

**Report 3 to
Rapport 3 au:**

Council

Conseil

**Submitted on December 11, 2019
Soumis le 11 décembre 2019**

**Submitted by
Soumis par:**

**Krista Ferraro, Executive Director / directrice exécutive
Ottawa Police Services Board / Commission de services policiers d'Ottawa**

Contact Person

Personne ressource:

Krista Ferraro, Executive Director

**Krista Ferraro, directrice exécutive
613-580-2424 ext. / poste 21618, Krista.Ferraro@ottawa.ca**

Ward: CITY WIDE / À L'ÉCHELLE DE LA VILLE File Number: ACS2019-CCS-PSB-0003

**SUBJECT: OTTAWA POLICE SERVICE 2020 OPERATING AND CAPITAL
BUDGETS**

**OBJET: BUDGETS D'IMMOBILISATIONS ET DE FONCTIONNEMENT 2020 DU
SERVICE DE POLICE D'OTTAWA**

REPORT RECOMMENDATIONS

**That the City of Ottawa Council approve the Ottawa Police Service 2020 Draft
Operating and Capital Budgets.**

RECOMMANDATIONS DU RAPPORT

**Que le Conseil municipal d'Ottawa approuve les budgets préliminaires de
fonctionnement et d'immobilisations de 2020 du Service de police d'Ottawa.**

SUPPORTING DOCUMENTATION

1. Ottawa Police Service Budget Book dated 6 November 2019 previously distributed
2. Extract of Minute 14: 6 November 2019 Special Board meeting
3. Extract of Minute 6: 14 November 2019 Finance & Audit Committee meeting
4. Extract of Draft Minute 15: 25 November 2019 Board meeting

Document 2

Extract of Minute
Minutes 14 – Special Meeting
6 November 2019

1. 2020 DRAFT OPERATING AND CAPITAL BUDGETS

Presentation

Documents to be tabled at the meeting

A presentation was made by Chief P. Sloly and CAO J. Letourneau.

The following points of clarification were made following the presentation:

- \$16.5 million has been set aside for the south facility with a total building cost of \$105 million. Occupancy is expected in 2022. The facility is at 66% completion. OPS will be looking at tendering for construction in 2020. The City will borrow on behalf of the OPS to get a better rate.
- Paid duties generate approximately \$6 million in revenue.
- There appears to be an inverse relationship in terms of the cop-to-pop stats and the crime severity index.
- With respect to gasoline, OPS contracts with Esso and also leverages the City's fuel depots where possible. The challenges with the fuel depots are they are mostly diesel fuel, as well as their locations. OPS worked with the City to have two large ethanol tanks installed in both the east and west end. 10% of gasoline is used via city depots and the remaining 90% with Esso. OPS will review when they last tendered a contract for fuel.
- SUVs (Ford Explorer) are more commonly used now as Ford no longer makes police-rated sedan vehicles. Fuel economy difference isn't material and there is a slight increase in cost by a few thousand dollars. The Dodge Charger would be the only other option however the vehicle is too small to accommodate officers with all of their equipment.
- The Court Security upload agreement was finalized in 2018 and the grant is reviewed on an annual basis by the province to keep up with the cost of inflation.

- The \$2.2M in back office efficiencies will be realized in 2020. The OPS will continue to look for more opportunities for efficiencies.
- The OPS will be looking to hire an additional 30 officers in 2020, and add two additional neighborhood response teams. They will also be using grants from the province to fund guns and gangs officers. Majority of deployment will go to community policing activities.
- With respect to investing in training facilities, the OPS plans to update its Facilities Strategic Plan in 2020, which will include reviewing future needs, requirements, and options. Two buildings are slated to close - Greenbank and Leitrim. This will generate savings in terms of operating costs which has been factored into longer term forecasts.

**That the Ottawa Police Services Board receive and table the
Ottawa Police Service 2020 Draft Operating and Capital
Budgets.**

RECEIVED and TABLED

**That the Finance and Audit Committee discuss the 2020 budget
proposal at its meeting on November 14, 2019.**

**That the Ottawa Police Services Board consider and approve the
2020 Draft Operating and Capital Budgets at the Board
meeting on November 25, 2019.**

**That the Ottawa Police Services Board returns \$4.0 million to the
General Capital Reserve Fund from Capital Order 908707
Queensview 2.**

**That the Ottawa Police Services Board approve the delegation of
authority to the Chief of Police to execute and administer
the 2020 Fleet Replacement Program, up to a maximum of
\$4.6 million.**

CARRIED

Document 3

Extract of Minute
Minute 6 – Finance & Audit Committee Meeting
14 November 2019

1. 2020 OPERATING AND CAPITAL BUDGETS: DELEGATIONS

Presentation

A presentation was made by Chief P. Sloly and CAO J. Letourneau.

The Committee then heard from the following public delegations:

- **Melanie White**, Ottawa Resident (*A copy of her presentation is on file with the Board's Executive Director*). Ms. White shared her personal account of two break-ins at her family home, the impact it has had on her, and suggestions on how the City and police can better respond to incidents such as this, particularly as it relates to retrieving stolen items and regulations around pawn shops.
 - Chief P. Sloly advised he would have Deputy Chief S. Bell contact Ms. White to review the police reports surrounding the break-ins and offer any support the OPS can provide.
 - With respect to recovering stolen items, it can be a challenge as they can be spread across various pawn shops. By law, pawn shops are required to inventory items however limited regulations exist. As well, many items are sold online.
 - The Province was approached about developing an online system for reporting items. It would have required pawn shops to enter their inventory via a database. The legislation was repealed however the OPS will follow up and report back.
- **Marie Evelyn**, Volunteer Ottawa, expressed her concerns regarding fees for volunteer background checks. (*A copy of her presentation is on file with the Board's Executive Director*.)
 - An in-depth review was conducted in 2018 and several reports were brought to the board. A full cost recovery model was adopted and \$20 was the average fee across police services in Ontario for volunteers. It will come into effect as of January 2020.

- With respect to sharing background checks across multiple organizations, there are privacy and liability issues with respect to personal information. An individual may elect to share a copy of their own certificate however some checks are specific to a role/position, and there are some guidelines around sharing of information.
- **Kamoji Wachiira**, Black Agenda Noir, spoke about the OPS' commitment to diversity and inclusion and the need to ensure allocation of resources and budget to this area, and had questions pertaining to the status of the Diversity Audit.
 - It was noted that the budget includes investments in equity, diversity and inclusion (EDI) and EDI has been identified as a strategic priority. The OPS is doing its best to align resources to this area, including through programs and training.
 - The Diversity Audit is set to be released next week.
- **Councillor Riley Brockington** had questions pertaining to back office efficiencies, revenues, overtime, fleet, and crime reporting.
 - Back office efficiencies of \$2.2 million are expected for 2020, including \$500,000 as a result of integration with the City of Ottawa, and \$500,000 due to restructuring of human resources. More realignments will be occurring, with the OPS using attrition as much as possible with respect to impacted positions.
 - In terms of revenues, the OPS is actively focused on leveraging available grants. User fees are also reviewed to ensure they are covering costs. The costs of special events are higher than the related grant revenue however the contractual agreement expires in March of 2020 and will need to be revisited.
 - The overtime budget is \$5.5 million and is reviewed every year. Pressures in 2019 included staffing and a few major events. OPS will be equipping managers with better tools to help better manage overtime.
 - In terms of fleet, police vehicle size is not mandated but certain requirements do need to be met. Only Ford and Dodge have police-rated vehicles and Ford discontinued their sedan model. The Dodge sedan was too small so the OPS decided to move forward with the

Ford Explorer model. Hybrid vehicles are still being considered in an effort to conserve fuel.

- The OPS will be reviewing the current system in place for the community to file reports regarding traffic, crimes, etc., to ensure it is evidence-based but is allow flexible enough to allow for other inputs, such as information from Councillors on what is happening in their wards.
- **Councillor Theresa Kavanagh** raised comments and questions pertaining to gender and gender equity at the OPS, as well as community safety.
 - It was noted that 40% of new recruits in 2019 were women. Overall, 20% of sworn members are women. The Outreach and Recruitment Team was made permanent as part of the 2020 budget.
 - Work is being undertaken with respect to succession planning to ensure there are women in the upper ranks.
 - Not all community safety and wellbeing issues are policing matters; the OPS is looking to strengthen partnerships in the community to better tackle these issues holistically.
 - Progress has been made regarding response to gender hate crimes, including better coordinating outreach and obtaining security intelligence to better understand threats and investigative responses. Charges are now being laid with regards to verbal comments and other types of interactions.

The Committee went on to ask a number of questions and the following comments were made:

- The OPS is confident it will achieve the forecasted surplus for 2019.
- The budget forecasts in the later years are higher however these are reviewed annually and adjusted based on direction from the Board.
- The OPS would we open to conducting another review of opportunities for efficiencies should additional funds be available to undertake that work.
- Overtime in a policing organizational will always be necessary therefore staffing alone cannot eliminate it.
- The OPS is looking at more outreach opportunities to better serve seniors, including working with seniors' homes to improve procedures around searching for missing persons.

- Hiring forecasts need to be based on need and should not rely on the cop-to-pop ratio, which appears to show an inverse relationship in terms of the crime severity index.

That the Finance and Audit Committee receive the presentation and delegations for information and consideration.

RECEIVED

DRAFT

Document 4

Extract of Draft Minute
Minute 15 – Regular Meeting
25 November 2019

5. 2020 DRAFT OPERATING AND CAPITAL BUDGETS: PUBLIC DELEGATIONS AND APPROVAL

Budget document previously distributed

The Board heard from the following public delegates:

- **Nathalie Carrier, Executive Director of the Vanier BIA** prepared a submission that was presented to the Board by Jasna Jennings. Nathalie was unable to attend the meeting in person. A copy of her submission can be found at [Annex 1](#).
- **Jasna Jennings, Executive Director of the ByWard Market BIA** shared her views on community policing and the effects of the new service delivery model adopted in 2017. A copy of her presentation can be found at [Annex 2](#). With respect to the newly created Neighbourhood Response Teams, it was clarified that the OPS will be doing a review of the existing pilots before expanding to other areas.
- **Lori Mellor, Executive Director of the Preston Street BIA**, shared her concerns about increasing crime in recent years, specifically home and vehicle break-ins, as well as the online reporting system. She suggested the OPS create an awareness campaign around intelligence-led policing and the importance of reporting crime. She also said victims should be allowed to file reports over the phone, and not just through online reporting.
- **Councillor Mathieu Fleury** raised questions about the Modernization Roadmap; the cop-to-pop ratio included as part of the budget; and the neighbourhood response teams.
- **Councillor Rawlson King** shared his thoughts on equity, diversity and inclusion and had a question pertaining to the allocation of staff to work in the OPS EDI office. He also wanted to know how the EDI office could work with the City's new Anti-Racism Directorate.

The Board also received two written submissions from Melanie White (available in [Annex 3](#)) and Holly Richer-White (available in [Annex 4](#)).

A question was raised with respect to vehicle idling and it was clarified that no solutions currently exist for the OPS that can withstand our climate. An anti-idling project was done in the past and the OPS will be piloting three hybrid vehicles in 2020.

That the Ottawa Police Services Board:

- 1. Approve the 2020 Draft Operating and Capital Budgets.**
- 2. Direct the Executive Director to forward the Budgets to City Council for approval.**

CARRIED



Police Service Board Speaking notes of Nathalie Carrier, Executive Director, QVBIA

November 25th 2019

Mr. Mayor, esteemed members of the Ottawa Police Service Board,

Thank you for the opportunity to speak to you today through my colleague Jasna Jennings of the Byward BIA. I apologize that I could not be here to address you in person.

I am addressing you today as a representative of the vibrant Vanier community, and specifically its business community.

As BIAs we do much more than managing banners and benches on our mainstreets. We are often frontline workers and observers of the challenges our communities face – Poverty, social issues like housing and homelessness and of course crime.

I would like to commend you on the return of the Community Policing model in Vanier. In the few short weeks that this program has returned to Vanier, Sgt Wayne Stangle and his team have begun to restore hope to our community in this fight against crime that we face every single day.

You all know the reality of Vanier and Overbrook, you see it on the news and we live it every day:

- There are shootings in our family restaurants at 4pm on a school day
- Our Tim Hortons has had to change their bathroom light to blue so drug users can't find veins
- Our MPP, MP and the businesswoman who owns the building that houses their constituency offices regularly find needles or condoms on their frontstoop.... and I could go on...

On October 21st 2019, after years of numerous attempts and desperate requests, our community policing team was reinstated. Here we all were, the many stakeholders of our community, united in one room with a shiny new policing team and we all had the common goal of restoring order in Vanier.

In the few short weeks that our Neighborhood Resource Team has been in place we have seen tremendous leaps in the right direction. We held a focus group with our merchants 2 weeks ago and one recurring theme and goal emerged as single most important thing to tackle:

PRESENCE – consistent and continued police presence on our streets!

Presence ensures that trouble-makers are recognized; that there is consistency in reporting; that links are made by officers between different crimes; and that people feel safe by the very nature of seeing Officers present!

There is a saying “cockroaches scatter in the light”. For too long Vanier was left in the darkness, the light you are now shining through the NRT is both essential and important.

I’m happy to highlight that one month to the day of the official return of this program, our NRT proved the theory. Last week a hit and run occurred on Montreal Rd. The driver was unlicensed, uninsured and had previous indictments. Within 30 minutes of the accident our NRT located the suspect hiding in a bus shelter. They quickly took him into custody.

The community policing model works. The statistics presented here by my colleagues prove it. We see the struggles some of our colleagues in BIAs like Rideau St and Byward face every day. This model works and I would encourage you to renew your commitment to our NRT and to restore these teams to other BIAs as well!

Thank you

Monday, November 25, 2019

Ottawa Police Services
Board 110 Laurier Avenue
West Ottawa, ON K1P 1J1

Re: 2020 Budget and Community Policing

Your Worship, Chief, and Ottawa Police Services Board Members;

On behalf of the ByWard Market BIA, our 600+ members as well as the ByWard Market Safety

and Security Committee, we would like to thank you for allowing us to take this opportunity to provide comments on the 2020 OPS Budget but more specifically on community policing.

My name is Jasna Jennings and I am the Executive Director of the ByWard Market BIA. I have held this position since spring 2006. In that time, I have seen and been closely involved with a variety of police models and initiatives deployed in the ByWard Market.

There is really no place like the ByWard Market. 24 hours a day, seven days a week it is always filled with activity. We are the historic heart of the City, home to one of Canada's oldest and longest running farmers markets. We are the city's number one tourist district. The ByWard Market hosts, on average, over 7 million tourists every year. From May to October, (or from tulips to leaves) we see an average of 50,000 visitors per weekend. The Ottawa letters alone attract close to 100,000 visits every month in this same time frame.

In four square blocks we have over 150 restaurants and cafes. We have 25 entertainment venues and nightclubs. We have two International hotel chains and one Inn. And now (as we've all just recently learned), over 1,000 Air BnB units within and surrounding our district and a new LRT stop. Add to that over 100 shops, dozens of health and beauty outlets, two National museums, international embassies and organizations including the US Embassy and the Agha Khan Foundation, and well over a hundred more professional services and offices.

Annex 2

Added to this hectic mix within our boundaries and just outside on our doorstep are 3 major men's shelters, 3 supervised consumption sites and dozens of drop-in and social services.

With all of this activity and convergence, one would assume that there are dedicated officers that patrol these four-square blocks every day, all day, 365 days per year. *But you would be wrong...*

The safety and security of both our visitors and members is one of our primary objectives. Over the years, we have prided ourselves on our outstanding record of safety. This success was achieved through the combined work and close relationships developed with our dedicated NHO's, foot patrol and beat officers. Their regular presence and their direct interactions with our office and our members were our greatest asset in terms of addressing our challenging and diverse safety and security needs.

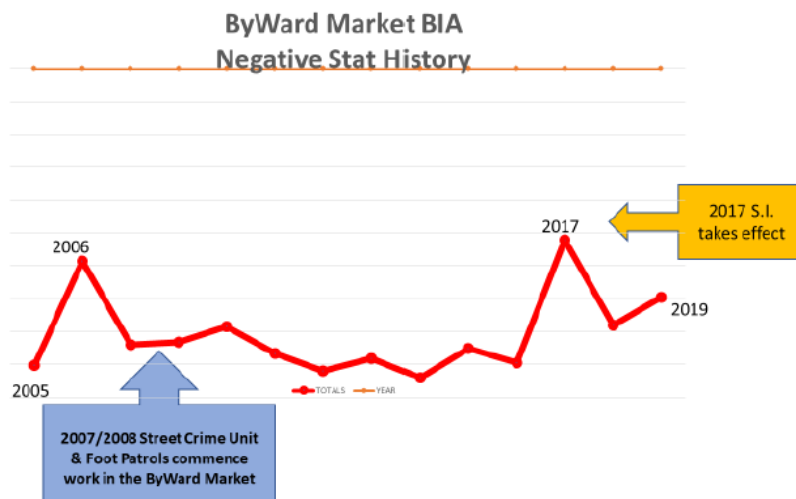
As senior management of OPS strived to cut costs and find fiscal and internal efficiencies, much to everyone's surprise this successful model was axed!

Members regularly bemoan the loss of the "officer that gave me a cell number to call if there were any issues" I often hear: "What happened to the officer I used to chat with all the time? What happened to the officers that used to wave to me in my shop as they walked by?"

Why was this successful model disbanded? It seems the statistics, particularly calls for service and charges laid didn't support the grander scheme of finances and corporate planning.

So how then, do you quantify what DIDN'T happen??????

This is how:



Annex 2

As they say, a picture paints a thousand words. The chart before you is comprised of annual statistics recorded from tulips to leaves, dating back to 2005 and includes 2019 data. These gains were achieved through proactive efforts, through knowledge-based decisions, based on the expertise of the area provided by dedicated officers who “were in the know”. From dedicated officers who knew: who was who, who knew how to deal with different individuals, how to talk them down from a crisis, what their history was whether that was criminal, social or medical. All of this needs to be somehow valued and measured which in turn will show its invaluable worth.

This spring the ByWard Market saw two very tragic incidences occur within a short time frame of each other. They garnered lots of media and community attention. In a reactive decision, additional officers were assigned to patrol the area primarily on Friday and Saturday nights to deal with night-time challenges. This added presence was welcome by both members and patrons... on a Friday or Saturday night.

But the ByWard Market is much more than just Friday and Saturday night. The Market is bustling 7 days a week from morning to night. We need a return of dedicated officers ALL DAY, EVERY DAY. From 11am to approx. 8:00 pm, we need the constant presence of dedicated foot patrol, who regularly and proactively interact with business members and visitors. We need assistance with the nuisance issues that plague our streets all day long: aggressive panhandling, open drug-dealing, nuisance behaviours, thefts from vehicles and businesses.

These were all the stats that *DIDN'T* happen when we had the NHO's. They weren't quantified before, but now they are.

Our members are very clear on how to move forward, (even if we're going a little backwards). We need to get back to community policing, get back to dedicated daily foot patrols in the ByWard Market and get back to the business of working closely and in lockstep with the community that you are here to serve.

In 2020 and beyond the OPS needs to focus on hiring more officers, *a lot more* officers to try and get ahead of the critical lack of human resources. OPS needs to quantify and value the instances that DON'T happen. The Ottawa Police need to get back to community policing and building back up all those relationships that were lost over the last two years.

Annex 2

Finally, policing is not just about the number of charges laid. Policing is about community safety and public confidence. This confidence will return as soon as police get back to fostering and nurturing those deep community relationships, those that garner genuine cooperation amongst police and the community that they work so hard to serve and protect.

Thank you.

DRAFT

Annex 3

-----Original Message-----

From: M Vindum

Sent: Wed, Oct 16, 2019 12:21 pm

Subject: Ottawa 2020 Budget - Concerns and input

Hello.

I regret that I was unable to attend the city of Ottawa 2020 Budget Consultation meeting last night due to a conflict of events.

I feel that it is very important not only to myself but for the safety and security of my family, friends and community to express my concerns and the need for tools and resources - financial from the city of Ottawa budget, as well as in time and resources through improved bylaws from our city council as November 2019 will be 1 year from our second breakin and theft from our second home in Ottawa.

There have been increasing concerns of "Guns and Gangs" not only within our city but throughout our province.

Gun incidents are in the news for our city.

I understand that the Federal Government has allocated funds to be distributed to aid in this concern.

While it is currently *considered* quite easy for criminals to take stolen belongings - jewellery, valuables, antiques, tools/equipment and bicycles (not just a "toy" but the primary mode of transportation for many!) and more just past a city border or to just sell it online (as noted in the OttWatch Nov 2017 document), by Ottawa not creating strong supports within our city, our city permits this mode of income locally. Why would a criminal expend any profit to travel beyond if the city is not actively deterring within?

If I was able to have confidence that the city of Ottawa bylaws and my Ottawa Police have active resources and tools available to proactively locate and identify my stolen belongings (for which we provided reports of to police) from local second-hand use shops, I could focus *my* attention and search for my items online, for example.

Even police examination of a required ledger for reported items taken in by a **regularly visiting**, out of province traveling "**we buy your gold and valuables**" "business" would have provided victims some peace of mind. At this time such a business is aided by our city as they may function without any required bylaw license (I have called bylaw and been told such), may then pack up items immediately from sight, after 1-2 days acquiring items from various locations within the city they may leave the city / province, with the gold / jewelry / valuables - **UNCHECKED, all approved** by current bylaw, not apparently bound by By-law No. 2002-189 Schedule 14, overlooked by our police for Ontario Pawnbroker Act regulations in part as *who* has been in active position *to* enforce.

As the current situation is, I found out that I had to search impossibly, in **ALL** directions - ON MY OWN! Second-hand and "pawn" established location shops, visiting "we buy your gold and valuables" of various forms for which you may see nothing that has been taken in to flag to police *to* investigate following up from previously reported stolen, as well as the "other" vendors. These business' may purchase - to later sell items both legal from owners as well as those items reported as stolen to police - **UNCHECKED!** This permissiveness is providing known profit to the criminals who accessed items illegally - unchecked! There are not currently active resources in place to deter this, financially provided from City of Ottawa budget nor tools / resources in bylaws or checks.

Annex 3

I am very concerned about the ease of funding provided to the criminal industry from these stolen belongings being sold that become free profit, profit to pay for drugs as one concern, to then grow in drug profit - as any successful business plan does - to provide free funding to access the guns in the first place.

I am aware that the Provincial Government has set the Ontario Pawnbrokers Act to repeal instead of improve. (Passed April 2019 as a part of Bill 66).

Yet Ottawa has not yet provided, proactively, aid our police.

Ottawa has not made resources accessible to our Ottawa Police - tools such as an electronic, searchable (ideally photo) database to compare reported stolen items to police to items located via Second-Hand shops (theoretically "required" as an example of a ledger) to aid in locating and identifying stolen belongings, **not yet required** on *any regular, required schedule*, as one concern. I am understanding that when a pawn ledger *may* be made available, merely upon request, it is often (in Ottawa) still in an **inconsistent, often manual (paper) format minimally required** by Ottawa bylaw (By-law No. 2002-189 Schedule 14 Section 13(1)) "...a record is made in a ledger book in chronological order with the **entries transcribed in ink** in a clear and legible manner or in a recording system approved by the Chief of Police...", 1800's technology despite modern technology that has been made available to other city of Ottawa facilities and departments, thus it is not considered to be time nor resource efficient and as a result, often neglected. (Please see the **Ottwatch Nov 2017 document regarding "Review of Provincial Pawnbrokers Act"** - A document *dated one year* prior to our second painful breakin and theft! **Choices** were made **to not improve** as "The Pawnbrokers Act". As "manually....difficult and time-consuming....", despite acknowledgement that a previous 1-day "blitz" was **successful**, despite acknowledging that such resources exist - in reference to the Ontario IPC ruling in 2007 - and thus have been available for years, to be time and resource efficient, made use of elsewhere in Ontario despite the Ontario IPC ruling, despite a pursuit - and I believe success - to turn a similar IPC ruling in Alberta in 2009, a pursuit I have yet to learn of if or how Ottawa followed likewise....)

Meanwhile, Ottawa has provided resources to Ottawa Recreational Facilities to make available and maintain a form of a searchable electronic database to ease the process by residents / clients, locating and registering for programming with ease by residents, utilizing multiple electronic platforms and multiple locations, available at all recreational facilities.

In addition, Ottawa has provided funding and resources to Ottawa Public Libraries to make available and maintain a searchable electronic **photo** database (in this context it is called the online catalogue).

These city resources have been provided funding from the city of Ottawa that has aided in resident / client productive, positive, successful ease of use whereas a city resource for our safety and security - the Ottawa Police - have had resources not made available or willingly taken away (BWI).

How would Ottawa residents react to losing city tools/resources with the reinstatement of the paper Card Catalogue within Ottawa Libraries or return to lining up at recreational facilities to learn about and enroll in programming? How would residents react to withdrawal of support for the tools/resources of modern technology for speed radar, to return to paper/pencil logging of license plates to deter speeding.

As residents do not interact with the resources to aid in locating and identifying stolen belongings, they have - *until now* - been blissfully unaware.

Annex 3

I have been informed that the City of Ottawa has yet to improve our bylaws and resources as (again) "The Ontario Pawnbrokers Act". Set to repeal on an as yet unknown date ("This Act is repealed on a day to be named by proclamation of the Lieutenant Governor") and yet it is still apparently in place? (Not necessarily enforced.) Yet the existence of this Act **does not prevent** the City of Ottawa from being able to make a choice to be ****Proactive****! To improve bylaws and resources prior to the final predicted repeal of the Ontario Act. Other municipalities within the same province have improved bylaws and resources to their local police to PROACTIVELY locate and identify stolen belongs, to identify and thus be able to hold criminals accountable, to deter such crime and thus the crime it may feed. Hamilton, improving their bylaws in June 2017 is one municipality I have read about in greater detail and I have pursued information from although I have heard about other municipalities being similarly **proactive** as well, **under the same Provincial restrictions!** While Ottawa made other choices in November 2017. Choices that need to be discussed openly for improvement to enable active deterrent and identification of individuals to be held accountable locally.

I have initiated over the last year and continue to pursue conversations with Federal and Provincial government regarding this concern as well as it requires proactive input from all levels of government to deter the "feeder crime" that gains funds, funding for accessing guns - one significant and overlooked of which is breakin and theft.

Federal pursuit is required to provide funding (I believe distributed to the province) for resources and legislation to hold individuals identified as responsible accountable, as well as to aid with resources for the cross provincial border concern - especially as Ottawa directly shares a border another province. Provincial pursuit is required to aid police in legislation and tools/resources for communication to locate and identify stolen belongings moved between municipalities.

Municipal pursuit is required to provide tools and resources - including active staffing and bylaws for which to enact on - to our local Ottawa Police to enable them to locate and identify reported stolen belongings within our city thus to be able to identify criminals to be held accountable Federally and thus deter such criminal profit locally and prior to movement between the municipalities.

All 3 levels of government support are currently lacking in providing **pro-active** resources to deter such base level, "feeder" funding, profit driven crimes.

Choosing to wait for *any one* other level of government **permits these crimes** to continue to occur, to escalate and to fund our greater community concerns! Including increased funding and thus accessibility to guns and illegal drugs!

There is a need for the city of Ottawa to enable and provide active resources to our Ottawa Police for our safety and security.

The frequency of breakin and theft, theft *from* car, theft *of* car, theft from business', theft of bicycle (which is not recognized the same as theft of vehicle despite the fact it is many citizen's primary mode of transportation, improving the environment with active transportation),... within my immediate community alone is very concerning. When I listen to events within the communities bordering my own....

We lock our doors, lock our cars, remove "valuables" from cars - and yet if they want in, they want in - a crowbar will break through and has occurred in my community.

Annex 3

Our sense of safety and security and that of our families is at frequent risk! Our enjoyment and quality of life *within this city* has been and continues to be impacted!

"Events" continue and escalate as there is a lack of ACTIVE and PROACTIVE deterrent within our city, despite even photographic images from individuals homes - as the criminals are aware, observed at times flippantly "tipping their hat" or "waving at the camera" as they engage. Visiting our homes even when we ARE home - as occurred again recently at my home one evening this month!

Without improved aid - financial, tools and resources, how does the City of Ottawa deter being "Open for Business" with the criminal industry? Why would those "struggling" not turn to this free source of income? To gain funds and provide profit to others above this base "feeder fund level" to access the guns - a growing concern within our city.

Thank you for your time.

I look forward to hearing **how** these concerns will be acknowledged through proactive funding in the 2020 budget and future decisions and input made by our City of Ottawa Council and Ottawa Police Council as well as how our city will interact **pro-actively** with our Federal and Provincial government to locate, identify, and thus be able to hold individuals accountable and thereby provide active, proactive deterrent to return a sense of safety and security to my community and my home.

Melanie White.

Concerned Glabar Park resident.

November 18, 2019

Ottawa Police Services Board,

As a long-time resident of the City of Ottawa, I would like the Board to reconsider the current police budget for fleet (capital costs), based on both cost-analysis and climate crisis impacts.

Re: current budget proposed:

- (\$4.5 mill) The Fleet Program for 2020 includes the purchase of 69 new vehicles – 36 police packaged SUV's, 20 unmarked sedans/vans and 13 specialty vehicles, along with their associated up-fitting.

Page 139

- (\$1.5 mill) 18 new police vehicles, for newly recruited police. Page 153

CLIMATE IMPACTS:

First of all, considerations must be made by a Police Services Board representing Ottawa, a world-class city, which acknowledges a climate crisis.

Ottawa City Council members, including the Mayor, voted for the climate change declaration in 2019. As a result, Council has therefore sped up studies related to its priorities of moving the city to renewable energy and meeting greenhouse gas emission targets.

Studies on police-specific gas/idling impact are limited, but idling is a significant issue for all emergency vehicles, such as those driven by police. The police officer spends a good proportion of their daily shift inside a vehicle, and it must be hospitable (cooling/heating) to them as well as be able to function quickly, if necessary.

One such study on greenhouse gas CO2 emissions shows 211,000 pounds emitted from a police cruiser Ford model over a five-year period, versus 22,500 pounds from an electric vehicle. A ten times reduction is wholly significant.

(https://afdc.energy.gov/files/u/publication/idling_emergency-service_vehicles.pdf) *This study also shows that current gas models may be retrofitted with devices to reduce idling burden on climate.

In one recent report about police vehicle fuel consumption, the cruiser studied was found to idle 60% of the time during normal operation and used 21% of its total fuel while parked. This of course, acknowledges that this was in a US state with less extreme temperature conditions than Ottawa, which, correspondingly, would use more fuel. (Eric Rask, et al., Argonne National Laboratory, *Final Report: Police Cruiser Fuel Consumption Characterization*, for the Illinois State Toll Highway Authority (February 2013).

CAPITAL COST SAVINGS:

It is possible to increase the longevity of police vehicles through the purchase of electric vehicles, due to their component parts.

Annex 4

The range of the Tesla Model(s) "S" and "3" (which are roomy enough for police, comparative to SUVs) for a large geographical-area city, such as Ottawa, range from 380 km (colder conditions) to 480 km. (warmer conditions) on a single charge.

A single charge ranges from \$7.00 to 11.00, versus a tank of gas at \$55.00 (assuming today's rates of \$1.10/L).

The upfront purchasing cost would be higher, but the savings would be addressed throughout the lifetime of the vehicle on repairs (less components to fail) and energy consumption (gas). Other police services in North America have purchased the Tesla to add to their fleet using the previous criteria as justification.

(ie <https://electrek.co/2019/08/30/tesla-model-3-police-cost-performance-dodge-charger/> and <https://mashable.com/article/tesla-model-s-fremont-police-patrol-ev/>)

Vancouver Police has added considerable electric cars to their fleet five years ago, but did so before the Tesla was well known and people-tested.

<https://sustain.ubc.ca/sites/sustain.ubc.ca/files/Sustainability%20Scholars/GCS%20reports%202014/Viability%20of%20Electric%20Vehicles%20within%20the%20Vancouver%20Police%20Department%20Fleet.pdf>

A written policy in police manuals could ensure that the vehicles are charged daily at least to a minimum 80% level, to avoid any possibility of reduced charge during a shift.

As well, the electric vehicle is quiet to operate, and offers the opportunity for stealth approaches, if necessary for police operations.

Thank you for your consideration of this modification to the current police budget proposal.

Holly Richter-White
Ottawa, ON.