

**Five Year Review of the 10-Year Housing and Homelessness Plan**

**Examen quinquennal du plan décennal de logement et de lutte contre  
l'itinérance**

**Committee Recommendation(s) as amended**

**That Council:**

- 1. Approve the refreshed 10-Year Housing and Homelessness Plan 2026-2035 attached as Document 1 as the framework to guide the City's efforts over the next ten years to address local housing and homelessness needs.**
- 2. Direct the Deputy City Treasurer, Corporate Finance, in consultation with the Director, Housing and Homelessness Services and the Director, Housing Solutions, Real Estate and Investment Services, to undertake a review and update of the Housing Services Long Range Financial Plan and report back to Committee and Council during the next term of Council.**
- 3. Direct staff to update Planning and Housing Committee and Community Services Committee annually by memo on the 10-Year Housing and Homelessness Plan's achievements and progress towards meeting the stated goals and objectives.**
- 4. That staff be directed to review and align definitions of housing types across all relevant City departments, including Planning and Community and Social Services.**
- 5. That staff report back with a harmonized framework and any recommended updates to the relevant planning policies, bylaws and program frameworks, in alignment with the 10-Year Housing and Homelessness Strategy.**

**Recommandation(s) du comité telles que modifiées**

**Que le Conseil:**

- 1. Approuve le Plan décennal actualisé 2026-2035 de logement et de lutte contre l'itinérance annexé en tant que document 1, comme cadre visant à orienter les efforts de la Ville qu'elle déploiera au cours des dix prochaines années pour répondre aux besoins locaux en matière de logement et de lutte contre l'itinérance.**
- 2. Charge la trésorière municipale adjointe, Finances municipales, en consultation avec le directeur des Services du logement et de la lutte contre l'itinérance et de la directrice des Services des solutions de logement, de l'immobilier et des investissements, de procéder à un examen et à une mise à jour du Plan financier à long terme pour les services de logement et de présenter un rapport au Comité et au Conseil au cours du prochain mandat du Conseil.**
- 3. Charge le personnel d'informer chaque année le Comité de la planification et du logement et le Comité des services communautaires, par note de service, des réalisations et des progrès accomplis dans le cadre du Plan décennal de logement et de lutte contre l'itinérance en vue d'atteindre les buts et objectifs fixés.**
- 4. Demande au personnel de passer en revue et d'harmoniser les définitions des types de logements dans toutes les directions générales de la Ville, notamment les Services de planification et les Services sociaux et communautaires.**
- 5. Demande au personnel de présenter un rapport proposant un cadre harmonisé ainsi que toute mise à jour recommandée des politiques d'urbanisme, des règlements municipaux et des cadres de programmes concernés, conformément à la Stratégie décennale en matière de logement et de lutte contre l'itinérance.**

Documentation/Documentation

1. Extract of the draft Minutes, Joint Planning and Housing and Community Services Committee, March 24, 2026

Extrait de l'ébauche du procès-verbal, Comité conjoint de la planification et du logement et des services communautaires, le 24 mars 2026

2. General Manager's Report, Community and Social Services, dated March 13, 2026 (ACS2026-CSS-GEN-006)

Rapport de la Directrice générale, Services sociaux et communautaires, datée le 13 mars 2026 (ACS2026-CSS-GEN-006)

**Joint Planning and Housing and  
Community Services Committee  
Report 1  
April 8, 2026**

**4 Comité conjoint de la planification  
et du logement et des services  
communautaires  
Rapport 1  
Le 8 avril 2026**

**Extract of Draft Minutes 1  
Joint Planning and Housing and  
Community Services Committee  
March 24, 2026**

**Extrait de l'ébauche  
du procès-verbal 1  
Comité conjoint de la planification et  
du logement et des services  
communautaires  
Le 24 mars 2026**

---

Five Year Review of the 10-Year Housing and Homelessness Plan

ACS2026-CSS-GEN-006 – City Wide

Clara Freire, General Manager, Community and Social Services, and Kale Brown, Director, Housing, presented an overview of the report and answered questions from the Committee. A copy of the slide presentation is filed with the Office of the City Clerk.

Debbie Stewart, General Manager, Strategic Initiatives, and Lily Xu, Director, Housing Solutions, Real Estate and Investments Services (Strategic Initiatives Department) also answered questions from Committee.

Committee received the following written submissions on this item, and copies are on file with the City Clerk:

- Warren Waters (Federation of Citizens Associations) email dated March 21
- Elizabeth McAllister email dated March 23

The following members of the Housing and Homelessness Leadership Table spoke before the Committee on the item:

- Kaite Burkholder-Harris (Ottawa Alliance to End Homelessness)
- Marisa Moher (Youturn Youth Support Services)
- Mark MacDonald (Alliance to End Homelessness Ottawa) – speaking notes on file

- Andrea Poncia (Coalition of Community Health and Resource Centres)

The following members of the public spoke before the Committee on the item:

- Benjamin Apori
- Josiah Frith (Lowertown Community Association)
- Mike Bulthuis (Ottawa Community Land Trust)
- Warren Waters (Federation of Citizens Associations) – slides on file

Following discussions, the Committee considered the report recommendation(s) and motion as follows:

**Report recommendation(s)**

**That the Joint Planning and Housing and Community Services Committee recommend Council:**

- 1. Approve the refreshed 10-Year Housing and Homelessness Plan 2026-2035 attached as Document 1 as the framework to guide the City's efforts over the next ten years to address local housing and homelessness needs.**
- 2. Direct the Deputy City Treasurer, Corporate Finance, in consultation with the Director, Housing and Homelessness Services and the Director, Housing Solutions, Real Estate and Investment Services, to undertake a review and update of the Housing Services Long Range Financial Plan and report back to Committee and Council during the next term of Council.**
- 3. Direct staff to update Planning and Housing Committee and Community Services Committee annually by memo on the 10-Year Housing and Homelessness Plan's achievements and progress towards meeting the stated goals and objectives.**

**Carried as amended**

**Motion No. PHC-CSC 2026-01-01**

Moved by S. Plante

**WHEREAS the City currently uses varying definitions of housing types— including shelters, transitional housing, supportive housing, social housing, student housing, and private market housing—across departments;**

**AND WHEREAS inconsistencies between planning (zoning/land use) and service-based definitions create confusion in policy, approvals, and public understanding;**

**THEREFORE BE IT RESOLVED THAT staff be directed to review and align definitions of housing types across all relevant City departments, including Planning and Community and Social Services;**

**BE IT FURTHER RESOLVED THAT staff report back with a harmonized framework and any recommended updates to the relevant planning policies, bylaws and program frameworks, in alignment with the 10-Year Housing and Homelessness Strategy.**

**Carried**