	Quarterly Results to June 30, 2019 Surplus / (Deficit)			Forecast			Forecast Surplus/(Deficit)		
	YTD Expenditure	YTD Revenue	YTD Net	Annual Expenditure	Annual Revenue	Net	Annual Expenditure	Annual Revenue	Net
Elected Officials	170.441	0	170	11,808	0	11,808	400	0	400
Office of the City Auditor General	-0.084	0	0	1,966	0	1,966	0	0	0
Governance	170	0	170	13,774	0	13,774	400	0	400
City Clerk & Solicitor	-7	0	-7	465	0	465	0	0	0
Policy & Technical Solution Services	50	0	50	3,644	0	3,644	0	0	0
Legal Services	-264	11	-253	9,594	0	9,594	-300	0	-300
Protocol	0	0	0	1,229	0	1,229	0	0	0
Legislative Services	-23	36	13	12,178	-1,686	10,492	0	0	0
French Language Services	-7	0	-7	3,122	0	3,122	0	0	0
City Clerk & Solicitor	-251	47	-204	30,231	-1,686	28,545	-300	0	-300
Light Rail Planning & Implementation Office	-1	0	-1	5	-5	0	0	0	0
Traffic Services Branch	-393	2	-391	52,537	-1,912	50,625	-500	0	-500
Transportation Planning	11	0	11	4,323	-55	4,268	0	0	0
Transportation Services Department	-383	2	-381	56,865	-1,972	54,893	-500	0	-500
General Manager's Office	-65	0	-65	399	0	399	0	0	0
Business Support Services	23	0	23	3,206	0	3,206	0	0	0
Employment and Social Services	4,835	-4,199	636	247,927	-221,144	26,783	10,194	-9,194	1,000
Children's Services	-1,396	2,154	758	167,332	-149,683	17,649	2,000	-2,000	0
Long Term Care	-1,328	768	-561	76,090	-53,768	22,322	-4,092	1,224	-2,868
Housing Services	-5,105	8,564	3,459	196,181	-81,827	114,354	-10,530	16,133	5,603
Partner & Stakeholder Initiatives	421	0	421	26,667	0	26,667	0	0	0
Community & Social Services Department	-2,614	7,286	4,672	717,801	-506,422	211,379	-2,428	6,163	3,735
General Manager's Office	-11	0	-11	194	0	194	0	0	0
Business Technical Innovation & Engineering	-159	39	-119	10,294	-74	10,220	-90	40	-50
Parks	262	-31	231	38,951	-345	38,606	-1,085	-15	-1,100
Forestry Services	1,355	242	1,597	18,010	-255	17,755	735	210	945
Solid Waste	-186	-206	-393	75,398	-51,770	23,628	-865	-150	-1,015
Parking Service	4	-4	0	15,652	-15,652	0	0	0	0
Roads Services	-19,753	1,011	-18,742	130,671	-2,162	128,510	-19,750	1,010	-18,740
Public Works & Environmental Services	-18,487	1,051	-17,436	289,172	-70,259	218,913	-21,055	1,095	-19,960
City Manager's Office	4	0	4	1,555	0	1,555	0	0	0
City Manager's Office	4	0	4	1,555	0	1,555	0	0	0

	Quarterly Results to June 30, 2019 Surplus / (Deficit)			Forecast			Forecast Surplus/(Deficit)		
	YTD Expenditure	YTD Revenue	YTD Net	Annual Expenditure	Annual Revenue	Net	Annual Expenditure	Annual Revenue	Net
General Manager's Office	7	0	7	401	0	401	0	0	0
Business Support Services	37	0	37	3,213	0	3,213	0	0	0
Security and Emergency Management	-704	10	-694	8,165	-270	7,895	0	0	0
Fire Services	-414	-32	-446	165,019	-993	164,026	0	0	0
Paramedic Service	-767	631	-137	101,466	-60,132	41,334	0	0	0
By-law and Regulatory Services	-896	1,470	574	20,699	-26,759	-6,060	0	0	0
Public Policy Development	-47	0	-47	651	0	651	0	0	0
Emergency & Protective Services	-2,784	2,079	-705	299,614	-88,154	211,460	0	0	0
RCFS General Manager's Office	-466	32	-434	1,757	-540	1,217	0	0	0
Community Recreation & Cultural Programs	1,664	-395	1,269	108,272	-50,314	57,958	0	0	0
Aquatics, Specialized & CW Programs	301	-71	230	33,303	-13,120	20,183	0	0	0
Parks & Facilities Planning	122	35	157	2,133	-485	1,648	0	0	0
Business & Technical Support Services	342	-162	180	25,227	-1,973	23,254	0	0	0
Facility Operations Service	-1,184	-88	-1,273	32,732	-2,622	30,110	0	0	0
Recreation, Cultural and Facility Operations	780	-650	129	203,424	-69,054	134,370	0	0	0
General Manager & City Treasurer's Office	-5	0	-5	451	0	451	0	0	0
Business Support Services	51	0	51	2,884	0	2,884	80	0	80
Revenue Services	253	396	649	13,503	-6,857	6,646	200	800	1,000
Corporate Finance	-33	0	-33	21,060	0	21,060	0	0	0
Supply Services	-144	431	287	5,787	-1,458	4,329	-673	673	0
Information Technology Services	311	0	311	61,000	0	61,000	900	0	900
Corporate Real Estate Office	19	-2	18	10,083	-309	9,774	0	0	0
Fleet Services	-52	49	-4	4,259	-625	3,634	-76	76	0
Corporate Services Department	400	874	1,274	119,028	-9,249	109,779	431	1,549	1,980
PIED GM's Office	43	0	43	248	0	248	50	0	50
Right of Way, Heritage and Urban Design	78	201	279	11,895	-12,281	-386	0	800	800
Infrastructure Services	24	-1	23	6,814	-16	6,798	100	0	100
Planning Services	526	1,152	1,678	10,833	-11,200	-368	500	1,300	1,800
Building Code Serv - Ontario Bldg Code	-218	218	0	26,454	-26,454	0	0	0	0
Economic Development	224	0	224	14,735	0	14,735	100	0	100
Business Support Services	6	0	6	2,331	0	2,331	150	0	150
Planning, Infrastructure & Economic Develo	683	1,569	2,253	73,309	-49,951	23,358	900	2,100	3,000

	Quarterly Results to June 30, 2019 Surplus / (Deficit)			Forecast			Forecast Surplus/(Deficit)		
	YTD Expenditure	YTD Revenue	YTD Net	Annual Expenditure	Annual Revenue	Net	Annual Expenditure	Annual Revenue	Net
General Manager's Office SIPD	5	0	5	380	0	380	0	0	0
Business Support Services	-64	0	-64	2,670	0	2,670	0	0	0
Service Transformation	184	0	184	4,106	0	4,106	200	0	200
Public Information & Media Relations	11	0	11	3,885	0	3,885	0	0	0
Human Resources	-51	10	-41	15,111	0	15,111	0	0	0
Service Ottawa	9	3	12	14,133	-1,279	12,854	0	0	0
Service Innovation & Performance Departm	93	13	106	40,285	-1,279	39,006	200	0	200
Corporate Human Resources Provision	134	0	134	6,923	0	6,923	0	0	0
Contribution to Reserve Funds	0	0	0	120,151	0	120,151	0	0	0
Contribution to Tax Stabilization	0	0	0	-1,529	0	-1,529	0	0	0
Contribution to Gas Tax Reserve Funds	0	0	0	93,211	-93,211	0	0	0	0
Endowment Fund	0	0	0	13,000	-13,000	0	0	0	0
Ottawa Lands Development	-8	31	23	5,000	-5,000	0	0	0	0
Sales of Surplus Land	-2,705	2,705	0	6,205	-6,205	0	-4,705	4,705	0
Debt Charges	-220	-16	-237	92,417	-11,287	81,130	-400	0	-400
100 Constellation Lease	1	0	1	6,413	0	6,413	0	0	0
Capital Formation Costs	-2,932	2,720	-212	334,868	-128,703	206,165	-5,105	4,705	-400
Administration Allocation	(0)	-	(0)	-31,635	0	-31,635	0	0	0
Financial Charges & Other Revenues	-1,136	1,497	361	12,769	-5,125	7,644	595	1,255	1,850
Corporate Common Expenditures	-1,136	1,497	360	-18,866	-5,125	-23,992	595	1,255	1,850
Penalty & Interest	-328	1,688	1,359	350	-19,539	-19,189	-350	3,500	3,150
Investment Income	0	1,025	1,025	326	-23,887	-23,561	0	8,000	8,000
Hydro Ottawa	-500	2,300	1,800	500	-22,300	-21,800	-500	2,300	1,800
Provincial Offences Act	-17	2,184	2,167	137	-8,657	-8,520	0	4,000	4,000
Red Light Camera	0	0	0	0	-9,900	-9,900	0	0	0
Rideau Carleton Raceway	0	-159	-159	0	-5,600	-5,600	0	0	0
Lottery Fees	0	-154	-154	0	-1,004	-1,004	0	0	0
Municipal Accomodation Tax	0	301	301	16,400	-17,500	-1,100		1,100	600
Corporate Common Revenues	-845	7,185	6,339	17,713	-108,387	-90,674	-1,350	18,900	17,550

Document 1 - Operating Results June 30, 2019 and 2019 Forecast

	Quarterly Results to June 30, 2019 Surplus / (Deficit)			Forecast			Forecast Surplus/(Deficit)		
	YTD Expenditure	YTD Revenue	YTD Net	Annual Expenditure	Annual Revenue	Net	Annual Expenditure	Annual Revenue	Net
Supplemental Assessment	0	0	0	0	-24,934	-24,934	0	0	0
Payment-In-Lieu of Taxation	0	1	1	0	-167,573	-167,573	0	-4,000	-4,000
Public Institutions	0	0	0	0	-6,361	-6,361	0	0	0
Tax Rebates & Remissions	967	0	967	24,568	0	24,568	0	0	0
Property Assessment	21	0	21	13,587	0	13,587	0	0	0
Property Tax Revenue	0	-1	-1	0	-1,658,498	-1,658,498	0	0	0
Tax Related Revenues & Expenditures	988	0	988	38,155	-1,857,367	-1,819,212	0	-4,000	-4,000
Non Departmental - All Services	-3,792	11,401	7,609	378,792	-2,099,582	-1,720,791	-5,860	20,860	15,000
Crime Prevention Ottawa	112	0	112	1,324	-250	1,074	0	0	0
Committee of Adjustment	63	-75	-12	1,315	-1,315	0	100	-100	0
Tax Supported Programs	-26,006	23,598	-2,408	2,226,489	-2,899,173	-672,684	-28,112	31,667	3,555
Drinking Water Services	1,212	-4,374	-3,162	180,226	-182,380	-2,154	3,277	-1,123	2,154
Wastewater Services	-1,326	-1,766	-3,092	167,930	-149,265	18,666	-458	-1,051	-1,509
Stormwater Services	-1,423	-1,026	-2,449	36,320	-51,332	-15,012	-1,139	-1,006	-2,145
Rate Supported Programs	-1,537	-7,166	-8,703	384,477	-382,977	1,500	1,680	-3,180	-1,500
Total Tax and Rate Supported Programs	-27,543	16,432	-11,111	2,610,966	-3,282,150	-671,184	-26,432	28,487	2,055