



### **Transit Commission**

Draft Operating and Capital Budget

Tax Supported Programs





### **Transit Commission**

Operating Budget	
Briefing Note	
Operating Resource Requirement	
Analysis	
Explanatory Notes	
User Fees	
Capital Budget	1
Capital Program & Funding	1;
Project Details	1
Transit Services	
Capital Program Forecast	3
Capital Works-in-Progress	3

### **Description**

The Transit Services Department is responsible for providing mobility to Ottawa residents by offering public transportation options that meet the needs and expectations of the largest number of people possible. The Department operates the OC Transpo bus route network, the O-Train Trillium Line, and Para Transpo service for residents with disabilities. Both Ottawa and OC Transpo are undergoing a major transformation with the construction of the O-Train Confederation Line, and many customer-facing and internal systems will be undergoing significant changes so that the Department can operate the new light rail system. The Department works to provide a safe, convenient, reliable, attractive transit service for all, to build and retain an engaged workforce, and to meet the policy objectives set by Council and the Transit Commission, all within the established budget.

### **Programs / Services Offered**

- OC Transpo bus system, including rapid transit service, main line service, express service, local service, and school service
- O-Train Trillium Line service
- Para Transpo service for customers with disabilities

Many support services for the department's operations are also delivered internally including:

- Operations control;
- Customer service;
- · Maintenance of vehicles and facilities;
- Employee management, training, and engagement;
- Safety management;
- Law and fare enforcement;
- Service planning; and,
- Stakeholder relations.

### **Performance / Outcome Measures**

- The budget for 2015 is built on ridership of 97.3 million customer-trips on bus and train service, 779,000 customer-trips on Para Transpo service, and a 2.5% increase in fare levels, expected to yield revenue from customers' fares of \$187.2 million on bus and train service and \$2.0 million on Para Transpo service.
- With these levels of ridership, the revenue-cost ratio is budgeted to be 53 percent for bus and train service.
- In 2015, the budget allows for approximately 2.5 million hours of bus service and 20,000 hours of train service.
- The proposed OC Transpo budget for 2015 would limit fare increases to 2.5 percent and would provide more than \$1 million for investment in expanding service, including adding approximately 5,700 more Para Transpo trips each year and adding new midday, evening, and weekend service in new, fast-growing areas of the City.

### 2015 Budget Risks / Other Considerations

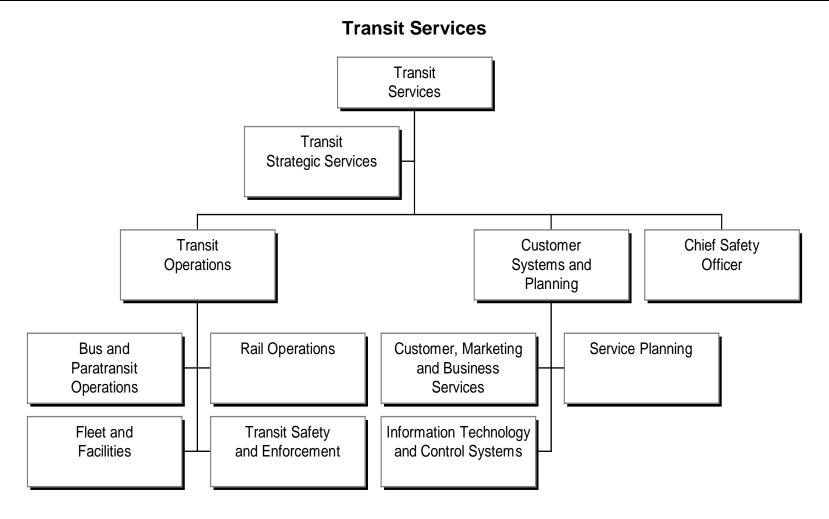
#### 2015 Budget Risks

- Declines in the local economy and local employment levels could lead to lower ridership as fewer people travel to work;
- Fluctuations in non-diesel fuel prices can drive ridership higher or lower, affecting fare revenue;
- Favourable weather in normally-inclement months could lead to lower ridership as people choose to use other modes of travel;
- Higher diesel fuel prices would increase operational costs.

### 2015 Major Considerations

- Safety and security for customers and employees continues to be a primary focus for Transit Services.
- In 2015, the department will be focusing primarily on the transformation of many customer-facing and internal systems
  for the operation of the O-Train Confederation Line, and also on continued service excellence on all fronts and
  employee engagement.
- The expansion of the O-Train Trillium Line will accommodate increased ridership levels expected on the line during the years of construction of the Confederation Line.
- The department continues to provide operational design review and advice for the Confederation Line.
- The department will be providing modified transit service through the busiest years of Confederation Line construction between 2015 and 2018, to be introduced as each section of the Transitway closes for conversion.
- The department is continuing its efforts to build closer relationships with its customers and the community.

### **Org Chart**



### Transit - Operating Resource Requirement In Thousands (\$000)

in Thousands (\$000)	2013	20	14	2015	
	Actual	Forecast	Budget	Estimate	\$ Change over 2014 Budget
Expenditures by Program					
General Manager's Office	759	603	569	581	12
Strategic Initiatives & Business Planning	680	1,313	1,337	1,864	527
Transit Information Technology	4,610	5,319	5,328	6,157	
Transit Service Planning & Reporting	3,194	2,993	3,472	3,545	73
Transit Operations	152,863	157,401	158,670	167,180	8,510
Business & Operational Services	13,722	13,818	13,923	14,043	120
Transit Fleet Maintenance	127,088	129,258	127,587	130,396	2,809
Transit Projects & Facilities Management	33,043	33,534	33,818	34,569	751
Transit Safety & Enforcement	7,334	7,837	7,667	7,863	196
Para Transpo	31,854	33,150	32,571	33,668	1,097
Non Departmental	92,579	100,139	100,651	102,616	1,965
Gross Expenditure	467,726	485,365	485,593	502,482	16,889
Recoveries & Allocations	-20,266	-21,492	-20,338	-24,357	-4,019
Revenue	-214,348	-220,019	-221,157	-226,092	-
Net Requirement	233,112	243,854	244,098	252,033	
Expenditures by Type					
Salaries, Wages & Benefits	232,162	236,930	245,797	259,083	13,286
Overtime	17,682	18,831	16,107	17,195	·
Material & Services	100,741	103,926	98,838	99,058	·
Transfers/Grants/Financial Charges	89,724	97,402	97,800	99,730	
Fleet Costs	837	825	867	887	20
Program Facility Costs	21,570	21,968	22,149	22,494	
Other Internal Costs	5,010	5,483	4,035	4,035	
Gross Expenditures	467,726	485,365	485,593	502,482	16,889
Recoveries & Allocations	-20,266	-21,492	-20,338	-24,357	-4,019
Net Expenditure	447,460	463,873	465,255	478,125	
Revenues By Type					
Federal	0	0	0	0	(
Provincial	0	0	0	0	
Municipal	0	0	0	0	C
Own Funds	-30,836	-33,350	-33,349	-33,349	
Fees and Services	-183,512	-186,669	-187,808	-192,743	
Fines	100,012	- 100,009 N	- 107,000 N	102,740	7,900
Other	<u> </u>	0	0	0	
Total Revenue	-214,348	-220,019	-221,157	-226,092	-4,935
Net Requirement	233,112	•			
Full Time Equivalents	233,112	273,034	2,981.30		
ruii iiiile Equivalents			2,961.30	2,981.30	0.00

In Thousands (\$000)											
	2	2014 Baseline				2015 Adj	ustments			2015	
			Adj. to					Service	User Fees &		\$ Change
	Forecast	Budget	Base	Maintain	Provincial	Growth	Council	Initiatives /	Revenues	Estimate	over 2014
			Budget	Services	Legislated		Priorities	Savings			Budget
Expenditures by Program											
General Manager's Office	603	569	0	12	0	0	0	0	0	581	12
Strategic Initiatives & Business Planning	1,313	1,337	0	527	0	0	0	0	0	1,864	527
Transit Information Technology	5,319	5,328	0	829	0	0	0	0	0	6,157	829
Transit Service Planning & Reporting	2,993	3,472	0	73	0	0	0	0	0	3,545	73
Transit Operations	157,401	158,670	0	3,941	0	4,569	0	0	0	167,180	8,510
Business & Operational Services	13,818	13,923	0	120	0	0	0	0	0	14,043	120
Transit Fleet Maintenance	129,258	127,587	0	-296	0	3,105	0	0	0	130,396	2,809
Transit Projects & Facilities Management	33,534	33,818	0	711	0	40	0	0	0	34,569	751
Transit Safety & Enforcement	7,837	7,667	0	196	0	0	0	0	_	7,863	196
Para Transpo	33,150	32,571	0	897	0	200	0	0	_	33,668	1,097
Non Departmental	100,139	100,651	0	1,965	0	0	0	0		102,010	1,965
Gross Expenditure	485,365	485,593	0	8,975	0	7,914	0	0		,	16,889
Recoveries & Allocations	-21,492	-20,338	0	-850	0	-3,169	0	0		-24,357	-4,019
Revenue	-220,019	-221,157	-1,930	0	0	-530		0		-226,092	-4,935
Net Requirement	243,854	244,098	-1,930	8,125	0	4,215	0	0	-2,475	252,033	7,935
Expenditures by Type											
Salaries, Wages & Benefits	236,930	245,797	0	8,017	0	5,269	0	0	0	259,083	13,286
Overtime	18,831	16,107	0	418	0	670	0	0	0	17,195	1,088
Material & Services	103,926	98,838	0	-1,715	0	1,935	0	0	0	99,058	220
Transfers/Grants/Financial Charges	97,402	97,800	0	1,930	0	0	0	0	_	99,730	1,930
Fleet Costs	825	867	0	20	0	0	0	0	-	887	20
Program Facility Costs	21,968	22,149	0	305	0	40	0	0		22,494	345
Other Internal Costs	5,483	4,035	0	0	0	0	0	0	_	4,035	0
Gross Expenditures	485,365	485,593	0	8,975	0	7,914		0		502,482	16,889
Recoveries & Allocations	-21,492	-20,338	0	-850	0	-3,169	0	0		-24,357	-4,019
Net Expenditure	463,873	465,255	0	8,125	0	4,745		0	-	,	12,870
Percent of 2014 Net Expenditure Budget			0.0%	1.7%	0.0%	1.0%	0.0%	0.0%	0.0%	2.8%	
Revenues By Type											
Federal	0	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0		0	0	0		0	0
Municipal	0	0	0	0	0	0	0	0	_	0	0
Own Funds	-33,350	-33,349	0	0		0	0	0		-33,349	0
Fees and Services	-186,669	-187,808	-1,930	0	0	-530	0	0	_	-192,743	-4,935
Fines	0	0	0	0		0	·	0		0	0
Other	0	0	0	0	0	0	0	0	0	0	0
Total Revenue	-220,019	-221,157	-1,930	0		-530		0		-226,092	-4,935
Percent of 2014 Revenue Budget	1,110	,	0.9%	0.0%	0.0%	0.2%		0.0%	,	2.2%	,
Net Requirement	243,854	244,098	-1,930	8,125		4,215		0			7,935
Percent of 2014 Net Requirement Budget		,	-0.8%	3.3%		1.7%		0.0%		3.3%	.,
Full Time Equivalents (FTE's)	1	2,981.30	0.00	0.00		0.00		0.00			0.00
Percent of 2014 FTE's		2,501.50	0.0%	0.0%		0.00					0.00
reiteill UI 2014 FTE 5			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	

### **City of Ottawa Transit - Operating Resource Requirement Explanatory Notes** In Thousands (\$000)

2014 Forecast vs. Budget Variance Explanation	Expense	Revenue	Net	
Operational savings due to higher than anticipated staff turnover, facility maintenance and fuel which were partially offset by increased Fleet maintenance and an increased service level demand in Para Transpo. The savings were partially offset by lower				
revenues primarily due to a drop in ridership.	1,382	-1,138	244	
Total Surplus / (Deficit)	1,382	-1,138	244	
		Increase / (	Decrease)	
2014 Pasalina Adjustment / Explanation			Net 2014	FTE
2014 Baseline Adjustment / Explanation	Expense	Revenue	Changes	Impact
Annualization of 1.9% 2014 fare increase.	0	-1,930	-1,930	0.00
Total Adjustments to Base Budget	0	-1,930	-1,930	0.00

Surplus / (Deficit)

### City of Ottawa Transit - Operating Resource Requirement Explanatory Notes In Thousands (\$000)

		Increase / (	Decrease)	
204F Drocours Cotogony / Eymlanation			Net 2015	FTE
2015 Pressure Category / Explanation	Expense	Revenue	Changes	Impact
Maintain Services				
All programs include an adjustment for potential 2015 cost of living, increments and				
benefit adjustments.	7,500	0	7,500	0.00
Reduced diesel fuel requirement based on reducing the anticipated price per litre from				
\$1.04 in 2014 to \$1.01 for 2015.	-1,695	0	-1,695	0.00
Contribution to the Transit Capital Reserve Fund in accordance with the Long Range				
Financial Plan.	1,930	0	1,930	0.00
Increase in Facility expenditures related to inflation on utility costs.	305	0	305	0.00
Increased OC Transpo pension plan funding based on actuarial estimates.	85	0		
Total Maintain Services	8,125	0	8,125	0.00
Growth				
Increased service hours to meet Council commitment recovered by capital and				
purchased service by external partners.	3,695	0	3,695	0.00
Service hours recovered from capital (31,197 Hours).	-3,165	0	-3,165	0.00
Service hours purchased by external partners (5,206 Hours).	0	-530	-530	0.00
Increased services hours to add new midday, evening and weekend service in new, fast				
growing areas of the City and for the annualization of service improvements made in				
2014. (29,331hrs).	2,975	0	2,975	0.00
Annualization of Trillium Line Expansion to increase frequency and capacity.	1,000	0	1,000	0.00
Lease and Snow Clearing costs for Canadian Tire Centre Park & Ride.	40	0	40	0.00
Increased service levels to meet increase in demand for Para Transpo services.	200	0		
Total Growth	4,745	-530	4,215	0.00
User Fees & Revenues				
Fare increase of 2.5% effective July 1, 2015.	0	-2,405	-2,405	0.00
Urban Transit Area zone adjustment.	0	-70	-70	0.00
See following user fee schedule for details on the specific rates.	0	0	_	0.00
Total User Fees & Revenues	0	-2,475	· ·	
Total Budget Changes	12,870	-4,935	7,935	0.00

#### **City of Ottawa**

### **Transit - User Fees**

	2013	2014	2015	% Change	% Change	Effective	2015
	Rate	Rate	Rate	Over 2014	Over 2013	Date	Revenue
	\$	\$	\$				(\$000)
Public Transit - Passenger Fares							1
Regular Adult Pass per month	98.75	100.75	103.25	2.5%	4.6%	01-Jul-15	<b> </b>
Express Adult Pass per month [1]	122.00	124.25	127.25	2.4%	4.3%	01-Jul-15	<del> </del>
Regular Student Pass per month	78.75	80.25	82.25	2.5%	4.4%	01-Jul-15	<del> </del>
Express Student Pass per month [1]	92.50	94.25	96.50	2.4%	4.3%	01-Jul-15	<u></u>
U-Pass per semester	184.50	188.00	192.70	2.5%	4.4%		<u> </u>
Senior Pass per month	40.00	40.75	41.75	2.5%	4.4%		<u> </u>
Community Pass per month	35.00	40.75	41.75	2.5%	19.3%	01-Jul-15	<u> </u>
Day Pass per day	7.95	8.10	8.30	2.5%	4.4%	01-Jul-15	1
Cash Regular fare per trip	3.40	3.45	3.55	2.9%	4.4%	01-Jul-15	1
Cash Express fare per trip [1]	4.80	4.90	5.00	2.0%	4.2%		1
Cash Senior Regular fare per trip	2.55	2.60	2.70	3.8%	5.9%	01-Jul-15	
Cash Child (6-12 yrs) fare per trip	1.80	1.85	1.90	2.7%	5.6%	01-Jul-15	- I
Ticket Regular fare per trip [2]	3.00	3.10	3.20	3.2%	6.7%	01-Jul-15	
Ticket Express fare per trip [1] [2]	4.50	4.65	4.80	3.2%	6.7%	01-Jul-15	
Ticket Child (6-12 yrs) fare per trip [2]	1.50	1.55	1.60	3.2%	6.7%	01-Jul-15	
E-purse Regular fare per trip	2.72	2.77	2.84	2.5%	4.4%	01-Jul-15	
E-purse Express fare per trip	4.10	4.18	4.28	2.4%	4.4%	01-Jul-15	
E-purse Senior Regular fare per trip	2.05	2.09	2.14	2.4%	4.4%	01-Jul-15	
E-purse Child (6-12 yrs) fare per trip	1.50	1.53	1.57	2.6%	4.7%	01-Jul-15	
Express service cash upgrade from Regular Pass (per trip)	1.40	1.45	1.45	0.0%	3.6%	01-Jul-15	
Express service ticket upgrade from Regular Pass (per trip)	1.50	1.55	1.60	3.2%	6.7%	01-Jul-15	
Express service e-purse upgrade from Regular Pass (per trip)	1.38	1.41	1.44	2.1%	4.3%	01-Jul-15	
Para Transpo cash upgrade from Senior Pass [1]	2.00	2.05	2.10	2.4%	5.0%	01-Jul-15	
Para Transpo ticket upgrade from Senior Pass [1]	1.50	1.55	1.60	3.2%	6.7%	01-Jul-15	
Para Transpo cash upgrade from Community Pass [3]	2.00	2.05	2.10	2.4%	5.0%	01-Jul-15	
Para Transpo ticket upgrade from Community Pass [3]	1.50	1.55	1.60	3.2%	6.7%	01-Jul-15	
Cash Para Transpo Rural fare per trip	8.45	8.60	8.80	2.3%	4.1%	01-Jul-15	
Presto Smartcard	6.00	6.00	6.00	0.0%	0.0%	01-Jul-15	
Adult Photo Identification Card	8.50	8.50	8.50	0.0%	0.0%	01-Jul-15	
Student Photo Identification Card	6.25	6.25	6.25	0.0%	0.0%	01-Jul-15	
Charter Service							
First Hour	482.00	491.00	503.00	2.4%	4.4%	01-Jul-15	
Each Additional Hour	241.00	245.50	251.50	2.4%	4.4%	01-Jul-15	
Park & Ride Permit				, ,	, ,		
Regular	23.00	23.50	24.00	2.1%	4.3%	01-Jul-15	 I
Gold Pass	52.50	53.50	54.75	2.3%	4.3%	01-Jul-15	 I
Total Departmental	330	22.30				2 2 3 7 3	-2,405

#### Notes:

- [1] This fare also applies to Para Transpo service between 06:30 and 08:59 Monday to Friday
- [2] Note that customers who use tickets can reduce their fare rate by converting to e-purse[3] This fare applies to Para Transpo service at all times

# **Capital Budget**

## City of Ottawa 2015 Draft Capital Budget Transit Commission Capital Program Summary & Funding In Thousands (\$000)

Project Description	Revenue	Capital/ Dedicated Reserve	Develop. Charges	Gas Tax	Tax Supported/ Dedicated Debt	Grand Total
Transit Services						
Renewal of City Assets						
906983 Scoping Pre/Post Tway Roads -	0	110	0	0	0	110
907743 Buildings-Transit Services	0	3,600	0	0	0	3,600
907766 Transitway Roads	0	350	0	0	2,300	2,650
907768 Transitway Structures - Site Specific	0	300	0	0	0	300
907769 Transit Structures - Drainage	0	1,280	0	0	0	1,280
907770 Transitway Structures	0	450	0	500	0	950
907771 Scoping Pre/Post Trillium Line Struc	0	110	0	0	0	110
907819 Bus Stops & Shelters - 2015	0	0	0	0	815	815
907821 Renewal of Operational Assets - 2015	0	4,700	0	0	0	4,700
907822 Station Accessibility Improvements -2015	0	500	0	0	0	500
907823 Tranist Priority Road & Signal Projects	0	9,000	0	0	300	9,300
907824 Transitway Yearly Rehab - 2015	0	1,100	0	0	0	1,100
907825 TSCC Renovation for confederation Line	0	0	0	0	1,700	1,700
907826 Unplanned Infrastructure Response - 2015	0	1,000	0	0	0	1,000
907830 IT Security Platform	0	3,296	0	0	0	3,296
907831 Trillium Line & Rail Lifecycle - 2015	0	2,500	0	0	0	2,500
907832 Bus Refurbishment - 2015	0	52	0	16,000	8,500	24,552
907833 Destination Sign Upgrade	0	900	0	0	0	900
907835 Vehicle Modifications	0	750	0	0	0	750
907836 Vehicle Replacement Non Rev - 2015	0	220	0	0	0	220
907767 Scoping Pre/Post Tway Structures	0	100	0	0	0	100
907820 Rapid Transit System Customer Improvements	0	0	0	2,570	0	2,570
Renewal of City Assets Total	0	30,318	0	19,070	13,615	63,003

### City of Ottawa 2015 Draft Capital Budget Transit Commission Capital Program Summary & Funding

				Debt			
Project Description	Revenue	Capital/ Dedicated Reserve	Develop. Charges	Gas Tax	Tax Supported/ Dedicated Debt	Grand Total	
Growth							
906169 OLRT Transition	0	12,010	0	0	0	12,010	
907373 Fare Control Syst Confed Line Stn	0	849	8,701	15,450	0	25,000	
Growth Total	0	12,859	8,701	15,450	0	37,010	
Strategic Initiatives							
907827 IT Business Intelligence	0	150	0	0	0	150	
907828 IT Para Transpo Platform	0	990	0	0	0	990	
907829 IT Scheduling Platform	0	1,200	0	0	0	1,200	
Strategic Initiatives Total	0	2,340	0	0	0	2,340	
Transit Services Total	0	45,517	8,701	34,520	13,615	102,353	
Grand Total	0	45,517	8,701	34,520	13,615	102,353	

### City of Ottawa 2015 Draft Capital Budget Transit Commission In Thousands (\$000)

Service Area: Transit	Service Area: Transit Services											
			_						Debt			
Category	2015 Capital Budget	Revenues	Tax Supported/ Dedicated Reserves	Rate Supported Reserves	Develop. Charges	Gas Tax	Tax/ Dedicated	Rate	Develop. Charges	Gas Tax	Total Debt	
Renewal of City Assets	63,003	0	30,318	0	0	19,070	13,615	0	0	0	13,615	
Growth	37,010	0	12,859	0	8,701	15,450	0	0	0	0	0	
Regulatory	0	0	0	0	0	0	0	0	0	0	0	
Strategic Initiatives	2,340	0	2,340	0	0	0	0	0	0	0	0	
Total	102,353	0	45,517	0	8,701	34,520	13,615	0	0	0	13,615	

In Thousands (\$000)

		Fina	ncial Details				
Buildings-Transit			Class of Estimate:	C) Planning			
Dept: Infrastructure Ser	vices	Category: Renewal	City Assets Ward: Multiple	Year c	of Completion:	Various	
			2015 Request	3,600	Projected Yearer	nd Unspent Bal.	C
The Buildings and Parks P works to existing building a	•	•	. IKANANIAS	0		Debt	
projects extends to a wide preservation, building med		-		3,600	Tax Supporte Dedicated De		0
hard landscaping, arena ar Annual programming provi	des allocations	as required to core pr	1Data Cupparta	d 0	Rate Supporte	ed Debt	0
buildings and parks - for ea	ach of the service  Buildings	ce areas as follows:	Develop. Charges	0	Develop. Cha	rges Debt	0
By-Law Services	255	Fairs	Gas Tax	0	Gas Tax Deb	t	0
Child Care Services	55		Forecast	2015	2016	2017	2018
Cultural Services	445						
Fire Services	420		Authority	3,600	3,600	3,600	3,600
General Government	1,030		Spending Plan	2,700	3,420	3,600	3,600
Library Services	685		FTE's	0	0	0	0
Long Term Care	1,733		Operating	0	0	0	0
Parks & Recreation	11,231	3,015	Impact	U	U	U	U
Road Services	500						
Social Services	160						
Water Services	50						
T	3,600						
Transit Services Total Authority Request	20,164	3,015					

Forecasts are based on bulk allocations that will be detailed in future budget submissions. Project cost group summaries are provided following this program summary.

Project	Ward	Location/Description	\$000's
907743 Buildings-Transit Services	CW		3,600
	works to exist	ting building assets and is a component of the corporate Buildings	
and Parks program.			
CITY WIDE: TRANSIT SERVICES FACILITIES	CW	UNSCHEDULED WORK: TRANSIT FACILITIES	530
BUS STORAGE - PINECREST	7	REPLACE UNIT HEATERS # 1, 2, 4, 6, 10, 12-16, & 18-23	125
BUS STORAGE - PINECREST	7	REPLACE WOOD DOORS# 1133-1136, 1143-1146 &1150	200
BUS STORAGE - PINECREST	7	REPLACE MAKE-UP AIR UNITS #1-3	250
OFFICE AND GARAGE - MERIVALE - OC TRANSPO	9	REPLACE O/H WOOD DOOR C/W DISCONNECTS &	225
		CONTROLS, DOOR# 1151 - 1163 (REPAIR BAYS)	
OFFICE AND GARAGE - MERIVALE - OC TRANSPO	9	REPLACE ROOF AREA # 22	260
OFFICE AND GARAGE - MERIVALE - OC TRANSPO	9	REPLACE UNIT HEATERS# 2, 3, 5-8, 10, 11, 20, 26, 30, 32 39-46.& 48	115
OFFICE AND GARAGE - MERIVALE - OC TRANSPO	9	REPAIR HOUSING FOR MAU 1-3	75
ADMINISTRATION BUILDING - OC TRANSPO	18	REPLACE CHILLER, EVAP, CONTROL VALVES AND	650
		COOLING COILS	
NORTH GARAGE AND OFFICE - OC TRANSPO	18	REPLACE ROOF AREA 14, 5	325
NORTH GARAGE AND OFFICE - OC TRANSPO	18	REPLACE UNIT HTRS AND HEAT RECOVERY IN PAINT BODY SHOP	150
NORTH GARAGE AND OFFICE - OC TRANSPO	18	REPLACE ROOF AREA 17	50
NORTH GARAGE AND OFFICE - OC TRANSPO	18	REPLACE DOOR# 3102 & 3109	75
PARA TRANSPO BUILDING - 875 BELFAST	18	REPAIR CONCRETE SKIRT & PROVIDE NEW	75
		WATERPROOFING MEMBRANE	
PARA TRANSPO BUILDING - 875 BELFAST	18	PLUMBING SYSTEM REPAIRS	50
SOUTH GARAGE - ST. LAURENT	18	REPLACE HVAC SYSTEMS IN NORTH SIDE REPAIR BAYS	175
SOUTH GARAGE - ST. LAURENT	18	REPLACE ROOF AREA 19 AND 20	120
SOUTH GARAGE - ST. LAURENT	18	REPAIR / REPOINT BRICK WORK	150

Progran	n Information	Financial Details				
Fransit Roads & Structures		s of Estimate:	C) Planning			
Dept: Infrastructure Services	Category: Renewal of City Assets Ward	d: Multiple		f Completion:	Various	
		2015 Request	5,390	Projected Yearen	d Unspent Bal.	(
The Transit Roads & Structures Progra lifecycle renewal, rehabilitation and rec	Im provides for condition assessments, onstruction works undertaken on the City's	Revenues	0		Debt	
	ated to transit. The program is focused on:	Tax Supported/ Dedicated	2,590	Tax Supported Dedicated De		2,300
<ul> <li>Roads and Park &amp; Ride Areas (renew transit);</li> </ul>	Rate Supported	0	Rate Supporte	ed Debt	0	
dedicated transit network);	dges, culverts, retaining walls serving the	Develop. Charges	0	Develop. Cha	rges Debt	0
Project Scoping and Engineering		Gas Tax	500	Gas Tax Debt		0
Forecasts are based on bulk allocations	s that will be detailed in future budget	Forecast	2015	2016	2017	2018
submissions following completion of a	review.	Authority	5,390	5,720	6,060	6,26
		Spending Plan	4,050	5,380	5,950	6,20
		FTE's	0	0	0	0
		Operating Impact	0	0	0	0

In Thousands (\$000)				
Project		Ward	Location/Description	\$000's
906983 Scoping Pre/Post T	ransitway Roads	CW		110
	n funding is required to addr		conditions, coordination requirements and project limits prior ents and unplanned/unexpected adjustments outside the original and unplanned/unexpected adjustments outside the original and unplanned/unexpected adjustments.	_
907767 Scoping Pre/Post T	ransitway Structures	CW		100
	Post construction funding is		uately define conditions, coordinate requirements and explore didress assessments and unplanned/unexpected adjustments	•
907768 Transitway Structur	es - Site Specific	CW		300
Funding is required to undertake	e engineering, design and c	onstruction of (	unexpected renewal works that may arise over the course of t	he year.

Project	Ward	Location/Description	\$000's
907766 Transitway Roads	CW		2,650
This program provides for engineering and construction act	ivities to mai	ntain and rehabilitate the existing transit roadway infrastructure.	
The activities include asphalt overlays, rehabilitation of cond	rete pavem	ents and other surface repairs/rehabilitation works on roadways	
dedicated to transit and transit stations.			
PLACE D'ORLÉANS PARK AND RIDE LOTS	1		
STRANDHERD TRANSIT STATION	3	SOUTHBOUND CONCRETE PAVEMENT REPAIRS	
CONCRETE PAVEMENTS AT LINCOLN HEIGHTS	7	AT MAINLINE PLATFORMS	
WEST TRANSITWAY NORTH OF LINCOLN FIELDS	7	230 m NORTH OF CARLING AV (AT NORTH END OF	
STATION		PLATFORM) TO 420 M NORTH OF CARLING AVE (AT SJA	
		PARKWAY BULLNOSE)	
QUEENSWAY STATION EASTBOUND	8	HIGHWAY 417 EASTBOUND TO UPPER PLATFORM	
WOODROFFE AVE SOUTHBOUND BUS LANE	8	BASELINE STATION EXIT TO TALLWOOD DR	
WEST TRANSITWAY	8	NAVAHO DR TO BASELINE RD UNDERPASS	
WOODROFFE AVE NORTHBOUND BUS LANE	9	390 M SOUTH OF WEST HUNT CLUB RD TO MEDHURST DR	
NICHOLAS ST (OR 95)	12	MANN AVE OVERPASS TO LAURIER AVE (OR 48)	
ALBERT ST BUS LANE (SPOT LOCATIONS)	14	BRONSON AVE TO EMPRESS AVE	
WEST TRANSITWAY	15	DOMINION STATION TO WESTBORO STATION	
WEST TRANSITWAY	15	WESTBORO STATION TO SIR FREDERICK BANTING	
		DRIVEWAY/ROSS AVE UNDERPASS	
SOUTHEAST TRANSITWAY	17	SMYTH STATION PLATFORM AREAS	
SOUTHEAST TRANSITWAY	18	RIVERSIDE HOSPITAL UNDERPASS TO PLEASANT PARK	
		STATION	
EAGLESON WEST PARK & RIDE PATH AND	23		
SIDEWALK			
BELOW THE LINE			
SOUTHWEST TRANSITWAY-BERRIGAN DR	3		
INTERSECTION			
BAYSHORE STATION PLATFORM AND LAY-BY AREAS	7		
WOODROFFE AVE SOUTHBOUND BUS LANE, DISCONTINUOUS	8, 9	TALLWOOD DR TO WEST HUNT CLUB RD	

Project	Ward	Location/Description	\$000's
	vice life. The si	ction activities relating to repair and rehabilitation of various ize and complexity of the projects vary considerably. The activities magement programs.  Upper Level Platform Rehabilitation  Major Rehabilitation	950
907769 Transit Structures - Drainage This project provides funding for condition assessment, so network.	<b>CW</b> oping, design a	and replacement of drainage culverts located on the transit	1,280
East Transitway Culvert [T224650]  East Transitway Culvert [T224729]  East Transitway Culvert [T224630]	11 11 11	0.68 km from Blair Rd to Montreal Rd Culvert replacement due to condition 0.39 km from Hwy 174/CR174 to Montreal Rd Culvert replacement due to condition 0.27 km from Blair Rd to Montreal Rd Renewal scoping	

	Prograr	n Information			Finar	ncial Details		
	Rail Structures	and the contract of the contra		of Estimate:	C) Planning			
Dept:	Infrastructure Services	Category: Renewal of City Assets	Ward:	Multiple		Completion:		
				2015 Request	110	Projected Yearen	d Unspent Bal.	0
	The Transit Rail Structures Program provides for condition assessments, lifecycl renewal, rehabilitation and reconstruction works undertaken on the City's existing			Revenues	0	Debt		
	ays and structures dedicated to r n Line structures (non rail / rail be	ail transit. The program is focused on the ed - infrastructure).		Tax Supported/ Dedicated	110	Tax Supported Dedicated Deb		0
Foreca	Forecasts are based on bulk allocations that will be detailed in future budget submissions following completion of a review.			Rate Supported	0	Rate Supporte	d Debt	0
submis				Develop. Charges	0	Develop. Charges Debt		0
				Gas Tax	0	Gas Tax Debt		0
				Forecast	2015	2016	2017	2018
				Authority	110	50	150	150
				Spending Plan	80	45	145	140
				FTE's	0	0	0	0
				Operating Impact	0	0	0	0

Project	Ward	Location/Description	\$000's
907771 Scoping Pre/Post Trillium Line Structures	CW		110
Scoping and design briefs are necessary to adequately defin	e transit struc	cture conditions, coordination requirements and project limits prior to the ents and unplanned/unexpected adjustments outside the original	

III IIIOu	sands (\$000)								
	Pr	oject Information		Financial Details					
907819	Bus Stops & Shelters -	2015	Class	of Estimate:	Not Applicable	•			
Dept:	Transit Services	Category: Renewal of City Assets	Ward	:CW	Year of	Completion:	2019		
		•		2015 Request	815	Projected Yearer	nd Unspent Bal.	0	
	•	nts to on-street transit facilities for the benefit		Revenues	0	Debt			
improv	ed bus pads, shelters, and	conducted under this project will include new other customer amenities, and also operation		Tax Supported/ Dedicated	0	Tax Sup Dedicate		815	
improv	ements such as bus waiting	g locations and turning loops.		Rate Supported	0	Rate Su	pported Debt	0	
				Develop. Charges	0	Develop Debt	. Charges	0	
				Gas Tax	0	Gas Tax	Debt	0	
				Forecast	2015	2016	2017	2018	
				Authority	815	840	870	890	
				Spending Plan	815	840	870	890	
				FTE's	0	0	0	0	
				Operating					
				Impact	0	0	0	0	
907820		Customer Improvements		of Estimate:	Not Applicable		0040		
Dept:	Transit Services	Category: Renewal of City Assets	Ward			Completion:			
<b>-</b>				2015 Request		Projected Yearer		0	
		nts to Transitway and O-Train stations and fa			0		Debt		
measu	res to improve efficiency or	perations. Work will include safety modificati r reliability, improvements to customer facilitie	s, and	Tax Supported/ Dedicated	0	Tax Sup Dedicate	•	0	
_	. , ,	y standards. The future fare equipment planne ticket vending machines, and customer help	ed for	Rate Supported	0	Rate Su	pported Debt	0	
	require enclosures to hous ners who are using the equi	se and protect the equipment, as well as prote ipment from weather.	ect	Develop. Charges	0	Develop Debt	. Charges	0	
	5 1	'		Gas Tax	2,570	Gas Tax	Debt	0	
				Forecast	2015	2016	2017	2018	
				Authority	2,570	1,510	1,555	1,600	
				Spending Plan	2,570	1,510	1,555	1,600	
				FTE's	0	0	0	0	
				Operating					
<u></u>				Impact	0	0	0	0	

III THOUS								
	Pr	oject Information			Fina	ncial Details		
907821	Renewal of Operationa	Il Assets - 2015	Class	of Estimate:	Not Applicabl	е		
Dept:	Transit Services	Category: Renewal of City Assets	Ward	:CW	Year o	f Completion:	2019	
				2015 Request	4,700	Projected Yearer	nd Unspent Bal.	0
This pr	oject funds the planned pre	eventative maintenance program and renewa	l of	Revenues	0		Debt	
	•	ailure and to ensure continuous operations. T ent and replacement of tools and equipment		Tax Supported/ Dedicated	4,700	Tax Sup Dedicate		0
have re	have reached their expected end of life.			Rate Supported	0	Rate Su	pported Debt	0
				Develop. Charges	0	Develop Debt	. Charges	0
			Gas Tax		0	Gas Tax	Debt	0
				Forecast	2015	2016	2017	2018
				Authority	4,700	3,500	3,500	3,500
				Spending Plan	4,700	3,500	3,500	3,500
				FTE's	0	0	0	0
				Operating				
			_	Impact	0	0	0	0
907822	Station Accessibility Im			of Estimate:	Not Applicabl			
Dept:	Transit Services	Category: Renewal of City Assets	Ward			f Completion:		
				2015 Request	500	Projected Yearer		0
	-	provements at Transitway and O-Train station	ns for	Revenues	0		Debt	
all cust	omers, including seniors a	nd customers with disabilities.		Tax Supported/ Dedicated	500	Tax Sup Dedicate	•	0
				Rate Supported	0	Rate Su	pported Debt	0
				Develop. Charges	0	Develop Debt	. Charges	0
				Gas Tax	0	Gas Tax	Debt	0
				Forecast	2015	2016	2017	2018
				Authority	500	500	500	500
				Spending Plan	500	500	500	500
				FTE's	0	0	0	0
				Operating Impact	0	0	0	0

	Pr	oject Information			Fina	ncial Details		
907823	Tranist Priority Road &	Signal Projects	Class	of Estimate:	Not Applicable			
Dept:	Transit Services	Category: Renewal of City Assets	Ward	CW		f Completion:		
				2015 Request	9,300	Projected Yearen		0
These	projects include road chang	ges and traffic engineering strategies that pr		Revenues	0		Debt	
		n the City's road network, to improve the spereduce operating costs. Locations for improv		Tax Supported/ Dedicated	9,000	Tax Sup Dedicate		300
		ortation Master Plan or are selected based or of such projects include bus detection and	n	Rate Supported	0	Rate Sup	oported Debt	0
commu	nmunications at traffic signals, queue jump lanes, reserved bus lanes, and metric modifications at bus stops and intersections.			Develop. Charges	0	Develop. Debt	. Charges	0
goomo	ino modificationo di 240 di	ope and interceptione.		Gas Tax	0	Gas Tax	Debt	0
				Forecast	2015	2016	2017	2018
				Authority	9,300	11,760	11,330	3,840
				Spending Plan	9,300	11,760	11,330	3,840
				FTE's	0	0	0	0
				Operating				•
007004		1 0045	01	Impact	0	0	0	0
907824	Transitway Yearly Reha			of Estimate:	Not Applicable		0040	
Dept:	Transit Services	Category: Renewal of City Assets	Ward			f Completion:		
<b>-</b> 1.				2015 Request	,	Projected Yearen	•	0
•		rehabilitation of existing Transitway and O-T		Revenues	0		Debt	
allow fo		ssment and infrastructure rehabilitation, and fety and security improvements for custome		Tax Supported/ Dedicated	1,100	Tax Sup Dedicate		0
staff.				Rate Supported	0	Rate Sup	oported Debt	0
				Develop. Charges	0	Develop. Debt	. Charges	0
				Gas Tax	0	Gas Tax	Debt	0
				Forecast	2015	2016	2017	2018
				Authority	1,100	2,500	2,500	1,800
				Spending Plan	1,100	2,500	2,500	1,800
				FTE's	0	0	0	0
				Operating Impact	0	0	0	0

	sands (\$000)							
	Pr	oject Information			Fina	ncial Details		
907825	TSCC Renovation for C	onfederation Line	Class	of Estimate:	Not Applicabl	е		
Dept:	Transit Services	Category: Renewal of City Assets	Ward	:CW	Year o	f Completion:	2019	
				2015 Request	1,700	Projected Yeare	nd Unspent Bal.	0
		and construction/renovation of the control ce	ntre at	Revenues	0		Debt	
875 Be	lfast for the operations and	control systems of the Confederation Line.		Tax Supported/ Dedicated	0	Tax Sup Dedicate	ported/	1,700
				Rate Supported	0	Rate Su	pported Debt	0
				Develop. Charges	0	Debt	. Charges	0
				Gas Tax	0	Gas Tax	< Debt	0
				Forecast	2015	2016	2017	2018
				Authority	1,700	0	0	0
				Spending Plan	1,700	0	0	0
			FTE's	0	0	0	0	
				Operating			_	_
			_	Impact	0	0	0	0
907826	Unplanned Infrastructu			of Estimate:	Not Applicabl			
Dept:	Transit Services	Category: Renewal of City Assets	Ward	:CW	Year o	f Completion:	2019	
				2015 Request	1,000	Projected Yeare	nd Unspent Bal.	0
	•	unplanned infrastructure-related issues at fa		Revenues	0		Debt	
	itions, to maintain an appro ansit facilities for customers	priate working environment for staff while pr 3.	oviding	Tax Supported/ Dedicated	1,000	Tax Supported/ Dedicated Debt		0
				Rate Supported	0	Rate Su	pported Debt	0
				Develop. Charges	0	Develop Debt	. Charges	0
				Gas Tax	0	Gas Tax	( Debt	0
				Forecast	2015	2016	2017	2018
				Authority	1,000	1,000	1,000	1,000
				Spending Plan	1,000	1,000	1,000	1,000
				FTE's	0	0	0	0
				Operating				_
				Impact	0	0	0	0

in Thous	,							
	Proje	ct Information			Fina	ncial Details		
907830	IT Security Platform		Class	of Estimate:	Not Applicable	e		
Dept:	Transit Services	Category: Renewal of City Assets	Ward	CW	Year o	f Completion:	2019	
				2015 Request	3,296	Projected Yearer	nd Unspent Bal.	0
This pr	oject funds the lifecycle replac	ement of over 400 life-expired CCTV secu		Revenues	0		Debt	
		l video recorders at Transitway and O-Trai new video management and storage syste		Tax Supported/ Dedicated	3,296		Tax Supported/ Dedicated Debt	
				Rate Supported	0	Rate Su	pported Debt	0
				Develop. Charges	0	Develop Debt	. Charges	0
				Gas Tax	0	Gas Tax	Debt	0
				Forecast	2015	2016	2017	2018
				Authority	3,296	0	0	0
				Spending Plan	3,296	0	0	0
				FTE's	0	0	0	0
				Operating				
				Impact	0	0	0	0
907831	Trillium Line & Rail Lifecy			of Estimate:	Not Applicable			
Dept:	Transit Services	Category: Renewal of City Assets	Ward	CW	Year o	f Completion:	2019	
This n	oiget funds the angoing lifesys	le needs of the O-Train Trillium Line		2015 Request	2,500			0
	ucture and equipment.	ie needs of the O-Train Thilliam Line		Revenues	0		Debt	
IIIIIasti	ucture and equipment.			Tax Supported/ Dedicated	2,500	Tax Sup Dedicate		0
				Rate Supported	0	Rate Su	pported Debt	0
				Develop. Charges	0	Develop Debt	. Charges	0
				Gas Tax	0	Gas Tax	Debt	0
				Forecast	2015	2016	2017	2018
				Authority	2,500	300	1,600	1,000
				Spending Plan	2,500	300	1,600	1,000
				FTE's	0	0	0	0
				Operating Impact	0	0	0	0

	sands (\$000)							
	Project	Information			Fina	ncial Details		
907832	Bus Refurbishment - 2015		Class	of Estimate:	Not Applicable	e		
Dept:	Transit Services	Category: Renewal of City Assets	Ward	CW	Year o	f Completion:	2019	
				2015 Request	24,552	Projected Yearen	d Unspent Bal.	0
This p	roject is for mid-life refurbishment	for conventional service buses, to effect	ctively	Revenues	0		Debt	
manag modifi	ge each fleet type to their 15-year cations and refurbishments to ens	life expectancy. This project will fund re sure planned availability and reliability, to	epairs, o	Tax Supported/ 52 Tax Supported/ Dedicated				8,500
and m	lower fuel consumption, to reduce emissions and pollutants, and to reduce operating and maintenance costs. With this work, buses will be maintained in good condition for a good quaternar averaging a through their entire 15 year life.				0	Rate Sup	oported Debt	0
for a g	for a good customer experience through their entire 15-year life.			Develop. Charges	0	Develop. Charges Debt		0
				Gas Tax	16,000	Gas Tax	Debt	0
				Forecast	2015	2016	2017	2018
				Authority	24,552	17,107	9,328	40,733
				Spending Plan	24,552	17,107	9,328	40,733
				FTE's	0	0	0	0
				Operating				
				Impact	0	0	0	0
907833	Destination Sign Upgrade			of Estimate:	Not Applicable			
Dept:	Transit Services	Category: Renewal of City Assets	Ward	CW	Year o	f Completion:	2019	
				2015 Request	900 Projected Yearend Unspent Bal.			0
	•	of outdated electronic customer informa		Revenues	0		Debt	
	on 53 older buses and to allow sig ely, making them consistent with t	gn displays on these buses to be upload he rest of the bus fleet.	led	Tax Supported/ Dedicated	900	900 Tax Supported/ Dedicated Debt		0
				Rate Supported	0	Rate Supported Debt		0
				Develop. Charges	0	Develop. Debt	. Charges	0
				Gas Tax	0	Gas Tax	Debt	0
				Forecast	2015	2016	2017	2018
				Authority	900	0	0	0
				Spending Plan	900	0	0	0
				FTE's	0	0	0	0
				Operating Impact	0	0	0	0

III THOUS									
	Proj	ject Information		Financial Details					
907835	Vehicle Modifications		Class	of Estimate:	Not Applicabl	е			
Dept:	Transit Services	Category: Renewal of City Assets	Ward	CW	Year of Completion: 2019				
				2015 Request	750	Projected Yearer	nd Unspent Bal.	0	
This pr	oject funds modifications to b	ouses required to improve customer service	and	Revenues	0		Debt		
to main	tain an appropriate work env	rironment for staff.		Tax Supported/ Dedicated	750	Tax Supported/ Dedicated Debt		0	
				Rate Supported	0	Rate Su	pported Debt	0	
				Develop. Charges	0	Develop. Charges Debt		0	
				Gas Tax	0	Gas Tax	Debt	0	
				Forecast	2015	2016	2017	2018	
				Authority	750	750	0	0	
				Spending Plan	750	750	0	0	
				FTE's	0	0	0	0	
				Operating					
				Impact	0	0	0	0	
907836	Vehicle Replacement No			of Estimate:	Not Applicabl				
Dept:	Transit Services	Category: Renewal of City Assets	Ward	d: CW Year of Completion: 2019					
				2015 Request	220 Projected Yearend Unspent Bal.		0		
This pr	oject funds the lifecycle repla	acement of non-revenue vehicles supporting	daily	Revenues	0		Debt		
		vision, maintenance, stores, revenue genera		Tax Supported/	220	Tax Sup	ported/	0	
	9	ht and heavy vehicles with various lifecycles		Dedicated	220	Dedicate	ed Debt		
	s or more. The reliability of t I of the non-revenue transit f	he system is dependent in part on the timely leet.	/	Rate Supported	0	Rate Su	pported Debt	0	
				Develop.	0		. Charges	0	
				Charges Gas Tax	0	Debt Gas Tax	Debt	0	
				Forecast	2015	2016	2017	2018	
				Authority	220	1,300	1,500	1,600	
				Spending Plan	220	1,300	1,500	1,600	
				FTE's	0	0	0	0	
				Operating	J	Ū	Ū		
				Impact	0	0	0	0	

	Pro	oject Information			Fina	ncial Details		
906169	OLRT Transition		Class	of Estimate:	Not Applicabl	е		
Dept:	Transit Services	Category: Growth	Ward	:CW	Year of Completion: 2018			
		•		2015 Request	12,010	Projected Yearer	nd Unspent Bal.	57,496
•		es to implement the decisions of Counci		Revenues	0		Debt	
Line. lı	ncluded are bus detours as	onstruction and start-up of the Confede sections of the Transitway are closed, or a section of the Confederation o	customer	Tax Supported/ Dedicated	12,010	Tax Sup Dedicate		0
	ation and wayfinding, and p ss and service delivery cha	roject management support for OC Trainges.	nspo	Rate Supported	0	Rate Su	pported Debt	0
				Develop. Charges	0	Develop. Charges Debt		0
				Gas Tax	0	Gas Tax	Debt	0
				Forecast	2015	2016	2017	2018
			Authority	12,010	2,714	3,005	2,499	
				Spending Plan	12,010	2,714	3,005	2,499
				FTE's	0	0	0	0
				Operating				_
227272			01	Impact	0	0	0	0
<b>907373</b> Dept:	Transit Services	onfederation Line Station Category: Growth	Ward	of Estimate:	Not Applicabl	e of Completion:	2018	
Бері.	Transit Dervices	Category. Growth	Ivvaiu	2015 Request	25,000	Projected Yearer		0
This p	oiect funds the procuremer	nt and implementation of the Fare Contr	ol System		0	r rojected rearch	Debt	
as app	roved by the Commission. rending machines, and cust	The Fare Control System includes fare tomer help points at all Confederation Li	gates, ine and	Tax Supported/ Dedicated	849	Tax Sup Dedicate	ported/	0
		pment and systems will allow for a safe and intuitive customer journey, and pay		Rate Supported	0	Rate Su	pported Debt	0
existin	g fare media as well as pro	viding flexibility for future fare media.		Develop. Charges	8,701	Develop Debt	. Charges	0
				Gas Tax	15,450	Gas Tax	Debt	0
				Forecast	2015	2016	2017	2018
		Authority	25,000	0	0	0		
		Spending Plan	25,000	0	0	0		
				FTE's	0	0	0	0
				Operating Impact	0	0	0	0

111 11100	. ,							
	Project	t Information			Fina	ncial Details		
907827	IT Business Intelligence		Class	of Estimate:	Not Applicabl	е		
Dept:	Transit Services	Category: Strategic Initiatives	Ward	CW	Year o	of Completion:		
				2015 Request	150	Projected Yearer	nd Unspent Bal.	0
This p	project funds the development, re	eplacement, and enhancement of data		Revenues	0		Debt	
impro	ve customer service, and improv	sed to measure performance results, ve operational efficiency. Data collected		Tax Supported/ Dedicated	150	Tax Supported/ Dedicated Debt		0
	board buses measure on-time performance (GPS), fares paid (Presto), ridership (automatic passenger counters), and bus status and reliability (automated vehicle monitoring).			Rate Supported	0	Rate Su	pported Debt	0
monit				Develop. Charges	0	Develop. Charges Debt		0
				Gas Tax	0	Gas Tax	Debt	0
				Forecast	2015	2016	2017	2018
				Authority	150	150	150	150
ł				Spending Plan	150	150	150	150
				FTE's	0	0	0	0
				Operating				
				Impact	0	0	0	0
907828	IT Para Transpo Platform			of Estimate:	Not Applicabl			
Dept:	Transit Services	Category: Strategic Initiatives	Ward	rd: CW Year of Completion: 2019				
				2015 Request	990	90 Projected Yearend Unspent Bal.		
This p	project is to fund updates and up	grades to the computer system used to	)	Revenues	0		Debt	
		najor upgrades are expected during the project will also be used to implement	period	Tax Supported/ Dedicated	990	Tax Supported/ Dedicated Debt		0
booki	ng improvements to be identified	I through consultation with customers in	า 2015.	Rate Supported	0	Rate Su	pported Debt	0
				Develop. Charges	0	Debt	. Charges	0
1				Gas Tax	0	Gas Tax	Debt	0
				Forecast	2015	2016	2017	2018
				Authority	990	0	0	0
				Spending Plan	990	0	0	0
				FTE's	0	0	0	0
				Operating Impact	0	0	0	0
				μπρασι	U	U	U	0

	Projec	t Information		Financial Details			
907829	IT Scheduling Platform	C	lass of Estimate:	Not Applicable	<b>e</b>		
Dept:	Transit Services	Category: Strategic Initiatives W	ard: CW	Year o	f Completion:	2019	
			2015 Request	1,200	Projected Yearer	nd Unspent Bal.	0
This pro	ject is to fund updates and up	grades to the computer system used to	Revenues	0		Debt	
	prepare service and work schedules for OC Transpo bus and train service. Funding from this project will also be used to add functions required to operate for the Confederation Line and to maintain integration with the Integrated Transit Management System.			1,200	Tax Sup Dedicate	•	0
Confed				0	Rate Su	pported Debt	0
Wanage	ment dystem.		Develop. Charges	0	Develop Debt	. Charges	0
			Gas Tax	0	Gas Tax	Debt	0
			Forecast	2015	2016	2017	2018
			Authority	1,200	85	85	500
			Spending Plan	1,200	85	85	500
			FTE's	0	0	0	0
			Operating				
			Impact	0	0	0	0

## City of Ottawa 2015 Draft Capital Budget Transit Commission Capital Program Forecast In Thousands (\$000)

Project Description	2015	2016	2017	2018	Total
Transit Services					
Renewal of City Assets					
900300 IT Smartcard	0	400	0	0	400
906103 Renewal Transit Park & Ride	0	750	750	0	1,500
906946 Station Safety-Emergency Plan	0	100	0	0	100
906983 Scoping Pre/Post Transitway Roads	110	100	140	140	490
907300 Trillium Line Structures	0	1,000	1,500	1,850	4,350
907743 Buildings-Transit Services	3,600	3,600	3,600	3,600	14,400
907766 Transitway Roads	2,650	2,870	3,070	3,070	11,660
907767 Scoping Pre/Post Tway Structure	100	100	200	200	600
907768 Transitway Structures - Site Specific	300	300	300	300	1,200
907769 Transit Structures - Drainage	1,280	350	350	250	2,230
907770 Transitway Structures	950	2,000	2,000	2,300	7,250
907771 Scoping Pre/Post Trillium Line Structures	110	50	150	150	460
907818 Vehicle Growth Non Revenue	0	370	120	130	620
907819 Bus Stops & Shelters - 2015	815	840	870	890	3,415
907820 Rapid Transit System Customer Improvements	2,570	1,510	1,555	1,600	7,235
907821 Renewal of Operational Assets - 2015	4,700	3,500	3,500	3,500	15,200
907822 Station Accessibility Improvements -2015	500	500	500	500	2,000
907823 Tranist Priority Road & Signal Projects	9,300	11,760	11,330	3,840	36,230
907824 Transitway Yearly Rehab - 2015	1,100	2,500	2,500	1,800	7,900
907825 TSCC Renovation for Confederation Line	1,700	0	0	0	1,700
907826 Unplanned Infrastructure Response - 2015	1,000	1,000	1,000	1,000	4,000
907830 IT Security Platform	3,296	0	0	0	3,296
907831 Trillium Line & Rail Lifecycle - 2015	2,500	300	1,600	1,000	5,400
907832 Bus Refurbishment - 2015	24,552	17,107	9,328	40,733	91,720
907833 Destination Sign Upgrade	900	0	0	0	900
907835 Vehicle Modifications	750	750	0	0	1,500
907836 Vehicle Replacement Non Rev - 2015	220	1,300	1,500	1,600	4,620
Renewal of City Assets Total	63,003	53,057	45,863	68,453	230,376

## City of Ottawa 2015 Draft Capital Budget Transit Commission Capital Program Forecast In Thousands (\$000)

Project Description	2015	2016	2017	2018	Total
0					
Growth					
906169 OLRT Transition	12,010	2,714	3,005	2,499	20,228
907373 Fare Control System Confederation Line Station	25,000	0	0	0	25,000
Growth Total	37,010	2,714	3,005	2,499	45,228
Strategic Initiatives					
905497 IT E-Learning & Video Enhancement	0	60	60	60	180
906433 IT Transit Customer Svce Platform	0	50	275	1,900	2,225
906511 IT Operational & Control Centre Platform	0	200	200	200	600
906518 IT Corporate Support Platform	0	250	400	250	900
907827 IT Business Intelligence	150	150	150	150	600
907828 IT Para Transpo Platform	990	0	0	0	990
907829 IT Scheduling Platform	1,200	85	85	500	1,870
Strategic Initiatives Total	2,340	795	1,170	3,060	7,365
Transit Services Total	102,353	56,566	50,038	74,012	282,969
Grand Total	102,353	56,566	50,038	74,012	282,969

City of Ottawa Transit Commission Capital Works-in-Progress (as at Dec 31 2014)

Project Description	Total Authority	Expenditures as at Dec 31 2014 *	Unspent Cash Balance	Total Contractual Obligations	Unspent/ Uncommitted Balance
Transit Services					
Renewal of City Assets					
900300 IT Smartcard	34,124	29,089	5,035	416	4,619
904610 IT Bus Radio System	14,375	12,545	1,830	15	1,815
904730 Rideau River Trillium Line Bridge	6,615	3,084	3,531	43	3,488
904869 Transitway Structures	505	367	138	83	55
905149 O Train Capital Works - 2009	7,394	6,852	542	166	377
905152 Building Capacity Improvement	16,211	14,323	1,888	718	1,170
905160 Customer Service Platform	4,975	4,305	670	320	350
905174 Transit Security Platform	3,722	885	2,837	5	2,831
905175 IT Business Intelligence Platform	1,100	537	563	406	156
905203 IT 2009 Transit Vehicle Info Sys	6,855	5,151	1,704	615	1,089
905490 2010 Transitway System Improvements	250	186	64	27	37
905492 2010 Transitway Stations	2,100	1,771	329	29	300
905494 2010 Transit Facilities Lifecycle	2,000	625	1,375	696	679
905498 2010 Miscellaneous Vehicle Replacement	1,577	1,379	198	0	198
905501 IT 2010 Computer H&S	620	329	291	0	291
905503 2010 Train & Rail Lifecycle - O Train	3,029	2,422	607	220	387
905508 Bus Equipment Replacement-2011	2,663	1,083	1,580	12	1,568
905972 Bus Refurbishment & Modifications - 2011	24,705	4,595	20,110	0	20,110
905974 Facility Rationalization	3,895	1,457	2,438	821	1,617
905975 Non-Revenue Vehicle Additions - 2011	593	498	95	0	95
905976 Non-Revenue Vehicle Replacement - 2011	1,476	1,511	-35	0	-35
905977 O-Train & Rail Lifecycle	303	284	19	0	19
905978 Para Bus Replacement	13,000	31	12,969	299	12,670
905979 Trillium Line Service Expansion	60,300	55,005	5,295	5,111	184
905980 Transit Brand Renewal	1,250	816		0	434
905981 Transit Fac - Operational Response -2011	2,500	2,387	113	0	113

City of Ottawa Transit Commission Capital Works-in-Progress (as at Dec 31 2014)

Project Description	Total Authority	Expenditures as at Dec 31 2014 *	Unspent Cash Balance	Total Contractual Obligations	Unspent/ Uncommitted Balance
905982 Transit Fac -Renewal of Ops Assets-2011	7,750	6,728	1,022	651	371
905983 Transit Network Capital Projects - 2011	1,350	554	796	290	507
905984 Transitway Accessibility improvements	3,000	2,300	700	615	85
905998 2011 Transit Priority Corridors	1,750	1,812	-62	13	-75
905999 2011 Transit Priority Measures	1,600	1,246	354	73	281
906029 Buildings-Heritage - Transit	6,550	6,283	267	18	249
906105 Transitway Structures	2,170	1,479	691	9	681
906109 Scoping Pre/Post Trillium Line Structure	150	0	150	0	150
906247 Revenue Bus Replacement (Double Deckers)	69,000	62,382	6,618	102	6,515
906432 Bus Equipment Replacement	2,000	40	1,960	77	1,884
906443 Buildings-Transit	4,300	2,600	1,700	1,317	383
906498 2012 Transitway Roads	1,060	868	192	176	17
906499 Scoping Pre/Post TWAY Structures	120	82	38	0	38
906500 Transitway Structures	1,800	1,625	175	61	114
906501 Transitway Structures - Site Specific	20	14	6	1	4
906502 Bridge Salt Prot./Conc Patchin	100	130	-30	0	-30
906503 Regulatory Structural Inspections TWAY	120	114	6	0	6
906504 Crack Sealing - Transit	100	66	34	0	34
906505 Transit Structures - Drainage	560	133	427	122	305
906507 Trillium Line Structures	1,300	1,197	103	54	50
906508 Regulatory Structural Inspections TL	120	74	46	0	46
906513 Non-Revenue Vehicle Replacement - 2012	1,380	369	1,011	53	958
906516 Transit Fac - Operational Response -2012	500	344	156	62	93
906517 Trans Fac -Renewal of Ops Assets	425	281	144	145	-2
906521 Building Capacity Improvements	11,344	8,368	2,976	253	2,722
906522 Transitway Yearly Rehab	5,500	3,952	1,548	776	772
906525 AVM upgrade to new Artic Fleet	1,500	373	1,127	463	664
906605 Regulatory Structural Inspections TL	120	46	74	0	74

City of Ottawa Transit Commission Capital Works-in-Progress (as at Dec 31 2014)

Project Description	Total Authority	2014 *	Unspent Cash Balance	Total Contractual Obligations	Unspent/ Uncommitted Balance
906911 Regulatory Structural Inspections Twy	120	95	25	6	19
906912 2013 Transitway Roads	2,210	1,879	331	278	53
906913 Transitway Structures	2,560	242	2,318	103	2,214
906914 Transitway Structures - Site Specific	150	0	150	0	150
906915 Trillium Line Structures	1,000	31	969	0	969
906944 Environmental Improve - Reg. Compliance	1,600	50	1,550	40	1,510
906945 On-Street Transit Facility Improvements	790	262	528	19	508
906947 Transit Facility Emerg Infra Repair-2013	1,000	1,015	-15	2	-18
906950 Transitway System Improvements-2013	1,100	97	1,003	0	1,002
906959 IT Video Wall Controller Life-Cycle	120	99	21	0	21
906960 New Regulatory Safety Requirements	1,825	168	1,657	906	751
906962 Bus Refurbishment & Modifications	3,800	3,990	-190	0	-190
906964 Hybrid Propulsion Replacement	550	0	550	0	550
906965 Miscellaneous Vehicle Replacement	1,285	691	594	243	351
906966 Para Transpo Engines & Transmissions	250	23	227	0	227
906967 Technical Training Equipment	150	0	150	0	150
906968 Miscellaneous Vehicle Growth	290	123	167	0	167
906981 Buildings - Transit	4,610	3,150	1,460	489	970
906984 Scoping Pre/Post Tway Structures	120	65	55	1	55
907001 Bus Replacement	11,000	4	10,996	5	10,991
907278 Transitway Structures - Drainage	1,150	51	1,099	122	977
907290 Buildings-Transit	3,600	349	3,251	2,712	540
907295 Scoping Pre/Post - Twy Roads	110	0	110	9	101
907296 Transitway Roads	2,000	964	1,036	354	682
907297 Transitway Structures	3,725	62	3,663	143	3,520
907363 Unplanned Infrastructure Response	1,000	774	226	69	157
907364 Renewal of Operational Assets	2,750	595	2,155	1,202	954
907365 Bus Stops & Shelters	900	195	705	346	358

### City of Ottawa Transit Commission Capital Works-in-Progress (as at Dec 31 2014)

Project Description	Total Authority	Expenditures as at Dec 31 2014 *	Unspent Cash Balance	Total Contractual Obligations	Unspent/ Uncommitted Balance
907367 Rapid Transit Syst Customer Improv	1,300	0	1,300	0	1,300
907368 Station Accessibility Improvements	500	0	500	17	483
907369 Transitway Yearly Rehab.	500	0	500	0	500
907370 IT Transit Infrastructure Lifecycle	1,500	40	1,460	485	975
907372 Rail Radio Integration	1,000	0	1,000	0	1,000
907375 Bus Refurbishment - 2014	4,650	0	4,650	39	4,611
Renewal of City Assets Total	401,041	269,996	131,045	22,924	108,121
Growth					
903780 Transit Garage	89,363	89,103	260	53	207
904868 Transitway System Improvements	1,465	510	955	0	955
905177 Transit Priority (Woodroffe/Baseline)	2,240	1,767	473	109	364
906169 OLRT Transition	63,000	5,504	57,496	382	57,114
906512 Non-Revenue Vehicle Additions - 2012	550	337	213	0	213
Growth Total	156,618	97,221	59,397	544	58,853
Strategic Initiatives					
904640 Storage & Control of Cores-Material Mgmt	250	96	154	0	154
905204 IT 2009 Transit computer Systems	2,105	1,322	783	309	474
905497 IT E-Learning & Video Enhancement	1,020	521	499	0	499
905893 IT Corporate Support Platform	1,364	1,185	179	123	56
905894 IT Operating & Control Centre Platform	2,556	157	2,399	58	2,341
906433 IT Transit Customer Svce Platform	1,900	0	1,900	0	1,900
906434 IT Security Platform	400	0	400	0	400
906497 Scoping Pre/Post - Tway Structures	100	12	88	82	6
906511 IT Operational & Control Centre Platform	1,588	85	1,503	0	1,503
906518 IT Corporate Support Platform	1,480	313	1,167	26	1,141
906519 IT Business Intelligence Platform	380	0	380	0	380
906520 IT Scheduling Platform	2,950	268	2,682	370	2,312
906524 Business Continuity Emergency Plan	50	0	50	0	50

### City of Ottawa Transit Commission Capital Works-in-Progress (as at Dec 31 2014)

Project Description	Total Authority	Expenditures as at Dec 31 2014 *	Unspent Cash Balance	Total Contractual Obligations	Unspent/ Uncommitted Balance
906526 Para T backup cameras	67	0	67	0	67
906527 IT Maintenance Platform	2,516	1,468	1,048	70	978
906951 IT CAD AVLC	2,000	0	2,000	0	2,000
906952 IT DriverMate MDT Solution-Taxi Services	225	0	225	0	225
906953 IT New octranspo.com hosting	110	18	92	4	88
906954 IT NICE - Dispatchers & Section Heads	75	0	75	0	75
906957 IT Transit Zone - Business Continuity	1,200	2	1,198	0	1,198
906958 IT Travel Planner Customer Upgrades	900	0	900	97	803
906963 Fuel Reduction Strategies	225	0	225	0	225
Strategic Initiatives Total	23,461	5,448	18,013	1,140	16,873
Transit Services Total	581,120	372,665	208,455	24,608	183,847
Grand Total	581,120	372,665	208,455	24,608	183,847

<sup>\*</sup>Expenditures do not reflect all year-end 2014 adjustments and final entries.