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Police Service Board June 24, 2019







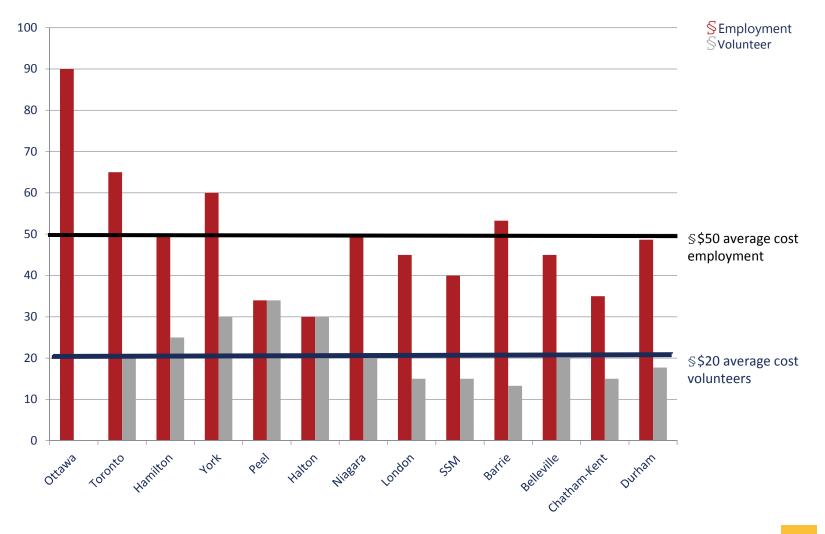
ottawapolice.ca

BACKGROUND



- Significant growth in volume
 - S Doubled since 2013 to 90,000 in 2018
- 70% of police records checks at OPS are related to not-for-profits
- Before launch of on-line system
 - S Paper based, manual process with multiple touchpoints and duplicate data entry
 - § 13 week backlog
- Launch of on-line system
 - **§** Faster processing times (13 weeks to 48 hrs)
 - **S** Reduced staffing pressures (from 17 FTE's to 11 FTE's)
- OPS is the first on-line service in Canada that offers full electronic end-to-end processing within 24-48 hours

POLICE BACKGROUND CHECK FEES IN ONTARIO



PRINCIPLES FOR FEE OPTIONS

- 1. Treat all categories equitably
- 2. Maintain efficient administrative process
 - 1. Avoid multi tier pricing models
 - 2. Avoid manual validation processes
- 3. Minimize cross segment subsidization

FEE STRUCTURE OPTIONS

Options	Employment Fee	Volunteer Fee	Annualized Budget Impact
Option A – Status Quo	\$90	\$0	\$0.4M
Option B – Partial Cost Recovery	\$75	\$0	-
Option C* – Partial Cost Recovery	\$65	\$20	-

* Volunteer fee phased in at \$10 in 2019, increasing to \$20 on January 1, 2020

QUESTIONNAIRE

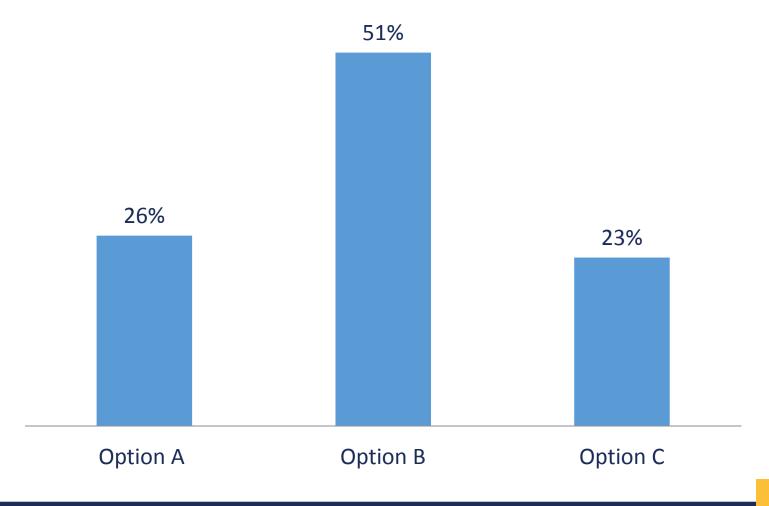
S Questionnaire conducted online and promoted by OPS via social media and traditional media

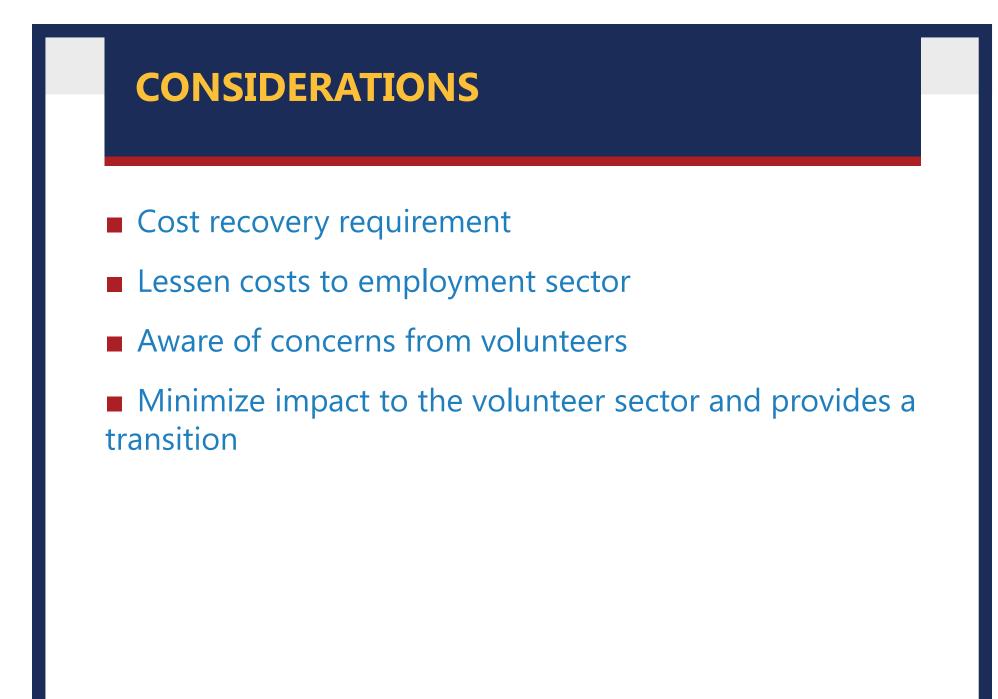
S Open link questionnaire, not representative sample

- **§** Final sample size:
 - 3,094 completed responses
- **64%** of respondents were volunteers
- S Questionnaire launch/closing dates: launched June 5, closed June 17

3k	

PREFERRED FEE OPTION





RECOMMENDATION

Option C

Employment fees are reduced to \$65 average cost

Volunteer fee introduced at \$10 in 2019, increasing to \$20 in 2020, which is the average fee charged by other police services across Ontario

Analysis

- Achieves \$400K revenue reduction per Board budget motion
- Minimizes customer subsidization (no customer paying more than average cost)
- Phases in Volunteer fee
- Maintains efficiency of administrative processing



September 1, 2019 implement rate changes