

Draft Budget 2026



Safe

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Emergency Preparedness and Protective Services Committee

Tabled - November 12, 2025



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Emergency Preparedness and Protective Services Committee

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Business and Technical Support Services – Emergency and Protective Services Service Area Summary

The Business and Technical Support Services unit (BTSS) provides centralized strategic and operational support to all services within the department. It provides key business support functions and expertise such as project and program management, communications, legislative agenda, audit coordination, policy review and development, digital services support, and fulfilling corporate obligations and reporting. The BTSS supports the General Manager's office, department leadership, and operational services/branches, and works with the other BTSS/BSS units across the corporation to increase organizational effectiveness, efficiency, and collaboration between departments. The BTSS also provides technical support services that provide unique and specialized technical expertise that support core departmental operations, programs, activities, or systems. In Emergency and Protective Services, the BTSS also includes the Event Central unit, which is responsible for permitting large-scale events and filming in Ottawa to ensure special events are safe and well planned.

City of Ottawa
Emergency & Protective Services
GM's Office & Business Support Services - Operating Resource Requirement
In Thousands (\$000)

	2024	2025		2026	\$ Change over 2025 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Program					
General Manager's Office	438	421	441	448	7
Business & Technical Support Services	4,139	4,267	4,817	4,933	116
Gross Expenditure	4,577	4,688	5,258	5,381	123
Recoveries & Allocations	(63)	0	0	0	0
Revenue	(81)	0	0	0	0
Net Requirement	4,433	4,688	5,258	5,381	123
Expenditures by Type					
Salaries, Wages & Benefits	4,470	4,604	5,124	5,272	148
Overtime	5	7	7	8	1
Material & Services	96	74	124	98	(26)
Transfers/Grants/Financial Charges	0	0	0	0	0
Fleet Costs	0	0	0	0	0
Program Facility Costs	0	0	0	0	0
Other Internal Costs	6	3	3	3	0
Gross Expenditures	4,577	4,688	5,258	5,381	123
Recoveries & Allocations	(63)	0	0	0	0
Net Expenditure	4,514	4,688	5,258	5,381	123
Revenues By Type					
Federal	0	0	0	0	0
Provincial	(75)	0	0	0	0
Municipal	0	0	0	0	0
Own Funds	0	0	0	0	0
Property Taxes	0	0	0	0	0
Investment Income	0	0	0	0	0
Development Charges	0	0	0	0	0
Payment-in-Lieu of Taxes	0	0	0	0	0
Fees and Services	(6)	0	0	0	0
Fines	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	(81)	0	0	0	0
Net Requirement	4,433	4,688	5,258	5,381	123
Full Time Equivalents			37.00	37.00	0.00

Emergency and Protective Services Department Service Area Summary - Public Safety Service

The Public Safety Service is responsible for providing a safe and secure environment for residents and visitors to the city of Ottawa. This includes:

- Leading the coordination of City Services and residents in preparing for, responding to, and recovering from major planned and unplanned events.
- Providing a safe and secure environment for all persons at City facilities through the delivery of security services.
- Managing the City's corporate radio system, and, as the City's 9-1-1 Authority, managing the 9-1-1 service agreement with the Ottawa Police Services Board.

Programs/Services Offered:

- Maintaining the Municipal Emergency Plan, as well as all requirements under *Ontario's Emergency Management and Civil Protection Act*.
- Providing public education through information sessions focused on individual emergency preparedness ("Are You Ready?") and community emergency preparedness ("Community Emergency Toolkit"); delivering emergency management training to staff.
- Providing security services such as security systems/technologies (access control, intrusion detection, CCTV), operating a 24/7 Security Operations Centre, as well as Security Guard Services at City Administrative facilities.
- Providing Photo Identification services and security-related education/training to staff.
- Managing over 7,000 radios and ensuring that the City has a reliable, public safety-grade radio service available for first responders and other City users.
- The Public Safety Service is the City's 9-1-1 Authority, with responsibility for managing both the technical service agreement through Bell Canada, as well as the initial call intake function through the Ottawa Police Service.

City of Ottawa
Emergency & Protective Services
Public Safety Service - Operating Resource Requirement
In Thousands (\$000)

	2024	2025		2026	\$ Change over 2025 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Program					
Public Safety Service	13,975	15,910	16,125	17,550	1,425
9.1.1	2,510	2,604	2,604	2,809	205
Gross Expenditure	16,485	18,514	18,729	20,359	1,630
Recoveries & Allocations	(6,551)	(6,646)	(6,061)	(7,031)	(970)
Revenue	(510)	(520)	(495)	(520)	(25)
Net Requirement	9,424	11,348	12,173	12,808	635
Expenditures by Type					
Salaries, Wages & Benefits	3,254	3,275	3,315	3,465	150
Overtime	36	8	8	8	0
Material & Services	10,645	12,614	12,789	14,074	1,285
Transfers/Grants/Financial Charges	0	0	0	0	0
Fleet Costs	0	0	0	0	0
Program Facility Costs	0	0	0	0	0
Other Internal Costs	2,550	2,617	2,617	2,812	195
Gross Expenditures	16,485	18,514	18,729	20,359	1,630
Recoveries & Allocations	(6,551)	(6,646)	(6,061)	(7,031)	(970)
Net Expenditure	9,934	11,868	12,668	13,328	660
Revenues By Type					
Federal	14	0	0	0	0
Provincial	0	0	0	0	0
Municipal	0	0	0	0	0
Own Funds	0	0	0	0	0
Property Taxes	0	0	0	0	0
Investment Income	0	0	0	0	0
Development Charges	0	0	0	0	0
Payment-in-Lieu of Taxes	0	0	0	0	0
Fees and Services	(524)	(520)	(495)	(520)	(25)
Fines	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	(510)	(520)	(495)	(520)	(25)
Net Requirement	9,424	11,348	12,173	12,808	635
Full Time Equivalents			27.00	27.00	0.00

City of Ottawa
 Emergency & Protective Services
 Public Safety Service - User Fees

	2024 Rate \$	2025 Rate \$	2026 Rate \$	% Change Over 2025	% Change Over 2024	Effective Date	2026 Revenue (\$000)
Emergency Management course fees							
Emergency Management course fee- External participant ^{*1}	100.00	100.00	100.00	0.0%	0.0%	01-Apr-26	
Emergency Management course cancellation fee - Internal participant ^{*1}	100.00	100.00	100.00	0.0%	0.0%	01-Apr-26	
Emergency Management course cancellation fee - External participant ^{*1}	100.00	100.00	100.00	0.0%	0.0%	01-Apr-26	
Notes:							
* Fees calculated per day + HST applicable.							
¹ Permission from Office of the Fire Marshal and Emergency Management to charge fees for cost recovery.							

Emergency and Protective Services Department Service Area Summary - Ottawa Fire Services

Ottawa Fire Services protects the lives, property, and environment of both residents and visitors in the City of Ottawa. Operating from 45 strategically located stations across the City of Ottawa, Ottawa Fire Services serves approximately 1,046,440 residents across 2,796 square kilometres.

The Ottawa Fire Services team is composed of urban firefighters and rural firefighters, as well as personnel specializing in prevention, inspection, public education, safety, training, communications, maintenance, and administration. Together, Ottawa Fire Services' deliver a wide range of essential services beyond fire suppression, including:

- Fire Prevention and Public Fire Safety Education services which include fire prevention inspections, code enforcement, determination of cause and origin of fires, attendance at public events, fire safety presentations and dissemination of public fire safety educational materials.
- Fire Suppression services which include fire rescue, tiered medical response, training, communications and incident management.
- Special Operations includes Vehicle and Machinery Extrication, Rope and Confined Space Rescue, Trench/Collapse and Urban Search and Rescue, Fire Support Unit - Rescue Task Force, Hazmat/Chemical, Biological, Radiological, Nuclear and Explosive, Wildland Fires, Light Rail Transit Rescue, Water/Ice Rescue, Specialized Foam Suppression.

To provide these services, Ottawa Fire Services operates from six divisions: Office of the Fire Chief; Operations; Capital Assets; Community Standards and Communications; Training and Safety; and Operational Support Services.

Ottawa Fire Services remains committed to enhancing emergency response times, effective risk-based planning, and proactive fire protection and prevention. Through the annual international accreditation with the Commission on Fire Accreditation International, Ottawa Fire Services utilizes performance indicators and community risk assessments to optimize response models, develop new initiatives and continuously improve existing programs.

City of Ottawa
Emergency & Protective Services
Ottawa Fire Services - Operating Resource Requirement
In Thousands (\$000)

	2024	2025		2026	\$ Change over 2025 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Program					
Chief's Office	553	390	390	402	12
Operations	172,254	176,488	171,888	188,349	16,461
Prevention	7,671	8,140	8,140	8,479	339
Communications	6,629	7,605	7,605	7,742	137
Operational Support	8,715	8,706	8,706	8,969	263
Gross Expenditure	195,822	201,329	196,729	213,941	17,212
Recoveries & Allocations	(392)	0	0	0	0
Revenue	(1,851)	(1,783)	(1,683)	(1,703)	(20)
Net Requirement	193,579	199,546	195,046	212,238	17,192
Expenditures by Type					
Salaries, Wages & Benefits	165,925	174,769	173,269	189,224	15,955
Overtime	6,343	4,143	3,643	3,938	295
Material & Services	6,287	5,487	4,722	4,924	202
Transfers/Grants/Financial Charges	0	0	0	0	0
Fleet Costs	11,826	11,354	9,769	10,549	780
Program Facility Costs	3,931	4,060	3,810	3,785	(25)
Other Internal Costs	1,510	1,516	1,516	1,521	5
Gross Expenditures	195,822	201,329	196,729	213,941	17,212
Recoveries & Allocations	(392)	0	0	0	0
Net Expenditure	195,430	201,329	196,729	213,941	17,212
Revenues By Type					
Federal	(97)	0	0	0	0
Provincial	0	0	0	0	0
Municipal	0	0	0	0	0
Own Funds	0	0	0	0	0
Property Taxes	0	0	0	0	0
Investment Income	0	0	0	0	0
Development Charges	0	0	0	0	0
Payment-in-Lieu of Taxes	0	0	0	0	0
Fees and Services	(1,746)	(1,783)	(1,683)	(1,703)	(20)
Fines	0	0	0	0	0
Other	(8)	0	0	0	0
Total Revenue	(1,851)	(1,783)	(1,683)	(1,703)	(20)
Net Requirement	193,579	199,546	195,046	212,238	17,192
Full Time Equivalents			1,012.00	1,012.00	0.00

City of Ottawa
Emergency & Protective Services
Ottawa Fire Services - User Fees

	2024 Rate \$	2025 Rate \$	2026 Rate \$	% Change Over 2025	% Change Over 2024	Effective Date	2026 Revenue (\$000)
Hazmat Fees and Charges (minimum charge of 1 hour)							
Hazmat Vehicle & Techs*	800.00	816.00	857.00	5.0%	7.1%	01-Apr-26	
Pump & Crew*	1,021.00	1,041.00	1,093.00	5.0%	7.1%	01-Apr-26	
Ladder, Aerial, Platform & Crew*	755.00	770.00	809.00	5.1%	7.2%	01-Apr-26	
Incident Commander & Vehicle*	508.00	518.00	544.00	5.0%	7.1%	01-Apr-26	
Safety Officer & Vehicle*	459.00	468.00	491.00	4.9%	7.0%	01-Apr-26	
Water Rescue & Vehicle*	396.00	404.00	424.00	5.0%	7.1%	01-Apr-26	
Hose Tender*	636.00	649.00	681.00	4.9%	7.1%	01-Apr-26	
Supply Tender*	375.00	383.00	402.00	5.0%	7.2%	01-Apr-26	
Foam Tender*	375.00	383.00	402.00	5.0%	7.2%	01-Apr-26	
Heavy Rescue*	755.00	770.00	809.00	5.1%	7.2%	01-Apr-26	
Tanker*	375.00	383.00	402.00	5.0%	7.2%	01-Apr-26	
Command RV Vehicle*	375.00	383.00	402.00	5.0%	7.2%	01-Apr-26	
Service Vehicle*	190.00	194.00	204.00	5.2%	7.4%	01-Apr-26	
Maintenance Vehicle*	190.00	194.00	204.00	5.2%	7.4%	01-Apr-26	
Hazmat Support Vehicle*	190.00	194.00	204.00	5.2%	7.4%	01-Apr-26	
Rehab Vehicle*	190.00	194.00	204.00	5.2%	7.4%	01-Apr-26	
Heavy Equipment Rental*	Cost + 15%	Cost + 15%	Cost + 15%	0.0%	0.0%	01-Apr-26	
Initial Hazard Assessment Team*	362.00	369.00	387.00	4.9%	6.9%	01-Apr-26	
Consumable Materials*	Cost + 15%	Cost + 15%	Cost + 15%	0.0%	0.0%	01-Apr-26	

City of Ottawa
Emergency & Protective Services
Ottawa Fire Services - User Fees

	2024 Rate \$	2025 Rate \$	2026 Rate \$	% Change Over 2025	% Change Over 2024	Effective Date	2026 Revenue (\$000)
Fire Prevention							
1) File Search (only) Fees							
Residential*	118.00	120.00	126.00	5.0%	6.8%	01-Apr-26	
Non-Residential*	238.00	243.00	255.00	4.9%	7.1%	01-Apr-26	
Replacement Documentation*	96.00	98.00	103.00	5.1%	7.3%	01-Apr-26	
2) General Fire Inspections Fees							(10)
Inspections: less than 3 storeys, warehouses and other industrial buildings under 5,000 sq. ft.*	472.00	481.00	505.00	5.0%	7.0%	01-Apr-26	
Inspections: for 4-6 storeys, warehouses and other industrial buildings between 5,000 - 15,000 sq. ft.*	754.00	769.00	807.00	4.9%	7.0%	01-Apr-26	
Inspections: for 7-12 storeys, warehouses and other industrial buildings over 15,000 sq. ft.*	944.00	968.00	1,016.00	5.0%	7.6%	01-Apr-26	
Inspections: for 13 storeys or higher, or an especially large complex.*	1,227.00	1,258.00	1,321.00	5.0%	7.7%	01-Apr-26	
Daycares/Nurseries Inspections*	124.00	127.00	133.00	4.7%	7.3%	01-Apr-26	
Group Home Inspections (Max 4 residents)*	124.00	127.00	133.00	4.7%	7.3%	01-Apr-26	
Fire Summary Reports*	96.00	98.00	103.00	5.1%	7.3%	01-Apr-26	
Fire Safety Plan - Includes application, document review and site inspection.*	188.00	193.00	203.00	5.2%	8.0%	01-Apr-26	
Fire Safety Plan - Includes application, document review and site inspection - Multiple building (3 or more) property.*	-	0.00	0.00	0.0%	0.0%	01-Apr-26	

City of Ottawa
Emergency & Protective Services
Ottawa Fire Services - User Fees

	2024 Rate \$	2025 Rate \$	2026 Rate \$	% Change Over 2025	% Change Over 2024	Effective Date	2026 Revenue (\$000)
Risk Safety Management Plan Review:							
Level 1*	626.00	642.00	674.00	5.0%	7.7%	01-Apr-26	
Level 2*	1,251.00	1,282.00	1,346.00	5.0%	7.6%	01-Apr-26	
Re-Inspection Fee - Applicable to the third visit to any property for non-compliance.*	124.00	127.00	133.00	4.7%	7.3%	01-Apr-26	
Marijuana Grow-Op Inspections (MGO) - Investigation and compliance.*	626.00	642.00	674.00	5.0%	7.7%	01-Apr-26	
Fire Drill and Safety Planning Review - On-Site drill assessment and safety plan review (vulnerable occupancies are excluded).*	275.00	282.00	296.00	5.0%	7.6%	01-Apr-26	
False Fire Alarm Fees:							
2nd False fire alarm in a calendar year	0.00	500.00	500.00	0.0%	100.0%	01-Apr-26	
3rd False fire alarm in a calendar year	0.00	1,000.00	1,000.00	0.0%	100.0%	01-Apr-26	
4th and subsequent false fire alarms in a calendar year	0.00	1,500.00	1,500.00	0.0%	100.0%	01-Apr-26	
Administration fee-false fire alarm*	0.00	15%	15%	0.0%	100.0%	01-Apr-26	
Open Air Fire Permits	15.00	15.00	16.00	6.7%	6.7%	01-Apr-26	(10)
Inspection: Specific Event Open Air Fire Permits*	57.00	58.00	61.00	5.2%	7.0%	01-Apr-26	
Agency Letter*	111.00	114.00	120.00	5.3%	8.1%	01-Apr-26	

City of Ottawa
Emergency & Protective Services
Ottawa Fire Services - User Fees

	2024 Rate \$	2025 Rate \$	2026 Rate \$	% Change Over 2025	% Change Over 2024	Effective Date	2026 Revenue (\$000)
Recruitment Fees:							
Competition User Fee*	257.00	263.00	276.00	4.9%	7.4%	01-Apr-26	
Canadian Physical Ability Testing (CPAT)*	523.00	536.00	563.00	5.0%	7.6%	01-Apr-26	
Special Events Fee:							
Fire Apparatus Unit (4 Firefighters plus Truck)-Base Rate ^{1*}	1,518.00	1,556.00	1,634.00	5.0%	7.6%	01-Apr-26	
Fire Apparatus Unit (4 Firefighters plus Truck)-Hourly Rate ^{2*}	505.00	518.00	544.00	5.0%	7.7%	01-Apr-26	
Additional Firefighter(s)-Base Rate ^{1*}	269.00	276.00	290.00	5.1%	7.8%	01-Apr-26	
Additional Firefighter(s)-Hourly Rate ^{2*}	91.00	93.00	98.00	5.4%	7.7%	01-Apr-26	
Fire Prevention Officer-Base Rate ^{1*}	352.00	361.00	379.00	5.0%	7.7%	01-Apr-26	
Fire Prevention Officer-Hourly Rate ^{2*}	118.00	121.00	127.00	5.0%	7.6%	01-Apr-26	
Chief Officer-Base Rate ^{1*}	397.00	407.00	427.00	4.9%	7.6%	01-Apr-26	
Chief Officer-Hourly Rate ^{2*}	131.00	134.00	141.00	5.2%	7.6%	01-Apr-26	
Total Departmental							(20)

Notes:

* HST applicable

¹ Base rate includes the minimum requirement of three hours of on-site event coverage.

² The hourly rate is charged in addition to the Base Rate for events that exceed three hours.

Emergency and Protective Services Department Service Area Summary - Ottawa Paramedic Service

The Ottawa Paramedic Service provides an emergency response and patient care to residents of the nation's capital, while the Ottawa Central Ambulance Communications Centre provides call-taking and dispatching services to eastern Ontario including Ottawa; the United Counties of Prescott-Russell; and the United Counties of Stormont, Dundas, and Glengarry, which includes the City of Cornwall. The Ottawa Paramedic Service provides home-based health care to patients with complex medical needs through various Community Paramedic Programs. In addition, Special Operations maintains four specialized teams: the Paramedic Marine Unit, the Paramedic Bike Unit, the Paramedic Support Unit, and the Paramedic Tactical Unit. Marine Paramedics support water-based operations, Bike Paramedics attend high-profile and special events, while Paramedics working in the Paramedic Support Unit and the Paramedic Tactical Unit support Police operations and other high-risk events including CBRNE/Hazmat, active threats, public order, large scale planned events, missing person searches, and warrant executions. The Paramedic Service also delivers public education programs for the public and City staff and oversees the Public Access Defibrillator Program, which places automated external defibrillators in public and private buildings.

Programs/Services Offered

- The Ministry of Health funds the following:
 - The Ottawa Paramedic Service (Land Ambulance Service) at 50 per cent funded.
 - The Ottawa Central Ambulance Communications Centre at 100 per cent funded.
 - The Dedicated Offload Nurse Program and Neonatal Transport Unit are 100 per cent funded.
- Community Paramedic Programs are 100 per cent funded by the Ministry of Health and the Ministry of Long-Term Care.
- Public Education Programs that promote public safety, prevention, and awareness are cost recovery.

City of Ottawa
Emergency & Protective Services
Ottawa Paramedic Service - Operating Resource Requirement
In Thousands (\$000)

	2024	2025		2026	\$ Change over 2025 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Program					
Ottawa Paramedic Service	129,731	133,712	130,582	137,512	6,930
CACC (Dispatch)	14,817	16,396	19,896	19,896	0
Program Support	6	3,601	3,601	3,601	0
Gross Expenditure	144,554	153,709	154,079	161,009	6,930
Recoveries & Allocations	1,202	(1,718)	(418)	(418)	0
Revenue	(85,632)	(87,803)	(89,473)	(93,138)	(3,665)
Net Requirement	60,124	64,188	64,188	67,453	3,265
Expenditures by Type					
Salaries, Wages & Benefits	106,997	115,315	117,125	123,380	6,255
Overtime	5,072	3,783	3,673	3,728	55
Material & Services	16,748	15,744	14,414	15,060	646
Transfers/Grants/Financial Charges	2	0	0	0	0
Fleet Costs	11,447	12,339	12,339	12,284	(55)
Program Facility Costs	2,390	2,570	2,570	2,599	29
Other Internal Costs	1,898	3,958	3,958	3,958	0
Gross Expenditures	144,554	153,709	154,079	161,009	6,930
Recoveries & Allocations	1,202	(1,718)	(418)	(418)	0
Net Expenditure	145,756	151,991	153,661	160,591	6,930
Revenues By Type					
Federal	(323)	0	0	0	0
Provincial	(83,109)	(86,325)	(88,305)	(91,930)	(3,625)
Municipal	0	0	0	0	0
Own Funds	0	0	0	0	0
Property Taxes	0	0	0	0	0
Investment Income	0	0	0	0	0
Development Charges	0	0	0	0	0
Payment-in-Lieu of Taxes	0	0	0	0	0
Fees and Services	(2,150)	(1,478)	(1,168)	(1,208)	(40)
Fines	0	0	0	0	0
Other	(50)	0	0	0	0
Total Revenue	(85,632)	(87,803)	(89,473)	(93,138)	(3,665)
Net Requirement	60,124	64,188	64,188	67,453	3,265
Full Time Equivalents			830.80	853.80	23.00

City of Ottawa
Emergency & Protective Services
Ottawa Paramedic Service - User Fees

	2024 Rate \$	2025 Rate \$	2026 Rate \$	% Change Over 2025	% Change Over 2024	Effective Date	2026 Revenue (\$000)
Program Fees							(10)
Standard First Aid Certification (two day course)*	146.85	150.50	155.40	3.3%	5.8%	01-Apr-26	
Standard First Aid Recertification (one day course)*	96.90	99.30	102.55	3.3%	5.8%	01-Apr-26	
Emergency First Aid Recertification (one day course)*	96.90	99.30	102.55	3.3%	5.8%	01-Apr-26	
Cardiopulmonary Resuscitation (CPR) "C" and Automated External Defibrillator (AED) (half day course)*	58.10	59.55	61.50	3.3%	5.9%	01-Apr-26	
Health Care Provider CPR "C"/AED (half day course)*	74.75	76.60	79.10	3.3%	5.8%	01-Apr-26	
Oxygen Therapy and Airway Management (half day course)*	74.75	76.60	79.10	3.3%	5.8%	01-Apr-26	
First Aid Instructor Certification (two day course)*	250.10	256.35	264.70	3.3%	5.8%	01-Apr-26	
First Aid Instructor Cross-Over Clinic (half day course)*	127.80	131.00	135.25	3.2%	5.8%	01-Apr-26	
Training off-site fee (one day course)*	55.40	56.80	58.65	3.3%	5.9%	01-Apr-26	
Training off-site fee (two day course)*	83.25	85.35	88.10	3.2%	5.8%	01-Apr-26	
Special Events Fees¹							(30)
Two Person Paramedic Resource - Hourly Rate*	277.20	284.10	293.30	3.2%	5.8%	01-Apr-26	
Single Paramedic Resource - Hourly Rate* ²	138.60	142.05	146.65	3.2%	5.8%	01-Apr-26	
Total Departmental							(40)

Notes:

* HST applicable.

1 A minimum charge of 4.5 hours will be applied, which includes 3 hours on-site + 1.5 hours for preparation and travel.

2 The hourly rate divided in half in the event that only a single resource is required.

Emergency and Protective Services Department Service Area Summary - By-law and Regulatory Services

The mandate of By-law and Regulatory Services is to protect and serve residents, businesses and visitors through education, administration and enforcement of regulations that address public health and safety, nuisance control and consumer protection. The Service Area is responsible for ensuring compliance with regulatory by-laws and provincial legislation that address a wide range of municipal community issues such as:

- Noise control.
- Parking Enforcement, including the Private Parking Enforcement Agency Program.
- Property Standards, Property Maintenance, Rental Housing Property Management, Vacant Property permits and Zoning enforcement.
- Smoke-Free Ontario and municipal smoke-free regulation enforcement.
- Vehicle-for-Hire By-law administration, enforcement, and inspections (taxis, limousines, private transportation companies).
- Enforcement of various other regulations including Fences, Parks and Facilities, Use and Care of Roads, Clothing Donation Boxes, Shopping Carts, Graffiti etc.
- Promotion, education, and awareness of by-laws.
- Business licensing, administration, and enforcement of 34 business license schedules lottery licensing, Short-Term Rentals, the regulation of temporary signs, murals, and the coordination of appeals committees.
- Management of the Spay/Neuter Clinic, and the Municipal Animal Shelter Services Agreement.
- Animal Care and Control including dog bites, dogs at large, pet registration and transport of sick/injured domestic and small wild animals, and coordination of Large Wild Mammal Emergency Response Service.
- Operational responsibility of the Automated Speed Enforcement Processing Centre.

City of Ottawa
Emergency & Protective Services
By-law and Regulatory Services - Operating Resource Requirement
In Thousands (\$000)

	2024	2025		2026	\$ Change over 2025 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Program					
Operations	33,392	36,491	34,381	38,584	4,203
Spay Neuter Clinic	558	471	571	586	15
Municipal Animal Shelter Services	1,419	1,502	1,472	1,592	120
Gross Expenditure	35,369	38,464	36,424	40,762	4,338
Recoveries & Allocations	(5,384)	(4,910)	(4,910)	(5,101)	(191)
Revenue	(37,203)	(40,572)	(36,882)	(39,054)	(2,172)
Net Requirement	(7,218)	(7,018)	(5,368)	(3,393)	1,975
Expenditures by Type					
Salaries, Wages & Benefits	23,551	26,439	27,039	28,336	1,297
Overtime	683	631	331	342	11
Material & Services	7,450	7,059	6,469	6,703	234
Transfers/Grants/Financial Charges	1,439	1,601	1	1	0
Fleet Costs	1,386	1,574	1,424	1,414	(10)
Program Facility Costs	22	31	31	27	(4)
Other Internal Costs	838	1,129	1,129	3,939	2,810
Gross Expenditures	35,369	38,464	36,424	40,762	4,338
Recoveries & Allocations	(5,384)	(4,910)	(4,910)	(5,101)	(191)
Net Expenditure	29,985	33,554	31,514	35,661	4,147
Revenues By Type					
Federal	(81)	(800)	(1,355)	(1,355)	0
Provincial	0	0	0	0	0
Municipal	0	0	0	0	0
Own Funds	0	0	0	0	0
Property Taxes	0	0	0	0	0
Investment Income	0	0	0	0	0
Development Charges	0	0	0	0	0
Payment-in-Lieu of Taxes	0	0	0	0	0
Fees and Services	(37,101)	(39,772)	(35,527)	(37,699)	(2,172)
Fines	(20)	0	0	0	0
Other	(1)	0	0	0	0
Total Revenue	(37,203)	(40,572)	(36,882)	(39,054)	(2,172)
Net Requirement	(7,218)	(7,018)	(5,368)	(3,393)	1,975
Full Time Equivalents			232.29	238.29	6.00

City of Ottawa
Emergency & Protective Services
By-law and Regulatory Services - User Fees

	2024 Rate \$	2025 Rate \$	2026 Rate \$	% Change Over 2025	% Change Over 2024	Effective Date	2026 Revenue (\$000)
Business Licensing							(115)
Application Processing Fee	58.00	60.00	65.00	8.3%	12.1%	01-Jan-26	
Canada Day Lottery Fee	102.00	105.00	108.00	2.9%	5.9%	01-Jan-26	
Duplicate Permit Fee	20.00	20.00	20.00	0.0%	0.0%	01-Jan-26	
Renewal late fee	58.00	60.00	65.00	8.3%	12.1%	01-Jan-26	
Location transfer	102.00	104.00	107.00	2.9%	4.9%	01-Jan-26	
Ownership transfer	51.00	52.00	54.00	3.8%	5.9%	01-Jan-26	
Vehicle reinspection	56.00	57.00	60.00	5.3%	7.1%	01-Jan-26	
Vehicle to replacement vehicle	57.00	58.00	60.00	3.4%	5.3%	01-Jan-26	
Adult Entertainment Parlour (Owner) ¹	7,581.00	7,770.00	8,020.00	3.2%	5.8%	01-Jan-26	
Adult Entertainment Parlour (Operator) ¹	1,435.00	1,470.00	1,517.00	3.2%	5.7%	01-Jan-26	
Adult Entertainment Stores A ¹	735.00	753.00	777.00	3.2%	5.7%	01-Jan-26	
Adult Entertainment Stores B ¹	71.00	73.00	75.00	2.7%	5.6%	01-Jan-26	
All Night Dance Events ¹	332.00	340.00	351.00	3.2%	5.7%	01-Jan-26	
Amusement Places ¹	203.00	208.00	215.00	3.4%	5.9%	01-Jan-26	
Auctioneer A (Annual) ¹	495.00	508.00	524.00	3.1%	5.9%	01-Jan-26	
Auctioneer B (Per Event) ¹	167.00	171.00	176.00	2.9%	5.4%	01-Jan-26	
Body Rub Parlour ¹	1,433.00	1,467.00	1,514.00	3.2%	5.7%	01-Jan-26	
Driving School (Owner/Operator) ¹	486.00	498.00	514.00	3.2%	5.8%	01-Jan-26	
Driving School (Instructor) ¹	175.00	179.00	185.00	3.4%	5.7%	01-Jan-26	
Driving School (Initial vehicle inspection) ¹	56.00	60.00	60.00	0.0%	7.1%	01-Jan-26	
Exhibitions (per event) ¹	297.00	304.00	314.00	3.3%	5.7%	01-Jan-26	
Exhibitions (each additional day)	56.00	57.00	59.00	3.5%	5.4%	01-Jan-26	
Exotic Animal Entertainment ¹	297.00	304.00	314.00	3.3%	5.7%	01-Jan-26	
Exotic Animal Rescue Establishments ¹	150.00	154.00	159.00	3.2%	6.0%	01-Jan-26	
Flea Markets (C-Annual) ¹	2,179.00	2,231.00	2,304.00	3.3%	5.7%	01-Jan-26	
Flea Markets (A-day) ¹	297.00	304.00	314.00	3.3%	5.7%	01-Jan-26	
Food Premises ¹	221.00	226.00	233.00	3.1%	5.4%	01-Jan-26	
Group Home Old Nepean and Old Gloucester ¹	142.00	145.00	150.00	3.4%	5.6%	01-Jan-26	
Group Home Cumberland (New) ¹	132.00	135.00	139.00	3.0%	5.3%	01-Jan-26	
Group Home Cumberland (Renewal)	38.00	39.00	40.00	2.6%	5.3%	01-Jan-26	
Kennel - Boarding ¹	121.00	124.00	128.00	3.2%	5.8%	01-Jan-26	
Kennel - In-Home Breeding	88.00	90.00	93.00	3.3%	5.7%	01-Jan-26	
Kennel - Recreational	88.00	90.00	93.00	3.3%	5.7%	01-Jan-26	
Payday Loan Establishment ¹	586.00	600.00	619.00	3.2%	5.6%	01-Jan-26	
Payday Loan Establishment poster or replacement	20.00	20.00	20.00	0.0%	0.0%	01-Jan-26	

City of Ottawa

Emergency & Protective Services

By-law and Regulatory Services - User Fees

	2024 Rate \$	2025 Rate \$	2026 Rate \$	% Change Over 2025	% Change Over 2024	Effective Date	2026 Revenue (\$000)
Business Licensing cont'd							
Pet Shop ¹	124.00	127.00	131.00	3.1%	5.6%	01-Jan-26	
Public Garage ¹	221.00	226.00	233.00	3.1%	5.4%	01-Jan-26	
Rickshaw Operators	54.00	55.00	57.00	3.6%	5.6%	01-Jan-26	
Rickshaw Owners	103.00	105.00	109.00	3.8%	5.8%	01-Jan-26	
Rooming House Owner 4-10 rooming units ¹	209.00	214.00	221.00	3.3%	5.7%	01-Jan-26	
Rooming House Owner 11-20 rooming units ¹	278.00	285.00	294.00	3.2%	5.8%	01-Jan-26	
Rooming House Owner 21-30 rooming units ¹	355.00	364.00	376.00	3.3%	5.9%	01-Jan-26	
Rooming House Owner 31-40 rooming units ¹	419.00	429.00	443.00	3.3%	5.7%	01-Jan-26	
Rooming House Owner 41-50 rooming units ¹	495.00	507.00	523.00	3.2%	5.7%	01-Jan-26	
Rooming House Owner 51-60 rooming units ¹	563.00	577.00	596.00	3.3%	5.9%	01-Jan-26	
Rooming House Owner over 60 rooming units ¹	593.00	608.00	628.00	3.3%	5.9%	01-Jan-26	
Salvage Yards ¹	183.00	188.00	194.00	3.2%	6.0%	01-Jan-26	
Second-hand Goods Shops ¹	183.00	188.00	194.00	3.2%	6.0%	01-Jan-26	
Snow Plow Contractors ¹	305.00	381.00	393.00	3.1%	28.9%	01-Jan-26	
Snow Plow Vehicles	38.00	58.00	60.00	3.4%	57.9%	01-Jan-26	
Temporary Sign Lessors ¹	435.00	446.00	460.00	3.1%	5.7%	01-Jan-26	
Tobacco Product Retailer ¹	930.00	953.00	983.00	3.1%	5.7%	01-Jan-26	
Vapour Product Retailer ¹	-	953.00	983.00	3.1%	100.0%	01-Jan-26	
Tobacco and Vapour Product Retailer ¹	-	1,092.00	1,127.00	3.2%	100.0%	01-Jan-26	
Private Parking Enforcement Agency ¹	356.00	365.00	377.00	3.3%	5.9%	01-Jan-26	
Refreshment Vendors							
Mobile Refreshment Vehicle - Urban							
Licence "A" Annual ¹	3,590.00	3,679.00	3,797.00	3.2%	5.8%	01-Jan-26	
Licence "B" six months ¹	2,320.00	2,379.00	2,456.00	3.2%	5.9%	01-Jan-26	
Licence "C" monthly ¹	355.00	364.00	376.00	3.3%	5.9%	01-Jan-26	
Licence "D" special event (1-21 days) ¹	282.00	289.00	298.00	3.1%	5.7%	01-Jan-26	
Licence "E" special event per day (1-4 days) ¹	203.00	208.00	215.00	3.4%	5.9%	01-Jan-26	
Licence "F" roadway annual ¹	3,590.00	3,678.00	3,797.00	3.2%	5.8%	01-Jan-26	
Licence "G" roadway six months ¹	2,320.00	2,377.00	2,456.00	3.3%	5.9%	01-Jan-26	
Licence "H" roadway monthly ¹	355.00	364.00	376.00	3.3%	5.9%	01-Jan-26	
Licence "I" Canada Day ¹	187.00	192.00	198.00	3.1%	5.9%	01-Jan-26	

City of Ottawa

Emergency & Protective Services

By-law and Regulatory Services - User Fees

	2024 Rate \$	2025 Rate \$	2026 Rate \$	% Change Over 2025	% Change Over 2024	Effective Date	2026 Revenue (\$000)
Refreshment Vendors cont'd							
Mobile Canteen - Urban							
Licence "A" Annual ¹	774.00	793.00	819.00	3.3%	5.8%	01-Jan-26	
Licence "B" Six months ¹	563.00	577.00	596.00	3.3%	5.9%	01-Jan-26	
Licence "C" Monthly ¹	279.00	286.00	295.00	3.1%	5.7%	01-Jan-26	
Licence "D" Special Event (1-21 days) ¹	246.00	252.00	260.00	3.2%	5.7%	01-Jan-26	
Licence "E" Special Event per day (1-4 days) ¹	203.00	208.00	215.00	3.4%	5.9%	01-Jan-26	
Mobile Refreshment Cart - Urban							
Licence "A" Annual ¹	628.00	644.00	665.00	3.3%	5.9%	01-Jan-26	
Licence "B" Six months ¹	419.00	429.00	443.00	3.3%	5.7%	01-Jan-26	
Licence "C" Monthly ¹	279.00	286.00	295.00	3.1%	5.7%	01-Jan-26	
Licence "D" Special Event (1-21 days) ¹	246.00	252.00	260.00	3.2%	5.7%	01-Jan-26	
Licence "E" Special Event per day (1-4 days) ¹	203.00	208.00	215.00	3.4%	5.9%	01-Jan-26	
Licence "F" Sidewalk Annual ¹	628.00	644.00	665.00	3.3%	5.9%	01-Jan-26	
Licence "G" Sidewalk Six Months ¹	419.00	429.00	443.00	3.3%	5.7%	01-Jan-26	
Licence "H" Sidewalk Monthly ¹	279.00	286.00	295.00	3.1%	5.7%	01-Jan-26	
Licence "I" Canada Day ¹	188.00	192.00	198.00	3.1%	5.3%	01-Jan-26	
Refreshment Stand - Urban							
Licence "A" Annual ¹	842.00	863.00	891.00	3.2%	5.8%	01-Jan-26	
Licence "B" Six Months ¹	563.00	577.00	596.00	3.3%	5.9%	01-Jan-26	
Licence "C" Monthly ¹	279.00	286.00	295.00	3.1%	5.7%	01-Jan-26	
Licence "D" Special Event (1-21 days) ¹	246.00	252.00	260.00	3.2%	5.7%	01-Jan-26	
Licence "E" Special Event per day (1-4 days) ¹	183.00	188.00	194.00	3.2%	6.0%	01-Jan-26	
Itinerant Seller - Urban							
Licence "A" Annual ¹	562.00	577.00	596.00	3.3%	6.0%	01-Jan-26	
Licence "B" Six Months ¹	355.00	364.00	376.00	3.3%	5.9%	01-Jan-26	
Licence "C" Monthly ¹	313.00	321.00	331.00	3.1%	5.8%	01-Jan-26	
Licence "D" Special Event (1-21 days) ¹	282.00	289.00	298.00	3.1%	5.7%	01-Jan-26	
Licence "E" Special Event per day (1-4 days) ¹	183.00	188.00	194.00	3.2%	6.0%	01-Jan-26	
Licence "F" Sidewalk Annual ¹	563.00	577.00	596.00	3.3%	5.9%	01-Jan-26	
Licence "G" Sidewalk Six Months ¹	355.00	364.00	376.00	3.3%	5.9%	01-Jan-26	
Licence "H" Sidewalk Monthly ¹	313.00	321.00	331.00	3.1%	5.8%	01-Jan-26	
Licence "I" Canada Day ¹	188.00	192.00	198.00	3.1%	5.3%	01-Jan-26	

City of Ottawa

Emergency & Protective Services

By-law and Regulatory Services - User Fees

	2024 Rate \$	2025 Rate \$	2026 Rate \$	% Change Over 2025	% Change Over 2024	Effective Date	2026 Revenue (\$000)
Refreshment Vendors cont'd							
Mobile Refreshment Vehicle - Rural							
Licence "A" Annual ¹	527.00	540.00	557.00	3.1%	5.7%	01-Jan-26	
Licence "B" Eight Months ¹	330.00	338.00	349.00	3.3%	5.8%	01-Jan-26	
Licence "C" Special Event per day (1-30 days) ¹	131.00	134.00	138.00	3.0%	5.3%	01-Jan-26	
Itinerant Seller - Rural							
Licence "A" Annual ¹	396.00	406.00	419.00	3.2%	5.8%	01-Jan-26	
Licence "B" Eight Months ¹	262.00	268.00	276.00	3.0%	5.3%	01-Jan-26	
Licence "C" Special Event per day (1-30 days) ¹	131.00	134.00	138.00	3.0%	5.3%	01-Jan-26	
Annual Designated Space							
Roadway - Removal Zone 1 (Schedule B) ¹	4,614.00	4,728.00	4,881.00	3.2%	5.8%	01-Jan-26	
Roadway - Removal Zone 2 (Schedule F) ¹	2,108.00	2,160.00	2,230.00	3.2%	5.8%	01-Jan-26	
Roadway - Removal Zone 3 (Schedule I) ¹	2,108.00	2,160.00	2,230.00	3.2%	5.8%	01-Jan-26	
Sidewalk - Removal Zone 1 (Schedule C) ¹	1,976.00	2,025.00	2,091.00	3.3%	5.8%	01-Jan-26	
Sidewalk - Removal Zone 2 (Schedule G) ¹	987.00	1,012.00	1,045.00	3.3%	5.9%	01-Jan-26	
Sidewalk - Removal Zone 3 (Schedule J) ¹	987.00	1,012.00	1,045.00	3.3%	5.9%	01-Jan-26	
Portable Signs							
Temporary Sign (30 day)	139.00	142.00	147.00	3.5%	5.8%	01-Jan-26	
Temporary Sign Inflatable (7 days)	86.00	88.00	91.00	3.4%	5.8%	01-Jan-26	
Storage/Impound <100 sq cm	50.00	50.00	50.00	0.0%	0.0%	01-Jan-26	
Storage/Impound >100 sq cm, <200 sq cm	100.00	100.00	100.00	0.0%	0.0%	01-Jan-26	
Storage/Impound >200 sq cm	150.00	150.00	150.00	0.0%	0.0%	01-Jan-26	
Fireworks Permit	77.00	79.00	82.00	3.8%	6.5%	01-Jan-26	
Murals							
Each mural at one municipal address	150.00	150.00	150.00	0.0%	0.0%	01-Jan-26	
Each additional mural at same municipal address	50.00	50.00	50.00	0.0%	0.0%	01-Jan-26	
Clothing Donation Boxes							
Application/Renewal Processing Fee	57.00	60.00	65.00	8.3%	14.0%	01-Jan-26	
Annual Permit	500.00	500.00	500.00	0.0%	0.0%	01-Jan-26	
Annual Box (per box)	150.00	150.00	150.00	0.0%	0.0%	01-Jan-26	
Daily storage (per box per day)	50.00	50.00	50.00	0.0%	0.0%	01-Jan-26	
Replacement permit	31.00	31.00	31.00	0.0%	0.0%	01-Jan-26	
Replacement sticker	10.00	10.00	10.00	0.0%	0.0%	01-Jan-26	

City of Ottawa

Emergency & Protective Services

By-law and Regulatory Services - User Fees

	2024 Rate \$	2025 Rate \$	2026 Rate \$	% Change Over 2025	% Change Over 2024	Effective Date	2026 Revenue (\$000)
Pet Registration and Pound Redemption							
Kitten/puppy (under 6 months)	22.00	22.00	22.00	0.0%	0.0%	01-Jan-26	
Dog/cat (over 6 months) - sterilized	22.00	22.00	22.00	0.0%	0.0%	01-Jan-26	
Dog/cat (over 6 months) - unsterilized	42.00	42.00	42.00	0.0%	0.0%	01-Jan-26	
Vicious dog	104.00	104.00	104.00	0.0%	0.0%	01-Jan-26	
Service Animal	0.00	0.00	0.00	0.0%	0.0%	01-Jan-26	
Tag Replacement (after first re-issue)	10.00	10.00	10.00	0.0%	0.0%	01-Jan-26	
Dog redeemed per day for each day	53.00	55.00	55.00	0.0%	3.8%	01-Jan-26	
Cat redeemed per day for each day	41.00	43.00	43.00	0.0%	4.9%	01-Jan-26	
Spay Neuter Clinic							
Female Dogs							
Small - under 10kg.*	374.00	374.00	374.00	0.0%	0.0%	01-Jan-26	
Medium - 10 - 20 kg.*	388.00	388.00	388.00	0.0%	0.0%	01-Jan-26	
Large - 21 - 40 kg.*	436.00	436.00	436.00	0.0%	0.0%	01-Jan-26	
X-large - over 40 kg.*	497.00	497.00	497.00	0.0%	0.0%	01-Jan-26	
Male Dogs							
Small - under 10kg.*	338.00	338.00	338.00	0.0%	0.0%	01-Jan-26	
Medium - 10 - 20 kg.*	357.00	357.00	357.00	0.0%	0.0%	01-Jan-26	
Large - 21 - 40 kg.*	381.00	381.00	381.00	0.0%	0.0%	01-Jan-26	
X-large - over 40 kg.*	405.00	405.00	405.00	0.0%	0.0%	01-Jan-26	
Female Cats*	228.00	228.00	228.00	0.0%	0.0%	01-Jan-26	
Male Cats*	178.00	178.00	178.00	0.0%	0.0%	01-Jan-26	
Other							
Surgery deposit (dog or cat)	75.00	75.00	75.00	0.0%	0.0%	01-Jan-26	
Medical Supplies*	12.00	12.00	12.00	0.0%	0.0%	01-Jan-26	
Microchip insertion*	38.00	38.00	38.00	0.0%	0.0%	01-Jan-26	
Surcharges							
Hernia repair*	200.00	200.00	200.00	0.0%	0.0%	01-Jan-26	
Medical complication (dog or cat)*	60.00	60.00	60.00	0.0%	0.0%	01-Jan-26	
Each inguinal testicle (cryptorchid dog)*	100.00	100.00	100.00	0.0%	0.0%	01-Jan-26	
Each abdominal testicle (cryptorchid dog)*	260.00	260.00	260.00	0.0%	0.0%	01-Jan-26	
Cryptorchid (cat)*	100.00	100.00	100.00	0.0%	0.0%	01-Jan-26	
Non-resident female (dog or cat)*	50.00	50.00	50.00	0.0%	0.0%	01-Jan-26	
Non-resident male (dog or cat)*	50.00	50.00	50.00	0.0%	0.0%	01-Jan-26	
Elizabethan collar*	12.00	12.00	12.00	0.0%	0.0%	01-Jan-26	
Board/care per day fee*	23.00	23.00	23.00	0.0%	0.0%	01-Jan-26	

City of Ottawa

Emergency & Protective Services

By-law and Regulatory Services - User Fees

	2024 Rate \$	2025 Rate \$	2026 Rate \$	% Change Over 2025	% Change Over 2024	Effective Date	2026 Revenue (\$000)
Special Events							
By-law Enforcement Officer* ²	75.00	77.00	80.00	3.9%	6.7%	01-Jan-26	
Parking Control Officer* ²	70.00	72.00	75.00	4.2%	7.1%	01-Jan-26	
Property Standards Officer* ²	81.00	83.00	86.00	3.6%	6.2%	01-Jan-26	
Supervisor* ²	87.00	89.00	92.00	3.4%	5.7%	01-Jan-26	
Noise By-law							
Exemption Application fee	79.00	81.00	84.00	3.7%	6.3%	01-Jan-26	
Inspection/Monitoring fee (per hour)	79.00	81.00	84.00	3.7%	6.3%	01-Jan-26	
Property Standards By-law (PSB)							
Property Standards Committee Appeal processing fee	241.00	247.00	255.00	3.2%	5.8%	01-Jan-26	
Property Standards By-law - Compliance report - Residential, Multiple Commercial, Industrial							
1-2 units/unit	59.00	60.00	62.00	3.3%	5.1%	01-Jan-26	
More than 2, not more than 5 units/unit	44.00	45.00	47.00	4.4%	6.8%	01-Jan-26	
More than 5, not more than 15 units/unit	221.00 + 15.00 per unit above the 5th unit	227.00 + 15.00 per unit above the 5th unit	234.00 + 15.00 per unit above the 5th unit	3.1%	5.9%	01-Jan-26	
More than 15, not more than 25 units/unit	332.00 + 10.00 per unit above the 15th unit	340.00 + 10.00 per unit above the 15th unit	351.00 + 10.00 per unit above the 15th unit	3.2%	5.7%	01-Jan-26	
More than 25 units/unit	442.00 + 5.00 per unit above the 25th unit	453.00 + 5.00 per unit above the 25th unit	468.00 + 5.00 per unit above the 25th unit	3.3%	5.9%	01-Jan-26	
Free Standing Industrial, Commercial Buildings (single occupancy)	50.00 / 98 sq. m., 200.00 min.	50.00 / 98 sq m., 200.00 min	50.00 / 98 sq m., 200.00 min	0.0%	0.0%	01-Jan-26	
Vacant and Derelict Property	111.00	114.00	117.00	2.6%	5.4%	01-Jan-26	
Property Standards By-law - Re-inspection Fee							
Re-inspection fee where the timeframe provided in a Notice of Violation or Order to Comply has elapsed and the deficiency or violation remains	530.00	575.00	600.00	4.3%	13.2%	01-Jan-26	
Administration and overhead charge*	15%	15%	15%	0.0%	0.0%	01-Jan-26	
Vacant Property By-law							
Application/Renewal Processing Fee	57.00	60.00	65.00	8.3%	14.0%	01-Jan-26	
Vacant Property Permit - 1 year ¹	1,486.00	1,523.00	1,573.00	3.3%	5.9%	01-Jan-26	
Subdivision lot/block (per lot/block)	25.00	25.00	25.00	0.0%	0.0%	01-Jan-26	
Replacement of Vacant Property Permit	20.00	20.00	20.00	0.0%	0.0%	01-Jan-26	

City of Ottawa

Emergency & Protective Services

By-law and Regulatory Services - User Fees

	2024 Rate \$	2025 Rate \$	2026 Rate \$	% Change Over 2025	% Change Over 2024	Effective Date	2026 Revenue (\$000)
Short-Term Rentals							
Application/Renewal Processing Fee	57.00	60.00	65.00	8.3%	14.0%	01-Jan-26	
Host permit fee (2 year) ¹	54.00	56.00	58.00	3.6%	7.4%	01-Jan-26	
Replacement of copy of host permit	20.00	20.00	20.00	0.0%	0.0%	01-Jan-26	
Short-term rental property manager registration fee (1 year) ¹	147.00	151.00	156.00	3.3%	6.1%	01-Jan-26	
Short-term rental platform registration - Tier 1 - < 100 listings (3 year) ¹	1,025.00	1,050.00	1,084.00	3.2%	5.8%	01-Jan-26	
Short-term rental platform registration - Tier 2 - 101-500 listings (3 year) ¹	2,563.00	2,626.00	2,711.00	3.2%	5.8%	01-Jan-26	
Short-term rental platform registration - Tier 3 - > 500 listings (3 year) ¹	5,125.00	5,250.00	5,421.00	3.3%	5.8%	01-Jan-26	
Register a prohibition against a short-term rental, per residential unit ¹	5.00	5.00	5.00	0.0%	0.0%	01-Jan-26	
Remove a prohibition against a short-term rental, per residential unit ¹	5.00	5.00	5.00	0.0%	0.0%	01-Jan-26	
Vehicles-for Hire (all) - Application/Renewal Processing Fee	58.00	60.00	65.00	8.3%	12.1%	01-Jan-26	
Vehicles-for Hire - Taxis - New Application¹							
Taxicab Driver - Standard	100.00	100.00	100.00	0.0%	0.0%	01-Jan-26	
Taxicab Driver - Accessible	0.00	0.00	0.00	0.0%	0.0%	01-Jan-26	
Taxi Plate Holder - Standard Taxicab	592.00	607.00	627.00	3.3%	5.9%	01-Jan-26	
Taxi Plate Holder - Accessible Taxicab	592.00	607.00	627.00	3.3%	5.9%	01-Jan-26	
Taxicab Broker - 1 to 24 taxicabs	877.00	899.00	928.00	3.2%	5.8%	01-Jan-26	
Taxicab Broker - 25 to 99 taxicabs	2,684.00	2,751.00	2,840.00	3.2%	5.8%	01-Jan-26	
Taxicab Broker - 100 or more taxicabs	7,890.00	8,085.00	8,348.00	3.3%	5.8%	01-Jan-26	
New Licence application for Standard or Accessible Taxicab Driver with no less than 10 yrs experience, who's Licence had lapsed	326.00	334.00	345.00	3.3%	5.8%	01-Jan-26	
Vehicles-for Hire - Taxis - Renewal Application¹							
Taxicab Driver - Standard	100.00	100.00	100.00	0.0%	0.0%	01-Jan-26	
Taxicab Driver - Accessible	0.00	0.00	0.00	0.0%	0.0%	01-Jan-26	
Taxi Plate Holder - Standard Taxicab	592.00	607.00	627.00	3.3%	5.9%	01-Jan-26	
Taxi Plate Holder - Accessible Taxicab	592.00	607.00	627.00	3.3%	5.9%	01-Jan-26	
Taxicab Broker - 1 to 24 taxicabs	877.00	899.00	928.00	3.2%	5.8%	01-Jan-26	
Taxicab Broker - 25 to 99 taxicabs	2,684.00	2,751.00	2,840.00	3.2%	5.8%	01-Jan-26	
Taxicab Broker - 100 or more taxicabs	7,890.00	8,085.00	8,348.00	3.3%	5.8%	01-Jan-26	
Late fee (additional) - Taxicab Driver, Taxicab Broker	58.00	60.00	65.00	8.3%	12.1%	01-Jan-26	
Late fee (additional) - Taxi Plate Holder - Standard & Accessible	105.00	107.00	110.00	2.8%	4.8%	01-Jan-26	

City of Ottawa

Emergency & Protective Services

By-law and Regulatory Services - User Fees

	2024 Rate \$	2025 Rate \$	2026 Rate \$	% Change Over 2025	% Change Over 2024	Effective Date	2026 Revenue (\$000)
Vehicles-for Hire - Taxis - Licence Transfer Fees¹							
Transfer Taxi Plate Holder to Taxi Plate Holder	4,196.00	4,196.00	4,196.00	0.0%	0.0%	01-Jan-26	
Transfer Accessible Taxi Plate Holder to Accessible Taxi Plate Holder	312.00	312.00	312.00	0.0%	0.0%	01-Jan-26	
Transfer Taxi Plate Holder - deceased Taxicab Owner to legal spouse/child within 12 months of death	312.00	312.00	312.00	0.0%	0.0%	01-Jan-26	
Two Taxi Plates or more upon Death of Plate Holder (per plate)	3,953.00	3,953.00	3,953.00	0.0%	0.0%	01-Jan-26	
Vehicle to replacement vehicle	56.00	56.00	56.00	0.0%	0.0%	01-Jan-26	
Vehicles-for Hire - Taxis - Replacement of Duplicate Fees							
Licence Plate	31.00	31.00	31.00	0.0%	0.0%	01-Jan-26	
Licence Certificate	20.00	20.00	20.00	0.0%	0.0%	01-Jan-26	
Change to Certificate	10.00	10.00	10.00	0.0%	0.0%	01-Jan-26	
Photo Identification	20.00	20.00	20.00	0.0%	0.0%	01-Jan-26	
Tariff Card	10.00	10.00	10.00	0.0%	0.0%	01-Jan-26	
Vehicles-for Hire - Taxis - Inspection fee per vehicle							
Meter check after initial check	55.00	60.00	60.00	0.0%	9.1%	01-Jan-26	
Vehicle re-inspection	55.00	60.00	60.00	0.0%	9.1%	01-Jan-26	
Renewal to Priority List	55.00	55.00	55.00	0.0%	0.0%	01-Jan-26	
Addition to Priority List	55.00	55.00	55.00	0.0%	0.0%	01-Jan-26	
Vehicles-for Hire - Limousines							
Owner/Operator ³	1,024.00	1,050.00	1,084.00	3.2%	5.9%	01-Jan-26	
Each Vehicle (except auxiliary service vehicles)	592.00	607.00	627.00	3.3%	5.9%	01-Jan-26	
Each temporary vehicle (30 days)	62.00	63.00	65.00	3.2%	4.8%	01-Jan-26	
Limousines - Licence Transfer Fee							
Change of named Licencee	55.00	55.00	55.00	0.0%	0.0%	01-Jan-26	
Change of premise location	100.00	100.00	100.00	0.0%	0.0%	01-Jan-26	
Change of named Licencee to another partner	50.00	50.00	50.00	0.0%	0.0%	01-Jan-26	
Replacement vehicle	57.00	57.00	57.00	0.0%	0.0%	01-Jan-26	

City of Ottawa

Emergency & Protective Services

By-law and Regulatory Services - User Fees

	2024 Rate \$	2025 Rate \$	2026 Rate \$	% Change Over 2025	% Change Over 2024	Effective Date	2026 Revenue (\$000)
Vehicles-for Hire - Private Transportation Companies (PTC) ¹							
PTC - 1 to 24 affiliated vehicles	877.00 + 0.12/trip	899.00 + 0.12/trip	928.00 + 0.12/trip	3.2%	5.8%	01-Jan-26	
PTC - 25 to 99 affiliated vehicles	2,684.00 + 0.12/trip	2,751.00 + 0.12/trip	2,840.00 + 0.12/trip	3.2%	5.8%	01-Jan-26	
PTC - 100 or more affiliated vehicles	7,890.00 + 0.12/trip	8,085.00 + 0.12/trip	8,348.00 + 0.12/trip	3.3%	5.8%	01-Jan-26	
Total Departmental							(115)

Notes:

¹ Fees subject to Application processing, Canada Day Lottery Fee, Duplicate Permit Fee and Renewal late fee, as applicable.

² Fee per hour; a minimum charge of 3 hours will be applied, which includes on-site time, preparation and travel.

³ Processing fee applies to each application by limousine Licencee regardless of number of temporary vehicles.

* HST applicable.

Emergency and Protective Services Department Service Area Summary - Public Policy Development

The Public Policy Development Service Area is responsible for recommending public policy for regulatory matters within the purview of the Emergency and Protective Services Department, and for developing and drafting corresponding regulatory by-laws including amendments to existing by-laws. The Service supports other City departments with the development of their by-laws where there is an intersection with Emergency and Protective Services.

Programs/Services Offered

- Providing strategic, policy, and regulatory advice and recommendations to Emergency and Protective Services and other Departments, Committee and Council regarding the development and/or amendment of relevant Emergency and Protective Services by-laws and policies.
- Developing and implementing a by-law review workplan for each term of Council, in accordance with the Council-approved By-law Review Framework.
- Undertaking by-law review projects for existing regulations or emerging areas, including conducting public engagement and stakeholder consultation, research, and drafting as required.
- Monitoring the activities of other levels of government to determine impacts on Emergency and Protective Services by-laws and regulations.

City of Ottawa
Emergency & Protective Services
Public Policy Development - Operating Resource Requirement
In Thousands (\$000)

	2024	2025		2026	\$ Change over 2025 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Program					
Public Policy Development	906	1,018	1,018	1,055	37
Gross Expenditure	906	1,018	1,018	1,055	37
Recoveries & Allocations	0	0	0	0	0
Revenue	0	0	0	0	0
Net Requirement	906	1,018	1,018	1,055	37
Expenditures by Type					
Salaries, Wages & Benefits	892	999	999	1,037	38
Overtime	0	0	0	0	0
Material & Services	11	19	19	18	(1)
Transfers/Grants/Financial Charges	0	0	0	0	0
Fleet Costs	0	0	0	0	0
Program Facility Costs	0	0	0	0	0
Other Internal Costs	3	0	0	0	0
Gross Expenditures	906	1,018	1,018	1,055	37
Recoveries & Allocations	0	0	0	0	0
Net Expenditure	906	1,018	1,018	1,055	37
Revenues By Type					
Federal	0	0	0	0	0
Provincial	0	0	0	0	0
Municipal	0	0	0	0	0
Own Funds	0	0	0	0	0
Property Taxes	0	0	0	0	0
Investment Income	0	0	0	0	0
Development Charges	0	0	0	0	0
Payment-in-Lieu of Taxes	0	0	0	0	0
Fees and Services	0	0	0	0	0
Fines	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	0	0	0	0	0
Net Requirement	906	1,018	1,018	1,055	37
Full Time Equivalents			7.00	7.00	0.00

City Of Ottawa
2026 Draft Capital Budget
Emergency Preparedness and Protective Services Committee
Capital Funding Summary
In Thousands (\$000)

	Revenues	Tax Supported/ Dedicated	Rate Supported	Develop. Charges	Gas Tax	Tax Supported/ Dedicated Debt	Rate Supported Debt	Develop. Charges Debt	Gas Tax Debt	Total
By-law & Regulatory Services										
Renewal of City Assets										
909118 By-law Ballistic Vest Replacement	0	30	0	0	0	0	0	0	0	30
909119 By-law Field Technology Systems	0	100	0	0	0	0	0	0	0	100
911199 24-26 Buildings-By-Law Services	0	308	0	0	0	0	0	0	0	308
911204 Bylaw Equipment Replacement 24-26	0	75	0	0	0	0	0	0	0	75
911205 By-law Vehicles and Equipment (24-26)	0	100	0	0	0	0	0	0	0	100
Renewal of City Assets Total	0	613	0	0	0	0	0	0	0	613
By-law & Regulatory Services Total	0	613	0	0	0	0	0	0	0	613
Ottawa Fire Services										
Renewal of City Assets										
908656 Fire SCBA Replacement	0	3,561	0	0	0	0	0	0	0	3,561
911192 Fire Tech. Development & Equipment-24-26	0	255	0	0	0	0	0	0	0	255
911193 Specialty Fire Equip. Replacement 24-26	0	300	0	0	0	0	0	0	0	300
911194 Fire Equipment Replacement Prog.-24-26	0	280	0	0	0	0	0	0	0	280
911200 Fire Safety Equipment Replacement-24-26	0	300	0	0	0	0	0	0	0	300
911201 Fire Facility Equip Replacement-24-26	0	300	0	0	0	0	0	0	0	300
911257 24-26 Buildings-Fire Services	0	1,550	0	0	0	2,000	0	0	0	3,550
Renewal of City Assets Total	0	6,545	0	0	0	2,000	0	0	0	8,545
Growth										
906832 Fire Vehicles & Equipment	0	80	0	720	0	0	0	0	0	800
909130 Fire Rural Water Supply	0	62	0	144	0	0	0	0	0	206
Growth Total	0	142	0	864	0	0	0	0	0	1,006
Service Enhancements										
911870 CBRN Grant-2026	150	0	0	0	0	0	0	0	0	150
911871 USAR Grant-2026	400	0	0	0	0	0	0	0	0	400
Service Enhancements Total	550	0	0	0	0	0	0	0	0	550
Ottawa Fire Services Total	550	6,687	0	864	0	2,000	0	0	0	10,101
Ottawa Paramedic Service										
Renewal of City Assets										
909505 Paramedic Power Stretcher Replacement	0	620	0	0	0	0	0	0	0	620
911189 Paramedic Equipment Replacement 24-26	0	600	0	0	0	0	0	0	0	600
911190 Paramedic Facilities Equip Replace 24-26	0	430	0	0	0	0	0	0	0	430
911191 Paramedic Technology & Equip 24-26	0	595	0	0	0	0	0	0	0	595
Renewal of City Assets Total	0	2,245	0	0	0	0	0	0	0	2,245

City Of Ottawa
2026 Draft Capital Budget
Emergency Preparedness and Protective Services Committee
Capital Funding Summary
In Thousands (\$000)

	Revenues	Tax Supported/ Dedicated	Rate Supported	Develop. Charges	Gas Tax	Tax Supported/ Dedicated Debt	Rate Supported Debt	Develop. Charges Debt	Gas Tax Debt	Total
Growth										
911187 Paramedic Vehicles & Equipment (24-26)	0	29	0	551	0	0	0	0	0	580
911540 Paramedic Posts Future Land Cost (W,E,S)	0	0	0	900	0	100	0	0	0	1,000
Growth Total	0	29	0	1,451	0	100	0	0	0	1,580
Ottawa Paramedic Service Total	0	2,274	0	1,451	0	100	0	0	0	3,825
Public Safety Service										
Renewal of City Assets										
909832 Emergency Operations Centre Upgrade	0	60	0	0	0	0	0	0	0	60
911206 Public Safety Systems Equipment (24-26)	0	245	0	0	0	0	0	0	0	245
911207 Security Operations Eqpt Replace (24-26)	0	400	0	0	0	0	0	0	0	400
911208 Emergency Operations Eqpt Replace 24-26	0	59	0	0	0	0	0	0	0	59
Renewal of City Assets Total	0	764	0	0	0	0	0	0	0	764
Public Safety Service Total	0	764	0	0	0	0	0	0	0	764
Total	550	10,338	0	2,315	0	2,100	0	0	0	15,303

Operating Budget Supplemental Summaries

City of Ottawa
Emergency & Protective Services
GM's Office & Business Support Services- Operating Resource Requirement Analysis
In Thousands (\$000)

	2025 Baseline			2026 Adjustments					2026	\$ Change over 2025 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Expenditures by Program										
General Manager's Office	421	441	0	9	0	0	(2)	0	448	7
Business & Technical Support Services	4,267	4,817	0	151	0	0	(35)	0	4,933	116
Gross Expenditure	4,688	5,258	0	160	0	0	(37)	0	5,381	123
Recoveries & Allocations	0	0	0	0	0	0	0	0	0	0
Revenue	0	0	0	0	0	0	0	0	0	0
Net Requirement	4,688	5,258	0	160	0	0	(37)	0	5,381	123
Expenditures by Type										
Salaries, Wages & Benefits	4,604	5,124	0	159	0	0	(11)	0	5,272	148
Overtime	7	7	0	1	0	0	0	0	8	1
Material & Services	74	124	0	0	0	0	(26)	0	98	(26)
Transfers/Grants/Financial Charges	0	0	0	0	0	0	0	0	0	0
Fleet Costs	0	0	0	0	0	0	0	0	0	0
Program Facility Costs	0	0	0	0	0	0	0	0	0	0
Other Internal Costs	3	3	0	0	0	0	0	0	3	0
Gross Expenditures	4,688	5,258	0	160	0	0	(37)	0	5,381	123
Recoveries & Allocations	0	0	0	0	0	0	0	0	0	0
Net Expenditure	4,688	5,258	0	160	0	0	(37)	0	5,381	123
Percent Change over Prior Year Net Expenditure Budget			0.0%	3.0%	0.0%	0.0%	-0.7%	0.0%	2.3%	
Revenues By Type										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0	0
Property Taxes	0	0	0	0	0	0	0	0	0	0
Investment Income	0	0	0	0	0	0	0	0	0	0
Development Charges	0	0	0	0	0	0	0	0	0	0
Payment-in-Lieu of Taxes	0	0	0	0	0	0	0	0	0	0
Fees and Services	0	0	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	0	0	0	0	0	0	0	0	0	0
Percent Change over Prior Year Revenue Budget			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Net Requirement	4,688	5,258	0	160	0	0	(37)	0	5,381	123
Percent Change over Prior Year Net Requirement Budget			0.0%	3.0%	0.0%	0.0%	-0.7%	0.0%	2.3%	
Full Time Equivalents (FTEs)		37.00	0.00	0.00	0.00	0.00	0.00	0.00	37.00	0.00
Percent Change over Prior Year FTEs			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	

City of Ottawa

Emergency & Protective Services

GM's Office & Business Support Services - Operating Resource Requirement Explanatory Notes

In Thousands (\$000)

2025 Forecast vs. Budget Variance Explanation	Surplus / (Deficit)			
	Expense	Revenue	Net	
Compensation savings due to vacant positions and deferred spending on materials and purchased services.	570	0	570	
Total Surplus / (Deficit)	570	0	570	
Increase / (Decrease)				
2026 Pressure Category / Explanation	Expense	Revenue	Net 2026 Changes	FTE Impact
Maintain Services				
All programs include an adjustment for potential 2026 cost of living, increments and benefit adjustments.	160	0	160	0.00
Total Maintain Services	160	0	160	0.00
Increase / (Decrease)				
2026 Pressure Category / Explanation	Expense	Revenue	Net 2026 Changes	FTE Impact
Service Initiatives / Savings				
Workforce management savings strategy allocation.	(11)	0	(11)	0.00
Miscellaneous expenditure savings.	(26)	0	(26)	0.00
Total Service Initiatives / Savings	(37)	0	(37)	0.00
Total Budget Changes	123	0	123	0.00

City of Ottawa
Emergency & Protective Services
Public Safety Service - Operating Resource Requirement Analysis
In Thousands (\$'000)

	2025 Baseline			2026 Adjustments					2026	\$ Change over 2025 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Expenditures by Program										
Public Safety Service	15,910	16,125	0	1,320	0	130	(25)	0	17,550	1,425
9.1.1	2,604	2,604	0	205	0	0	0	0	2,809	205
Gross Expenditure	18,514	18,729	0	1,525	0	130	(25)	0	20,359	1,630
Recoveries & Allocations	(6,646)	(6,061)	0	(840)	0	(130)	0	0	(7,031)	(970)
Revenue	(520)	(495)	0	(25)	0	0	0	0	(520)	(25)
Net Requirement	11,348	12,173	0	660	0	0	(25)	0	12,808	635
Expenditures by Type										
Salaries, Wages & Benefits	3,275	3,315	0	155	0	0	(5)	0	3,465	150
Overtime	8	8	0	0	0	0	0	0	8	0
Material & Services	12,614	12,789	0	1,175	0	130	(20)	0	14,074	1,285
Transfers/Grants/Financial Charges	0	0	0	0	0	0	0	0	0	0
Fleet Costs	0	0	0	0	0	0	0	0	0	0
Program Facility Costs	0	0	0	0	0	0	0	0	0	0
Other Internal Costs	2,617	2,617	0	195	0	0	0	0	2,812	195
Gross Expenditures	18,514	18,729	0	1,525	0	130	(25)	0	20,359	1,630
Recoveries & Allocations	(6,646)	(6,061)	0	(840)	0	(130)	0	0	(7,031)	(970)
Net Expenditure	11,868	12,668	0	685	0	0	(25)	0	13,328	660
Percent Change over Prior Year Net Expenditure Budget			0.0%	5.4%	0.0%	0.0%	-0.2%	0.0%	5.2%	
Revenues By Type										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0	0
Property Taxes	0	0	0	0	0	0	0	0	0	0
Investment Income	0	0	0	0	0	0	0	0	0	0
Development Charges	0	0	0	0	0	0	0	0	0	0
Payment-in-Lieu of Taxes	0	0	0	0	0	0	0	0	0	0
Fees and Services	(520)	(495)	0	(25)	0	0	0	0	(520)	(25)
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	(520)	(495)	0	(25)	0	0	0	0	(520)	(25)
Percent Change over Prior Year Revenue Budget			0.0%	5.1%	0.0%	0.0%	0.0%	0.0%	5.1%	
Net Requirement	11,348	12,173	0	660	0	0	(25)	0	12,808	635
Percent Change over Prior Year Net Requirement Budget			0.0%	5.4%	0.0%	0.0%	-0.2%	0.0%	5.2%	
Full Time Equivalents (FTEs)		27.00	0.00	0.00	0.00	0.00	0.00	0.00	27.00	0.00
Percent Change over Prior Year FTEs			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	

City of Ottawa
Emergency & Protective Services
Public Safety Service - Operating Resource Requirement Explanatory Notes
In Thousands (\$000)

2025 Forecast vs. Budget Variance Explanation	Surplus / (Deficit)			
	Expense	Revenue	Net	
Compensation savings from temporary vacancies and recoveries.	240	0	240	
Savings in corporate radio contract due to lower than anticipated monthly charges and radios on the network.	260	0	260	
Increased recoveries for corporate radio system charges due to special events, and higher revenue from external organizations.	300	25	325	
Total Surplus / (Deficit)	800	25	825	
2026 Pressure Category / Explanation	Increase / (Decrease)			FTE Impact
	Expense	Revenue	Net 2026 Changes	
Maintain Services				
All programs include an adjustment for potential 2026 cost of living, increments and benefit adjustments.	155	0	155	0.00
The annual inflationary increase for the corporate radio contract.	520	(25)	495	0.00
Inflationary increase related to the corporate radio system charges allocated to Ottawa Police Service (OPS).	(275)	0	(275)	0.00
Monthly operating charges related to new radio consoles to increase the efficiency of communications and dispatching of police resources at the new OPS South Station.	290	0	290	0.00
Monthly operating charges related to new radio consoles at the new OPS South Station allocated to OPS.	(290)	0	(290)	0.00
Inflationary increase for Industry Canada license fees for corporate radios and a service related to NG9-1-1 requirements for a backup Public Safety Answering Point.	45	0	45	0.00
Inflationary increase in the security services contract for administrative buildings.	320	0	320	0.00
Increase in security cost allocation to Facility Operations related to increase in the security services contract.	(275)	0	(275)	0.00
Inflationary increase related to 9-1-1 service level agreement with the Ottawa Police Service.	195	0	195	0.00
Total Maintain Services	685	(25)	660	0.00

City of Ottawa
Emergency & Protective Services
Public Safety Service - Operating Resource Requirement Explanatory Notes
In Thousands (\$000)

2026 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2026 Changes	FTE Impact
Growth				
Monthly operating charges related to Transit Services voice logging systems used to record and manage radio and telephony communications.	130	0	130	0.00
Monthly operating charges allocated to Transit Services for voice logging systems.	(130)	0	(130)	0.00
Total Growth	0	0	0	0.00
2026 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2026 Changes	FTE Impact
Service Initiatives / Savings				
Workforce management savings strategy allocation.	(5)	0	(5)	0.00
Miscellaneous expenditure savings.	(20)	0	(20)	0.00
Total Service Initiatives / Savings	(25)	0	(25)	0.00
2026 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2026 Changes	FTE Impact
User Fees & Revenues				
See following user fee schedule for details on the specific rates.	0	0	0	0.00
Total User Fees & Revenues	0	0	0	0.00
Total Budget Changes	660	(25)	635	0.00

City of Ottawa
Emergency & Protective Services
Ottawa Fire Services - Operating Resource Requirement Analysis
In Thousands (\$000)

	2025 Baseline			2026 Adjustments					2026	\$ Change over 2025 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Expenditures by Program										
Chief's Office	390	390	0	12	0	0	0	0	402	12
Operations	176,488	171,888	2,500	14,321	0	0	(360)	0	188,349	16,461
Prevention	8,140	8,140	0	339	0	0	0	0	8,479	339
Communications	7,605	7,605	0	152	0	0	(15)	0	7,742	137
Operational Support	8,706	8,706	0	386	0	0	(123)	0	8,969	263
Gross Expenditure	201,329	196,729	2,500	15,210	0	0	(498)	0	213,941	17,212
Recoveries & Allocations	0	0	0	0	0	0	0	0	0	0
Revenue	(1,783)	(1,683)	0	0	0	0	0	(20)	(1,703)	(20)
Net Requirement	199,546	195,046	2,500	15,210	0	0	(498)	(20)	212,238	17,192
Expenditures by Type										
Salaries, Wages & Benefits	174,769	173,269	2,500	13,905	0	0	(450)	0	189,224	15,955
Overtime	4,143	3,643	0	295	0	0	0	0	3,938	295
Material & Services	5,487	4,722	0	250	0	0	(48)	0	4,924	202
Transfers/Grants/Financial Charges	0	0	0	0	0	0	0	0	0	0
Fleet Costs	11,354	9,769	0	780	0	0	0	0	10,549	780
Program Facility Costs	4,060	3,810	0	(25)	0	0	0	0	3,785	(25)
Other Internal Costs	1,516	1,516	0	5	0	0	0	0	1,521	5
Gross Expenditures	201,329	196,729	2,500	15,210	0	0	(498)	0	213,941	17,212
Recoveries & Allocations	0	0	0	0	0	0	0	0	0	0
Net Expenditure	201,329	196,729	2,500	15,210	0	0	(498)	0	213,941	17,212
Percent Change over Prior Year Net Expenditure Budget			1.3%	7.7%	0.0%	0.0%	-0.3%	0.0%	8.7%	
Revenues By Type										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0	0
Property Taxes	0	0	0	0	0	0	0	0	0	0
Investment Income	0	0	0	0	0	0	0	0	0	0
Development Charges	0	0	0	0	0	0	0	0	0	0
Payment-in-Lieu of Taxes	0	0	0	0	0	0	0	0	0	0
Fees and Services	(1,783)	(1,683)	0	0	0	0	0	(20)	(1,703)	(20)
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	(1,783)	(1,683)	0	0	0	0	0	(20)	(1,703)	(20)
Percent Change over Prior Year Revenue Budget			0.0%	0.0%	0.0%	0.0%	0.0%	1.2%	1.2%	
Net Requirement	199,546	195,046	2,500	15,210	0	0	(498)	(20)	212,238	17,192
Percent Change over Prior Year Net Requirement Budget			1.3%	7.8%	0.0%	0.0%	-0.3%	0.0%	8.8%	
Full Time Equivalents (FTEs)		1,012.00	0.00	0.00	0.00	0.00	0.00	0.00	1,012.00	0.00
Percent Change over Prior Year FTEs			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	

City of Ottawa
 Emergency & Protective Services
 Ottawa Fire Services - Operating Resource Requirement Explanatory Notes
 In Thousands (\$000)

2025 Forecast vs. Budget Variance Explanation	Surplus / (Deficit)			
	Expense	Revenue	Net	
Higher compensation mainly due to higher Workplace Safety and Insurance Board charges, overtime, and a retroactive contract settlement which are partially offset by staff vacancies.	(2,000)	0	(2,000)	
Higher material and services costs mainly due to increased usage of uniform cleaning, janitorial supplies, and safety supplies due to health and safety requirements.	(765)	0	(765)	
Fleet costs exceed budget mainly due to increased repairs and maintenance charges.	(1,585)	0	(1,585)	
Increased facility costs resulting from higher snow removal and maintenance charges.	(250)	0	(250)	
Higher revenue from increase fire inspections, fire search and fire burn permit revenues.	0	100	100	
Total Surplus / (Deficit)	(4,600)	100	(4,500)	
2025 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2026 Changes	FTE Impact
Annualization of the compensation and benefits for 22 growth Fire service staff approved in the 2025 Budget.	2,500	0	2,500	0.00
Total Adjustments to Base Budget	2,500	0	2,500	0.00

City of Ottawa
Emergency & Protective Services
Ottawa Fire Services - Operating Resource Requirement Explanatory Notes
In Thousands (\$000)

2026 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2026 Changes	FTE Impact
Maintain Services				
All programs include an adjustment for potential 2026 cost of living, increments and benefit adjustments.	6,300	0	6,300	0.00
2026 cost of benefit enhancements and position related changes included in the new Ottawa Professional Fire Fighters' Association (OPFFA) contract settlement.	1,700	0	1,700	0.00
Retroactive costs related to the OPFFA contract settlement.	6,200	0	6,200	0.00
Inflationary impact on contracted services, maintenance agreements, and materials and supplies.	250	0	250	0.00
Inflationary increase in the service level agreement with the Ottawa Police Service in support of the Fire computer-aided dispatch system (CAD).	5	0	5	0.00
Increase in Fleet costs related to inflation on compensation contracts, parts, fuel, contribution to capital reserve and maintenance.	780	0	780	0.00
Decrease in Facility costs related to reduced hydro consumption and the effect of carbon tax reduction on heating costs.	(25)	0	(25)	0.00
Total Maintain Services	15,210	0	15,210	0.00
2026 Pressure Category / Explanation	Increase / (Decrease)			
Expense	Revenue	Net 2026 Changes	FTE Impact	
Service Initiatives / Savings				
Workforce management savings strategy allocation.	(450)	0	(450)	0.00
Miscellaneous expenditure savings.	(48)	0	(48)	0.00
Total Service Initiatives / Savings	(498)	0	(498)	0.00
2026 Pressure Category / Explanation	Increase / (Decrease)			
Expense	Revenue	Net 2026 Changes	FTE Impact	
User Fees & Revenues				
See following user fee schedule for details on the specific rates.	0	(20)	(20)	0.00
Total User Fees & Revenues	0	(20)	(20)	0.00
Total Budget Changes	17,212	(20)	17,192	0.00

City of Ottawa
Emergency & Protective Services
Ottawa Paramedic Service - Operating Resource Requirement Analysis
In Thousands (\$000)

	2025 Baseline			2026 Adjustments					2026	\$ Change over 2025 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Expenditures by Program										
Ottawa Paramedic Service	133,712	130,582	1,010	3,700	0	2,590	(370)	0	137,512	6,930
CACC (Dispatch)	16,396	19,896	0	0	0	0	0	0	19,896	0
Program Support	3,601	3,601	0	0	0	0	0	0	3,601	0
Gross Expenditure	153,709	154,079	1,010	3,700	0	2,590	(370)	0	161,009	6,930
Recoveries & Allocations	(1,718)	(418)	0	0	0	0	0	0	(418)	0
Revenue	(87,803)	(89,473)	(3,625)	0	0	0	0	(40)	(93,138)	(3,665)
Net Requirement	64,188	64,188	(2,615)	3,700	0	2,590	(370)	(40)	67,453	3,265
Expenditures by Type										
Salaries, Wages & Benefits	115,315	117,125	1,010	3,345	0	2,200	(300)	0	123,380	6,255
Overtime	3,783	3,673	0	55	0	0	0	0	3,728	55
Material & Services	15,744	14,414	0	326	0	390	(70)	0	15,060	646
Transfers/Grants/Financial Charges	0	0	0	0	0	0	0	0	0	0
Fleet Costs	12,339	12,339	0	(55)	0	0	0	0	12,284	(55)
Program Facility Costs	2,570	2,570	0	29	0	0	0	0	2,599	29
Other Internal Costs	3,958	3,958	0	0	0	0	0	0	3,958	0
Gross Expenditures	153,709	154,079	1,010	3,700	0	2,590	(370)	0	161,009	6,930
Recoveries & Allocations	(1,718)	(418)	0	0	0	0	0	0	(418)	0
Net Expenditure	151,991	153,661	1,010	3,700	0	2,590	(370)	0	160,591	6,930
Percent Change over Prior Year Net Expenditure Budget			0.7%	2.4%	0.0%	1.7%	-0.2%	0.0%	4.5%	
Revenues By Type										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	(86,325)	(88,305)	(3,625)	0	0	0	0	0	(91,930)	(3,625)
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0	0
Property Taxes	0	0	0	0	0	0	0	0	0	0
Investment Income	0	0	0	0	0	0	0	0	0	0
Development Charges	0	0	0	0	0	0	0	0	0	0
Payment-in-Lieu of Taxes	0	0	0	0	0	0	0	0	0	0
Fees and Services	(1,478)	(1,168)	0	0	0	0	0	(40)	(1,208)	(40)
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	(87,803)	(89,473)	(3,625)	0	0	0	0	(40)	(93,138)	(3,665)
Percent Change over Prior Year Revenue Budget			4.1%	0.0%	0.0%	0.0%	0.0%	0.0%	4.1%	
Net Requirement	64,188	64,188	(2,615)	3,700	0	2,590	(370)	(40)	67,453	3,265
Percent Change over Prior Year Net Requirement Budget			-4.1%	5.8%	0.0%	4.0%	-0.6%	-0.1%	5.1%	
Full Time Equivalents (FTEs)		830.80	0.00	0.00	0.00	23.00	0.00	0.00	853.80	23.00
Percent Change over Prior Year FTEs			0.0%	0.0%	0.0%	2.8%	0.0%	0.0%	2.8%	

City of Ottawa
Emergency & Protective Services
Ottawa Paramedic Service - Operating Resource Requirement Explanatory Notes
In Thousands (\$000)

2025 Forecast vs. Budget Variance Explanation	Surplus / (Deficit)			
	Expense	Revenue	Net	
Higher compensation and materials costs driven by increased Workplace Safety and Insurance Board and overtime, along with rising pharmaceutical, equipment, and IT expenses.	(2,970)	0	(2,970)	
Recoveries for paramedic staffing, and materials and service costs related to Community Paramedicine programs and one-time events.	1,300	0	1,300	
Increased 50/50 provincial funding for the Land Ambulance program.	0	1,470	1,470	
Increased revenue from Standby Paid Duty agreements and special events.	0	230	230	
Expenditures from one-time agreements and events offset by revenue.	(160)	130	(30)	
The Central Ambulance Communications Centre (CACC) is 100% funded by the Ministry of Health and had increased funding in 2025. The difference in fiscal year (April to March) will result in an unspent balance at the end of December.	3,500	(3,500)	0	
Total Surplus / (Deficit)	1,670	(1,670)	0	
2025 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2026 Changes	FTE Impact
Annualization of 23 paramedic hires from prior year, offset by increased provincial funding for Council-approved growth positions in the 2025 budget.	1,010	0	1,010	0.00
Increase in provincial funding associated with Council-approved Land Ambulance costs in the 2025 approved budget.	0	(3,625)	(3,625)	0.00
Total Adjustments to Base Budget	1,010	(3,625)	(2,615)	0.00

City of Ottawa
Emergency & Protective Services
Ottawa Paramedic Service - Operating Resource Requirement Explanatory Notes
In Thousands (\$000)

2026 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2026 Changes	FTE Impact
Maintain Services				
All programs include an adjustment for potential 2026 cost of living, increments and benefit adjustments.	3,400	0	3,400	0.00
Inflationary increase in contracted services, maintenance agreements and materials and supplies.	300	0	300	0.00
Decrease in Fleet costs related to a reduction in fuel costs.	(55)	0	(55)	0.00
Increase in Facility costs related to inflation on compensation contracts, hydro increases, security and maintenance contracts.	55	0	55	0.00
Total Maintain Services	3,700	0	3,700	0.00
2026 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2026 Changes	FTE Impact
Growth				
Paramedic resources to address rising response volumes (ACS2023-EPS-OPS-0002).	2,200	0	2,200	23.00
Increase in fleet costs related to two new paramedic vehicles added to the Ottawa Paramedic Service fleet (ACS2023-EPS-OPS-0002).	265	0	265	0.00
Increase in uniforms, equipment, and software costs related to new paramedic staff (ACS2023-EPS-OPS-0002).	125	0	125	0.00
Total Growth	2,590	0	2,590	23.00

City of Ottawa
 Emergency & Protective Services
 Ottawa Paramedic Service - Operating Resource Requirement Explanatory Notes
 In Thousands (\$000)

2026 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2026 Changes	FTE Impact
Service Initiatives / Savings				
Workforce management savings strategy allocation.	(300)	0	(300)	0.00
Miscellaneous expenditure savings.	(70)	0	(70)	0.00
Total Service Initiatives / Savings	(370)	0	(370)	0.00
2026 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2026 Changes	FTE Impact
User Fees & Revenues				
See following user fee schedule for details on the specific rates.	0	(40)	(40)	0.00
Total User Fees & Revenues	0	(40)	(40)	0.00
Total Budget Changes	6,930	(3,665)	3,265	23.00

City of Ottawa
Emergency & Protective Services
By-law and Regulatory Services - Operating Resource Requirement Analysis
In Thousands (\$000)

	2025 Baseline			2026 Adjustments					2026	\$ Change over 2025 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Expenditures by Program										
Operations	36,491	34,381	(330)	750	0	3,895	(112)	0	38,584	4,203
Spay Neuter Clinic	471	571	0	15	0	0	0	0	586	15
Municipal Animal Shelter Services	1,502	1,472	0	120	0	0	0	0	1,592	120
Gross Expenditure	38,464	36,424	(330)	885	0	3,895	(112)	0	40,762	4,338
Recoveries & Allocations	(4,910)	(4,910)	1,483	(191)	0	(1,483)	0	0	(5,101)	(191)
Revenue	(40,572)	(36,882)	330	0	0	(2,387)	0	(115)	(39,054)	(2,172)
Net Requirement	(7,018)	(5,368)	1,483	694	0	25	(112)	(115)	(3,393)	1,975
Expenditures by Type										
Salaries, Wages & Benefits	26,439	27,039	0	674	0	680	(57)	0	28,336	1,297
Overtime	631	331	0	11	0	0	0	0	342	11
Material & Services	7,059	6,469	0	214	0	75	(55)	0	6,703	234
Transfers/Grants/Financial Charges	1,601	1	0	0	0	0	0	0	1	0
Fleet Costs	1,574	1,424	0	(10)	0	0	0	0	1,414	(10)
Program Facility Costs	31	31	0	(4)	0	0	0	0	27	(4)
Other Internal Costs	1,129	1,129	(330)	0	0	3,140	0	0	3,939	2,810
Gross Expenditures	38,464	36,424	(330)	885	0	3,895	(112)	0	40,762	4,338
Recoveries & Allocations	(4,910)	(4,910)	1,483	(191)	0	(1,483)	0	0	(5,101)	(191)
Net Expenditure	33,554	31,514	1,153	694	0	2,412	(112)	0	35,661	4,147
Percent Change over Prior Year Net Expenditure Budget			3.7%	2.2%	0.0%	7.7%	-0.4%	0.0%	13.2%	
Revenues By Type										
Federal	(800)	(1,355)	0	0	0	0	0	0	(1,355)	0
Provincial	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0	0
Property Taxes	0	0	0	0	0	0	0	0	0	0
Investment Income	0	0	0	0	0	0	0	0	0	0
Development Charges	0	0	0	0	0	0	0	0	0	0
Payment-in-Lieu of Taxes	0	0	0	0	0	0	0	0	0	0
Fees and Services	(39,772)	(35,527)	330	0	0	(2,387)	0	(115)	(37,699)	(2,172)
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	(40,572)	(36,882)	330	0	0	(2,387)	0	(115)	(39,054)	(2,172)
Percent Change over Prior Year Revenue Budget			-0.9%	0.0%	0.0%	6.5%	0.0%	0.3%	5.9%	
Net Requirement	(7,018)	(5,368)	1,483	694	0	25	(112)	(115)	(3,393)	1,975
Percent Change over Prior Year Net Requirement Budget			-27.6%	-12.9%	0.0%	-0.5%	2.1%	2.1%	-36.8%	
Full Time Equivalents (FTEs)		232.29	0.00	0.00	0.00	6.00	0.00	0.00	238.29	6.00
Percent Change over Prior Year FTEs			0.0%	0.0%	0.0%	2.6%	0.0%	0.0%	2.6%	

City of Ottawa
 Emergency & Protective Services
 By-law and Regulatory Services - Operating Resource Requirement Explanatory Notes
 In Thousands (\$000)

2025 Forecast vs. Budget Variance Explanation	Surplus / (Deficit)			
	Expense	Revenue	Net	
Compensation savings due to hiring delays partially offset by higher overtime costs.	300	0	300	
Higher costs related to property standards contracted services, parking ticket supplies, and higher parking deputization payments due to an increase in parking tickets which are offset by higher revenues.	(740)	2,090	1,350	
Higher voluntary payments from Private Transportation Companies related to accessibility offset by a contribution to the Vehicle-For-Hire Accessibility Fund.	(1,600)	1,600	0	
Total Surplus / (Deficit)	(2,040)	3,690	1,650	
2025 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2026 Changes	FTE Impact
Removal of one-time Administrative Penalty System (APS) implementation costs and offsetting parking revenues.	(330)	330	0	0.00
Costs realignment from Service Ottawa related to the APS program (ACS2024-FCS-SO-0001).	1,483	0	1,483	0.00
Total Adjustments to Base Budget	1,153	330	1,483	0.00

City of Ottawa
Emergency & Protective Services
By-law and Regulatory Services - Operating Resource Requirement Explanatory Notes
In Thousands (\$000)

2026 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2026 Changes	FTE Impact
Maintain Services				
All programs include an adjustment for potential 2026 cost of living, increments and benefit adjustments.	563	0	563	0.00
Inflationary impact on contracted services, maintenance agreements and materials and supplies.	145	0	145	0.00
Increase in Automated Speed Enforcement (ASE) program support costs due to inflation and cost of living adjustment offset by a recovery.	169	0	169	0.00
Increase in ASE program support costs due to inflation and cost of living adjustment offset by a recovery.	(169)	0	(169)	0.00
Decrease in Fleet costs related to a reduction in fuel costs.	(10)	0	(10)	0.00
Decrease in 2026 Facility allocations related to reduced hydro consumption and the effect of carbon tax reduction on heating costs.	(4)	0	(4)	0.00
Total Maintain Services	694	0	694	0.00
	Increase / (Decrease)			
2026 Pressure Category / Explanation	Expense	Revenue	Net 2026 Changes	FTE Impact
Growth				
By-law and Regulatory Services resources to improve response times, support business licensing and enforce property standards.	715	0	715	6.00
Annual support and maintenance charges for the new business licensing software offset by business licence revenues.	40	(40)	0	0.00
APS costs offset by parking revenues.	1,657	(1,657)	0	0.00
Growth in revenues from parking fines.	0	(690)	(690)	0.00
Total Growth	2,412	(2,387)	25	6.00

City of Ottawa
 Emergency & Protective Services
 By-law and Regulatory Services - Operating Resource Requirement Explanatory Notes
 In Thousands (\$000)

2026 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2026 Changes	FTE Impact
Service Initiatives / Savings				
Workforce management savings strategy allocation.	(57)	0	(57)	0.00
Miscellaneous expenditure savings.	(55)	0	(55)	0.00
Total Service Initiatives / Savings	(112)	0	(112)	0.00
2026 Pressure Category / Explanation	Increase / (Decrease)			
Expense	Revenue	Net 2026 Changes	FTE Impact	
User Fees & Revenues				
See following user fee schedule for details on the specific rates.	0	(115)	(115)	0.00
Total User Fees & Revenues	0	(115)	(115)	0.00
Total Budget Changes	4,147	(2,172)	1,975	6.00

City of Ottawa
Emergency & Protective Services
Public Policy Development - Operating Resource Requirement Analysis
In Thousands (\$000)

	2025 Baseline			2026 Adjustments					2026	\$ Change over 2025 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Provincial Legislated	Growth	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Expenditures by Program										
Public Policy Development	1,018	1,018	0	40	0	0	(3)	0	1,055	37
Gross Expenditure	1,018	1,018	0	40	0	0	(3)	0	1,055	37
Recoveries & Allocations	0	0	0	0	0	0	0	0	0	0
Revenue	0	0	0	0	0	0	0	0	0	0
Net Requirement	1,018	1,018	0	40	0	0	(3)	0	1,055	37
Expenditures by Type										
Salaries, Wages & Benefits	999	999	0	40	0	0	(2)	0	1,037	38
Overtime	0	0	0	0	0	0	0	0	0	0
Material & Services	19	19	0	0	0	0	(1)	0	18	(1)
Transfers/Grants/Financial Charges	0	0	0	0	0	0	0	0	0	0
Fleet Costs	0	0	0	0	0	0	0	0	0	0
Program Facility Costs	0	0	0	0	0	0	0	0	0	0
Other Internal Costs	0	0	0	0	0	0	0	0	0	0
Gross Expenditures	1,018	1,018	0	40	0	0	(3)	0	1,055	37
Recoveries & Allocations	0	0	0	0	0	0	0	0	0	0
Net Expenditure	1,018	1,018	0	40	0	0	(3)	0	1,055	37
Percent Change over Prior Year Net Expenditure Budget			0.0%	3.9%	0.0%	0.0%	-0.3%	0.0%	3.6%	
Revenues By Type										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0	0
Property Taxes	0	0	0	0	0	0	0	0	0	0
Investment Income	0	0	0	0	0	0	0	0	0	0
Development Charges	0	0	0	0	0	0	0	0	0	0
Payment-in-Lieu of Taxes	0	0	0	0	0	0	0	0	0	0
Fees and Services	0	0	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	0	0	0	0	0	0	0	0	0	0
Percent Change over Prior Year Revenue Budget			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Net Requirement	1,018	1,018	0	40	0	0	(3)	0	1,055	37
Percent Change over Prior Year Net Requirement Budget			0.0%	3.9%	0.0%	0.0%	-0.3%	0.0%	3.6%	
Full Time Equivalents (FTEs)		7.00	0.00	0.00	0.00	0.00	0.00	0.00	7.00	0.00
Percent Change over Prior Year FTEs			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	

City of Ottawa
 Emergency & Protective Services
 Public Policy Development - Operating Resource Requirement Explanatory Notes
 In Thousands (\$000)

2025 Forecast vs. Budget Variance Explanation	Surplus / (Deficit)			
	Expense	Revenue	Net	
No significant variances to report.	0	0	0	
Total Surplus / (Deficit)	0	0	0	
2026 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2026 Changes	FTE Impact
Maintain Services				
All programs include an adjustment for potential 2026 cost of living, increments and benefit adjustments.	40	0	40	0.00
Total Maintain Services	40	0	40	0.00
2026 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2026 Changes	FTE Impact
Service Initiatives / Savings				
Workforce management savings strategy allocation.	(2)	0	(2)	0.00
Miscellaneous expenditure savings.	(1)	0	(1)	0.00
Total Service Initiatives / Savings	(3)	0	(3)	0.00
Total Budget Changes	37	0	37	0.00

Capital Budget Supplemental Summaries

City of Ottawa
2026 Draft Capital Budget
Emergency Preparedness and Protective Services Committee
In Thousands (\$000)

Service Area: By-law & Regulatory Services											
Category	2026 Draft Capital Budget	Revenues	Tax Supported/ Dedicated Reserves	Rate Supported Reserves	Develop. Charges	Gas Tax	Debt				
							Tax/ Dedicated	Rate	Develop. Charges	Gas Tax	Total Debt
Renewal of City Assets	613	0	613	0	0	0	0	0	0	0	0
Growth	0	0	0	0	0	0	0	0	0	0	0
Regulatory	0	0	0	0	0	0	0	0	0	0	0
Service Enhancements	0	0	0	0	0	0	0	0	0	0	0
Total	613	0	613	0	0	0	0	0	0	0	0

City of Ottawa
2026 Draft Capital Budget
Service Area: By-law & Regulatory Services
 In Thousands (\$000)

Program Information			Financial Details																																											
Buildings - By-Law Services			Class of Estimate: C) Planning																																											
Dept: Infrastructure & Water Services Department	Category: Renewal of City Assets		Ward: Multiple		Year of Completion: Various																																									
<p>The Building and Park programs provide for lifecycle renewal and replacement works to existing building and park assets. Detailed scope of work for specific projects extends to a wide assortment of work, such as roof replacement, building preservation, building mechanical and electrical systems, parks playgrounds and property elements, hard landscaping, arena and pool equipment and unplanned emergency work. When selecting materials and solutions for lifecycle projects, measures are taken to account for increased seasonal variability and extreme weather events where project budget permits. This includes, for example, reflective or metal roofing to build resilience to heat, high winds or heavy snow.</p> <p>Forecasts are based on bulk allocations that will be detailed in future budget submissions. Project cost group summaries are provided following this program summary.</p> <table border="1"> <thead> <tr> <th>Service Area</th> <th>Buildings</th> <th>Parks</th> </tr> </thead> <tbody> <tr><td>By-Law Services</td><td>308</td><td></td></tr> <tr><td>Child Care Services</td><td>688</td><td></td></tr> <tr><td>Cultural Services</td><td>1,053</td><td></td></tr> <tr><td>Fire Services</td><td>3,550</td><td></td></tr> <tr><td>General Government</td><td>4,445</td><td></td></tr> <tr><td>Library</td><td>3,277</td><td></td></tr> <tr><td>Long Term Care</td><td>5,204</td><td></td></tr> <tr><td>Parks & Recreation</td><td>27,500</td><td>7,492</td></tr> <tr><td>Road Services</td><td>5,775</td><td></td></tr> <tr><td>Social Services</td><td>344</td><td></td></tr> <tr><td>Transit</td><td>4,594</td><td></td></tr> <tr><td>Total</td><td>56,738</td><td>7,492</td></tr> </tbody> </table>			Service Area	Buildings	Parks	By-Law Services	308		Child Care Services	688		Cultural Services	1,053		Fire Services	3,550		General Government	4,445		Library	3,277		Long Term Care	5,204		Parks & Recreation	27,500	7,492	Road Services	5,775		Social Services	344		Transit	4,594		Total	56,738	7,492	2026 Request		308		
			Service Area	Buildings	Parks																																									
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Revenues	0	Debt																																												
Tax Supported/ Dedicated	308	Tax Supported/ Dedicated Debt			0																																									
Rate Supported	0	Rate Supported Debt			0																																									
Develop. Charges	0	Develop. Charges Debt			0																																									
Gas Tax	0	Gas Tax Debt			0																																									
Forecast	2026	2027	2028	2029																																										
Authority	308	590	600	610																																										

City of Ottawa
2026 Draft Capital Budget
Service Area: By-law & Regulatory Services
 In Thousands (\$000)

Program Information		Financial Details				
Lifecycle Renewal - By-law		Class of Estimate: Not Applicable				
Dept: Emergency & Protective Services Department	Category: Renewal of City Assets	Ward: Multiple	Year of Completion: Various			
<p>The program includes the annual lifecycle replacement of communication, technology and other equipment, and any unexpected loss due to operational incidents. This allows for continued quality and reliable services to the public while providing for the safety of By-law and Regulatory Services personnel.</p> <p>This program includes computer-aided dispatch devices which enable By-law Officers to complete most of their work while out in the field. Additionally, the program includes the purchase of new hybrid or electric vehicles to enhance service delivery.</p>		2026 Request		305		
		Revenues	0	Debt		
		Tax Supported/ Dedicated	305	Tax Supported/ Dedicated Debt	0	
		Rate Supported	0	Rate Supported Debt	0	
		Develop. Charges	0	Develop. Charges Debt	0	
		Gas Tax	0	Gas Tax Debt	0	
		Forecast	2026	2027	2028	2029
		Authority	305	75	295	410

City of Ottawa
2026 Draft Capital Budget
Service Area: By-law & Regulatory Services
 In Thousands (\$000)

Project(s) within a Program Information			\$000's
909118	By-law Ballistic Vest Replacement	Class of Estimate: Not Applicable	30
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2027	
<p>This project includes the replacement of the ballistic vest plates for the entire service. Replacement is recommended by the manufacturer every 5 years due to daily wear and tear, which results in the weakening of the kevlar in the vests.</p> <p>Completion Date Change 2028.</p>			
909119	By-law Field Technology Systems	Class of Estimate: Not Applicable	100
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2030	
<p>The project includes upgrades to aging equipment. In addition, it incorporates replacement and expansion of technology software and hardware in support of the dispatch modernization initiative and to automate the Provincial Offence Ticket notice system, which processes Parking Penalty Notices and part 1 Provincial Offence Notices.</p>			
911204	Bylaw Equipment Replacement 24-26	Class of Estimate: Not Applicable	75
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2027	
<p>The project includes replacement of communication and technology equipment such as computer-aided dispatch devices and operational equipment such as noise meters, safety vests, animal cages, bite sticks and other miscellaneous items.</p> <p>Completion Date Change 2028.</p>			

City of Ottawa
2026 Draft Capital Budget
Service Area: By-law & Regulatory Services
 In Thousands (\$000)

Project(s) within a Program Information			\$000's
911205	By-law Vehicles and Equipment (24-26)	Class of Estimate: Not Applicable	100
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2027	
<p>This project covers the purchase of new hybrid or electric vehicles and equipment that will support operational requirements as a result of new programs and increased service requests.</p> <p>Completion Date Change 2028.</p>			

City of Ottawa
2026 Draft Capital Budget
Emergency Preparedness and Protective Services Committee
In Thousands (\$000)

Service Area: Ottawa Fire Services											
Category	2026 Draft Capital Budget	Revenues	Tax Supported/ Dedicated Reserves	Rate Supported Reserves	Develop. Charges	Gas Tax	Debt				
							Tax/ Dedicated	Rate	Develop. Charges	Gas Tax	Total Debt
Renewal of City Assets	8,545	0	6,545	0	0	0	2,000	0	0	0	2,000
Growth	1,006	0	142	0	864	0	0	0	0	0	0
Regulatory	0	0	0	0	0	0	0	0	0	0	0
Service Enhancements	550	550	0	0	0	0	0	0	0	0	0
Total	10,101	550	6,687	0	864	0	2,000	0	0	0	2,000

City of Ottawa
2026 Draft Capital Budget
Service Area: Ottawa Fire Services
 In Thousands (\$000)

Program Information			Financial Details																																											
Buildings - Fire Services			Class of Estimate: C) Planning																																											
Dept: Infrastructure & Water Services Department	Category: Renewal of City Assets		Ward: Multiple		Year of Completion: Various																																									
<p>The Building and Park programs provide for lifecycle renewal and replacement works to existing building and park assets. Detailed scope of work for specific projects extends to a wide assortment of work, such as roof replacement, building preservation, building mechanical and electrical systems, parks playgrounds and property elements, hard landscaping, arena and pool equipment and unplanned emergency work. When selecting materials and solutions for lifecycle projects, measures are taken to account for increased seasonal variability and extreme weather events where project budget permits. This includes, for example, reflective or metal roofing to build resilience to heat, high winds or heavy snow.</p> <p>Forecasts are based on bulk allocations that will be detailed in future budget submissions. Project cost group summaries are provided following this program summary.</p> <table border="1"> <thead> <tr> <th>Service Area</th> <th>Buildings</th> <th>Parks</th> </tr> </thead> <tbody> <tr><td>By-Law Services</td><td>308</td><td></td></tr> <tr><td>Child Care Services</td><td>688</td><td></td></tr> <tr><td>Cultural Services</td><td>1,053</td><td></td></tr> <tr><td>Fire Services</td><td>3,550</td><td></td></tr> <tr><td>General Government</td><td>4,445</td><td></td></tr> <tr><td>Library</td><td>3,277</td><td></td></tr> <tr><td>Long Term Care</td><td>5,204</td><td></td></tr> <tr><td>Parks & Recreation</td><td>27,500</td><td>7,492</td></tr> <tr><td>Road Services</td><td>5,775</td><td></td></tr> <tr><td>Social Services</td><td>344</td><td></td></tr> <tr><td>Transit</td><td>4,594</td><td></td></tr> <tr><td>Total</td><td>56,738</td><td>7,492</td></tr> </tbody> </table>			Service Area	Buildings	Parks	By-Law Services	308		Child Care Services	688		Cultural Services	1,053		Fire Services	3,550		General Government	4,445		Library	3,277		Long Term Care	5,204		Parks & Recreation	27,500	7,492	Road Services	5,775		Social Services	344		Transit	4,594		Total	56,738	7,492	2026 Request		3,550		
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Revenues	0		Debt																																											
Tax Supported/ Dedicated	1,550		Tax Supported/ Dedicated Debt	2,000																																										
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Forecast	2026	2027	2028	2029																																										
Authority	3,550	590	600	610																																										

City of Ottawa
2026 Draft Capital Budget
Service Area: Ottawa Fire Services
In Thousands (\$000)

Project Information		Location/Description	\$000's
911257 24-26 Buildings-Fire Services		Class of Estimate: C) Planning	3,550
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2027	
This program provides for lifecycle renewal and replacement works to existing building assets and is a component of the corporate Buildings and Parks Program.			
Ward	Location	Description	
16	FIRE STATION 34 - HOG'S BACK	REPLACE ROOF	
09	FIRE STATION 24 - VIEWMOUNT	REPLACE INTERIOR LIGHTING (120)	
01	FIRE STATION 72/PARAMEDIC POST - CUMBERLAND	REPLACE FIRE ALARM SYSTEM THROUGHOUT	
06	FIRE STATION 46-KANATA WEST	REPLACE FLUORESCENT LIGHTING SYSTEMS	
15	FIRE STATION 23 - HAMPTON PARK	REPLACE BAS SYSTEM	
06	FIRE STATION 81/PARAMEDIC POST - STITTSVILLE	TYPE II BUILDING CONDITION AUDIT	
21	FIRE STATION 82/PARAMEDIC POST - RICHMOND	TYPE II BUILDING CONDITION AUDIT	
21	FIRE STATION 83 - NORTH GOWER	TYPE II BUILDING CONDITION AUDIT	
21	FIRE STATION 94/PARAMEDIC POST - MANOTICK	TYPE II BUILDING CONDITION AUDIT	
12	MONTREAL PARAMEDIC POST	TYPE II BUILDING CONDITION AUDIT	
01	FIRE STATION 53 - FALLINGBROOK	ELECTRICAL INFRARED SCAN	
20	FIRE STATION 92 - OSGOODE	TYPE II BUILDING CONDITION AUDIT	
01	ORLEANS PARAMEDIC POST	TYPE II BUILDING CONDITION AUDIT	
02	FIRE STATION 52- CONVENT GLEN	TYPE II BUILDING CONDITION AUDIT	
05	FIRE STATION 62 - FITZROY HARBOUR	TYPE II BUILDING CONDITION AUDIT	
05	FIRE STATION 64 - CARP	TYPE II BUILDING CONDITION AUDIT	
11	FIRE STATION 36 - CYRVILLE	TYPE II BUILDING CONDITION AUDIT	
09	FIRE STATION 24 - VIEWMOUNT	REPLACE AIR HANDLING UNIT	
20	FIRE STATION 73 - VARS	TYPE II BUILDING CONDITION AUDIT	
20	FIRE STATION 93 - GREELY	TYPE II BUILDING CONDITION AUDIT	
12	ST. PATRICK PARAMEDIC POST	REPLACE CONDENSING UNIT (CU-2)	
12	ST. PATRICK PARAMEDIC POST	REPLACE CONDENSING UNIT (CU-1)	
08	FIRE STATION 21 - CENTREPOINTE	REPLACE DECTRON DEHUMIDIFIER FOR HOSE TOWER	
09	FIRE STATION 24 - VIEWMOUNT	REPLACE EXHAUST FANS (6)	

City of Ottawa
2026 Draft Capital Budget
Service Area: Ottawa Fire Services
In Thousands (\$000)

Project Information		Location/Description	\$000's
911257 24-26 Buildings-Fire Services		Class of Estimate: C) Planning	3,550
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2027	
This program provides for lifecycle renewal and replacement works to existing building assets and is a component of the corporate Buildings and Parks Program.			
Ward	Location	Description	
18	FIRE STATION 35 - ALTA VISTA	REPLACE FURNACES (6)	
14	FIRE STATION 11 - PRESTON	REPLACE SPLIT AIR CONDITIONING UNITS (3)	
17	FIRE STATION 12 - GLEBE	REPLACE PTAC UNITS (AC UNITS)	
18	FIRE STATION 35 - ALTA VISTA	FOS- REPLACE LENNOX ROOF MOUNTED CONDENSERS (3)	
13	FIRE STATION 56 - OVERBROOK	REPLACE COOLING COIL (1) & CONDENSER	
12	ST. PATRICK PARAMEDIC POST	REPLACE SUSPENDED FAN COIL UNIT	
12	MONTREAL PARAMEDIC POST	REPLACE AIR CONDITIONING	
07	FIRE STATION 22 - LINCOLN HEIGHTS	REPLACE DRY O TRON - HOSE TOWER	
13	FIRE STATION 51 - CARSON GROVE	REPLACE DEHUMIDIFICATION UNIT	
14	FIRE STATION 11 - PRESTON	REPLACE FURNACES	
24	FIRE STATION 44/PARAMEDIC POST - BARRHAVEN	REPLACE GENERATOR	
13	FIRE STATION 56 - OVERBROOK	REPLACE NAT GAS FURNACES (2)	
09	FIRE STATION 25 - MANORDALE	REPLACE APPARATUS BAY INFRARED HEATERS	
09	FIRE STATION 24 - VIEWMOUNT	ELECTRICAL INFRARED SCAN	
21	FIRE STATION 94/PARAMEDIC POST - MANOTICK	ELECTRICAL INFRARED SCAN	
18	FIRE STATION 35 - ALTA VISTA	ADVANCE DESIGN - REPLACE CONCRETE CURBS PARKING LOT & FRONT	
12	FIRE STATION 13 - SANDY HILL	REPLACE DHW STORAGE TANKS (2)	
05	FIRE STATION 61/PARAMEDIC POST - KINBURN	ELECTRICAL INFRARED SCAN	
04	FIRE STATION 42 - BEAVERBROOK	REPLACE WOOD WINDOWS & SILLS	
24	FIRE STATION 44/PARAMEDIC POST - BARRHAVEN	REPLACE OVERHEAD DOORS - 2 of 7	
05	PARAMEDIC POST - MARCH	ELECTRICAL INFRARED SCAN	
05	FIRE STATION 61/PARAMEDIC POST - KINBURN	REPLACE SOUTH OVERHEAD DOORS (2)	
05	FIRE STATION 63 - CONSTANCE BAY	REPLACE OVERHEAD DOORS (3)	
05	FIRE STATION 64 - CARP	REPLACE OVERHEAD DOORS	

City of Ottawa
2026 Draft Capital Budget
Service Area: Ottawa Fire Services
 In Thousands (\$000)

Program Information		Financial Details				
Lifecycle Renewal - Fire		Class of Estimate: Not Applicable				
Dept: Emergency & Protective Services Department	Category: Renewal of City Assets	Ward: Multiple	Year of Completion: Various			
<p>Fire Services Lifecycle Renewal Program provides Ottawa Fire Services with equipment that is both current and reliable which reduces the possibility of failure during operations. This allows for the continued quality and reliable services in the area of emergency response while providing due consideration to the safety of fire personnel (in satisfying the provisions of the Occupational Health and Safety Act), the general public and the protection of property.</p> <p>The program requires ongoing capital funding for the annual lifecycle replacement of equipment, maintenance and development of systems and unexpected loss due to operational incidents to ensure effective day-to-day operations for Ottawa Fire Services.</p>		2026 Request		4,995		
		Revenues	0	Debt		
		Tax Supported/ Dedicated	4,995	Tax Supported/ Dedicated Debt	0	
		Rate Supported	0	Rate Supported Debt	0	
		Develop. Charges	0	Develop. Charges Debt	0	
		Gas Tax	0	Gas Tax Debt	0	
		Forecast	2026	2027	2028	2029
		Authority	4,995	1,580	2,249	2,242

City of Ottawa
2026 Draft Capital Budget
Service Area: Ottawa Fire Services
 In Thousands (\$000)

Project(s) within a Program Information			\$000's
908656	Fire SCBA Replacement	Class of Estimate: Not Applicable	3,561
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2029	
<p>This project will be used to purchase breathing apparatuses for firefighters as the current stock has reached end of lifecycle. This is a critical piece of equipment that protects the life and safety of responders.</p>			
911192	Fire Tech. Development & Equipment-24-26	Class of Estimate: Not Applicable	255
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2027	
<p>This project is used to support the Ottawa Fire Services technological requirements. Ottawa Fire Services has 8 large technological systems: Computer Aided Dispatch, Radio, Paging, Station Alerting, Records management for incident data collection, in-station training systems and Mobile Data Terminals (which include GPS-Global Positioning Systems and AVL-Automatic Vehicle Location). These funds will be used for continued investments in existing systems to leverage efficiencies, and implement a new Records Management System. Ottawa Fire Services continues to implement a new Business Intelligence framework.</p> <p>Completion Date Change 2028.</p>			
911193	Specialty Fire Equip. Replacement 24-26	Class of Estimate: Not Applicable	300
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2027	
<p>The scope of this project covers an annual replacement program relating to specialty fire equipment such as ice rescue, water rescue, technical rescue, thermal imaging cameras, auto extrication, hazardous materials response equipment, Light Rail Transit equipment and other specialty equipment.</p> <p>Completion Date Change 2028.</p>			

City of Ottawa
2026 Draft Capital Budget
Service Area: Ottawa Fire Services
 In Thousands (\$000)

Project(s) within a Program Information			\$000's
911194	Fire Equipment Replacement Prog.-24-26	Class of Estimate: Not Applicable	280
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2027	
<p>The scope of this project covers an annual replacement program relating to fire equipment such as hand tools, ladders, chain saws, pumps, accessory equipment, generators, hose equipment, hoses and nozzles.</p> <p>Completion Date Change 2028.</p>			
911200	Fire Safety Equipment Replacement-24-26	Class of Estimate: Not Applicable	300
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2027	
<p>This project is intended to enhance employee and public safety. The scope of this project covers a replacement program relating to fire safety equipment. This program includes funds that will be utilized for training and to address Occupational Health and Safety issues.</p> <p>Completion Date Change 2028.</p>			
911201	Fire Facility Equip Replacement-24-26	Class of Estimate: Not Applicable	300
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2027	
<p>This replacement project supports the ongoing replacement of fire facility items such as; tables and chairs for training purposes, appliances, blinds, health and wellness initiative etc. Continued capital funding is allocated to support required replacement of station facility equipment in 45 fire stations and the 9 support facilities (Training centre, Communications Centre, 2 Prevention offices, 4 Rural administrative offices and Headquarters).</p> <p>Completion Date Change 2028.</p>			

City of Ottawa
2026 Draft Capital Budget
Service Area: Ottawa Fire Services
In Thousands (\$000)

Project Information			Financial Details						
906832	Fire Vehicles & Equipment		Class of Estimate: Not Applicable						
Dept:	Emergency & Protective Services Department	Category: Growth	Ward: CW	Year of Completion: 2031					
This project will fund the acquisition of vehicles and equipment for new stations or station conversions required as a result of growth and intensification.			2026 Request		800				
			Revenues	0	Debt				
			Tax Supported/ Dedicated	80	Tax Supported/ Dedicated Debt		0		
			Rate Supported	0	Rate Supported Debt		0		
			Develop. Charges	720	Develop. Charges Debt		0		
			Gas Tax	0	Gas Tax Debt		0		
			Forecast	2026	2027	2028	2029		
			Authority	800	800	800	800		
911870	CBRN Grant-2026		Class of Estimate: Not Applicable						
Dept:	Emergency & Protective Services Department	Category: Service Enhancements	Ward: CW	Year of Completion: 2030					
This project is 100% Provincially funded for specialized equipment and training required for incidents involving Chemical, Biological, Radiological and Nuclear (CBRN) hazardous materials.			2026 Request		150				
			Revenues	150	Debt				
			Tax Supported/ Dedicated	0	Tax Supported/ Dedicated Debt		0		
			Rate Supported	0	Rate Supported Debt		0		
			Develop. Charges	0	Develop. Charges Debt		0		
			Gas Tax	0	Gas Tax Debt		0		
			Forecast	2026	2027	2028	2029		
			Authority	150	150	150	150		

City of Ottawa
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Service Area: Ottawa Fire Services
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Project Information			Financial Details							
911871	USAR Grant-2026		Class of Estimate:		Not Applicable					
Dept:	Emergency & Protective Services Department	Category: Service Enhancements	Ward: CW	Year of Completion: 2030						
<p>This provincially funded grant supports the City of Ottawa Urban Search and Rescue Program (USAR). This is a program provided through the Office of the Fire Marshall and Emergency Management which supports the City of Ottawa in providing a provincially deployable, medium urban search and rescue team as required to aid in large scale emergencies. The team is made up of 90 personnel from various branches and departments across the City. The funding is used directly for equipment and training in order to ensure the team is ready to be deployed if required.</p>			2026 Request			400				
			Revenues	400	Debt					
			Tax Supported/ Dedicated	0	Tax Supported/ Dedicated Debt	0				
			Rate Supported	0	Rate Supported Debt	0				
			Develop. Charges	0	Develop. Charges Debt	0				
			Gas Tax	0	Gas Tax Debt	0				
			Forecast	2026	2027	2028	2029			
			Authority	400	400	400	400			
909130	Fire Rural Water Supply		Class of Estimate:		Not Applicable					
Dept:	Emergency & Protective Services Department	Category: Growth	Ward: 5,6,19,20,21	Year of Completion: 2026						
<p>These funds are used to establish new rural water fill sites and service existing rural water fill sites in areas of the city that are not on hydrants. This program is critical in maintaining the superior water shuttle designation for rural properties for insurance purposes and it is a key component of the Ottawa Fire Services Commission on Fire Accreditation International (CFAI) accreditation in terms of assembling rural effective response forces.</p> <p>Completion Date Change 2030.</p>			2026 Request			206				
			Revenues	0	Debt					
			Tax Supported/ Dedicated	62	Tax Supported/ Dedicated Debt	0				
			Rate Supported	0	Rate Supported Debt	0				
			Develop. Charges	144	Develop. Charges Debt	0				
			Gas Tax	0	Gas Tax Debt	0				
			Forecast	2026	2027	2028	2029			
			Authority	206	206	206	206			

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In Thousands (\$000)

Service Area: Ottawa Paramedic Service											
Category	2026 Draft Capital Budget	Revenues	Tax Supported/ Dedicated Reserves	Rate Supported Reserves	Develop. Charges	Gas Tax	Debt				
							Tax/ Dedicated	Rate	Develop. Charges	Gas Tax	Total Debt
Renewal of City Assets	2,245	0	2,245	0	0	0	0	0	0	0	0
Growth	1,580	0	29	0	1,451	0	100	0	0	0	100
Regulatory	0	0	0	0	0	0	0	0	0	0	0
Service Enhancements	0	0	0	0	0	0	0	0	0	0	0
Total	3,825	0	2,274	0	1,451	0	100	0	0	0	100

City of Ottawa
2026 Draft Capital Budget
Service Area: Ottawa Paramedic Service
 In Thousands (\$000)

Program Information		Financial Details				
Lifecycle Renewal - Paramedic		Class of Estimate: Not Applicable				
Dept: Emergency & Protective Services Department	Category: Renewal of City Assets	Ward: Multiple	Year of Completion: Various			
<p>The program includes the annual lifecycle replacement of medical equipment, technology and systems and any unexpected loss due to operational incidents, which ensures that equipment is current, safe and reliable for effective day-to-day operations.</p>		2026 Request		2,245		
		Revenues	0	Debt		
		Tax Supported/ Dedicated	2,245	Tax Supported/ Dedicated Debt	0	
		Rate Supported	0	Rate Supported Debt	0	
		Develop. Charges	0	Develop. Charges Debt	0	
		Gas Tax	0	Gas Tax Debt	0	
		Forecast	2026	2027	2028	2029
		Authority	2,245	964	1,286	3,180

City of Ottawa
2026 Draft Capital Budget
Service Area: Ottawa Paramedic Service
 In Thousands (\$000)

Project(s) within a Program Information			\$000's
909505	Paramedic Power Stretcher Replacement	Class of Estimate: Not Applicable	620
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2034	
<p>This project covers an annual lifecycle replacement of the assets relating to Ottawa Paramedic Service battery powered stretchers and powered lifting/vehicle fastener system. The battery powered stretcher and lift system is part of the Ottawa Paramedic Service's back care and injury reduction initiatives to mitigate staff injuries from repetitive lifting of large weights (equipment and patients). The Ottawa Hospital is designated as a Bariatric Centre of Excellence, assisting patients with obesity problems with specialized support equipment. The Ottawa Paramedic Service supports the Centre by transporting bariatric patients to access definitive care at the Centre.</p>			
911189	Paramedic Equipment Replacement 24-26	Class of Estimate: Not Applicable	600
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2027	
<p>This project covers an annual lifecycle replacement of the assets relating to Ottawa Paramedic Service equipment. The program includes, but is not limited to, medical equipment including: blood glucose monitors, portable airway aspirator units, back boards, automatic chest compression devices and oxygen tank regulators.</p> <p>Completion Date Change 2028.</p>			
911190	Paramedic Facilities Equipment Replace 24-26	Class of Estimate: Not Applicable	430
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2027	
<p>This project covers an annual lifecycle replacement of the assets relating to Ottawa Paramedic Service Posts and Headquarters equipment including: clinical diagnostic tools, logistics shop equipment and office furniture.</p> <p>Completion Date Change 2028.</p>			

City of Ottawa
2026 Draft Capital Budget
Service Area: Ottawa Paramedic Service
 In Thousands (\$000)

Project(s) within a Program Information			\$000's
911191	Paramedic Technology & Equipment 24-26	Class of Estimate: Not Applicable	595
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2027	
<p>This project covers an annual lifecycle replacement of technology and infrastructure relating to Ottawa Paramedic Service. The program includes, but is not limited to, technology equipment including: mobile communication equipment, in-vehicle laptops, automated vehicle locator (AVL) system, real-time data and business intelligence systems, staff scheduling system (Telestaff), Controlled substance (narcotics) distribution lockers and asset and preventative maintenance tracking system.</p> <p>Completion Date Change 2028.</p>			

City of Ottawa
2026 Draft Capital Budget
Service Area: Ottawa Paramedic Service
In Thousands (\$000)

Project Information			Financial Details						
911187 Paramedic Vehicles & Equipment (24-26)			Class of Estimate: Not Applicable						
Dept: Emergency & Protective Services Department	Category: Growth	Ward: CW	Year of Completion: 2027						
<p>This project covers the growth in call volume and the required vehicles and equipment in support of the request for additional staff in 2024-2026, per the Council approved report ACS2023-EPS-OPS-0002 Ottawa Paramedic 2024-2026 Investment Plan.</p> <p>Paramedics and Paramedic Superintendents provide direct patient care and are deployed and respond to calls for service in emergency response vehicles. This project is for the purchase of emergency response vehicles and required equipment. Provincial legislation stipulates stringent vehicle standards and equipment requirements. Fleet Service's vehicle procurement unit (growth and replacement vehicles) is approved to procure emergency vehicles that reduce carbon footprint through hybrid engine technology while also meeting the Provincial regulator's Vehicle and Equipment Standards (Ambulance Act).</p> <p>Completion Date Change 2028.</p>			2026 Request		580				
			Revenues	0	Debt				
			Tax Supported/ Dedicated	29	Tax Supported/ Dedicated Debt	0			
			Rate Supported	0	Rate Supported Debt			0	
			Develop. Charges	551	Develop. Charges Debt			0	
			Gas Tax	0	Gas Tax Debt			0	
			Forecast	2026	2027	2028	2029		
			Authority	580	520	520	520		
			911540 Paramedic Posts Future Land Cost (W,E,S)			Class of Estimate: Not Applicable			
			Dept: Emergency & Protective Services Department	Category: Growth	Ward: CW	Year of Completion: 2029			
<p>The Ottawa Paramedic Service uses a single start (deployment) of resources model. The Service headquarters from which all resources are deployed is situated in the City's east end.</p> <p>The model requires staff to have paramedic posts strategically situated across the City. The paramedic posts are required for staff breaks, meals and completion of documentation.</p> <p>This project covers strategic land acquisition for future paramedic post construction. The construction of paramedic posts will enhance resource deployment in communities within the City, assist in reducing vehicle idling, and improve efficiency of the emergency medical care provided to the citizens of Ottawa.</p>			2026 Request		1,000				
			Revenues	0	Debt				
			Tax Supported/ Dedicated	0	Tax Supported/ Dedicated Debt	100			
			Rate Supported	0	Rate Supported Debt			0	
			Develop. Charges	900	Develop. Charges Debt			0	
			Gas Tax	0	Gas Tax Debt			0	
			Forecast	2026	2027	2028	2029		
			Authority	1,000	0	0	1,000		

City of Ottawa
2026 Draft Capital Budget
Emergency Preparedness and Protective Services Committee
In Thousands (\$000)

Service Area: Public Safety Service											
Category	2026 Draft Capital Budget	Revenues	Tax Supported/ Dedicated Reserves	Rate Supported Reserves	Develop. Charges	Gas Tax	Debt				
							Tax/ Dedicated	Rate	Develop. Charges	Gas Tax	Total Debt
Renewal of City Assets	764	0	764	0	0	0	0	0	0	0	0
Growth	0	0	0	0	0	0	0	0	0	0	0
Regulatory	0	0	0	0	0	0	0	0	0	0	0
Service Enhancements	0	0	0	0	0	0	0	0	0	0	0
Total	764	0	764	0	0	0	0	0	0	0	0

City of Ottawa
2026 Draft Capital Budget
Service Area: Public Safety Service
 In Thousands (\$000)

Program Information		Financial Details				
Lifecycle Renewal - Public Safety		Class of Estimate: Not Applicable				
Dept: Emergency & Protective Services Department	Category: Renewal of City Assets	Ward: Multiple	Year of Completion: Various			
<p>The Public Safety Service's Lifecycle Renewal Program ensures equipment that is both current and reliable, which reduces the possibility of failure during operations. The focus is on quality and timely replacement of technology and equipment related to Security Operations, the City's Corporate Radio System and the Emergency Coordination Centre (ECC).</p> <p>The program requires ongoing capital funding for the annual lifecycle replacement of equipment, maintenance and development of systems and unexpected loss due to operational incidents to ensure effective day-to-day operations.</p>		2026 Request		764		
		Revenues	0	Debt		
		Tax Supported/ Dedicated	764	Tax Supported/ Dedicated Debt	0	
		Rate Supported	0	Rate Supported Debt	0	
		Develop. Charges	0	Develop. Charges Debt	0	
		Gas Tax	0	Gas Tax Debt	0	
		Forecast	2026	2027	2028	2029
		Authority	764	549	635	700

City of Ottawa
2026 Draft Capital Budget
Service Area: Public Safety Service
 In Thousands (\$000)

Project(s) within a Program Information			\$000's
909832 Emergency Operations Centre Upgrade		Class of Estimate: Not Applicable	
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2027	
<p>The Office of Emergency Management (OEM) operates an Emergency Coordination Centre (ECC) as a formal requirement under Ontario's Emergency Management and Civil Protection Act (EMCPA). The current ECC requires minor, regular equipment refreshes to meet service and operational demands. A new ECC is required in the near future. A site has been identified for the new ECC and design work is underway. The ECC replacement project is being coordinated by RCFS.</p> <p>The ECC will be increasingly necessary as extreme weather events increase due to climate change.</p> <p>Completion Date Change 2028.</p>			
911206 Public Safety Systems Equipment (24-26)		Class of Estimate: Not Applicable	
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2027	
<p>The Public Safety Systems team is the City's responsible service for the corporate radio system: the radio system infrastructure is managed by an external service provider (Bell Mobility Radio). The City is required to purchase, maintain and lifecycle system hardware such as portable radios, mobile radios, repeaters, and voice recorders. The system provides mission-critical, public safety-grade radio service to the City's emergency services and other frontline personnel; it ensures reliable communications at all times, including during power outages and severe weather events.</p> <p>Completion Date Change 2028.</p>			
911207 Security Operations Eqpt Replace (24-26)		Class of Estimate: Not Applicable	
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2027	
<p>Corporate Security (CS) is responsible for providing physical security services at City facilities, including the 24/7 Security Operations Centre (SOC). In addition, CS operates and maintains the City's Integrated Security Management System (ISMS) which includes Closed-Circuit Television (CCTV), Access Control, Intrusion Detection and other security systems equipment. These systems and the related components require ongoing lifecycle maintenance and/or replacement.</p> <p>Completion Date Change 2028.</p>			

City of Ottawa
2026 Draft Capital Budget
Service Area: Public Safety Service
 In Thousands (\$000)

Project(s) within a Program Information			\$000's
911208	Emergency Operations Eqpt Replace 24-26	Class of Estimate: Not Applicable	59
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2027	
<p>The Office of Emergency Management (OEM) operates an Emergency Coordination Centre (ECC) as a formal requirement under Ontario's Emergency Management and Civil Protection Act (EMCPA). ECC equipment requires minor annual lifecycle maintenance and/or replacement. The ECC will increasingly be activated as extreme weather events increase due to climate change.</p> <p>Completion Date Change 2028.</p>			

City Of Ottawa
2026 Draft Capital Budget
Emergency Preparedness and Protective Services Committee
Four Year Forecast Summary
In Thousands (\$000)

Project Description	2026	2027	2028	2029	Total
By-law & Regulatory Services					
Renewal of City Assets					
909118 By-law Ballistic Vest Replacement	30	0	45	30	105
909119 By-law Field Technology Systems	100	0	50	280	430
911199 24-26 Buildings-By-Law Services	308	590	600	610	2,108
911204 Bylaw Equipment Replacement 24-26	75	75	100	100	350
911205 By-law Vehicles and Equipment (24-26)	100	0	100	0	200
Renewal of City Assets Total	613	665	895	1,020	3,193
By-law & Regulatory Services Total	613	665	895	1,020	3,193
Ottawa Fire Services					
Renewal of City Assets					
908656 Fire SCBA Replacement	3,561	0	0	0	3,561
911192 Fire Tech. Development & Equipment-24-26	255	300	485	485	1,525
911193 Specialty Fire Equip. Replacement 24-26	300	325	460	456	1,541
911194 Fire Equipment Replacement Prog.-24-26	280	305	440	439	1,464
911200 Fire Safety Equipment Replacement-24-26	300	350	485	485	1,620
911201 Fire Facility Equip Replacement-24-26	300	300	379	377	1,356
911257 24-26 Buildings-Fire Services	3,550	590	600	610	5,350
Renewal of City Assets Total	8,545	2,170	2,849	2,852	16,416
Growth					
904334 Ottawa South Fire Station Expansion	0	4,490	0	0	4,490
904687 Fire Training Facility	0	7,272	7,272	7,272	21,816
906832 Fire Vehicles & Equipment	800	800	800	800	3,200
909130 Fire Rural Water Supply	206	206	206	206	824
Growth Total	1,006	12,768	8,278	8,278	30,330
Service Enhancements					
911870 CBRN Grant-2026	150	150	150	150	600
911871 USAR Grant-2026	400	400	400	400	1,600
Service Enhancements Total	550	550	550	550	2,200

City Of Ottawa
2026 Draft Capital Budget
Emergency Preparedness and Protective Services Committee
Four Year Forecast Summary
In Thousands (\$000)

Project Description	2026	2027	2028	2029	Total
Ottawa Fire Services Total	10,101	15,488	11,677	11,680	48,946
Ottawa Paramedic Service					
Renewal of City Assets					
909505 Paramedic Power Stretcher Replacement	620	200	65	162	1,047
911189 Paramedic Equipment Replacement 24-26	600	289	375	378	1,642
911191 Paramedic Technology & Equip 24-26	595	300	400	200	1,495
911188 Paramedic Defibrillator Replace 24-26	0	0	0	2,000	2,000
911190 Paramedic Facilities Equip Replace 24-26	430	175	446	440	1,491
Renewal of City Assets Total	2,245	964	1,286	3,180	7,675
Growth					
903351 Paramedic Post - East (2026)	0	500	1,000	0	1,500
903352 Paramedic Post - South (2027)	0	1,500	0	0	1,500
903353 Paramedic Post - West (2028)	0	0	1,500	0	1,500
911540 Paramedic Posts Future Land Cost (W,E,S)	1,000	0	0	1,000	2,000
911187 Paramedic Vehicles & Equipment (24-26)	580	520	520	520	2,140
Growth Total	1,580	2,520	3,020	1,520	8,640
Ottawa Paramedic Service Total	3,825	3,484	4,306	4,700	16,315
Public Safety Service					
Renewal of City Assets					
909832 Emergency Operations Centre Upgrade	60	50	75	100	285
911207 Security Operations Eqpt Replace (24-26)	400	400	425	415	1,640
911208 Emergency Operations Eqpt Replace 24-26	59	49	50	100	258
911206 Public Safety Systems Equipment (24-26)	245	50	85	85	465
Renewal of City Assets Total	764	549	635	700	2,648
Public Safety Service Total	764	549	635	700	2,648
Grand Total	15,303	20,186	17,513	18,100	71,102

City Of Ottawa
Capital Works-In-Progress as at September 30, 2025
Emergency Preparedness and Protective Services Committee
In Thousands \$(000's)

Project Description	Authority	Expenditures	Unspent Cash Balance	Total Contractual Obligations	Unspent Balance including Contractual Obligations
By-Law & Regulatory Services					
909118 By-law Ballistic Vest Replacement	245	122	123	39	84
909119 By-law Field Technology Systems	1,365	495	870	955	(85)
910405 2022 Buildings-By-Law Services	321	119	202	3	198
910569 Bylaw-Retrofit Industrial Ave Facil 2022	2,985	1,285	1,700	1,141	558
910811 2023 Buildings-By-Law Services	200	5	195	0	195
910975 Bylaw Equipment Replacement 2023	76	361	(285)	0	(285)
911199 24-26 Buildings-By-Law Services	845	372	473	23	450
911204 Bylaw Equipment Replacement 24-26	173	0	173	0	173
911205 By-law Vehicles and Equipment (24-26)	734	0	734	624	110
By-Law & Regulatory Services Total	6,945	2,760	4,184	2,787	1,398
Fire Services					
904333 Ottawa West Fire Station Expansion	3,000	1,436	1,564	88	1,476
904334 Ottawa South Fire Station Expansion	510	193	317	0	317
904687 Fire Training Facility	0	0	0	0	0
906832 Fire Vehicles & Equipment	1,750	782	968	0	968
908031 Kanata North Fire Station	13,359	12,735	624	555	69
908656 Fire SCBA Replacement	4,850	0	4,850	0	4,850
908883 Fire Back-Up Generators	650	371	279	86	193
908895 Fire Station Alerting & Paging System Up	5,173	1,078	4,095	7	4,088
909130 Fire Rural Water Supply	607	277	329	52	278
910058 2021 Buildings-Fire Services	1,935	1,874	60	11	49
910402 2022 Buildings-Fire Services	1,722	1,196	526	219	307
910476 Fire Training Centre Study	100	54	46	19	27
910503 Fire Tech. Development & Equipment-2022	475	408	67	36	32
910508 Fire Next Generation 9-1-1 Upgrade	300	0	300	0	300
910808 2023 Buildings - Fire Services	3,074	2,490	584	233	351
910940 Fire Tech. Development & Equipment-2023	535	463	72	1	71
910942 Fire Equipment Replacement Prog.-2023	385	244	141	69	73
910943 Fire Safety Equipment Replacement-2023	510	462	48	0	48

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Project Description	Authority	Expenditures	Unspent Cash Balance	Total Contractual Obligations	Unspent Balance including Contractual Obligations
910944 Fire Facility Equipment Replacement-2023	485	495	(10)	2	(12)
911125 Next Generation 911 Transition	1,616	1,503	113	113	(0)
911192 Fire Tech. Development & Equipment-24-26	824	51	773	0	773
911193 Specialty Fire Equip. Replacement 24-26	770	521	249	0	249
911194 Fire Equipment Replacement Prog.-24-26	700	0	700	0	700
911200 Fire Safety Equipment Replacement-24-26	800	636	164	118	46
911201 Fire Facility Equip Replacement-24-26	620	102	518	301	217
911202 CBRN Grant-2024	150	182	(32)	0	(32)
911203 USAR Grant-2024	400	453	(53)	0	(53)
911257 24-26 Buildings-Fire Services	6,439	2,783	3,655	1,059	2,597
911455 Next Generation 911 Trans Ph2-2023-2024	995	995	(0)	0	(0)
911474 Next Generation 911 Trans Ph3-2024-2025	445	446	(1)	0	(1)
911533 CBRN Grant-2025	185	132	53	0	53
911534 USAR Grant-2025	504	67	437	0	437
911804 Fire Protection Grant	371	45	325	0	325
Fire Services Total	54,239	32,473	21,766	2,969	18,797
Paramedic Service					
903350 Paramedic Post - West (2024)	2,250	0	2,250	0	2,250
903351 Paramedic Post - East (2026)	0	0	0	0	0
903352 Paramedic Post - South (2027)	0	0	0	0	0
908315 Buildings-Paramedic Services (P3)	1,913	878	1,035	0	1,035
909076 Paramedic West End Deployment Facility	4,000	816	3,184	207	2,978
909505 Paramedic Power Stretcher Replacement	3,175	494	2,681	0	2,681
910590 Paramedic Equipment Replacement (2022)	922	396	526	0	526
910969 Paramedic Vehicles & Equipment 2023	517	505	12	0	12
910971 Paramedic Equipment Replacement 2023	500	193	307	0	307
910972 Paramedic Facilities Equip Replace 2023	150	72	78	1	77
910973 Paramedic Technology & Equipment 2023	300	80	220	75	145
911186 Paramedic Additional Vehicle (2023)	340	333	7	0	7
911187 Paramedic Vehicles & Equipment (24-26)	1,203	3	1,199	0	1,199

City Of Ottawa
Capital Works-In-Progress as at September 30, 2025
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In Thousands \$(000's)

Project Description	Authority	Expenditures	Unspent Cash Balance	Total Contractual Obligations	Unspent Balance including Contractual Obligations
911188 Paramedic Defibrillator Replace 24-26	4,989	0	4,989	0	4,989
911189 Paramedic Equipment Replacement 24-26	600	2	598	5	593
911190 Paramedic Facilities Equip Replace 24-26	240	17	223	0	223
911191 Paramedic Technology & Equip 24-26	295	0	295	522	(227)
911540 Paramedic Posts Future Land Cost (W,E,S)	500	0	500	0	500
Paramedic Service Total	21,895	3,789	18,106	809	17,296
Public Safety Service					
905916 SEM - Corporate Radio System	9,583	10,255	(672)	307	(979)
909832 Emergency Operations Centre Upgrade	400	12	388	0	388
911206 Public Safety Systems Equipment (24-26)	355	0	355	0	355
911207 Security Operations Eqpt Replace (24-26)	805	707	98	21	77
911208 Emergency Operations Eqpt Replace 24-26	100	0	100	0	100
Public Safety Service Total	11,243	10,974	269	328	(59)
Grand Total	94,321	49,996	44,325	6,893	37,432