

**Report to
Rapport au:**

**Ottawa Board of Health
Conseil de santé d'Ottawa
20 June 2022 / 20 juin 2022**

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Soumis le 9 juin 2022**

**Submitted by
Soumis par:**

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Ward: CITY WIDE / À L'ÉCHELLE DE LA VILLE File Number: ACS2022-OPH-KPQ-0002

**SUBJECT: OTTAWA PUBLIC HEALTH'S STRATEGIC PLAN FOR 2019-2022 –
UPDATE FROM QUARTER ONE OF 2022**

**OBJET: PLAN STRATÉGIQUE DE SANTÉ PUBLIQUE OTTAWA POUR 2019-
2022 – MISE À JOUR DU PREMIER TRIMESTRE 2022**

REPORT RECOMMENDATION

That the Board of Health for the City of Ottawa Health Unit receive this report for information.

RECOMMANDATION DU RAPPORT

Que le Conseil de santé de la circonscription sanitaire de la ville d'Ottawa prenne connaissance de ce rapport à titre d'information.

BACKGROUND

[Protecting Our Community's Health: Ottawa Public Health's 2019-2022 Strategy](#) was approved by the Board of Health in June of 2019 and updated in September 2020 and November 2021, with progress reports provided quarterly. This report provides an update on progress made in quarter one of 2022.

DISCUSSION

Ottawa Public Health (OPH) is in the final full year of the 2019-2022 Strategic Plan. Each year, the strategy is refreshed through an annual plan to align with the key objectives and priorities of the year. The 2022 refresh involved a comprehensive review of the action plan and resulted in significant changes, including a greater emphasis on health equity, diversity, and inclusion within the strategy. The previous Goal 3 – “Streamlining through digitizing” has been incorporated into Goal 5 and the new Goal 3 now focuses on advancing and monitoring population health through a health equity lens. The refresh also included the addition of Goal 6, which focuses on collaborating and engaging strategically with Ontario Health Teams, partners, stakeholders, communities, and clients to help strengthen the health system. Furthermore, the refresh resulted in a new transformational initiative focused on reimagining and planning for our post-pandemic future. To date, OPH has made positive progress towards this year's action plan.







With the arrival of the Omicron variant, cases quickly surged to the highest levels seen throughout the pandemic with a peak at the beginning of January 2022. As cases, hospitalizations, and wastewater signal decreased, the province began to relax and remove public health measures. To respond to the relaxation of provincial public health measures, OPH shifted its messaging to help families assess their risk and choose the best layers of protection.

Ensuring equitable and accessible vaccination to all Ottawa residents continued to be a priority. Throughout the quarter, focus was on the administration of third and fourth doses to eligible populations, with over 262,300 third and 12,600 fourth doses being administered respectively. Quarter one also saw the continued administration of first and second doses, with over 27,100 first and 55,800 second doses administered. By the end of Q1, 92% of Ottawa's eligible population received at least one dose (5+ years), 88% received at least two doses (5+ years), and 62% received at least three doses (12+ years).

While the COVID-19 pandemic response and vaccination campaign remain a focus, recovery planning is in full force with the advancement of several non-pandemic related

programs and services. In addition, as part of recovery planning, OPH worked to gather input from diverse groups to identify community and population health needs now and into the future. Consultations with OPH employees, City of Ottawa partners, and other key local partners and stakeholders commenced in Q1 and continue into Q2.

At the end of the quarter, using the key performance measures set out for each of the six strategic goals, OPH met its target for goals 1 and 6, and was slightly under target for goals 2, 3, 4, and 5.

Goal 1 - Drive innovative approaches to mental health & substance use	
Goal 2 - Healthy communities by design	
Goal 3 - Advance and monitor population health through a health equity lens	
Goal 4 - A healthy and agile workplace and workforce	
Goal 5 - Continuously improve and evolve our core work to maximize impact	
Goal 6 - Collaborate and engage strategically with OHTs, partners, stakeholders, communities, and clients to help strengthen the health system	

Document 1 provides an overview of progress made, as well as some key highlights and challenges for each of the six goals and for the one transformational initiatives approved as part of the updated 2019-2022 Strategic Plan.

Next steps

Staff will continue to provide regular updates to the Board of Health on progress made in implementing the 2019-2022 Strategic Plan. The next report will be submitted to the Board of Health in September 2022 and will include progress from Q2 of 2022.

RURAL IMPLICATIONS

There are no rural implications associated with this report.

CONSULTATION

This report is administrative in nature and therefore no public consultation is required.

LEGAL IMPLICATIONS

There are no legal impediments to receive this report for information.

RISK MANAGEMENT IMPLICATIONS

There are no risk management implications associated with this report.

FINANCIAL IMPLICATIONS

There are no financial implications associated with this report.

ACCESSIBILITY IMPACTS

Accessibility was considered in the writing of this report.

ALIGNMENT WITH OTTAWA PUBLIC HEALTH STRATEGIC PRIORITIES

This report provides an update on the Strategic Plan for quarter one of 2022.

SUPPORTING DOCUMENTATION

Document 1: Protecting our Community's Health – Ottawa Public Health's 2019-2022 Strategy– 2022 Quarter 1 Progress Update

DISPOSITION

This report is presented to the Board of Health for information.

Staff will continue to provide regular updates to the Board on the implementation of the 2019-2022 Strategic Plan. The next report will be submitted to the Board in September 2022 and will include progress from Q2 of 2022.