City of Ottawa 2021 Reserve Continuity Forecast In Thousands (\$000)

Reserves	2021 Opening Balance	Contributions	Transfers to Operating/Other	Transfers to Capital	Projected Closing Balance
Discretionary Reserves					
Operating					
Tax Stabilization Reserve	51,458	9,612	-6,364	0	54,706
Transit Operating Reserve	5,067	0	3,500	0	8,567
Employee Benefit Reserve	52,579	51,202	-50,157	0	53,624
Landfill Closure Reserve	6,125	360	0	0	6,485
	115,229	61,174	-53,021	0	123,382
Capital					
City Wide Capital Reserve	71,151	161,615	-1,870	-162,612	68,284
Transit Capital Reserve*	18,601	73,851	1,817	-82,203	
Fleet Reserve	4,348	24,446	0	-23,495	
Housing Reserve	5,446	9,040	0	-13,400	
Police Capital Reserve	7,715	15,587	-450	-19,631	3,221
Police Fleet Reserve	11	4,505	0	-4,219	
CIL - Parkland City Wide	8,679	2,600	-2,400	-111	8,768
CIL - Parkland by Ward	25,335	3,200	2,300	0	30,835
Ottawa Public Health	100	-75	0	0	25
	141,386	294,769	-603	-305,671	129,881
Combined Operating/Capital					
Water Reserve	101,709	78,653	0	-62,228	118,134
Wastewater Reserve	35,857	65,594	0	-58,312	
Stormwater Reserve	17,128	33,251	0	-46,391	3,988
Solid Waste Reserve	-4,014	5,978	0	-19,914	
Parking Reserve	20,537	1,872	0	-2,050	
Ottawa Public Library Reserve	9,852	1,404	0	-6,310	4,946
	181,069	186,752	0	-195,205	
Discretionary Reserves Total	437,684	542,695	-53,624	-500,876	

City of Ottawa 2021 Reserve Continuity Forecast In Thousands (\$000)

Reserves	2021 Opening Balance	Contributions	Transfers to Operating/Other	Transfers to Capital	Projected Closing Balance
Restricted Reserves					
Gas Tax					
Provincial	-10,134	36,527	-38,767	-15,000	-27,374
Federal	192	56,683	-10,312	0	46,563
	-9,942	93,210	-49,079	-15,000	19,189
Building Code					
Building Code Capital	7,712	0	0	0	7,712
Building Code Stabilization	15,845	0	0	0	15,845
Building Code Insurance Fund	6,916	0	0	0	6,916
	30,473	0	0	0	30,473
Restricted Reserves Total	20,531	93,210	-49,079	-15,000	49,662
Total City Reserves	458,214	635,905	-102,703	-515,876	475,540

^{*}Projected closing balances reflect the commitments on Council approved capital projects however, for the two major projects which span a number of years only the forecasted cashflows have been applied (OLRT).