

**City of Ottawa**  
**2025 Reserve Continuity Forecast**  
**In Thousands (\$000)**

Reserves	2025 Uncommitted Opening Balance	Contributions	Transfers (to)/from Operating and Other	Transfers (to)/from Capital	Capital Closure & Adjustments Report	Projected Closing Balance
<b>Discretionary Reserves</b>						
<b>Operating</b>						
Tax Stabilization Reserve	138,818	13,456	(11,356)	0	0	140,918
Transit Operating Reserve	5,565	2,498	0	0	0	8,063
Employee Benefit Reserve	94,619	52,628	(50,605)	0	0	96,642
Landfill Closure Reserve	8,019	403	0	0	0	8,422
<b>Total Operating Reserves</b>	<b>247,020</b>	<b>68,985</b>	<b>(61,961)</b>	<b>0</b>	<b>0</b>	<b>254,044</b>
<b>Capital</b>						
City Wide Capital Reserve	55,676	207,963	0	(205,535)	1,197	59,301
Transit Capital Reserve	9,787	55,982	0	(59,103)	7,134	13,801
Fleet Reserve	1,452	28,996	0	(28,696)	(900)	852
Housing Reserve	(14,405)	31,600	0	(22,891)	(808)	(6,505)
Police Capital Reserve	12,604	11,949	0	(3,289)	0	21,264
Police Fleet Reserve	477	5,462	0	(5,101)	0	837
CIL - Parkland City Wide	2,595	2,425	0	(6,469)	523	(926)
CIL - Parkland by Ward/Dedicated	15,323	3,589	0	(1,629)	937	18,221
Parks Rec Facilities Reserve	3,188	317	0	0	0	3,505
Ottawa Public Health	1,032	232	(275)	0	0	989
<b>Total Capital Reserves</b>	<b>87,728</b>	<b>348,515</b>	<b>(275)</b>	<b>(332,713)</b>	<b>8,083</b>	<b>111,338</b>
<b>Combined Operating/Capital</b>						
Water Reserve	102,808	83,215	0	(112,736)	4,349	77,636
Wastewater Reserve	11,864	66,265	0	(67,720)	2,399	12,807
Stormwater Reserve	13,906	67,348	0	(74,862)	8,346	14,737
Solid Waste Reserve	(22,776)	7,805	0	(16,991)	369	(31,592)
Parking Reserve	21,352	1,864	0	(1,946)	56	21,326
Ottawa Public Library Reserve	9,400	2,000	0	(5,094)	35	6,340
Road Safety Reserve Fund	(15,312)	26,125	0	(21,550)	289	(10,449)
<b>Total Combined Operating/Capital</b>	<b>121,241</b>	<b>254,621</b>	<b>0</b>	<b>(300,899)</b>	<b>15,843</b>	<b>90,806</b>
<b>Discretionary Reserves Total</b>	<b>455,989</b>	<b>672,121</b>	<b>(62,236)</b>	<b>(633,612)</b>	<b>23,926</b>	<b>456,188</b>

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<b>Restricted Reserves</b>						
<b>Gas Tax</b>						
Provincial	26	33,062	(33,055)	0	0	33
Canada Community-Building Fund/Federal	76,265	68,149	(39,256)	(63,135)	0	42,024
<b>Total Gas Tax</b>	<b>76,291</b>	<b>101,211</b>	<b>(72,311)</b>	<b>(63,135)</b>	<b>0</b>	<b>42,056</b>
<b>Building Code</b>						
Building Code Capital	(49)	5	0	0	(0)	(44)
Building Code Stabilization	13,992	5,535	0	0	0	19,526
Building Code Insurance Fund	6,348	0	0	0	0	6,348
<b>Total Building Code</b>	<b>20,291</b>	<b>5,540</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>25,830</b>
<b>Restricted Reserves Total</b>	<b>96,582</b>	<b>106,751</b>	<b>(72,311)</b>	<b>(63,135)</b>	<b>(0)</b>	<b>67,887</b>
<b>Grand Total</b>	<b>552,571</b>	<b>778,872</b>	<b>(134,547)</b>	<b>(696,747)</b>	<b>23,926</b>	<b>524,075</b>