

**City of Ottawa**  
**2019 Reserve Continuity Forecast**  
**In Thousands (\$000)**

<b>Reserves</b>	<b>2019 Opening Balance</b>	<b>Contributions</b>	<b>Transfers to Operating/Other</b>	<b>Transfers to Capital</b>	<b>Projected Closing Balance</b>
<b>Discretionary Reserves</b>					
<b>Operating</b>					
Tax Stabilization Reserve	25,678	8,413	-16,379	0	17,711
Transit Operating Reserve	1,527	0	0	0	1,527
Employee Benefit Reserve	57,567	48,729	-48,729	0	57,567
Landfill Closure Reserve	5,249	360	0	0	5,609
	<b>90,021</b>	<b>57,502</b>	<b>-65,108</b>	<b>0</b>	<b>82,415</b>
<b>Capital</b>					
City Wide Capital Reserve	13,779	140,054	0	-128,468	25,365
Transit Capital Reserve	58,419	75,340	-4,585	-96,397	32,777
Fleet Reserve	12,280	20,350	0	-20,712	11,918
Housing Reserve	3,020	8,500	0	-225	11,295
Police Capital Reserve	2,297	13,568	-650	-14,715	500
Police Fleet Reserve	759	3,761	0	-3,763	757
CIL - Parkland City Wide	7,758	2,000	0	-1,248	8,510
CIL - Parkland by Ward	17,828	3,200	0	0	21,028
Ottawa Public Health	419	200	-345	0	274
	<b>116,560</b>	<b>266,973</b>	<b>-5,580</b>	<b>-265,528</b>	<b>112,425</b>
<b>Combined Operating/Capital</b>					
Water Reserve	39,767	74,923	0	-65,905	48,785
Wastewater Reserve	41,562	76,234	0	-54,483	63,313
Stormwater Reserve	52,501	6,420	0	-35,505	23,417
Solid Waste Reserve	-1,155	4,228	0	-12,140	-9,067
Parking Reserve	24,049	3,188	0	-3,043	24,194
Ottawa Public Library Reserve	2,762	2,445	0	-1,998	3,209
	<b>159,486</b>	<b>167,438</b>	<b>0</b>	<b>-173,074</b>	<b>153,850</b>
<b>Discretionary Reserves Total</b>	<b>366,067</b>	<b>491,913</b>	<b>-70,688</b>	<b>-438,601</b>	<b>348,690</b>

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<b>Restricted Reserves</b>					
<b>Gas Tax</b>					
Provincial	12,539	36,527	-29,966	-10,000	9,100
Federal	20,664	56,683	-11,955	-36,880	28,511
	<b>33,202</b>	<b>93,210</b>	<b>-41,921</b>	<b>-46,880</b>	<b>37,611</b>
<b>Building Code</b>					
Building Code Capital	9,430	0	0	0	9,430
Building Code Stabilization	13,379	0	0	-6,320	7,059
Building Code Insurance Fund	8,368	0	0	0	8,368
	<b>31,177</b>	<b>0</b>	<b>0</b>	<b>-6,320</b>	<b>24,857</b>
<b>Restricted Reserves Total</b>	<b>64,379</b>	<b>93,210</b>	<b>-41,921</b>	<b>-53,200</b>	<b>62,468</b>
<b>Total City Reserves</b>	<b>430,446</b>	<b>585,123</b>	<b>-112,610</b>	<b>-491,801</b>	<b>411,158</b>

\*Projected closing balances reflect the commitments on Council approved capital projects however, for the two major projects which span a number of years only the forecasted cashflows have been applied (OLRT and Ottawa on the Move Projects). \*\* All funds in the Tax Stabilization reserve transferred from the Child Care reserve are fully committed over the ensuing years (2016-2020) as per the Council approved Child Care Service Plan Report.