

Draft Budget 2026



Safe

Reliable



Affordable



Transit Committee

Tabled - November 12, 2025



2025-0143

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Transit Committee

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Transit Services Department Service Area Summaries

The Transit Services Department operates OC Transpo, Ottawa's public transit network, which supports multiple modes of travel to serve the needs of customers. The department also includes the Rail Construction Program, which is responsible for building the Stage 2 extensions to the O-Train network. Transit Services works continually to provide a safe, reliable, comfortable, courteous and affordable transit service for all. Transit Services aims to build and retain an engaged workforce, and to meet the policy objectives set by Council and Transit Committee all within established budgets and in accordance with all regulatory requirements.

OC Transpo Programs/Services Offered

- OC Transpo bus system.
- O-Train Line 1, service between Tunney's Pasture Station and Blair Station (opened in 2019).
- O-Train Line 2, service between Bayview Station and Limebank Station (opened in 2025).
- O-Train Line 4, service between Airport Station and South Keys Station (opened in 2025).
- Stage 2 O-Train extensions east and west are currently under construction.
- Para Transpo service for customers unable to take conventional transit services.
- All OC Transpo trains and buses are 100 percent accessible.

The Transit Services Department has seven service areas that report to the Transit Committee, although the budget for Rail Construction Program is approved by Finance and Corporate Services Committee.

A description for each is provided further below:

- Safety, Regulatory, Training and Development
- Transit Bus Operations and Maintenance
- Transit Customer Systems and Planning

- Transit Engineering Services
- Transit Service Delivery and Rail Operations
- Transit Strategic Communications and External Relations
- Rail Construction Program

Safety, Regulatory, Training and Development

Safety, Regulatory, Training and Development (SRTD) works closely with all of OC Transpo's service areas in a cross-functional relationship to achieve organizational safety, security goals, compliance with regulatory and legislative requirements, and risk management. SRTD also develops, coordinates, and delivers training for OC Transpo employees. The Special Constable Unit is also part of the SRTD service area, which ensures the safety and security of employees and customers throughout the network.

Programs and initiatives:

- Implementation and delivery of a Safety Management System and Security Management System including annual reports to council and Transport Canada in accordance with regulatory requirements and industry best practices.
- Ongoing safety oversight through nine active Workplace Health and Safety Committees and one Policy Health and Safety Committee.
- Environmental program management.
- Investigation of safety incidents, identification of corrective actions, and recommendations for their implementation.
- Lead multi-modal after-action debriefs for continuous improvement on large scale or impacting events.
- Develops, implements, and oversees transit emergency plans.
- Ensures regulatory compliance (federal, provincial, and municipal) and regulatory filings and submissions to governing bodies.
- Ongoing oversight, including safety/regulatory focused auditing of internal stakeholders and external contractors.
- Provides training, certification and development for all rail, bus, and maintenance employees.
- Develop training programs and curriculum for all TSD employees.

- Ensures the safety / security of transit customers, employees, and assets through the Special Constable program.
- Ensures the integrity of the fare system and equity among transit customers through the Transit Fare Enforcement Officers.

Transit Bus Operations and Maintenance

Transit Bus Operations and Maintenance (TBOM) provides the day-to-day delivery of OC Transpo’s conventional bus service and Para Transpo operations.

Programs and initiatives:

- The operation and maintenance of administrative and operational facilities throughout the Ottawa transit network.
- Daily operational requirements for service, including fueling and cleaning of buses, routine vehicle maintenance, and completing mandatory Ministry of Transportation (MTO) inspections.
- Enhanced additional preventative maintenance projects, corrective repair activities, and midlife refurbishments of buses.
- Implement integration of new vehicles into revenue and non-revenue fleets, such as zero-emission buses and Para Transpo minibuses.
- Management of inventory supply chains for all vehicle maintenance.
- Manage the delivery of Para Transpo services, with in-house and contractor support to deliver accessible, door to door service to our Para Transpo customers.
- Workforce Management - Administer all frontline booking, timekeeping, and special event service support.
- Maintain and enhance bus stops, shelters, and stations.
- Manage and oversee all Transit lifecycle and minor capital projects.

Transit Customer Systems and Planning

Transit Customer Systems and Planning (TCSP) provides customer-facing and departmental services that together support OC Transpo’s mandate of delivering efficient, courteous and cost-effective public transit. TCSP innovates the way

transit service is delivered, including expanding payment methods to include credit card and debit payments through O-Payment and new methods of service delivery with On-Demand Transit. In addition, TCSP provides research and analysis to inform recommendations to City Council and the Transit Committee on transit system design and budgeting by providing data analysis, customer service best practices and forecasts of affordability.

Programs and initiatives:

- Customer support through the contact centre, customer service centre, lost and found office, and real-time next trip information.
- Support for customers with disabilities, including Para Transpo customers.
- Technology systems to support transit operations.
- Transit system planning, including trip schedules, operator work schedules, service reliability, bus stops, and development review.
- Budget and capital planning.
- Fare systems, including initiatives to expand payment options.
- Strategic initiatives from the five-year roadmap.
- Integration of new Para Transpo buses.

Transit Engineering Services

Transit Engineering Services (TES) ensures that all engineering related deliverables in the department are achieved within industry and City standards for safety, reliability, availability, and maintenance.

Programs and initiatives:

- Engineering tasks and maintainer oversight for the O-Train network, as well as electric and diesel bus maintenance programs.
- Manage procurement of both conventional bus and minibus fleets, including infrastructure requirements.
- Manage delivery and integration of new Zero-Emission Buses and the required charging infrastructure.

- Develop and implement engineering policies, programs, campaigns, and procedures to enhance fleet reliability and support safe and reliable transit service.

Transit Service Delivery and Rail Operations

Transit Service Delivery and Rail Operations (TSDRO) is responsible for managing all aspects of bus, O-Train, and Para Transpo service delivery. The Transit Operations Control Centre (TOCC) and field staff provide real-time oversight of the entire transit network to ensure service delivery meets customer requirements.

Programs and initiatives:

- Deliver safe and reliable service through the TOCC and mobile operations teams.
- Rail operational preparedness planning for the future expansions of the O-Train system.
- Develops, implements, and oversees drills and exercises, special events transit emergency plans.
- Manages O-Train Line 1 and Line 2/4 contracts.
- Develops rail performance metrics and document control for O-Train Line 1 and Line 2/4.

Transit Strategic Communications and External Relations

Transit Strategic Communications and External Relations (SCER) service area provides support and expertise in strategic communications, legislative requirements, media relations, issues management, and business administration. Through its branches, the team supports a wide variety of communications and business functions that support the General Manager and all service areas.

Programs and initiatives:

- Develops external communications products.
- Customer service and transit information and marketing.
- Community and stakeholder relations.
- Legislative support.

- Strategic recruitment campaigns.
- Internal communications and employee engagement.
- Audits and Access to Information requests.
- Provides strategic stakeholder relations, communications, media relations and issues management support for the department.
- Coordinates, monitors, and moderates strategic social media activities for OC Transpo.

City of Ottawa
Transit Services Department
Transit Services - Operating Resource Requirement
In Thousands (\$000)

	2024	2025		2026	\$ Change over 2025 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Program					
Transit Bus Operations & Maintenance	434,474	416,817	414,529	417,582	3,053
Transit Customer Systems & Planning	48,769	45,630	45,259	53,305	8,046
Safety, Regulatory, Training & Development	23,760	22,392	22,956	25,310	2,354
Transit Strategic Comms & External Reln's	9,122	8,198	8,311	8,711	400
General Manager's Office	628	622	576	576	0
Transit Engineering Services	5,268	7,333	9,023	10,814	1,791
Transit Service Delivery & Rail Ops	89,194	135,561	140,853	177,000	36,147
Non Departmental	162,217	201,316	205,612	245,409	39,797
Gross Expenditure	773,432	837,869	847,119	938,707	91,588
Recoveries & Allocations	(62,318)	(24,782)	(28,863)	(33,097)	(4,234)
Revenue	(277,047)	(318,650)	(370,465)	(414,439)	(43,974)
Net Requirement	434,067	494,437	447,791	491,171	43,380
Expenditures by Type					
Salaries, Wages & Benefits	341,570	338,272	343,819	372,968	29,149
Overtime	28,998	23,457	19,241	22,300	3,059
Materials & Services	204,536	246,153	233,626	252,536	18,910
Transfers/Grants/Financial Charges	162,132	201,357	205,691	245,485	39,794
Fleet Costs	1,085	1,132	1,132	1,132	0
Program Facility Costs	27,250	17,498	38,003	38,451	448
Other Internal Costs	7,861	10,000	5,607	5,835	228
Gross Expenditures	773,432	837,869	847,119	938,707	91,588
Recoveries & Allocations	(62,318)	(24,782)	(28,863)	(33,097)	(4,234)
Net Expenditure	711,114	813,087	818,256	905,610	87,354

City of Ottawa
 Transit Services Department
 Transit Services - Operating Resource Requirement
 In Thousands (\$000)

	2024	2025		2026	\$ Change over 2025 Budget
	Actual	Forecast	Budget	Estimate	
Revenues By Type					
Federal	(14,749)	(40,738)	(57,256)	(58,748)	(1,492)
Provincial	(33,086)	(38,155)	(56,760)	(83,263)	(26,503)
Municipal	0	0	0	0	0
Own Funds	(12,719)	0	0	0	0
Property Taxes	0	0	0	0	0
Investment Income	(2,440)	(2,000)	(2,000)	(2,000)	0
Development Charges	(54,827)	(54,822)	(54,822)	(56,795)	(1,973)
Payment-in-Lieu of Taxes	0	0	0	0	0
Fees and Services	(157,226)	(180,935)	(197,627)	(211,633)	(14,006)
Fines	(2,000)	(2,000)	(2,000)	(2,000)	0
Other	0	0	0	0	0
Total Revenue	(277,047)	(318,650)	(370,465)	(414,439)	(43,974)
Net Requirement	434,067	494,437	447,791	491,171	43,380
Full Time Equivalents			3,323.80	3,404.80	81.00

City of Ottawa
 Transit Services Department
 Transit Services - User Fees

	Policy Fare Structure		2025 Rate \$	2026 Rate \$	% Change Over 2025	Effective Date	2026 Revenue (\$000)
	Multiplier or Discount	Rounded up to nearest					
OC Transpo - Customers' Fares							
Base fare recommended for approval			3.9694	4.0687	2.5%	01-Jan-26	
Passes (set by policy from base fare)							
Adult monthly pass and monthly maximum for fares paid by credit/debit/e-purse	34 x base	quarter	135.00	138.50	2.6%	01-Jan-26	
U-Pass (per month; sold by semester)	-	-	58.70	60.17	2.5%	01-Sep-26	
Senior (65+) monthly pass and monthly maximum for fares paid by e-purse	56.9% discount	quarter	58.25	59.75	2.6%	01-Jan-26	
EquiPass monthly pass and monthly maximum for fares paid by e-purse [1]	57.9% discount	quarter	58.25	58.25	0.0%	-	
Community monthly pass and monthly maximum for fares paid by e-purse [2]	68.8% discount	quarter	43.25	43.25	0.0%	-	
Access monthly pass and monthly maximum for fares paid by e-purse	68.8% discount	quarter	43.25	43.25	0.0%	-	
1-day pass and daily maximum for fares paid by credit/debit card	3 x base	quarter	12.00	12.25	2.1%	01-Jan-26	
3-day pass	7.5 x base	quarter	30.00	30.75	2.5%	01-Jan-26	
5-day pass	12 x base	quarter	47.75	49.00	2.6%	01-Jan-26	
7-day pass	14.25 x base	quarter	56.75	58.00	2.2%	01-Jan-26	
2-for-1 DayPass (weekends/holidays) [3]	3 x base	quarter	12.00	12.25	2.1%	01-Jan-26	
Displaced Persons and Refugees Pass [4]	100% discount	-	free	free	0.0%	-	
Emergency Shelter Pass [4]	100% discount	-	free	free	0.0%	-	
Single-ride fares (set by policy from base fare)							
Adult single-ride fare (paid by card) [5]	1 x base	nickel	4.00	4.10	2.5%	01-Jan-26	
Regular single-ride fare (paid by cash)	+ 5 cents	nickel	4.05	4.15	2.5%	01-Jan-26	
Senior (65+) single-ride fare (paid by e-purse) [6] [7]	20% discount	-	3.20	3.28	2.5%	01-Jan-26	
Pre-Teen (11-12) single-ride fare (paid by e-purse) [6]	50% discount	nickel	2.00	2.05	2.5%	01-Jan-26	
EquiPass single-ride fare (paid by e-purse) [1] [6]	57.3% discount	nickel	1.75	1.75	0.0%	-	
Community Pass single-ride fare (paid by e-purse) [2] [6]	57.3% discount	nickel	1.75	1.75	0.0%	-	
Child (0-10) single-ride fare [8]	100% discount	-	free	free	0.0%	-	
Para Transpo discounted fare with Access Pass	33% discount	nickel	2.70	2.75	1.9%	01-Jan-26	
Para Transpo rural fare	2.7 x base	quarter	10.75	11.00	2.3%	01-Jan-26	

City of Ottawa
 Transit Services Department
 Transit Services - User Fees

	Policy Fare Structure						
	Multiplier or Discount	Rounded up to nearest	2025 Rate \$	2026 Rate \$	% Change Over 2025	Effective Date	2026 Revenue (\$000)
Other fees recommended for approval							
Presto smartcard [9]		-	4.00	4.00	0.0%	-	
Regular park and ride monthly permit [10]		quarter	30.25	31.00	2.5%	01-Jan-26	
Gold Pass park and ride monthly permit [10]		quarter	68.25	70.00	2.6%	01-Jan-26	
Bikesecond parking monthly permit [10]		quarter	10.00	10.00	0.0%	-	
Bikesecond parking key fob		quarter	6.00	6.00	0.0%	-	
Chartered bus – first three hours [11] [12]		dollar	646.00	663.00	2.6%	01-Jan-26	
Chartered bus – each additional hour [12]		dollar	216.00	222.00	2.8%	01-Jan-26	

Notes:

- [1] Available to qualifying customers with family income below LICO; not available to customers who normally qualify for other discounts.
- [2] Available to qualifying customers who receive ODSP income support; not available to customers who normally qualify for other discounts.
- [3] Valid on weekends and holidays, for one or two people.
- [4] Available to qualifying customers.
- [5] Adult single-ride fares may be paid using Presto e-purse stored value, credit or debit cards, or vouchers issued to social service and non-profit organizations. Not all payment types can be accepted on all device types.
- [6] Discounted single-ride fares must be paid using Presto e-purse stored value. Customers must carry proof of eligibility while travelling.
- [7] Seniors travel at no charge on conventional transit service on Wednesdays and Sundays.
- [8] A special smartcard is required for children who travel independently or cannot be carried or walk through a fare gate with a parent/guardian.
- [9] Price is set by Metrolinx and is subject to change.
- [10] Valid where designated parking available.
- [11] Time calculated from when the bus leaves and returns to the garage.
- [12] Contracted services for event transportation are charged at full cost-recovery based on costs calculated specific to the event.

City Of Ottawa
2026 Draft Capital Budget
Transit Committee
Capital Funding Summary
In Thousands (\$000)

	Revenues	Tax Supported/ Dedicated	Rate Supported	Develop. Charges	Gas Tax	Tax Supported/ Dedicated Debt	Rate Supported Debt	Develop. Charges Debt	Gas Tax Debt	Total
Transit Services										
Renewal of City Assets										
909087 Rail Operational Readiness	0	2,630	0	0	0	0	0	0	0	2,630
910160 Stage 2 Transition	0	9,740	0	0	0	0	0	0	0	9,740
911262 24-26 Buildings-Transit Services	1,838	2,756	0	0	0	0	0	0	0	4,594
911309 24-26 Transit Roads	0	0	0	0	2,291	2,291	0	0	0	4,582
911310 24-26 Pavement Imp - Transit	0	220	0	0	0	0	0	0	0	220
911356 24-26 Transit Structures	0	920	0	0	0	0	0	0	0	920
911358 24-26 Regulatory Structural Inspect. TWY	0	150	0	0	0	0	0	0	0	150
911359 24-26 Transit STR Scoping Pre/Post Eng.	0	100	0	0	0	0	0	0	0	100
911360 24-26 Trillium Line Structures	0	0	0	0	0	1,710	0	0	0	1,710
911361 24-26 Trillium STR Scoping Pre/Post Eng	0	300	0	0	0	0	0	0	0	300
911592 Regulatory Structural Inspec - LRT	0	500	0	0	0	0	0	0	0	500
911734 Bus Replacement - Conventional	0	0	0	0	0	20,000	0	0	0	20,000
911738 Lees Ave Environmental Program 2025	0	60	0	0	0	5,947	0	0	0	6,007
911950 2026 Transit Park & Ride Renewal	0	0	0	0	0	750	0	0	0	750
911951 Operations Support Vehicles-Replacement	0	0	0	0	0	2,960	0	0	0	2,960
911955 2026 Bus Stops and Shelters	0	310	0	0	0	0	0	0	0	310
911958 2026 Detour Hours O-Train Stage 2	0	9,200	0	0	0	0	0	0	0	9,200
911960 2026 Station Customer Improvements	0	1,005	0	0	0	530	0	0	0	1,535
911963 2026 New Operator Training for Stage 2	0	3,280	0	0	0	600	0	0	0	3,880
911966 2026 Operational Facilities Lifecycle	1,305	0	0	0	0	23,060	0	0	0	24,365
911967 2026 Renewal of Operational Assets	0	0	0	0	0	2,125	0	0	0	2,125
911968 2026 Transit Network Yearly Rehab	550	0	0	0	0	1,050	0	0	0	1,600
911969 2026 Unplanned Infrastructure Response	0	1,000	0	0	0	0	0	0	0	1,000
911972 2026 O-Train Communications Systems	0	250	0	0	0	1,015	0	0	0	1,265
911973 2026 Special Constable Prgrm Equip. Life	0	330	0	0	0	80	0	0	0	410
911974 2026 Transit Materials Management Impro.	0	650	0	0	0	0	0	0	0	650
911975 2026 Scheduling and Control Systems	0	5,980	0	0	0	0	0	0	0	5,980
911976 2026 Comms&Control Sys. Onboard Vehicles	0	1,295	0	0	0	0	0	0	0	1,295
911980 2026 Operations Management Systems	0	1,085	0	0	0	70	0	0	0	1,155
911982 2026 Radio Lifecycle Program	2,700	0	0	0	0	4,730	0	0	0	7,430
911983 2026 Security Technology Systems	0	450	0	0	0	1,070	0	0	0	1,520
911984 2026 Bus Refurbishment - Conventional	8,814	3,621	0	0	0	9,600	0	0	0	22,035
911985 2026 Bus Refurbishment - Para Transpo	0	250	0	0	0	0	0	0	0	250
911986 2026 Contract Lifecycle Payment (Line 1)	0	11,180	0	0	0	0	0	0	0	11,180

**City Of Ottawa
2026 Draft Capital Budget
Transit Committee
Capital Funding Summary
In Thousands (\$000)**

	Revenues	Tax Supported/ Dedicated	Rate Supported	Develop. Charges	Gas Tax	Tax Supported/ Dedicated Debt	Rate Supported Debt	Develop. Charges Debt	Gas Tax Debt	Total
911987 2026 Train&Rail Lifecycle&Modifications	800	413	0	0	0	788	0	0	0	2,000
911988 2026 Contract Lifecycle Payment Line 2&4	0	1,305	0	0	0	0	0	0	0	1,305
912000 ZEB Phase 2 Preparation: Electrical, Building and Planning	1,600	380	0	0	0	20	0	0	0	2,000
Renewal of City Assets Total	17,607	59,360	0	0	2,291	78,396	0	0	0	157,653
Regulatory										
911965 2026 Response to Westboro Inquest Rec.	0	4,000	0	0	0	0	0	0	0	4,000
Regulatory Total	0	4,000	0	0	0	0	0	0	0	4,000
Growth										
911952 2026 Op. Support Vehicles - Growth	0	0	0	0	0	0	0	275	0	275
Growth Total	0	0	0	0	0	0	0	275	0	275
Service Enhancements										
911956 2026 Transit Priority Rd&Signals Project	1,230	415	0	0	0	1,430	0	0	0	3,075
911959 2026 Strategic Initiatives&Communication	0	1,100	0	0	0	0	0	0	0	1,100
911961 2026 Station Customer Information	787	0	0	0	0	3,678	0	0	0	4,465
911977 2026 Customer Services Technology System	0	1,750	0	0	0	0	0	0	0	1,750
911978 2026 Fare Technology Systems	0	1,750	0	0	0	600	0	0	0	2,350
911979 2026 Fleet Maintenance Technology System	0	1,065	0	0	0	70	0	0	0	1,135
911981 2026 Para Transpo Technology Systems	0	1,300	0	0	0	0	0	0	0	1,300
Service Enhancements Total	2,017	7,380	0	0	0	5,778	0	0	0	15,175
Transit Services Total	19,623	70,740	0	0	2,291	84,174	0	275	0	177,103
Total	19,623	70,740	0	0	2,291	84,174	0	275	0	177,103

Operating Budget Supplemental Summaries

City of Ottawa
Transit Services Department
Transit Services - Operating Resource Requirement Analysis
In Thousands (\$000)

	2025 Baseline			2026 Adjustments					2026	\$ Change over 2025 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Federal Legislated	Growth	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Expenditures by Program										
Transit Bus Operations & Maintenance	416,817	414,529	(337)	2,760	630	0	0	0	417,582	3,053
Transit Customer Systems & Planning	45,630	45,259	5,376	2,540	0	130	0	0	53,305	8,046
Safety, Regulatory, Training & Development	22,392	22,956	(1,178)	3,514	18	0	0	0	25,310	2,354
Transit Strategic Comms & External Reln's	8,198	8,311	0	400	0	0	0	0	8,711	400
General Manager's Office	622	576	0	0	0	0	0	0	576	0
Transit Engineering Services	7,333	9,023	71	1,720	0	0	0	0	10,814	1,791
Transit Service Delivery & Rail Ops	135,561	140,853	23,608	5,762	3,599	5,541	(2,363)	0	177,000	36,147
Non Departmental	201,316	205,612	12,625	25,184	3	1,985	0	0	245,409	39,797
Gross Expenditure	837,869	847,119	40,165	41,880	4,250	7,656	(2,363)	0	938,707	91,588
Recoveries & Allocations	(24,782)	(28,863)	595	(38)	0	(4,791)	0	0	(33,097)	(4,234)
Revenue	(318,650)	(370,465)	37,178	(18,194)	0	(1,985)	0	(60,973)	(414,439)	(43,974)
Net Requirement	494,437	447,791	77,938	23,648	4,250	880	(2,363)	(60,973)	491,171	43,380
Expenditures by Type										
Salaries, Wages & Benefits	338,272	343,819	2,030	21,159	750	5,373	(163)	0	372,968	29,149
Overtime	23,457	19,241	295	2,764	0	0	0	0	22,300	3,059
Materials & Services	246,153	233,626	22,045	(6,656)	3,500	21	0	0	252,536	18,910
Transfers/Grants/Financial Charges	201,357	205,691	12,625	25,184	0	1,985	0	0	245,485	39,794
Fleet Costs	1,132	1,132	0	0	0	0	0	0	1,132	0
Program Facility Costs	17,498	38,003	3,170	(669)	0	147	(2,200)	0	38,451	448
Other Internal Costs	10,000	5,607	0	98	0	130	0	0	5,835	228
Gross Expenditures	837,869	847,119	40,165	41,880	4,250	7,656	(2,363)	0	938,707	91,588
Recoveries & Allocations	(24,782)	(28,863)	595	(38)	0	(4,791)	0	0	(33,097)	(4,234)
Net Expenditure	813,087	818,256	40,760	41,842	4,250	2,865	(2,363)	0	905,610	87,354
Percent Change over Prior Year Net Expenditure Budget			5.0%	5.1%	0.5%	0.4%	-0.3%	0.0%	10.7%	

City of Ottawa
Transit Services Department
Transit Services - Operating Resource Requirement Analysis
In Thousands (\$000)

	2025 Baseline			2026 Adjustments					2026	\$ Change over 2025 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Federal Legislated	Growth	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Revenues By Type										
Federal	(40,738)	(57,256)	18,000	(19,492)	0	0	0	0	(58,748)	(1,492)
Provincial	(38,155)	(56,760)	19,178	1,286	0	0	0	(46,967)	(83,263)	(26,503)
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0	0
Property Taxes	0	0	0	0	0	0	0	0	0	0
Investment Income	(2,000)	(2,000)	0	0	0	0	0	0	(2,000)	0
Development Charges	(54,822)	(54,822)	0	12	0	(1,985)	0	0	(56,795)	(1,973)
Payment-in-Lieu of Taxes	0	0	0	0	0	0	0	0	0	0
Fees and Services	(180,935)	(197,627)	0	0	0	0	0	(14,006)	(211,633)	(14,006)
Fines	(2,000)	(2,000)	0	0	0	0	0	0	(2,000)	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	(318,650)	(370,465)	37,178	(18,194)	0	(1,985)	0	(60,973)	(414,439)	(43,974)
Percent Change over Prior Year Revenue Budget			-10.0%	4.9%	0.0%	0.5%	0.0%	16.5%	11.9%	
Net Requirement	494,437	447,791	77,938	23,648	4,250	880	(2,363)	(60,973)	491,171	43,380
Percent Change over Prior Year Net Requirement Budget			17.4%	5.3%	0.9%	0.2%	-0.5%	-13.6%	9.7%	
Full Time Equivalents (FTEs)		3,323.80	0.00	12.00	0.00	69.00	0.00	0.00	3,404.80	81.00
Percent Change over Prior Year FTEs			0.0%	0.4%	0.0%	2.1%	0.0%	0.0%	2.4%	

City of Ottawa
Transit Services Department
Transit Services - Operating Resource Requirement Explanatory Notes
In Thousands (\$000)

2025 Forecast vs. Budget Variance Explanation	Surplus / (Deficit)			
	Expense	Revenue	Net	
Savings due to the delay in the opening of O-Train Line 1 East.	7,675	0	7,675	
Lower diesel fuel costs, primarily due to the elimination of the carbon tax.	6,940	0	6,940	
Lower debt servicing costs.	5,700	0	5,700	
O-Train performance deductions, partially offset by replacement bus costs.	1,701	0	1,701	
Lower than expected provincial funding from the Ontario-Ottawa Transfer Payment Agreement (TPA) resulting from lower TPA expenditures.	605	(605)	0	
Higher federal gas tax offset by higher debt charges.	(1,482)	1,482	0	
Miscellaneous items.	(150)	(179)	(329)	
Lower than expected revenue from fare enforcement fines.	0	(747)	(747)	
Higher Presto fees due to customers' fare payment choices.	(834)	0	(834)	
Delay in the implementation of New Ways to Bus.	(3,333)	0	(3,333)	
Canada Labour Code changes for sick leave.	(4,773)	0	(4,773)	
Higher Para Transpo service costs in order to accommodate higher than budgeted ridership.	(6,880)	0	(6,880)	
Lower than expected fare revenue, mainly the result of lower than budgeted ridership and a higher proportion of customers using discounted fares.	0	(15,766)	(15,766)	
Senior level government funding not received in 2025.	0	(36,000)	(36,000)	
Total Surplus / (Deficit)	5,169	(51,815)	(46,646)	
2025 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2026 Changes	FTE Impact
Reversal of senior level government funding not received in 2025.	0	36,000	36,000	0.00
Reversal of reduction in contribution to transit capital reserve in 2025.	25,675	0	25,675	0.00
Annualization of compensation and other operating costs for the opening of O-Train Line 1 East extension.	24,708	0	24,708	0.00
Decrease in debt servicing on existing debt.	(8,080)	0	(8,080)	0.00
Decrease in performance warranty payments for TransitNEXT for O-Train Lines 2 and 4.	(965)	0	(965)	0.00
Decrease in provincial funding as per Ontario-Ottawa Transfer Payment Agreement (TPA).	(1,178)	1,178	0	0.00
Decrease in construction-related service hours after opening of O-Train Line 1 East extension.	(595)	0	(595)	0.00
Capitalization of construction-related service hours after opening of O-Train Line 1 East extension.	595	0	595	0.00
Increase in diesel fuel volume for O-Train Lines 2 and 4.	600	0	600	0.00
Ongoing software licensing costs transferred from capital to operating.	3,778	0	3,778	0.00
Decrease in contribution to reserves from transferring ongoing software licensing costs from capital to operating.	(3,778)	0	(3,778)	0.00
Ongoing compensation costs for customer service transferred from capital to operating.	1,192	0	1,192	0.00
Decrease in contribution to reserves from transferring ongoing compensation costs for customer service from capital to operating.	(1,192)	0	(1,192)	0.00
Total Adjustments to Base Budget	40,760	37,178	77,938	0.00

City of Ottawa
Transit Services Department
Transit Services - Operating Resource Requirement Explanatory Notes
In Thousands (\$000)

2026 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2026 Changes	FTE Impact
Maintain Services				
All programs include an adjustment for potential 2026 cost of living, increments and benefit adjustments.	18,693	0	18,693	0.00
Decrease in diesel fuel price from \$1.40 per litre in 2025 to \$1.16 per litre in 2026.	(9,018)	0	(9,018)	0.00
Inflationary increase in facility costs for utilities and leases and building automation system.	371	0	371	0.00
Inflationary increase in fare control system maintenance costs.	273	0	273	0.00
Inflationary increase in Para Transpo taxi contract.	259	0	259	0.00
Annual inflationary increase per the contractual agreement with Rideau Transit Group for O-Train Line 1 maintenance service and facility costs and increase for contractual variations and other services.	2,603	0	2,603	0.00
Annual inflationary increase per the contractual agreement with TransitNEXT for O-Train Lines 2 and 4 maintenance service and facility costs and increase for contractual variations and other services.	2,110	0	2,110	0.00
Contribution to reserves and debt charges.	19,219	(18,194)	1,025	0.00
Increased staffing requirements for engineering support for expanded O-Train system.	1,531	0	1,531	2.00
Expansion of the vehicle telematics system as part of recommendations from the Westboro inquest.	350	0	350	0.00
Increase in costs of replacement bus service for planned rail maintenance.	159	0	159	0.00
Increase in expenditures for bus maintenance.	1,586	0	1,586	0.00
Increase in Transit Fare Enforcement Officers.	865	0	865	8.00
Increase in funding for Instructors to support training of new operators.	1,559	0	1,559	0.00
Increase in Presto fees associated with increased ridership.	320	0	320	0.00
Increase in software support costs.	129	0	129	0.00
Hiring of staff for improvements to safety and regulatory compliance.	302	0	302	2.00
Training pool for Customer Service Representatives.	300	0	300	0.00
Temporary resources to support Ottawa Road 174 maintenance for night-shift operations related to O-Train infrastructure.	156	0	156	0.00
Inflationary impact on support contract.	75	0	75	0.00
Total Maintain Services	41,842	(18,194)	23,648	12.00
2026 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2026 Changes	FTE Impact
Federal Legislated				
Regulatory requirement for Canada Labour Code duty and rest period provisions resulting in an increase to the contractual agreements with Rideau Transit Group and TransitNEXT.	3,500	0	3,500	0.00
Regulatory requirement for Canada Labour Code vacation leave provisions.	750	0	750	0.00
Total Federal Legislated	4,250	0	4,250	0.00

City of Ottawa
Transit Services Department
Transit Services - Operating Resource Requirement Explanatory Notes
In Thousands (\$000)

2026 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2026 Changes	FTE Impact
Growth				
Partial year compensation costs associated with the opening of O-Train Line 1 West extension.	5,394	0	5,394	69.00
Capital recovery of compensation costs associated with the opening of O-Train Line 1 West extension.	(4,791)	0	(4,791)	0.00
Debt servicing to fund debt issued for transit infrastructure.	1,985	(1,985)	0	0.00
Winter and summer maintenance costs at new Bowesville, Leitrim and Limebank stations.	147	0	147	0.00
Monthly operating charges allocated to Transit Services for voice logging systems.	130	0	130	0.00
Total Growth	2,865	(1,985)	880	69.00
2026 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2026 Changes	FTE Impact
Service Initiatives / Savings				
Administrative efficiency.	(163)	0	(163)	0.00
Hydro savings at transit stations.	(2,200)	0	(2,200)	0.00
Total Service Initiatives / Savings	(2,363)	0	(2,363)	0.00
2026 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2026 Changes	FTE Impact
User Fees & Revenues				
Fare increase of 2.5% effective Jan 1, 2026.	0	(3,951)	(3,951)	0.00
Increase in revenue due to ridership.	0	(6,056)	(6,056)	0.00
Annualization of the 2025 fare increase.	0	(3,862)	(3,862)	0.00
Increase in advertising revenue.	0	(137)	(137)	0.00
One-time senior government funding requirement for continued ridership impacts and operational pressures.	0	(46,967)	(46,967)	0.00
Total User Fees & Revenues	0	(60,973)	(60,973)	0.00
Total Budget Changes	87,354	(43,974)	43,380	81.00

Capital Budget Supplemental Summaries

City of Ottawa
2026 Draft Capital Budget
Transit Committee
In Thousands (\$000)

Service Area: Transit Services											
Category	2026 Draft Capital Budget	Revenues	Tax Supported/ Dedicated Reserves	Rate Supported Reserves	Develop. Charges	Gas Tax	Debt				
							Tax/ Dedicated	Rate	Develop. Charges	Gas Tax	Total Debt
Renewal of City Assets	157,653	17,607	59,360	0	0	2,291	78,396	0	0	0	78,396
Growth	275	0	0	0	0	0	0	0	275	0	275
Regulatory	4,000	0	4,000	0	0	0	0	0	0	0	0
Service Enhancements	15,175	2,017	7,380	0	0	0	5,778	0	0	0	5,778
Total	177,103	19,623	70,740	0	0	2,291	84,174	0	275	0	84,449

City of Ottawa
2026 Draft Capital Budget
Service Area: Transit Services
 In Thousands (\$000)

Program Information			Financial Details																																											
Buildings - Transit			Class of Estimate: C) Planning																																											
Dept: Infrastructure & Water Services Department	Category: Renewal of City Assets		Ward: Multiple		Year of Completion: Various																																									
<p>The Building and Park programs provide for lifecycle renewal and replacement works to existing building and park assets. Detailed scope of work for specific projects extends to a wide assortment of work, such as roof replacement, building preservation, building mechanical and electrical systems, parks playgrounds and property elements, hard landscaping, arena and pool equipment and unplanned emergency work. When selecting materials and solutions for lifecycle projects, measures are taken to account for increased seasonal variability and extreme weather events where project budget permits. This includes, for example, reflective or metal roofing to build resilience to heat, high winds or heavy snow.</p> <p>Forecasts are based on bulk allocations that will be detailed in future budget submissions. Project cost group summaries are provided following this program summary.</p> <table border="1"> <thead> <tr> <th>Service Area</th> <th>Buildings</th> <th>Parks</th> </tr> </thead> <tbody> <tr><td>ByLaw Services</td><td>308</td><td></td></tr> <tr><td>Child Care Services</td><td>688</td><td></td></tr> <tr><td>Cultural Services</td><td>1,053</td><td></td></tr> <tr><td>Fire Services</td><td>3,550</td><td></td></tr> <tr><td>General Government</td><td>4,445</td><td></td></tr> <tr><td>Library</td><td>3,277</td><td></td></tr> <tr><td>Long Term Care</td><td>5,204</td><td></td></tr> <tr><td>Parks & Recreation</td><td>27,500</td><td>7,492</td></tr> <tr><td>Road Services</td><td>5,775</td><td></td></tr> <tr><td>Social Services</td><td>344</td><td></td></tr> <tr><td>Transit</td><td>4,594</td><td></td></tr> <tr><td>Total</td><td>56,738</td><td>7,492</td></tr> </tbody> </table>			Service Area	Buildings	Parks	ByLaw Services	308		Child Care Services	688		Cultural Services	1,053		Fire Services	3,550		General Government	4,445		Library	3,277		Long Term Care	5,204		Parks & Recreation	27,500	7,492	Road Services	5,775		Social Services	344		Transit	4,594		Total	56,738	7,492	2026 Request		4,594		
			Service Area	Buildings	Parks																																									
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Social Services	344																																													
Transit	4,594																																													
Total	56,738	7,492																																												
Revenues	1,838	Debt																																												
Tax Supported/ Dedicated	2,756	Tax Supported/ Dedicated Debt			0																																									
Rate Supported	0	Rate Supported Debt			0																																									
Develop. Charges	0	Develop. Charges Debt			0																																									
Gas Tax	0	Gas Tax Debt			0																																									
Forecast	2026	2027	2028	2029																																										
Authority	4,594	5,400	5,400	5,400																																										

City of Ottawa
2026 Draft Capital Budget
Service Area: Transit Services
 In Thousands (\$000)

Program Information		Financial Details				
Transit Rail Structures		Class of Estimate: C) Planning				
Dept: Infrastructure & Water Services Department	Category: Renewal of City Assets	Ward: Multiple	Year of Completion: Various			
<p>The Transit Rail Structures Program provides for condition assessments, rehabilitation, and reconstruction work undertaken on LRT Structures (non-rail / rail bed infrastructure).</p> <p>Forecasts are based on bulk allocations that will be detailed in future budget submissions following completion of a review.</p>		2026 Request		2,510		
		Revenues	0	Debt		
		Tax Supported/ Dedicated	800	Tax Supported/ Dedicated Debt	1,710	
		Rate Supported	0	Rate Supported Debt	0	
		Develop. Charges	0	Develop. Charges Debt	0	
		Gas Tax	0	Gas Tax Debt	0	
		Forecast	2026	2027	2028	2029
		Authority	2,510	7,530	7,390	7,500

City of Ottawa
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 In Thousands (\$000)

Project(s) within a Program Information			\$000's
911361	24-26 Trillium L STR Scoping Pre/Post Eng	Class of Estimate: C) Planning	300
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2026	
<p>Scoping and design briefs for LRT Transit Structures are necessary to adequately define conditions, coordinate requirements, and explore renewal options prior to initiating design stages. Post construction funding is required to address assessments and unplanned/unexpected adjustments outside the original implementation of funding envelopes.</p> <p>Completion Date Change 2028.</p>			
911592	Regulatory Structural Inspec - LRT	Class of Estimate: C) Planning	500
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2027	
<p>This program provides the authority for the regulatory inspections of bridges over LRT lines and retaining walls within LRT corridor and any required follow-up assessments.</p>			

City of Ottawa
2026 Draft Capital Budget
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Program Information		Financial Details				
Transit Roads & Structures		Class of Estimate: C) Planning				
Dept: Infrastructure & Water Services Department	Category: Renewal of City Assets	Ward: Multiple	Year of Completion: Various			
<p>The Transit Roads & Structures Program provides for condition assessments, lifecycle renewals, and rehabilitation / reconstruction work undertaken on the City's existing roadways and structures dedicated to transit.</p> <p>The program is focused on:</p> <ul style="list-style-type: none"> • Roads and park & ride areas (renewal of roadways and parking dedicated to transit). • Transitway structures (renewal of bridges, culverts, retaining walls serving the dedicated transit network). • Project scoping and engineering. <p>Forecasts are based on bulk allocations that will be detailed in future budget submissions following completion of a review.</p>		2026 Request		6,722		
		Revenues	0	Debt		
		Tax Supported/ Dedicated	1,390	Tax Supported/ Dedicated Debt	3,041	
		Rate Supported	0	Rate Supported Debt	0	
		Develop. Charges	0	Develop. Charges Debt	0	
		Gas Tax	2,291	Gas Tax Debt	0	
		Forecast	2026	2027	2028	2029
		Authority	6,722	7,352	7,882	8,092

City of Ottawa
2026 Draft Capital Budget
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 In Thousands (\$000)

Project(s) within a Program Information		\$000's
911310 24-26 Pavement Imp - Transit		Class of Estimate: C) Planning
		220
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2026
<p>This project provides authority for engineering and construction works for bus Transitway preservation that include localized asphalt resurfacing, concrete pavement repairs, pavement crack sealing and other surface repairs on roadways dedicated to transit and transit stations.</p> <p>Completion Date Change 2028.</p>		

City of Ottawa
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Project(s) within a Program Information			\$000's
911358	24-26 Regulatory Structural Inspect. TWY	Class of Estimate: C) Planning	150
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2026	
<p>This program provides the authority for the regulatory inspections of transit non-LRT structures and any required follow-up assessments.</p> <p>Completion Date Change 2028.</p>			
911359	24-26 Transit STR Scoping Pre/Post Eng.	Class of Estimate: C) Planning	100
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2026	
<p>Scoping and design briefs for Non-LRT Transit Structures are necessary to adequately define conditions, coordinate requirements, and explore renewal options prior to initiating design stages. Post construction funding is required to address assessments and unplanned/unexpected adjustments outside the original implementation of funding envelopes.</p> <p>Completion Date Change 2028.</p>			
911950	2026 Transit Park & Ride Renewal	Class of Estimate: C) Planning	750
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2030	
<p>This program provides authority for engineering and construction works at Transit park & ride locations.</p>			

City of Ottawa
2026 Draft Capital Budget
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Project Information			Financial Details						
909087 Rail Operational Readiness			Class of Estimate: Not Applicable						
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2026						
<p>The Rail Operational Readiness program develops and facilitates the implementation of business and service delivery models that ensure a seamless and positive end-to-end customer experience for the Stage 2 O-Train extensions to the east and west.</p> <p>Completion Date Change 2029.</p>			2026 Request		2,630				
			Revenues	0	Debt				
			Tax Supported/ Dedicated	2,630	Tax Supported/ Dedicated Debt	0			
			Rate Supported	0	Rate Supported Debt	0			
			Develop. Charges	0	Develop. Charges Debt	0			
			Gas Tax	0	Gas Tax Debt	0			
			Forecast	2026	2027	2028	2029		
			Authority	2,630	2,335	0	0		
			910160 Stage 2 Transition			Class of Estimate: Not Applicable			
			Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2026			
<p>Coordinated with the Rail Operational Readiness Program, the Stage 2 Transition project provides operational, technical and administrative resources to enable the delivery of the expanded integrated rail service. The project provides for the resources to prepare for service delivery on Stage 2 O-Train extensions, in addition to resources to manage the new systems, vehicles and associated contracts. Prior to commencing revenue service on each line, these resources will be dedicated to planning, coordination, project management, testing and commissioning and trial running activities.</p> <p>Completion Date Change 2029.</p>			2026 Request		9,740				
			Revenues	0	Debt				
			Tax Supported/ Dedicated	9,740	Tax Supported/ Dedicated Debt	0			
			Rate Supported	0	Rate Supported Debt	0			
			Develop. Charges	0	Develop. Charges Debt	0			
			Gas Tax	0	Gas Tax Debt	0			
			Forecast	2026	2027	2028	2029		
			Authority	9,740	3,825	1,560	0		

City of Ottawa
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In Thousands (\$000)

Project Information			Financial Details						
911734 Bus Replacement - Conventional			Class of Estimate: Not Applicable						
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2028						
<p>This project will provide remaining funding to complete the current purchase of diesel buses to replace part of the life-expired existing fleet and maintain service reliability.</p> <p>Completion Date Change 2029.</p>			2026 Request		20,000				
			Revenues	0	Debt				
			Tax Supported/ Dedicated	0	Tax Supported/ Dedicated Debt		20,000		
			Rate Supported	0	Rate Supported Debt		0		
			Develop. Charges	0	Develop. Charges Debt		0		
			Gas Tax	0	Gas Tax Debt		0		
			Forecast	2026	2027	2028	2029		
			Authority	20,000	0	0	0		
			911951 Operations Support Vehicles-Replacement			Class of Estimate: Not Applicable			
			Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2029			
<p>This project funds the lifecycle replacement of operational support assets that have reached end of life. It includes vehicles used by special constables, supervisors, fleet and facilities maintenance and operational support. The reliability of the system depends on the timely renewal of the operational support fleet. The fleet is a mix of light and heavy vehicles, and small, medium and large equipment with various lifecycles: 3 to 15 years or more. Where possible, lower emitting assets will be procured depending on market availability and suitability for operations.</p>			2026 Request		2,960				
			Revenues	0	Debt				
			Tax Supported/ Dedicated	0	Tax Supported/ Dedicated Debt		2,960		
			Rate Supported	0	Rate Supported Debt		0		
			Develop. Charges	0	Develop. Charges Debt		0		
			Gas Tax	0	Gas Tax Debt		0		
			Forecast	2026	2027	2028	2029		
			Authority	2,960	2,040	2,080	2,030		

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Project Information			Financial Details						
911955 2026 Bus Stops and Shelters			Class of Estimate: Not Applicable						
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2029						
<p>This project funds improvements to bus stops and shelters. This includes costs associated with the planning, evaluation, project management, and construction/implementation for bus stop improvements. This may include accessible connections to bus stops and/or minor roadway modifications to facilitate and/or accommodate improvements to a bus stop.</p>			2026 Request		310				
			Revenues	0	Debt				
			Tax Supported/ Dedicated	310	Tax Supported/ Dedicated Debt	0			
			Rate Supported	0	Rate Supported Debt			0	
			Develop. Charges	0	Develop. Charges Debt			0	
			Gas Tax	0	Gas Tax Debt			0	
			Forecast	2026	2027	2028	2029		
			Authority	310	1,020	1,040	1,060		
			911958 2026 Detour Hours O-Train Stage 2			Class of Estimate: Not Applicable			
			Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2029			
<p>This project will fund detour costs in 2026 for Stage 2 construction projects. Additional funding will be sought in future budgets, if necessary, for detour costs prior to the opening of all Stage 2 extensions.</p>			2026 Request		9,200				
			Revenues	0	Debt				
			Tax Supported/ Dedicated	9,200	Tax Supported/ Dedicated Debt	0			
			Rate Supported	0	Rate Supported Debt			0	
			Develop. Charges	0	Develop. Charges Debt			0	
			Gas Tax	0	Gas Tax Debt			0	
			Forecast	2026	2027	2028	2029		
			Authority	9,200	0	0	0		

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2026 Draft Capital Budget
Service Area: Transit Services
In Thousands (\$000)

Project Information			Financial Details						
911959 2026 Strategic Initiatives and Communications		Class of Estimate:		Not Applicable					
Dept: Transit Services Department	Category: Service Enhancements	Ward: CW	Year of Completion: 2029						
<p>This project will fund continued work and key projects to successfully deliver OC Transpo's 5-year Strategic Plan, including initiatives required to build public trust, and encourage new and existing customers to choose transit. This work aims to increase ridership, keep customers and stakeholders informed about roadmap initiatives, and encourage uptake of new and existing OC Transpo services.</p>			2026 Request		1,100				
			Revenues	0	Debt				
			Tax Supported/ Dedicated	1,100	Tax Supported/ Dedicated	Debt		0	
			Rate Supported	0	Rate Supported Debt			0	
			Develop. Charges	0	Develop. Charges Debt			0	
			Gas Tax	0	Gas Tax Debt			0	
			Forecast	2026	2027	2028	2029		
			Authority	1,100	1,275	1,300	1,325		
			911960 2026 Station Customer Improvements		Class of Estimate:		Not Applicable		
			Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2029			
<p>This program will make improvements to transit stations and other facilities for the benefit of customers and operations. Work will include safety and security modifications, measures to improve efficiency or reliability, launching on-demand transit, improvements to customer facilities and customer experience, and changes to comply with regulatory standards. Work also includes amenities and fit-up for Stage 2 O-Train facilities, as well as cycling amenities to enhance connectivity and increase ridership.</p>			2026 Request		1,535				
			Revenues	0	Debt				
			Tax Supported/ Dedicated	1,005	Tax Supported/ Dedicated	Debt		530	
			Rate Supported	0	Rate Supported Debt			0	
			Develop. Charges	0	Develop. Charges Debt			0	
			Gas Tax	0	Gas Tax Debt			0	
			Forecast	2026	2027	2028	2029		
			Authority	1,535	2,040	2,080	2,120		

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Service Area: Transit Services
In Thousands (\$000)

Project Information			Financial Details						
911963 2026 New Operator Training for Stage 2			Class of Estimate: Not Applicable						
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2029						
<p>This program funds training for new rail operators and new conventional bus operators, as existing bus operators move to rail-related positions as Stage 2 extensions open. It also funds upgrades to training simulators for bus and rail operators.</p>			2026 Request		3,880				
			Revenues	0	Debt				
			Tax Supported/ Dedicated	3,280	Tax Supported/ Dedicated Debt	600			
			Rate Supported	0	Rate Supported Debt			0	
			Develop. Charges	0	Develop. Charges Debt			0	
			Gas Tax	0	Gas Tax Debt			0	
			Forecast	2026	2027	2028	2029		
			Authority	3,880	2,040	0	0		
			911966 2026 Operational Facilities Lifecycle			Class of Estimate: Not Applicable			
			Dept: Transit Services Department	Category: Renewal of City Assets	Ward: 9, 10, 18	Year of Completion: 2029			
<p>This project supports bringing facilities up to City and other applicable standards. Funds will cover electrical, mechanical, office fit-up, facilities operational equipment, protective measures, tools, installation of emergency communication equipment and surveillance systems.</p>			2026 Request		24,365				
			Revenues	1,305	Debt				
			Tax Supported/ Dedicated	0	Tax Supported/ Dedicated Debt	23,060			
			Rate Supported	0	Rate Supported Debt			0	
			Develop. Charges	0	Develop. Charges Debt			0	
			Gas Tax	0	Gas Tax Debt			0	
			Forecast	2026	2027	2028	2029		
			Authority	24,365	1,260	285	290		

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Project Information			Financial Details						
911967 2026 Renewal of Operational Assets			Class of Estimate: Not Applicable						
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2029						
<p>This program funds the planned preventative maintenance program and renewal of work areas and facilities to prevent failure and ensure continuous operations. It includes refurbishment and replacement of electrical, mechanical, technological, hydraulic, fleet and facilities operational equipment, tools, and signage improvements.</p>			2026 Request		2,125				
			Revenues	0	Debt				
			Tax Supported/ Dedicated	0	Tax Supported/ Dedicated Debt	2,125			
			Rate Supported	0	Rate Supported Debt			0	
			Develop. Charges	0	Develop. Charges Debt			0	
			Gas Tax	0	Gas Tax Debt			0	
			Forecast	2026	2027	2028	2029		
			Authority	2,125	2,040	1,040	1,060		
			911968 2026 Transit Network Yearly Rehab			Class of Estimate: Not Applicable			
			Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2029			
<p>This project funds the ongoing rehabilitation of existing transit stations and bus stops, including condition assessment and infrastructure rehabilitation, and allows for the implementation of safety and security improvements for customers and staff.</p>			2026 Request		1,600				
			Revenues	550	Debt				
			Tax Supported/ Dedicated	0	Tax Supported/ Dedicated Debt	1,050			
			Rate Supported	0	Rate Supported Debt			0	
			Develop. Charges	0	Develop. Charges Debt			0	
			Gas Tax	0	Gas Tax Debt			0	
			Forecast	2026	2027	2028	2029		
			Authority	1,600	1,630	1,665	1,700		

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Project Information			Financial Details						
911969 2026 Unplanned Infrastructure Response			Class of Estimate: Not Applicable						
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2029						
<p>This project funds unforeseen and unplanned infrastructure repairs necessary to maintain normal operations. It includes, but is not limited to, events such as weather events, snow events, flooding, power outages, equipment failures, and damage to structures and properties.</p>			2026 Request		1,000				
			Revenues	0	Debt				
			Tax Supported/ Dedicated	1,000	Tax Supported/ Dedicated Debt	0			
			Rate Supported	0	Rate Supported Debt			0	
			Develop. Charges	0	Develop. Charges Debt			0	
			Gas Tax	0	Gas Tax Debt			0	
			Forecast	2026	2027	2028	2029		
			Authority	1,000	510	1,040	530		
			911972 2026 O-Train Communications Systems			Class of Estimate: Not Applicable			
			Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2029			
<p>This program funds the Line 2/4 head end communications systems and its test lab. Costs include lifecycling and upgrading software and hardware, training, the procurement of a Computerized Maintenance Management System (CMMS), and the establishment of the test lab.</p>			2026 Request		1,265				
			Revenues	0	Debt				
			Tax Supported/ Dedicated	250	Tax Supported/ Dedicated Debt	1,015			
			Rate Supported	0	Rate Supported Debt			0	
			Develop. Charges	0	Develop. Charges Debt			0	
			Gas Tax	0	Gas Tax Debt			0	
			Forecast	2026	2027	2028	2029		
			Authority	1,265	610	625	635		

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Project Information			Financial Details						
911973 2026 Special Constable Program Equipment Lifecycle			Class of Estimate: Not Applicable						
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2029						
<p>The expanded Special Constable Program, funded in part by the Province of Ontario, requires additional equipment. This project includes funding to replace an aging bicycle patrol fleet, modernization of in-vehicle mobile technology through the adoption of more robust tablets, improving situational awareness, response times and officer safety.</p>			2026 Request		410				
			Revenues	0	Debt				
			Tax Supported/ Dedicated	330	Tax Supported/ Dedicated Debt	80			
			Rate Supported	0	Rate Supported Debt			0	
			Develop. Charges	0	Develop. Charges Debt			0	
			Gas Tax	0	Gas Tax Debt			0	
			Forecast	2026	2027	2028	2029		
			Authority	410	195	0	0		
			911974 2026 Transit Materials Management Improvements			Class of Estimate: Not Applicable			
			Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2029			
<p>This project will improve the reliability and ensure continued safety of the bus fleet. Work includes planning and revising procedures to implement best practices in bus maintenance and to digitize maintenance records. The project will also fund consolidation of fleet maintenance data for effective forecasting and maintenance planning.</p>			2026 Request		650				
			Revenues	0	Debt				
			Tax Supported/ Dedicated	650	Tax Supported/ Dedicated Debt	0			
			Rate Supported	0	Rate Supported Debt			0	
			Develop. Charges	0	Develop. Charges Debt			0	
			Gas Tax	0	Gas Tax Debt			0	
			Forecast	2026	2027	2028	2029		
			Authority	650	665	675	690		

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Project Information			Financial Details						
911975 2026 Scheduling and Control Systems			Class of Estimate: Not Applicable						
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2029						
<p>This program funds improvements and software enhancements of the computer-aided dispatch control system for bus operations and the suite of software used for network planning, scheduling buses and managing employees for booking, dispatch and time-keeping functions, as well as implementing advanced analytics.</p>			2026 Request		5,980				
			Revenues	0	Debt				
			Tax Supported/ Dedicated	5,980	Tax Supported/ Dedicated	Debt		0	
			Rate Supported	0	Rate Supported Debt			0	
			Develop. Charges	0	Develop. Charges Debt			0	
			Gas Tax	0	Gas Tax Debt			0	
			Forecast	2026	2027	2028	2029		
			Authority	5,980	1,520	0	0		
			911976 2026 Comms and Control Systems Onboard Vehicles			Class of Estimate: Not Applicable			
			Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2029			
<p>This program funds upgrades and enhancements to vehicle onboard technology systems for transit bus operations, such as radio technology, passenger-counting system, onboard connectivity and GPS vehicle location systems, as well as customer-facing systems such as the next stop announcements and displays.</p>			2026 Request		1,295				
			Revenues	0	Debt				
			Tax Supported/ Dedicated	1,295	Tax Supported/ Dedicated	Debt		0	
			Rate Supported	0	Rate Supported Debt			0	
			Develop. Charges	0	Develop. Charges Debt			0	
			Gas Tax	0	Gas Tax Debt			0	
			Forecast	2026	2027	2028	2029		
			Authority	1,295	2,170	0	11,285		

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Project Information			Financial Details						
911977 2026 Customer Services Technology Systems			Class of Estimate:		Not Applicable				
Dept: Transit Services Department	Category: Service Enhancements	Ward: CW	Year of Completion: 2029						
<p>This program funds updates to customer-facing systems, including real-time information, the web content management system, the interactive voice response, the customer alerts systems and other digital customer information channels.</p>			2026 Request		1,750				
			Revenues	0	Debt				
			Tax Supported/ Dedicated	1,750	Tax Supported/ Dedicated	Debt		0	
			Rate Supported	0	Rate Supported Debt			0	
			Develop. Charges	0	Develop. Charges Debt			0	
			Gas Tax	0	Gas Tax Debt			0	
			Forecast	2026	2027	2028	2029		
			Authority	1,750	270	275	280		
			911979 2026 Fleet Maintenance Technology Systems			Class of Estimate:		Not Applicable	
			Dept: Transit Services Department	Category: Service Enhancements	Ward: CW	Year of Completion: 2029			
<p>This program funds replacements and improvements to existing operational applications that support fleet maintenance and fuel management. This includes work on the replacement of life-expired systems and applications.</p>			2026 Request		1,135				
			Revenues	0	Debt				
			Tax Supported/ Dedicated	1,065	Tax Supported/ Dedicated	Debt		70	
			Rate Supported	0	Rate Supported Debt			0	
			Develop. Charges	0	Develop. Charges Debt			0	
			Gas Tax	0	Gas Tax Debt			0	
			Forecast	2026	2027	2028	2029		
			Authority	1,135	510	0	1,155		

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Project Information			Financial Details						
911980 2026 Operations Management Systems			Class of Estimate: Not Applicable						
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2029						
<p>This program funds continuing technology operations and infrastructure needs, including hardware and software maintenance, upgrades, lifecycle replacement, license renewals and system integration, as well as adoption of new tools and enhancements.</p>			2026 Request		1,155				
			Revenues	0	Debt				
			Tax Supported/ Dedicated	1,085	Tax Supported/ Dedicated	Debt		70	
			Rate Supported	0	Rate Supported Debt			0	
			Develop. Charges	0	Develop. Charges Debt			0	
			Gas Tax	0	Gas Tax Debt			0	
			Forecast	2026	2027	2028	2029		
			Authority	1,155	4,595	7,160	4,515		
			911982 2026 Radio Lifecycle Program			Class of Estimate: Not Applicable			
			Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2029			
<p>This project will fund the continuing lifecycle replacement of mobile radios, consoles and call loggers, consistent with the City's corporate radio roadmap. This project includes a needs analysis, project planning, infrastructure and device costs and associated project staff needs. This replacement is required to stay current with supported technology and reduce operational risk.</p>			2026 Request		7,430				
			Revenues	2,700	Debt				
			Tax Supported/ Dedicated	0	Tax Supported/ Dedicated	Debt		4,730	
			Rate Supported	0	Rate Supported Debt			0	
			Develop. Charges	0	Develop. Charges Debt			0	
			Gas Tax	0	Gas Tax Debt			0	
			Forecast	2026	2027	2028	2029		
			Authority	7,430	0	0	0		

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Project Information			Financial Details						
911983 2026 Security Technology Systems			Class of Estimate: Not Applicable						
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2029						
<p>This program funds growth and upgrades to security systems such as video cameras, physical access control systems and other security-related hardware and software used by OC Transpo on vehicles and at various facilities across the city. Lifecycle replacement of certain wayside equipment is required to maintain systems in a good state of repair.</p>			2026 Request		1,520				
			Revenues	0	Debt				
			Tax Supported/ Dedicated	450	Tax Supported/ Dedicated Debt	1,070			
			Rate Supported	0	Rate Supported Debt			0	
			Develop. Charges	0	Develop. Charges Debt			0	
			Gas Tax	0	Gas Tax Debt			0	
			Forecast	2026	2027	2028	2029		
			Authority	1,520	0	1,660	0		
			911984 2026 Bus Refurbishment - Conventional			Class of Estimate: Not Applicable			
			Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2029			
<p>This program manages each fleet type to its life expectancy and funds required facility modifications. It covers repairs, modifications, and refurbishments to ensure planned availability and reliability, including the replacement of engines, transmissions, and other main components. Additionally, it will cover the repair of buses that receive major collision damage and/or replace buses that are beyond repair.</p>			2026 Request		22,035				
			Revenues	8,814	Debt				
			Tax Supported/ Dedicated	3,621	Tax Supported/ Dedicated Debt	9,600			
			Rate Supported	0	Rate Supported Debt			0	
			Develop. Charges	0	Develop. Charges Debt			0	
			Gas Tax	0	Gas Tax Debt			0	
			Forecast	2026	2027	2028	2029		
			Authority	22,035	20,400	15,605	15,920		

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Project Information			Financial Details						
911985 2026 Bus Refurbishment - Para Transpo			Class of Estimate: Not Applicable						
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2029						
<p>This project is for life extension refurbishment of existing Para Transpo minibuses, to effectively manage the fleet beyond its seven-year life expectancy until all of the new minibuses are received. This project will fund repairs, modifications, and refurbishments, including the replacement of engines, transmissions and other components, to ensure planned availability and reliability.</p>			2026 Request		250				
			Revenues	0	Debt				
			Tax Supported/ Dedicated	250	Tax Supported/ Dedicated Debt	0			
			Rate Supported	0	Rate Supported Debt			0	
			Develop. Charges	0	Develop. Charges Debt			0	
			Gas Tax	0	Gas Tax Debt			0	
			Forecast	2026	2027	2028	2029		
			Authority	250	50	50	0		
			911986 2026 Contractual Lifecycle Payment (O-Train Line 1)			Class of Estimate: Not Applicable			
			Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2029			
<p>This program will provide lifecycle funding to maintain O-Train Line 1 and supporting systems in a state of good repair. Under the Project Agreement, monthly service payments will be made to Rideau Transit Group that will include the lifecycle requirements for renewal of vehicles, stations, rail infrastructure and systems, and Belfast Yard. The project is considered to have a minor contribution to reducing emissions as the project was already captured in Energy Evolution, under the business-as-planned scenario.</p>			2026 Request		11,180				
			Revenues	0	Debt				
			Tax Supported/ Dedicated	11,180	Tax Supported/ Dedicated Debt	0			
			Rate Supported	0	Rate Supported Debt			0	
			Develop. Charges	0	Develop. Charges Debt			0	
			Gas Tax	0	Gas Tax Debt			0	
			Forecast	2026	2027	2028	2029		
			Authority	11,180	18,115	27,125	21,815		

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Project Information			Financial Details						
911987 2026 Train and Rail Lifecycle and Modifications			Class of Estimate: Not Applicable						
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2029						
<p>This program is to maintain the O-Train system in a state of good repair and to implement modernization measures to improve service that are outside of the contractual responsibilities of Rideau Transit Group and TransitNext. The funding will implement required vehicle overhauls, strategies, and modernization measures to keep the rolling stock in a state of good repair. The funding will also implement required infrastructure (tracks, signals, control systems, control centres and stations) overhauls, reliability improvements, safety and security improvements, and modernization measures to keep the infrastructure in a state of good repair.</p>			2026 Request		2,000				
			Revenues	800	Debt				
			Tax Supported/ Dedicated	413	Tax Supported/ Dedicated Debt	788			
			Rate Supported	0	Rate Supported Debt			0	
			Develop. Charges	0	Develop. Charges Debt			0	
			Gas Tax	0	Gas Tax Debt			0	
			Forecast	2026	2027	2028	2029		
			Authority	2,000	3,315	4,160	4,435		
			911988 2026 Contractual Lifecycle Payment (O-Train Lines 2&4)			Class of Estimate: Not Applicable			
			Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2029			
<p>This program will provide lifecycle funding to maintain O-Train Lines 2 and 4 and supporting systems in a state of good repair. Under the Project Agreement, monthly service payments will be made to TransitNEXT GP that will include the lifecycle requirements for renewal of vehicles, stations, rail infrastructure and systems. The project is considered to have a minor contribution to reducing emissions as the project was already captured in Energy Evolution, under the business-as-planned scenario.</p>			2026 Request		1,305				
			Revenues	0	Debt				
			Tax Supported/ Dedicated	1,305	Tax Supported/ Dedicated Debt	0			
			Rate Supported	0	Rate Supported Debt			0	
			Develop. Charges	0	Develop. Charges Debt			0	
			Gas Tax	0	Gas Tax Debt			0	
			Forecast	2026	2027	2028	2029		
			Authority	1,305	1,430	8,690	5,195		

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Project Information			Financial Details						
912000 ZEB Phase 2 Preparation: Electrical, Building and Planning			Class of Estimate: Not Applicable						
Dept: Transit Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2030						
This program funds the planning and early development of a potential second phase of the Zero Emission Bus (ZEB) program beyond 2027.			2026 Request		2,000				
			Revenues	1,600	Debt				
			Tax Supported/ Dedicated	380	Tax Supported/ Dedicated Debt	20			
			Rate Supported	0	Rate Supported Debt	0			
			Develop. Charges	0	Develop. Charges Debt	0			
			Gas Tax	0	Gas Tax Debt	0			
			Forecast	2026	2027	2028	2029		
			Authority	2,000	33,735	103,440	95,485		
			911738 Lees Ave Environmental Program 2025			Class of Estimate: D) Conceptual			
			Dept: Infrastructure & Water Services Department	Category: Renewal of City Assets	Ward: 17	Year of Completion: 2028			
This program funds repairs and improvements to the Lees Avenue pumping and treatment system, needed to ensure the safe and reliable function of the station and to prevent environmental impacts.			2026 Request		6,007				
			Revenues	0	Debt				
			Tax Supported/ Dedicated	60	Tax Supported/ Dedicated Debt	5,947			
			Rate Supported	0	Rate Supported Debt	0			
			Develop. Charges	0	Develop. Charges Debt	0			
			Gas Tax	0	Gas Tax Debt	0			
			Forecast	2026	2027	2028	2029		
			Authority	6,007	105	890	610		

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Project Information			Financial Details						
911965 2026 Response to Westboro Inquest Recommendations		Class of Estimate: Not Applicable							
Dept: Transit Services Department	Category: Regulatory	Ward: CW	Year of Completion: 2029						
<p>This project funds recommendations that the Office of the Chief Coroner issued to the City as a result of the Westboro Inquest. These recommendations are intended to provide enhancements to safety, security and training programs. Staff brought a report to the June 12th Transit Committee meeting, and subsequently to Council, which outlined the cross departmental approach in implementing recommendations through a phased approach. The initial project work includes speed boards for Transitway corridors, an application for customer safety and security, a study on collision avoidance systems, turn warning technology, operator-facing cameras, and safety management software.</p>			2026 Request		4,000				
			Revenues	0	Debt				
			Tax Supported/ Dedicated	4,000	Tax Supported/ Dedicated Debt	0			
			Rate Supported	0	Rate Supported Debt	0			
			Develop. Charges	0	Develop. Charges Debt	0			
			Gas Tax	0	Gas Tax Debt	0			
			Forecast	2026	2027	2028	2029		
			Authority	4,000	1,020	1,040	1,060		
			911956 2026 Transit Priority Road & Signals Projects		Class of Estimate: Not Applicable				
			Dept: Transit Services Department	Category: Service Enhancements	Ward: CW	Year of Completion: 2029			
<p>This program funds projects that improve transit service reliability, through improvements to the roadway, traffic calming measures, signage and wayfinding, or signal systems (traffic signals, pedestrian signals, demand-for-service signals, etc.). Improvements may also include adjustments or improvements to bus stops that contribute to improved reliability or transit priority along a corridor. Examples of transit priority projects include transit priority signals, bus bay fill-ins, bus stop bulb-outs, roundabouts and turnaround facilities, queue jump lanes, pavement markings, bus stop consolidation, or other projects that improve the speed and efficiency of transit operations, or otherwise improve the prioritization of space for the purposes of transit operations and service provision and delivery to transit customers.</p>			2026 Request		3,075				
			Revenues	1,230	Debt				
			Tax Supported/ Dedicated	415	Tax Supported/ Dedicated Debt	1,430			
			Rate Supported	0	Rate Supported Debt	0			
			Develop. Charges	0	Develop. Charges Debt	0			
			Gas Tax	0	Gas Tax Debt	0			
			Forecast	2026	2027	2028	2029		
			Authority	3,075	4,080	4,160	4,245		

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Project Information			Financial Details						
911961 2026 Station Customer Information			Class of Estimate: Not Applicable						
Dept: Transit Services Department	Category: Service Enhancements	Ward: CW	Year of Completion: 2029						
This project will make improvements to static and digital customer information signage, wayfinding and systems at transit stations.			2026 Request		4,465				
			Revenues	787	Debt				
			Tax Supported/ Dedicated	0	Tax Supported/ Dedicated Debt		3,678		
			Rate Supported	0	Rate Supported Debt		0		
			Develop. Charges	0	Develop. Charges Debt		0		
			Gas Tax	0	Gas Tax Debt		0		
			Forecast	2026	2027	2028	2029		
			Authority	4,465	510	4,475	530		
			911978 2026 Fare Technology Systems			Class of Estimate: Not Applicable			
			Dept: Transit Services Department	Category: Service Enhancements	Ward: CW	Year of Completion: 2029			
This program funds changes to fare and ticketing systems. It includes upgrades to bring new fare payment features and ensure compatibility of all fare products. It also includes the required maintenance, replacement and upgrades of fare equipment, including bus and rail devices and back-office management systems.			2026 Request		2,350				
			Revenues	0	Debt				
			Tax Supported/ Dedicated	1,750	Tax Supported/ Dedicated Debt		600		
			Rate Supported	0	Rate Supported Debt		0		
			Develop. Charges	0	Develop. Charges Debt		0		
			Gas Tax	0	Gas Tax Debt		0		
			Forecast	2026	2027	2028	2029		
			Authority	2,350	4,340	2,210	2,255		

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Project Information			Financial Details						
911981 2026 Para Transpo Technology Systems			Class of Estimate: Not Applicable						
Dept: Transit Services Department	Category: Service Enhancements	Ward: CW	Year of Completion: 2029						
This program funds continuing maintenance and upgrades to the suite of software used for Para Transpo workforce management, customer bookings, dispatch and timekeeping and enhancements to online booking.			2026 Request		1,300				
			Revenues	0	Debt				
			Tax Supported/ Dedicated	1,300	Tax Supported/ Dedicated Debt	0			
			Rate Supported	0	Rate Supported Debt			0	
			Develop. Charges	0	Develop. Charges Debt			0	
			Gas Tax	0	Gas Tax Debt			0	
			Forecast	2026	2027	2028	2029		
			Authority	1,300	1,110	0	1,155		
			911952 2026 Operational Support Vehicles - Growth			Class of Estimate: Not Applicable			
			Dept: Transit Services Department	Category: Growth	Ward: CW	Year of Completion: 2029			
This project will fund the purchase of four growth vehicles for operational requirements for Stage 2.			2026 Request		275				
			Revenues	0	Debt				
			Tax Supported/ Dedicated	0	Tax Supported/ Dedicated Debt	0			
			Rate Supported	0	Rate Supported Debt			0	
			Develop. Charges	0	Develop. Charges Debt			275	
			Gas Tax	0	Gas Tax Debt			0	
			Forecast	2026	2027	2028	2029		
			Authority	275	0	0	1,130		

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Transit Committee
Four Year Forecast Summary
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Project Description	2026	2027	2028	2029	Total
Transit Services					
Renewal of City Assets					
909087 Rail Operational Readiness	2,630	2,335	0	0	4,965
910160 Stage 2 Transition	9,740	3,825	1,560	0	15,125
911032 Bus Replacement (Para) 2023	0	5,355	0	20,960	26,315
911262 24-26 Buildings-Transit Services	4,594	5,400	5,400	5,400	20,794
911309 24-26 Transit Roads	4,582	4,582	4,582	4,582	18,328
911310 24-26 Pavement Imp - Transit	220	220	220	220	880
911356 24-26 Transit Structures	920	1,350	1,880	2,090	6,240
911357 24-26 Bridge Preventative Maint TWY	0	200	200	200	600
911358 24-26 Regulatory Structural Inspect. TWY	150	150	150	150	600
911359 24-26 Transit STR Scoping Pre/Post Eng.	100	100	100	100	400
911360 24-26 Trillium Line Structures	1,710	5,930	5,840	5,950	19,430
911361 24-26 Trillium STR Scoping Pre/Post Eng	300	300	250	250	1,100
911591 Bridge Preventative Maint - LRT	0	800	800	800	2,400
911592 Regulatory Structural Inspec - LRT	500	500	500	500	2,000
911724 Vehicle Modifications (BTAC) 2025	0	205	0	0	205
911734 Bus Replacement - Conventional	20,000	0	0	0	20,000
911738 Lees Ave Environmental Program 2025	6,007	105	890	610	7,612
911742 O Train Cybersecurity 2025	0	2,040	1,925	1,060	5,025
911743 Engineering IC and System Modi. 2025	0	1,020	1,040	1,060	3,120
911950 2026 Transit Park & Ride Renewal	750	750	750	750	3,000
911951 Operations Support Vehicles-Replacement	2,960	2,040	2,080	2,030	9,110
911955 2026 Bus Stops and Shelters	310	1,020	1,040	1,060	3,430
911958 2026 Detour Hours O-Train Stage 2	9,200	0	0	0	9,200
911960 2026 Station Customer Improvements	1,535	2,040	2,080	2,120	7,775
911962 2026 Transit Accessibility Improvements	0	205	210	210	625
911963 2026 New Operator Training for Stage 2	3,880	2,040	0	0	5,920
911966 2026 Operational Facilities Lifecycle	24,365	1,260	285	290	26,200
911967 2026 Renewal of Operational Assets	2,125	2,040	1,040	1,060	6,265
911968 2026 Transit Network Yearly Rehab	1,600	1,630	1,665	1,700	6,595
911969 2026 Unplanned Infrastructure Response	1,000	510	1,040	530	3,080
911972 2026 O-Train Communications Systems	1,265	610	625	635	3,135
911973 2026 Special Constable Prgm Equip. Life	410	195	0	0	605

**City Of Ottawa
2026 Draft Capital Budget
Transit Committee
Four Year Forecast Summary
In Thousands (\$000)**

Project Description	2026	2027	2028	2029	Total
911974 2026 Transit Materials Management Impro.	650	665	675	690	2,680
911975 2026 Scheduling and Control Systems	5,980	1,520	0	0	7,500
911976 2026 Comms&Control Sys. Onboard Vehicles	1,295	2,170	0	11,285	14,750
911980 2026 Operations Management Systems	1,155	4,595	7,160	4,515	17,425
911982 2026 Radio Lifecycle Program	7,430	0	0	0	7,430
911983 2026 Security Technology Systems	1,520	0	1,660	0	3,180
911984 2026 Bus Refurbishment - Conventional	22,035	20,400	15,605	15,920	73,960
911985 2026 Bus Refurbishment - Para Transpo	250	50	50	0	350
911986 2026 Contract Lifecycle Payment (Line 1)	11,180	18,115	27,125	21,815	78,235
911987 2026 Train&Rail Lifecycle&Modifications	2,000	3,315	4,160	4,435	13,910
911988 2026 Contract Lifecycle Payment Line 2&4	1,305	1,430	8,690	5,195	16,620
912000 ZEB Phase 2 Preparation: Electrical, Building and Planning	2,000	33,735	103,440	95,485	234,660
Renewal of City Assets Total	157,653	134,752	204,717	213,657	710,779
Regulatory					
911965 2026 Response to Westboro Inquest Rec.	4,000	1,020	1,040	1,060	7,120
Regulatory Total	4,000	1,020	1,040	1,060	7,120
Growth					
911430 Bus Replacement (Minibus) 2023	0	765	0	1,060	1,825
911952 2026 Op. Support Vehicles - Growth	275	0	0	1,130	1,405
912001 Bus Growth	0	7,135	27,295	70,860	105,290
Growth Total	275	7,900	27,295	73,050	108,520
Service Enhancements					
911956 2026 Transit Priority Rd&Signals Project	3,075	4,080	4,160	4,245	15,560
911959 2026 Strategic Initiatives&Communication	1,100	1,275	1,300	1,325	5,000
911961 2026 Station Customer Information	4,465	510	4,475	530	9,980
911977 2026 Customer Services Technology System	1,750	270	275	280	2,575

City Of Ottawa
2026 Draft Capital Budget
Transit Committee
Four Year Forecast Summary
In Thousands (\$000)

Project Description	2026	2027	2028	2029	Total
911978 2026 Fare Technology Systems	2,350	4,340	2,210	2,255	11,155
911979 2026 Fleet Maintenance Technology System	1,135	510	0	1,155	2,800
911981 2026 Para Transpo Technology Systems	1,300	1,110	0	1,155	3,565
Service Enhancements Total	15,175	12,095	12,420	10,945	50,635
Transit Services Total	177,103	155,767	245,472	298,712	877,054
Grand Total	177,103	155,767	245,472	298,712	877,054

City Of Ottawa
Capital Works-In-Progress as at September 30, 2025
Transit Committee
In Thousands \$(000's)

Project Description	Authority	Expenditures	Unspent Cash Balance	Total Contractual Obligations	Unspent Balance including Contractual Obligations
Transit Services					
906944 Environmental Improve - Reg. Compliance	1,450	1,088	362	257	106
908763 PTIF 025 Transport Demand Mgmt - detours	30,000	30,000	0	0	0
908990 Chief William Commanda Br Pier	11,649	10,383	1,266	1,021	245
909087 Rail Operational Readiness	22,043	20,008	2,035	1,301	734
909370 2019 Buildings-Transit Services	3,600	3,408	192	0	192
909523 Fleet Maintenance Technology System	1,900	1,183	717	740	(23)
909531 Technology Systems - Infr. LC	882	866	16	0	16
909616 LRT2 Transit Infr. Condition Assessment	125	1	124	0	124
909681 2020 Buildings - Transit Services	2,600	2,557	43	7	36
909720 2020 Transit Structures	312	275	37	3	33
909722 2020 Trillium Line Structures	10,280	9,518	762	26	735
909759 Unplanned Infrastructure Response 2020	1,000	214	786	19	767
909771 IT Fleet Maintenance Technology Systems	940	517	423	423	(0)
910065 2021 Buildings-Transit Services	3,600	2,004	1,596	92	1,504
910116 2021 Transit Structures	4,430	4,419	11	11	1
910150 Renewal of Operational Assets	3,448	3,262	187	20	166
910154 Station Customer Improvements	12,268	6,632	5,636	5,214	422
910156 Transit Priority Road and Signal Project	2,440	1,171	1,269	195	1,074
910159 Fare Control for Stage 2	23,668	16,923	6,745	2,611	4,135
910160 Stage 2 Transition	35,685	26,947	8,737	854	7,884
910270 Chief William Commanda Br MUP	13,146	12,388	758	551	208
910410 2022 Buildings-Transit Services	2,300	1,339	961	96	865
910471 2022 Trillium Line Structures	1,356	1,005	351	8	342
910472 2022 Trillium L STR Scoping Pre/Post Eng	75	75	0	0	0
910613 Operations Support Vehicles - Repl 2022	516	382	134	0	134
910614 Renewal of Operational Assets 2022	3,785	1,371	2,415	486	1,929
910617 Station Customer Improvements 2022	6,100	4,844	1,256	795	461

City Of Ottawa
Capital Works-In-Progress as at September 30, 2025
Transit Committee
In Thousands \$(000's)

Project Description	Authority	Expenditures	Unspent Cash Balance	Total Contractual Obligations	Unspent Balance including Contractual Obligations
910618 Transit Accessibility Improvements 2022	500	372	128	0	128
910620 Comm & Control Sys Onboard Vehicles 2022	1,757	1,112	645	135	510
910622 Fare Technology Systems 2022	313	143	170	0	170
910623 Operations Management Systems 2022	7,284	5,147	2,137	323	1,814
910625 Technology Systems - Security 2022	1,130	338	792	60	732
910631 O-Train Station Names	2,000	1,230	770	0	770
910633 O-Train Telecommunications Improvements	7,200	5,408	1,792	714	1,078
910636 Train and Rail Lifecycle & Modifications	1,679	747	932	4	928
910816 2023 Buildings-Transit Services	3,600	769	2,831	0	2,831
910881 2023 Trillium Line Structures	900	273	627	0	627
910882 2023 Trillium L STR Scoping Pre/Post Eng	89	78	12	12	0
911032 Bus Replacement (Para) 2023	15,199	6,563	8,636	4,796	3,839
911033 Operations Support Vehicles - Growth	100	0	100	111	(11)
911034 Operations Support Vehicles- Replacement	1,190	145	1,045	1,015	30
911035 Vehicle Modifications (BTAC) 2023	386	38	348	60	288
911039 Transit Facility Upgrades 2023	9,000	8,623	377	109	268
911045 Transit Accessibility Improvements 2023	500	407	93	62	31
911047 Lees Avenue Environmental Upgrades 2023	443	190	253	236	18
911048 Station Customer Information 2023	5,492	1,711	3,781	1,295	2,486
911050 Customer Technology Systems 2023	2,025	1,506	518	200	319
911052 Fleet Maintenance Tech Systems 2023	500	181	319	0	319
911054 Scheduling and Control Systems 2023	2,091	1,365	727	170	557
911055 LRT Engineering Services	1,138	411	727	119	608
911056 O-Train Telecommunications Improvements	4,890	23	4,867	4,820	47
911058 Train & Rail Lifecycle Modification 2023	2,150	1,421	729	57	672
911073 Contractual Lifecycle Payment O-Train L2	4,751	3,631	1,120	1,120	(0)
911101 Zero Emission Bus (ZEB) Program	974,000	194,111	779,889	335,392	444,497
911119 Transit Structures - LRT2 Delivered	1,881	793	1,088	7	1,082

City Of Ottawa
Capital Works-In-Progress as at September 30, 2025
Transit Committee
In Thousands \$(000's)

Project Description	Authority	Expenditures	Unspent Cash Balance	Total Contractual Obligations	Unspent Balance including Contractual Obligations
911262 24-26 Buildings-Transit Services	8,500	657	7,843	3,812	4,031
911309 24-26 Transit Roads	4,100	2,238	1,862	575	1,287
911310 24-26 Pavement Imp - Transit	220	66	154	0	154
911356 24-26 Transit Structures	3,347	311	3,036	83	2,953
911357 24-26 Bridge Preventative Maint TWY	520	26	494	0	494
911358 24-26 Regulatory Structural Inspect. TWY	773	693	80	69	11
911359 24-26 Transit STR Scoping Pre/Post Eng.	200	27	173	121	53
911360 24-26 Trillium Line Structures	7,324	16	7,308	25	7,283
911361 24-26 Trillium STR Scoping Pre/Post Eng	1,375	198	1,177	644	533
911392 Operations Support Vehicles-Replace2024	1,800	616	1,184	667	517
911393 Transit Network Yearly Rehab 2024	530	553	(23)	62	(85)
911394 Unplanned Infrastructure Response 2024	500	331	169	23	147
911395 Contractual Lifecycle Payment (OTL1)2024	6,562	6,493	69	0	69
911396 Contractual Lifecycle Pmt (OTL 2&4) 2024	1,124	1,174	(50)	13	(63)
911399 Station Customer Information 2024	2,950	1,313	1,637	340	1,298
911400 Transit Accessibility Improvements 2024	150	44	106	0	106
911401 Customer Services Technology System 2024	250	56	194	89	105
911403 Train and Rail Lifecycle and Mod. 2024	1,500	0	1,500	0	1,500
911406 Renewal of Operational Assets 2024	1,000	412	588	305	283
911409 Para Transpo Technology Systems 2024	300	186	114	93	21
911420 Transit Five-Year Roadmap Comm/Marketing	600	492	108	23	86
911421 O-Train Engineering Services 2024	615	58	557	0	557
911422 O-Train Cybersecurity 2024	1,200	180	1,020	0	1,020
911430 Bus Replacement (Minibus) 2023	16,700	956	15,744	14,764	980
911591 Bridge Preventative Maint - LRT	1,800	27	1,773	231	1,542
911592 Regulatory Structural Inspec - LRT	500	62	438	100	338
911706 Comm&Control Sys Onboard vehicles 2025	3,476	584	2,892	1,403	1,489
911707 Customer Services Technology System 2025	2,540	529	2,011	350	1,661

City Of Ottawa
Capital Works-In-Progress as at September 30, 2025
Transit Committee
In Thousands \$(000's)

Project Description	Authority	Expenditures	Unspent Cash Balance	Total Contractual Obligations	Unspent Balance including Contractual Obligations
911708 Fare Technology Systems 2025	1,705	66	1,639	321	1,318
911709 Fleet Maintenance Technology Systems 2025	374	185	189	246	(57)
911715 Scheduling and Control Systems 2025	2,874	72	2,802	185	2,618
911720 Operations Management Systems 2025	3,780	61	3,719	26	3,693
911721 Para Transpo Technology Systems 2025	1,170	0	1,170	209	961
911722 Radio Lifecycle Program 2025	2,200	0	2,200	0	2,200
911723 Technology Systems Security 2025	850	778	72	47	25
911725 Transit 5yr Roadmap Comms/Marketing 2025	600	194	406	75	332
911726 Customer Communications Program 2025	169	63	106	0	106
911727 Contractual LC Payment (O-Train L1) 2025	6,340	4,213	2,127	2,065	63
911729 Train and Rail Lifecycle and Mod. 2025	2,000	0	2,000	0	2,000
911730 Operations Support Vehicles-Growth 2025	600	138	462	0	462
911731 Minibus Replacement (Para) 2025	1,400	57	1,343	17	1,325
911733 Zero Emissions Bus Program Phase 2 2025	1,500	104	1,396	132	1,264
911734 Bus Replacement - Conventional	75,170	310	74,860	76,254	(1,395)
911735 Detour Hours O-Train Stg 2 2025	9,500	7,262	2,238	0	2,238
911736 Strategic Reviews Program 2025	455	163	292	0	292
911737 Special Constable Program 2025	735	667	68	0	68
911738 Lees Ave Environmental Program 2025	1,545	23	1,522	0	1,522
911740 O-Train Telecommunications Impro. 2025	1,050	0	1,050	0	1,050
911741 Customer Service Program 2025	961	950	11	26	(15)
911742 O Train Cybersecurity 2025	1,500	0	1,500	0	1,500
911743 Engineering IC and System Modi. 2025	1,500	0	1,500	0	1,500
911744 Station Customer Improvements 2025	4,328	331	3,997	2,810	1,187
911745 Station Customer Information 2025	1,275	14	1,261	0	1,261
911747 Bus Stops and Shelters 2025	899	36	863	52	810
911748 Stage 2 Bus Facility Projects	6,500	0	6,500	0	6,500
911749 Transit Priority Road&Signals Proj 2025	1,892	262	1,630	0	1,630

City Of Ottawa
Capital Works-In-Progress as at September 30, 2025
Transit Committee
In Thousands \$(000's)

Project Description	Authority	Expenditures	Unspent Cash Balance	Total Contractual Obligations	Unspent Balance including Contractual Obligations
911750 Transit Materials Management Impro. 2025	650	91	559	54	504
911751 Bus Refurbishment 2025	11,982	4,528	7,454	0	7,454
911752 Transit Facility Upgrades 2025	1,500	1	1,499	0	1,499
911753 Operations Support Vehicles-Replace2025	2,800	603	2,197	1,412	785
911754 Bus Refurbishment (Para) 2025	250	0	250	0	250
911755 Renewal of Operational Assets 2025	4,550	31	4,519	159	4,360
911756 Transit Network Yearly Rehab 2025	2,600	7	2,593	30	2,563
Transit Services Total	1,479,448	439,020	1,040,428	473,457	566,970
Grand Total	1,479,448	439,020	1,040,428	473,457	566,970