Transit EA Studies	1,141	872	201	69	Ongoing capital project delivery.	2026
910638 Pedestrian Bridge at Trim Road	2,000	1,337	663	0	Ongoing capital project delivery.	2026
910665 Mackenzie to Daly Cycling Facility	1,662	1,581	45	36	Ongoing capital project delivery.	2025
910716 Hickory Street Streetscaping Improvement	650	440	5	204	Ongoing capital project delivery.	2025
909042 Robert Grant (Hazeldean to Abbott)	5,100	0	0	5,100	Ongoing capital project delivery.	2026
911023 2023 Aerial Mapping Services	1,120	981	64	75	Ongoing capital project delivery.	2025
Planning, Develop & Building Total	256,885	123,343	6,645	126,896		
Grand Total	4,418,622	3,867,136	145,665	405,807		