Financial Statements

The Barrhaven Business Improvement Area

December 31, 2016



INDEPENDENT AUDITORS' REPORT

To the Board Members, Members of Council, Inhabitants and Ratepayers of **The Barrhaven Business Improvement Area**

We have audited the accompanying financial statements of **The Barrhaven Business Improvement Area**, which comprise the statement of financial position as at December 31, 2016 and the statements of operations, changes in net financial assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.



We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of **The Barrhaven Business Improvement Area** as at December 31, 2016 and the results of its operations, changes in its net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Ottawa, Canada July 18, 2017

Crnst & young LLP

Chartered Professional Accountants Licensed Public Accountants



STATEMENT OF FINANCIAL POSITION

As at December 31, 2016, with comparative information for 2015

Table 1 - Statement of Financial Position - Financial Assets

Financial assets	2016	2015
Cash on deposit with the Corporation of the City of		
Ottawa	\$80,580	\$78,328
Accounts receivable	1,065	3,800
Total financial assets	81,645	82,128

Table 2 - Statement of Financial Position - Liabilities

Liabilities	2016	2015
Accounts payable and accrued liabilities [note 2]	37,659	33,124
Deferred revenue	7,400	-
Total liabilities	45,059	33,124
Net financial assets	36,586	49,004

Table 3 - Statement of Financial Position - Non-Financial Assets

Non-financial assets	2016	2015
Prepaid expenses	9,196	9,595
Total non- financial assets	9,196	9,595
Accumulated surplus	\$45,782	\$58,599

STATEMENT OF OPERATIONS

For the year ended December 31, 2016, with comparative information for 2015

Table 4 - Statement of Operations - Revenue

	Budget		
	2016	Actual	Actual
Revenue	[note 4]	2016	2015
Tax revenue [note 3]	\$247,500	\$243,819	\$208,258
Sundry	74,000	92,284	56,071
Payments in lieu of taxation	250	250	250
Total revenue	321,750	336,353	264,579

Table 5 - Statement of Operations - Expenses

	Budget		
	2016	Actual	Actual
Expenses	[note 4]	2016	2015
Advertising and promotion	118,000	130,397	121,540
Salaries	131,500	131,302	102,385
Professional services	68,500	46,045	12,273
Office supplies	13,900	17,444	16,207
Insurance	4,600	4,918	4,527
Maintenance	39,000	17,627	14,653
Audit fees	1,250	1,437	1,228
Total expenses	376,750	349,170	272,813
Annual deficit	(55,000)	(12,817)	(8,234)
Accumulated surplus, beginning of	·	•	i
year	58,599	58,599	66,833
Accumulated surplus, end of year	\$3,599	\$45,782	\$58,599

STATEMENT OF CHANGES IN NET FINANCIAL ASSETS

For the year ended December 31, 2016, with comparative information for 2015

 Table 6 - Statement of Changes in Net Financial Assets

Annual deficit	Budget 2016 [note 4] \$(55,000)	Actual 2016 \$(12,817)	Actual 2015 \$(8,234)
Decrease in prepaid expenses	φ(55,000) -	(12,017) 399	φ(0,234) 6,173
Decrease in net financial assets	(55,000)	(12,418)	(2,061)
Net financial assets, beginning of year	49,004	49,004	51,065
Net financial assets, end of year	\$(5,996)	\$36,586	\$49,004

STATEMENT OF CASH FLOWS

For the year ended December 31, 2016, with comparative information for 2015

Table 7 - Statement of Cash Flows - Operating activities

Operating activities	2016	2015
Annual deficit	\$(12,817)	\$(8,234)
Changes in non-cash working capital balances related		
to operations		
Decrease (increase) in accounts receivable	2,735	(1,704)
Decrease in prepaid expenses	399	6,173
Increase in accounts payable and accrued liabilities	4,535	13,568
Increase in deferred revenue	7,400	-
Cash provided by operating activities	2,252	9,803

Table 8 - Statement of Cash Flows - Change in cash and cash equivalents

Change in cash and cash equivalents	2016	2015
Net increase in cash and cash equivalents during the		
year	2,252	9,803
Cash and cash equivalents, beginning of year	78,328	68,525
Cash and cash equivalents, end of year	\$80,580	\$78,328

Table 9 - Statement of Cash Flows - Cash breakdown

Cash consists of	2016	2015
Cash on deposit with the Corporation of the City of		
Ottawa	80,580	78,328
	\$80,580	\$78,328

NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2016

1. SUMMARY OF SIGNIFICANT ACCCOUNTING POLICIES

Basis of presentation

The financial statements of The Barrhaven Business Improvement Area [the "BIA"] are the representation of management prepared in accordance with accounting principles generally accepted for the public sector as prescribed by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada. Since a precise determination of many assets and liabilities is dependent upon future events, the preparation of periodic financial statements necessarily involves the use of estimates and approximations. These estimates and approximations have been made using careful judgment.

Accrual accounting

Revenue and expenses are reported on the accrual basis of accounting.

The accrual basis of accounting recognizes revenue as they become earned and measurable; expenses are recognized as they are incurred and measurable as a result of receipt of goods or services.

Government transfers are recognized in revenue in the fiscal years during which events giving rise to the transfer occur, provided the transfers are authorized, eligibility criteria and stipulations have been met and reasonable estimates of the amounts can be made.

Financial instruments

The financial instruments of the BIA consist of cash and cash equivalents on deposit with the Corporation of the City of Ottawa, accounts receivable and accounts payable and accrued liabilities. Unless otherwise noted, it is management's opinion that the BIA is not exposed to significant interest rate, currency or credit risks arising from these financial instruments.

1. SUMMARY OF SIGNIFICANT ACCCOUNTING POLICIES (CONTINUED)

Tax revenue

Annually, the City of Ottawa bills and collects tax levies as well as payments in lieu of taxation on behalf of the BIA. Tax revenue consists of non-exchange transactions. It is recognized in the period to which the assessment relates and when reasonable estimates of amounts can be made. Annual revenue also includes adjustments related to reassessments or appeals related to prior years.

2. RELATED PARTY TRANSACTIONS

The BIA purchases certain services from companies controlled by the Board of Directors' members and company executives in the normal course of business at commercial rates. In addition, the BIA is related to all entities under control of the City of Ottawa. As at December 31, 2016, nil [2015 – nil] is included in accounts payable and accrued liabilities.

3. TAX REVENUE

Tax revenue is comprised of the following:

Table 10 - Tax revenue breakdown

	2016	2015
	\$	\$
General tax levy	247,000	200,000
Supplementary assessments	1,347	9,282
Remissions	(2,718)	-
Vacancy rebates	(1,810)	(1,024)
	243,819	208,258

4. BUDGET AMOUNTS

Budget data presented in these financial statements is based upon the 2016 budget approved by the Board of Directors. The Board-approved budget is prepared on a basis which differs from budget amounts reported on the statements of operations and changes in net financial assets, which are prepared in accordance with Canadian public sector accounting standards. The total approved revenue budget of \$376,750 reconciles to the budget figures reported in these financial statements after deducting the budgeted contribution from reserves of \$55,000 which is not included in revenue for purposes of the financial statement presentation.

