



Finance and Economic Development Committee

Minutes 23

Tuesday, 6 December 2016

9:30 a.m.

Champlain Room, 110 Laurier Avenue West

- Notes:*
- 1. Please note that these Minutes are to be considered DRAFT until confirmed by Committee.*
 - 2. Underlining indicates a new or amended recommendation approved by Committee.*
 - 3. Except where otherwise indicated, reports requiring Council consideration will be presented to Council on 14 December 2016 in Finance and Economic Development Committee Report 20.*

Present:

Chair: Mayor Watson
Vice-Chair: Councillor E. El-Chantiry
Councillors: S. Blais, D. Chernushenko, D. Deans, K. Egli, J. Harder, A. Hubley, S. Moffatt, B. Monette and M. Taylor

DECLARATIONS OF INTEREST

No declarations of interest were filed.

CONFIRMATION OF MINUTES

Minutes 22 - November 1, 2016

Confidential Minutes 22 - November 1, 2016 (Distributed separately)

CONFIRMED

COMMUNICATIONS

Response to Inquiries

- OCC 08-16 - Ottawa 2017 Celebrations
- OCC 06-15 - Committee of the Whole Budget Process

CORPORATE SERVICES DEPARTMENT

FINANCIAL SERVICES

1. 2017 DRAFT OPERATING AND CAPITAL BUDGET – FINANCE AND ECONOMIC DEVELOPMENT COMMITTEE

ACS2016-CCS-FED-0002

CITY WIDE

Referred from City Council on 9 November 2016. Council will consider this item at its meeting of 14 December 2016.

REPORT RECOMMENDATION

That the Finance and Economic Development Committee consider the relevant portions of the draft 2017 Operating and Capital Budgets and forward its recommendations to Council, sitting as Committee of the Whole, for consideration at the meeting of 14 December 2016.

Isabelle Jasmin, Deputy City Treasurer, Corporate Finance, Corporate Services Department, spoke to a PowerPoint slide presentation overview of the report. A copy of this presentation is held on file with the City Clerk. Marian Simulik, General Manager of Corporate Services and City Treasurer was present to respond to questions from Committee. Councillors S. Qadri, M. Wilkinson, J. Cloutier, J. Leiper and M. Fleury were also in attendance.

The Committee then heard from the following public delegations:

- *Brian Wade, Chair, Accessibility Advisory Committee supports the overall budget, noting the Committee is pleased with the continued funding towards the buildings retrofit program and the introduction of the Equi-Pass for persons with low income. He noted concerns regarding the perceived reduction in the Diversity and Inclusion Branch and how it may impact the inclusive hiring program. He concluded that the City should do more promoting and celebrating the progress of creating an accessible city for all.
- *Johanne Leroux, Chair, French Language Services Advisory Committee spoke in support of the 2017 budget, noting the continued commitment in regard to the delivery of French language services.
- Lenore Fahrig requested that the City consider discontinuing its investments in the endowment funds in large oil, gas and coal companies.
- *Monique Moreau, Director of National Affairs and Emilie Potvin, Policy Analyst, Canadian Federation of Independent Business spoke to a PowerPoint presentation and touched on impacts to businesses as a result of the construction of the LRT and Canada 2017 projects and helping businesses innovate in Ottawa.
- *Mark Nesbitt, Chair, Board of Directors, West Ottawa Board of Trade spoke in support of the proposed budget adding that the priorities in the business community are:
 - Transportation Strategy
 - Economic Impacts and redevelopment regarding the eventual move of the Senators
 - Business Growth

- Peter Ferguson, Lowertown Community Association (LCA) spoke on behalf of Liz Berstein, President of the LCA highlighting the following points:
 - Transportation (city to commit funding for the King Edward tunnel environmental assessment study)
 - Active transportation: LCA is pleased to see improvements such as the O'Connor bike lane and encourage the City to rapidly finalize the Complete Streets project
 - ByWard Market Revitalization: LCA is pleased that the plan was adopted by City Council but encourages that additional funding be added to the ByWard Market infrastructure
 - Safety and Security: recommends an increase in resources to the Ottawa Police Services

*[* Individuals / groups marked with an asterisk above either provided comments in writing or by e-mail; all submissions are held on file with the City Clerk.]*

Vice-Chair El-Chantiry introduced the following motions:

Motion No. 23/1

Moved by Councillor E. El-Chantiry

Whereas, as indicated in the “Revised 2017-2018 Budget Directions and Strategy” report considered by City Council at its meeting on October 12, 2016, “to...attain the full year savings on some of the efficiency strategies, they will need to be implemented in the fourth quarter of 2016 which will result in one-time costs” and it was “recommended the City Treasurer be authorized to fund these costs from the Tax Stabilization reserve fund as part of the year end close procedures”; and

Whereas, when Council approved the recommendation authorizing the City Treasurer to use the Tax Stabilization reserve fund to address these one-time funding requirements, staff was anticipating revenues from an approved land sale by the Ottawa Lands Development Corporation would be received by the City in 2016 and available to cover these one-time costs; and

Whereas it is now understood that the revenue from the sale of this land will not be realized until 2017, in order to provide additional financial flexibility, the City Treasurer, recommends Council provide her with additional authority to use the City-Wide Capital Reserve, if the balance in the tax stabilization fund is insufficient and to reimburse the City-Wide Capital reserve with the proceeds from the land sale in 2017;

Therefore be it resolved that the Finance and Economic Development Committee recommend that Council approve that the City Treasurer be authorized to use the City-Wide Capital Reserve Fund to address any remaining funding requirement stemming from the implementation of the efficiency strategies in 2016, as described in this motion.

Motion No. 23/2

Moved by Councillor E. El-Chantiry

That the Finance and Economic Development Committee recommend that Council, sitting as Committee of the Whole, approve the Finance and Economic Development Committee 2017 Draft Operating and Capital Budget, including amended page 55, as follows:

1. Elected Officials - Operating Resource Requirement (p. 25);
2. City Clerk and Solicitor, as follows:
 - i) User fees (p. 27);
 - ii) Operating Resource Requirement (p. 26);
3. City Manager's Office - Operating Resource Requirement (p. 28);
4. O-Train Construction as follows:
 - i) User fees (p. 30-32);
 - ii) Operating Resource Requirement (p. 29);
5. O-Train Planning – Operating Resource Requirement (p. 33);
6. Planning, Infrastructure and Economic Development Department - General Manager's Office, – Operating Resources Requirement (p.

34);

7. Economic Development, as follows:
 - i) User fees (p. 36-37);
 - ii) Operating Resource Requirement (p. 35);
8. Service Innovation and Performance Department - General Manager's Office – Operating Resources Requirement (p. 38);
9. Corporate Communications - Operating Resource Requirement (p. 39);
10. Corporate Programs and Business Services - Operating Resource Requirement (p. 40);
11. Human Resources - Operating Resource Requirement (p. 41);
12. Service Ottawa as follows:
 - i) User fees (p. 43);
 - ii) Operating Resource Requirement (p. 42);
13. Corporate Services Department – General Manager and City Treasurer's Office- Operating Resource Requirement (p. 44);
14. Finance, as follows:
 - i) User fees (p. 46-47);
 - ii) Operating Resource Requirement (p. 45);
15. Real Estate Partnerships and Development, as follows:
 - i) User fees (p. 50);
 - ii) Operating Resource Requirement (p. 49);
16. Finance and Economic Development Committee Capital Funding Summary (p. 54-55), excluding Information Technology Projects 908522 and 908655 and ServiceOttawa project 908388, which was considered by the IT Sub-Committee; and

17. Non-Departmental - Operating Resource Requirement (p. 51-53).

Following questions, Ms. Simulik offered to update pages 116 and 117 of the Finance and Economic Development Committee Budget book regarding Confederation Line in the Capital Works-in-Progress Section.

Discussions having concluded, the report recommendation was put before Committee and was CARRIED, as amended by Motion No. 23/1 and Motion No. 23/2.

2. 2017 INTERIM PROPERTY TAXES AND DUE DATES

ACS2016-CSD-FIN-0014

CITY WIDE

REPORT RECOMMENDATIONS

That the Finance and Economic Development Committee recommend Council approve:

1. **That the 2017 interim property tax billing be set at 50% of the 2016 Adjusted/Annualized Taxes as permitted by legislation;**
2. **That the following tax due dates be approved for 2017:**
 - i. **Interim: March 16, 2017**
 - ii. **Final: June 15, 2017;**
3. **That the penalty and interest percentage charge on overdue and unpaid tax arrears remain at the rate of 1.25% per month (15% per year) unchanged from 2016; and**
4. **That Council enact a by-law in the form attached as Document 1 to establish the 2017 interim taxes, tax due dates, penalty and interest charges**

CARRIED

3. ADDITIONAL ITEM - BANK LOAN AUTHORIZATION AGREEMENT BY-LAW

ACS2016-CSD-FIN-0015

CITY WIDE

REPORT RECOMMENDATION

That the Finance and Economic Development Committee enact a By-Law substantially in the form attached as a Document 1 authorizing the City Treasurer to enter into a loan agreement in the amount of \$20,000,000 with a variable interest rate; and to enter into an interest exchange agreement to effectively provide a fixed rate on interest satisfactory to the Treasurer, as set out in this report.

CARRIED as amended by the following motions:

Motion No. 23/3

Moved by Councillor E. El-Chantiry

That the Rules of Procedure be waived due to timelines, as the date of completion is December 13, 2016, to consider the following motion:

WHEREAS in accordance with the Finance and Economic Development Committee's (FEDC) Terms of Reference, FEDC has the authority to enact debenture by-laws to authorize the issuance of debentures where the project debt authority has been approved by Council and the Treasurer is proceeding with one or more bank loans and interest rate exchange agreements as they apply to debt issues pursuant to Sections 11 and 12, Schedule "B" of By-law No. 2016-360, the Delegation of Authority By-law;

AND WHEREAS the Treasurer is proceeding with a 15 year bank loan agreement and interest rate exchange agreement closing by December 13, 2016 to support the purchases of buses and achieve a lower cost of borrowing;

THEREFORE BE IT RESOLVED that FEDC approve the addition of the item titled "BANK LOAN AUTHORIZATION AGREEMENT BY-LAW" for consideration by the Committee at today's meeting, pursuant to Section 89(3) of the Procedure By-law (being By-law No. 2014-441).

CARRIED

Motion No. 23/4

Moved by Councillor E. El-Chantiry

That the following by-laws of the City of Ottawa be given three readings and enacted by the Finance and Economic Development Committee in accordance with its delegated authority:

Bylaw

Three Readings

By-Law No. 2016 - 386

A by-law of the City of Ottawa to authorize the borrowing of monies and a bank loan in the principal amount of \$20,000,000.00 towards the cost of certain capital works of the City of Ottawa.

CARRIED

Motion No. 23/5

Moved by Councillor E. El-Chantiry

That the following by-law of the City of Ottawa be given three readings and enacted by the Finance and Economic Development Committee in accordance with its delegated authority:

Bylaw

Three Readings

By-Law No. 2016 - 386

A by-law of the City of Ottawa to confirm proceedings of the Finance and Economic Development Committee, a Committee of the Council of the City of Ottawa at its meeting held on December 6, 2016.

CARRIED

CORPORATE REAL ESTATE OFFICE

4. PROPERTY ACQUISITION – PERMANENT AND TEMPORARY EASEMENTS
- COMBINED SEWAGE STORAGE TUNNEL – NATIONAL CAPITAL
COMMISSION

ACS2016-CSD-REP-0006

SOMERSET (14), CAPITAL (17),
RIDEAU-VANIER (12), RIDEAU-
ROCKLIFFE (13)

REPORT RECOMMENDATIONS

That the Finance and Economic Development Committee recommend that Council approve:

- 1. Entering into a Transfer Agreement with the National Capital Commission based on the material business terms and conditions as described herein and shown in Document 1 in association with the acquisition of certain property interests, as shown in Document 2, required for the construction of the Combined Sewage Storage Tunnel Project for the total consideration of \$2,824,560 plus applicable taxes, appraisal fees and closing costs.**
- 2. Subject to approval of Recommendation 1, the delegation of authority to the Director, Corporate Real Estate Office, Corporate Services Department to amend, finalize and execute the final agreement that remains subject to the approval by the National Capital Commission Board of Directors.**

CARRIED

**CITY CLERK AND SOLICITOR DEPARTMENT
LEGISLATIVE SERVICES**

5. BILL 181, THE *MUNICIPAL ELECTIONS MODERNIZATION ACT, 2016* –
CHANGES TO THE *MUNICIPAL ELECTIONS ACT, 1996*

ACS2016-CMR-CCB-0051

CITY WIDE

REPORT RECOMMENDATION

That the Finance and Economic Development Committee recommend that Council receive this report for information.

Rick O'Connor, City Clerk and Solicitor introduced Tyler Cox, Manager of Legislative Services and Milan Stevanovic, Program Manager, Elections, who spoke to a PowerPoint presentation. A copy of the presentation is held on file with the City Clerk. Councillors T. Nussbaum, J. Leiper, J. Cloutier and T. Tierney were also in attendance.

Colum Grove-White and Farnaz Behrooz, Ottawa 123 spoke in favour of ranked ballots and suggested the City use a Citizens Reference Panel, which has been used in municipalities across Ontario.

Fatima Barron, City for All Women Initiative, had registered to speak in advance of the meeting, however advised that she was unable to attend. She submitted her comments which are held on file with the City Clerk and Solicitor.

Presenting staff responded to questions from Committee as well as other members of Council.

After discussion, the Committee RECEIVED this item as presented.

6. CITY OF OTTAWA ACCESSIBILITY POLICY – UPDATE

ACS2016-CCS-GEN-0031

CITY WIDE

REPORT RECOMMENDATION

That the Finance and Economic Development Committee recommend Council approve the updated City of Ottawa Accessibility Policy to reflect the changes to the Integrated Accessibility Standards Regulation (IASR),

pursuant to the *Accessibility for Ontarians with Disabilities Act, 2005*.

CARRIED

7. APPOINTMENTS TO THE SHAW CENTRE - BOARD OF DIRECTORS

ACS2016-CCS-GEN-0017

CITY WIDE

REPORT RECOMMENDATION

Further to deliberations of the Selection Panel, that the Finance and Economic Development Committee recommend Council approve the following appointments to the Shaw Centre – Board of Directors with terms to expire on 30 November 2018:

David Coletto

Carolina Rivera

Travis Lindgren (Reserve Member)

CARRIED

PLANNING, INFRASTRUCTURE AND ECONOMIC DEVELOPMENT

ECONOMIC DEVELOPMENT BRANCH

8. INTENT TO DESIGNATE KANATA CENTRAL BUSINESS IMPROVEMENT AREA

ACS2016-PIE-EDI-0005

KANATA NORTH (4)

REPORT RECOMMENDATIONS

That the Finance and Economic Development Committee recommend

Council:

1. **Designate the area described by Document 1 as a Business Improvement Area, under Sections 204 and 209 of the *Municipal Act, 2001*;**
2. **Delegate authority to the City Clerk and Solicitor to send out a notice of Council's intention to pass a by-law to designate the Business Improvement Area boundaries, as described in Document 1, in accordance with Section 210 of the *Municipal Act, 2001*;**
3. **Delegate authority to the City Clerk and Solicitor to prepare a by-law to designate the area as a Business Improvement Area, as described in Document 1, in accordance with Sections 204 and 209 of the *Municipal Act, 2001*; and**
4. **Enact the aforementioned by-law in accordance with Section 204 and 209 the *Municipal Act, 2001*, subject to the City Clerk and Solicitor receiving favourable results on the notices referred to in Recommendation 2, advising of the intention to pass a by-law establishing the boundary..**

CARRIED

9. 2021 CANADA SUMMER GAMES BID: COMMITMENTS OF HOST COMMUNITY

ACS2016-PIE-EDI-0006

CITY WIDE

REPORT RECOMMENDATIONS

That the Finance and Economic Development Committee recommend that Council:

1. **Approve the City of Ottawa's Bid to be a Host City for the 2021 Canada Summer Games, in accordance with the 2021 Bid Procedures and Hosting Standards provided by the Canada Games Council and as described in this report and in Document 1;**
2. **Delegate the authority to the City Treasurer to assist the Ottawa 2021 Bid Committee on the preparation of the City's financial management plan, as described in this report;**
3. **Direct the Director, Economic Development, in consultation with the 2021 Canada Summer Games Host Society and only if the City of Ottawa is selected to be a Host City, to develop a 2018-2021 capital improvement plan outlining the City's capital funding responsibilities in advance of the 2018 Budget process for Committee and Council consideration.**

John Smit, Director of Economic Development introduced Krista Kreling, Officer, Economic Development, who spoke to a PowerPoint presentation and responded to questions. A copy of the presentation is held on file with the City Clerk and Solicitor. Councillors M. Fleury, J. Mitic, J. Leiper, J. Cloutier, C. McKenney and T. Tierney were in attendance for this portion of the meeting.

The Committee heard from the following public delegations:

- Cyril Leeder, President of the Ottawa Senators and Co-Chair of the Ottawa 2021 Canada Summer Games Bid Committee
- Sue Holloway, Co-Chair of the Ottawa 2021 Canada Summer Games Bid Committee
- David Gourlay, President of the Ottawa Champions
- Ed Kane, Carleton University

After discussion, the Committee CARRIED the report recommendations as presented.

PLANNING SERVICES

10. ST. JOSEPH BOULEVARD COMMUNITY IMPROVEMENT PLAN GRANT
APPLICATION – 2399153 ONTARIO LTD. – 2628 ST. JOSEPH BOULEVARD
- ACS2016-PIE-PGM-0155 CITY WIDE
-

REPORT RECOMMENDATION

That Finance and Economic Development Committee recommend Council:

1. **Approve the St. Joseph Boulevard Community Improvement Plan Grant Application submitted by 2399153 Ontario Ltd., owner of the property at 2628 St. Joseph Boulevard, for a Development Incentive Grant and a Planning Fee Grant not to exceed \$478,087.22, payable to 2399153 Ontario Ltd., over a maximum of 10 years subject to the Owner entering into an Agreement, as described in this report and provided for in the approved St. Joseph Boulevard Community Improvement Plan; and**
2. **Delegate the authority to the General Manager, Planning Infrastructure and Economic Development Department, to execute a Development Assistance Agreement with 2399153 Ontario Ltd. establishing the terms and conditions governing the payment of the Development Incentive Grant and the Planning Fee Grant for the redevelopment of 2628 St. Joseph Boulevard to the satisfaction of the City Clerk and Solicitor and the City Treasurer.**

CARRIED

ADDITIONAL ITEM

11. PALLADIUM DRIVE – TRANSFER OF LANDS

ACS2016-CCS-FED-0002

CITY WIDE

Motion No. 23/6

Moved by Councillor K. Egli

BE IT RESOLVED THAT the following item be added to the agenda of the Finance and Economic Development Committee meeting of December 6, 2016 pursuant to the Procedure By-law subsection 89(3) in order to permit the finalization of the land ownership transactions concerning Palladium Drive.

WHEREAS Palladium Drive has been realigned at Campeau Drive; and

WHEREAS a portion of the lands onto which Palladium Drive has been realigned is upon lands that legally form part of Highway 417 under the ownership and jurisdiction of the Crown in Right of Ontario as represented by the Minister of Transportation of Ontario; and

WHEREAS such lands are legally described as Part 6 on Reference Plan 4R-29635 and a transfer of these lands to the City of Ottawa is necessary so that they can form part of Palladium Drive; and

WHEREAS it is a requirement of the Ministry of Transportation of Ontario for such transfer to take place that Council signify, by resolution, that it is willing to accept such transfer;

THEREFORE be it resolved that Finance and Economic Development Committee recommend that Council adopt the following resolution:

The Council of the City of Ottawa hereby confirms to the Ministry of Transportation of Ontario that it will accept the transfer of the lands described as Part 6 on Reference Plan 4R-29635, such parcel to form part of Palladium Drive.

CARRIED

INFORMATION PREVIOUSLY DISTRIBUTED

A SMART CITY INITIATIVES

ACS2016-PIE-EDI-0007

CITY WIDE

MOTION No. 23/7

Moved by Councillor A. Hubley

That the Finance and Economic Development Committee waive the Rules of Procedure to consider the following motion, to be considered by Council at the 6 December 2016 meeting, due to timelines.

CARRIED

MOTION No. 23/8

Moved by Councillor A. Hubley

WHEREAS The Information Technology Sub-Committee, in considering a report entitled “OTTAWA - SMART CITY” (ACS2016-COS-ITS-0002) at its meeting of March 31, 2016, directed staff to establish an Ottawa-Smart City Sponsor Group and Terms of Reference to further explore Smart City options for the City of Ottawa and provide information updates from the Ottawa-Smart City Sponsor Group to members of the Information Technology Sub-Committee and Council; and

WHEREAS at its meeting of June 8, 2016, Council approved a report entitled "SMART CITY INITIATIVES" (ACS2016-CMR-CCB-0033) that recommended that the Finance and Economic Development Committee be assigned governance over Smart City Initiatives, and that staff be directed to come back to the Finance and Economic Development Committee and Council with a report on a vision and roadmap for Ottawa to become a Smart City building on the work and investment being made by Hydro Ottawa; and

WHEREAS the Economic Development Branch, as part of its 2017 work program, will bring forward a report in Q2 2017 that will provide an overarching appraisal of the City's Smart City Initiatives and set out a roadmap for advancing defined Smart Initiatives going forward for the remaining term of Council; and

WHEREAS this report will be informed by a Smart City Summit that the Economic Development Branch is planning to hold in late Q1 or early Q2 2017 that will engage a broad spectrum of stakeholders to establish clear directions on Smart City Initiatives for Ottawa to advance well ahead of other municipalities; and

WHEREAS it is considered important to confirm a Councillor Sponsors group that will work with the Economic Development Branch in the planning of the Smart City Summit and in the development of the roadmap for advancing defined Smart City Initiatives in the City;

THEREFORE BE IT RESOLVED that the Finance and Economic Development Committee, as the Committee assigned governance over Smart City Initiatives, appoint the following Councillors as the Smart City Initiatives Councillor Sponsors:

- a) Councillor Jan Harder
- b) Councillor Alain Hubley, and
- c) Councillor Tim Tierney

CARRIED

ADJOURNMENT

The meeting adjourned at 12:50 p.m.

Committee Coordinator

Chair

DRAFT