

**Report to / Rapport au:**

**OTTAWA POLICE SERVICE BOARD  
LA COMMISSION DE SERVICE DE POLICE D'OTTAWA**

**27 October 2025 / 27 octobre 2025**

**Submitted by / Soumis par:**

**Executive Director, Ottawa Police Service Board / Directeur Exécutif, Commission  
de service de police d'Ottawa**

**Contact Person / Personne ressource:**

**Habib Sayah, Executive Director / Directeur Exécutif  
*habib.sayah@ottawa.ca***

**SUBJECT: OUTSTANDING BOARD INQUIRIES, MOTIONS & DIRECTIONS:  
OCTOBER 2025 REPORT**

**OBJET: DEMANDES, REQUÊTES ET DIRECTIONS DE LA COMMISSION EN  
SUSPENS: RAPPORT POUR OCTOBRE 2025**

**REPORT RECOMMENDATION**

**That the Ottawa Police Service Board receive this report for information.**

**RECOMMANDATION DU RAPPORT**

**Que la Commission de service de police d'Ottawa prenne connaissance du  
présent rapport à titre d'information.**

**BACKGROUND**

All inquiries and motions raised at meetings of the Ottawa Police Service Board that require follow up action or response are recorded and monitored. Once a response is received at a subsequent Board meeting, the outstanding inquiry or motion is removed from the list of outstanding inquiries and motions.

At the 19 December 2005 meeting, the City of Ottawa's Auditor General submitted a report to the Police Service Board on the results of his Governance Audit of the Board.

The Audit Report contained 27 separate recommendations for improving the governance practices of the Board, including Recommendation 9.1: *that a report be presented as a regular agenda item at each board meeting that lists all the outstanding inquiries and resolutions*. The Police Service Board approved this recommendation as part of a comprehensive plan for implementing the Auditor's recommendations, and the first monthly report was submitted to the Board in March 2006. A similar report has been submitted to the Board at each meeting since that time.

The *Community Safety and Policing Act (CSPA), 2019*, came into force on April 1, 2024. Section 40(1) permits the Board to provide directions to the Chief of Police and Section 40(9) requires the Board to publish such directions on the Internet. In order to meet the requirements of the CSPA, going forward, this report will also capture any directions provided by the Board to the Chief.

To enhance the Board's ability to monitor and track actions stemming from its decisions, this report introduces a new Action Registry. This Registry broadens the scope of the outstanding inquiries and motions report to include not only inquiries requiring follow-up but also all directions issued by the Board to the Chief of Police or Board staff or a Committee. This expanded tracking is justified by the scheduled increase in the Board office's capacity with the hiring of several advisor positions, combined with an expected rise in policy-development activity as part of the Board's adaptation to the Community Safety and Policing Act and other lines of effort, which will require action by staff and, from time to time, Board committees. By centralizing these actions in a single, comprehensive document, the Board can ensure greater accountability and transparency in tracking progress.

## **SUPPORTING DOCUMENTATION**

Document 1 – Outstanding Inquiries as of 27 October 2025

Document 2 – Action Registry as of 27 October 2025

## **CONCLUSION**

Document 1 contains the current list of outstanding inquiries.

Document 2 contains the current list of outstanding directions.

3  
Document 1

**OTTAWA POLICE SERVICE BOARD  
OUTSTANDING INQUIRIES AS OF 27 October 2025**

Inquiry #	Description	Meeting Date	Raised by	Assigned to
I-22-04	<p><b>ON HOLD: Tactics and enforcement related to the occupation of Ottawa -</b></p> <ol style="list-style-type: none"> <li>1. What legal advice led OPS to allowing trucks to move freely outside of the designated City truck routes?</li> <li>2. Was the demonstration declared illegal and if so, when did this take place?</li> <li>3. When was the first request to the Federal and Provincial government for resources take place and what was it for? And on what date?               <ol style="list-style-type: none"> <li>a. Please include any and all correspondence and request from the CITY/OPS authorities to the Government of Canada (Including RCMP) and the date those requests occurred.</li> <li>b. Please include any and all correspondence and request from the City/OPS authorities to the Government of Ontario (Including OPP) and the date those requests occurred.</li> </ol> </li> <li>4. What were the enforcement tactics once the situation altered from a “protest” to an Occupation?</li> <li>5. What, if any, ultimatum to leave was given to the occupiers? If so, when and with what consequences?</li> </ol> <p><i>Please note: The OPS have advised that a response to this inquiry will be provided, if possible, once all ongoing and related court processes have concluded.</i></p>	30-May-22	Former Vice Chair Valic	Chief of Police

I-25-08	<p><b>Encampment responses delays attributed to police staffing constraints</b></p> <p><b>WHEREAS</b> collaborative encampment responses involve multiple partners and the OPS posture has inter-agency implications;</p> <p><b>WHEREAS</b> at a recent Community Services Committee meeting, City staff advised that the municipal service standard for clearing encampments of 5-6 business days is not consistently achieved, citing the availability of Ottawa Police Service (OPS) resources as a contributing factor amid increasing encampment volumes;</p> <p><b>WHEREAS</b> members of the community have raised concerns about timely, safe, and compassionate responses to encampments, and this Board was not previously apprised of the specific OPS resourcing constraints impacting the City’s encampment workflow;</p> <p><b>WHEREAS</b> the Board is responsible for ensuring adequate and effective police services, setting priorities, and reviewing and approving the annual police budget, and therefore requires specific information to evaluate 2026 budget options related to this pressure;</p> <p><b>THEREFORE BE IT RESOLVED</b> that the Ottawa Police Service Board request a written report from the Chief of Police that:</p> <ol style="list-style-type: none"> <li>1. Describes the Service’s current role in the City’s encampment response, including trigger points for OPS involvement, average timelines, weekly capacity, and prioritization criteria.</li> <li>2. Details staffing and scheduling constraints affecting encampment responses.</li> <li>3. Provides the Chief’s assessment of pathways to meet the City’s service standard, including:           <ol style="list-style-type: none"> <li>a. what levels of resourcing would be required for OPS to support the City in meeting the 5-6 day standard;</li> <li>b. any alternative staffing approaches under consideration;</li> <li>c. order-of magnitude resource and cost implications;</li> <li>d. a brief historical context on resourcing decisions and demand trends relevant to OPS’ current capacity to support encampment operations.</li> </ol> </li> </ol>	29-Sep-25	Member M. Carr	Chief of Police
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## Document 2

**OTTAWA POLICE SERVICE BOARD**  
**ACTION REGISTRY AS OF 27 October 2025**

Motion Date	Motion ID	Motion	Task Assigned To	Scheduled Completion	Status/Comments
2 December 2024	9	<i>That the Ottawa Police Service Board direct board staff to begin the process of developing a policy with respect to reporting requirements under section 81 of the Community Safety and Policing Act under the supervision of the Policy and Governance Committee.</i>	Executive Director	March 2025	Delayed for September 2025 P&G Meeting
28 April 2025	9	<p><b>Motion from Member Desroches</b></p> <p><b>Reporting on Use of Revenue from Red Light Cameras and Automated Speed Enforcement</b></p> <p><b>WHEREAS</b> in February 2019, as part of Budget 2019, agreement was reached between the previous Chair of the Ottawa Police Services Board (OPSB), the previous Chief of Police, and City staff, and approved by both the OPSB and Ottawa City Council, to allocate funds annually from the Red Light Camera (RLC) program to the general revenues of the Ottawa Police Service (OPS);</p>	OPS	As indicated in the motion	

	<p><b>WHEREAS</b> Ottawa City Council subsequently approved the Road Safety Action Plan in December 2019, which included initiatives under the purview of the OPS, including an Automated License Plate Reader system, innovative enforcement technology, the Summer Market Enforcement Blitz, the RIDE Program, and speed enforcement, amongst others;</p> <p><b>WHEREAS</b> a recent City audit raised the need for greater clarity on the disposition of Red Light Camera funds, including those allocated to the OPS and the Road Safety Action Plan;</p> <p><b>WHEREAS</b> specific reporting requirements on the Red Light Camera funding were never requested by City Council; however, current members of the OPSB have highlighted the need for reporting on RLC funding;</p> <p><b>WHEREAS</b> the Chief of Police has previously committed to providing reporting to the OPSB on the use of Automated Speed Enforcement (ASE) funding approved by City Council in October 2024, including most recently at the OPSB Finance and Audit Committee on April 7, 2025;</p>			
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		<p><b>THEREFORE BE IT RESOLVED THAT</b> the Ottawa Police Service report annually to the Ottawa Police Service Board on funding received from the use of Red Light Cameras, in addition to funding from Automated Speed Enforcement Cameras, with a focus on programming, activities, operational resources, and enforcement outcomes;</p> <p><b>BE IT FURTHER RESOLVED THAT the draft 2026 Ottawa Police Service budget</b> include specific line items related to Red Light Camera and/or Automated Speed Enforcement revenue;</p> <p><b>BE IT FURTHER RESOLVED THAT</b> future <b>OPS annual reports</b> include a section on activities and outcomes related to its role in the Road Safety Program; and</p> <p><b>BE IT FURTHER RESOLVED THAT</b> the Ottawa Police Service Board approve this reporting prior to its submission to Ottawa City Council, should such submission be requested.</p>			
29 September 2025	9.5	<p><b>Motion from Member C. Curry</b></p> <p><b>OPS Long Term Financial Sustainability staff-level working group</b></p> <p><b>WHEREAS</b> the Ottawa Police Service Board (the Board) is responsible for the</p>	OPS	Ongoing	Not a direction but a recommendation

	<p>provision of adequate and effective police services in the municipality, as defined by Ontario Regulation 392/23 under the Community Safety and Policing Act (CSPA); and</p> <p><b>WHEREAS</b> Section 50 of the CSPA requires that the Board approve the annual budget allocations for the Ottawa Police Service (OPS) to maintain the police service and provide it with equipment and facilities; and</p> <p><b>WHEREAS</b> the OPS continues to engage with various stakeholders across the city, which includes neighbourhood conversations, polling, community meetings and other meaningful discussions; and</p> <p><b>WHEREAS</b> the feedback from the community was clear: residents want to see stronger relationships with OPS, increased police visibility, and more responsive service delivery; and</p> <p><b>WHEREAS</b> OPS also consulted its members through discussions along the chain of command, frontline conversations, employee resource groups, and through multiple polls; and</p> <p><b>WHEREAS</b> COVID-19, the convoy and ongoing protests and pressures locally and</p>			
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globally have resulted in complexities and changing needs for policing resources in order to meet the needs of the community, and for the alignment of the OPS budget to be financially sustainable; and

**WHEREAS** both the federal and provincial governments have acknowledged the local pressures and have provided financial resources to the OPS;

**THEREFORE BE IT RESOLVED** that the OPSB recommend that:

1. That the Chief establish an OPS Long Term Financial Sustainability staff-level working group to explore all of the financial and non-financial mitigation levers to develop a multi-year financial sustainably forecast budget and discuss strategies to manage future police tax levy increases; and
2. That the staff working group consider one-time funding strategies, efficiencies and opportunities for continuous improvement that not only improve service to the public, but also help ensure the Police Service is

		<p>operating as efficiently as possible; and</p> <ol style="list-style-type: none"><li>3. That the staff working group leverage the expertise of City staff such as the CFO &amp; GM of Finance and Corporate Services, drawing lessons from the City's Service Review Program, to explore financial mitigation and sustainability options to set a path to long-term sustainability for OPS; and</li><li>4. That the Chief continue to engage and solicit input from the community and Members of Council regarding the budget; and</li><li>5. That the working group meet as frequently as needed, with the Chair and Vice-Chair of OPSB attending as observers from time to time, until the Chief reports to the OPSB as part of the 2027 OPS Budget process; and</li><li>6. The Chief and OPS staff continue to collaborate with City staff to explore and identify funding strategies, efficiencies and opportunities for continuous improvement as part of future budget cycles.</li></ol>			
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