Financial Statements

The Glebe Business Improvement Area

December 31, 2018

Independent auditor's report

To the Board Members, Members of Council, Inhabitants and Ratepayers of **The Glebe Business Improvement Area**

Opinion

We have audited the financial statements of **The Glebe Business Improvement Area** [the "BIA"], which comprise the statement of financial position as at December 31, 2018, and the statement of operations, statement of changes in net financial assets and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the BIA as at December 31, 2018, and its financial performance and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the BIA in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the BIA's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the BIA or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the BIA's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:



- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or
 error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is
 sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement
 resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery,
 intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the BIA's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based
 on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may
 cast significant doubt on the BIA's ability to continue as a going concern. If we conclude that a material
 uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the
 financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based
 on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may
 cause the BIA to cease to continue as a going concern.
- Evaluate the overall presentation, structure, and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Ottawa, Canada July 23, 2019

Crnst + young LLP

Chartered Professional Accountants Licensed Public Accountants



STATEMENT OF FINANCIAL POSITION

As at December 31, 2018, with comparative information for 2017

Table 1 - Statement of Financial Position - Financial Assets

Financial assets	2018	2017
Cash	\$500	\$500
Cash on deposit with the Corporation of the City of		
Ottawa	328,847	391,278
Accounts receivable	-	14,252
	329,347	406,030
Total financial assets	523,347	100,000
I otal financial assets Table 2 - Statement of Financial Position - Liabilities	323,347	100,000
Table 2 - Statement of Financial Position - Liabilities Liabilities	2018	2017
Table 2 - Statement of Financial Position - Liabilities		
Table 2 - Statement of Financial Position - Liabilities Liabilities	2018	2017
Table 2 - Statement of Financial Position - LiabilitiesLiabilitiesAccounts payable and accrued liabilities [note 2]	2018 42,212	2017

Table 3 - Statement of Financial Position - Non-Financial Assets and Accumulated Surplus

Non-financial assets	2018	2017
Prepaid expenses	3,242	938
Tangible capital assets [note 4]	25,481	28,878
Total non-financial assets	28,723	29,816
Accumulated surplus	\$310,858	\$380,887

STATEMENT OF OPERATIONS

For the year ended December 31, 2018, with comparative information for 2017

Table 4 - Statement of Operations - Revenue

	Budget	Actual	Actual
Revenue	2018	2018	2017
Tax revenue [note 3]	\$640,000	\$681,497	\$662,233
Sundry	30,000	42,527	55,484
Payments in lieu of taxation	20,000	12,756	13,272
Total revenue	690,000	736,780	730,989

Table 5 - Statement of Operations - Expenses

F	Budget	Actual	Actual
Expenses	2018	2018	2017
Advertising and promotion	295,000	334,492	350,724
Salaries	248,500	235,364	219,935
Maintenance	27,500	90,496	75,727
Professional and consulting fees	20,000	46,600	55,250
Office	59,500	60,270	61,296
Rent	32,000	28,711	28,711
Insurance	6,000	5,652	4,194
Depreciation	-	3,397	3,397
Audit fees	1,500	1,827	2,602
Total expenses	690,000	806,809	801,836
Annual deficit	-	(70,029)	(70,847)
Accumulated surplus, beginning of			
year	380,887	380,887	451,734
Accumulated surplus, end of year	\$380,887	\$310,858	\$380,887

STATEMENT OF CHANGES IN NET FINANCIAL ASSETS

For the year ended December 31, 2018, with comparative information for 2017

Table 6 - Statement of Changes in Net Financial Assets

	Bud 20	get 018	Actual 2018	Actual 2017
Annual deficit	\$	-	\$(70,029)	\$(70,847)
(Increase) decrease in prepaid		-		
expenses			(2,304)	1,066
Depreciation of tangible capital assets		-	3,397	3,397
Decrease in net financial assets		-	(68,936)	(66,384)
Net financial assets, beginning of year	351,0	071	351,071	417,455
Net financial assets, end of year	\$351,0	071	\$282,135	\$351,071

STATEMENT OF CASH FLOWS

For the year ended December 31, 2018, with comparative information for 2017

Table 7 - Statement of Cash Flows - Operating Activities

Operating activities	2018	2017
Annual deficit	\$(70,029)	\$(70,847)
Add item not affecting cash		
Depreciation	3,397	3,397
Changes in non-cash working capital balances related		
to operations		
Decrease (increase) in accounts receivable	14,252	(13,442)
(Increase) decrease in prepaid expenses	(2,304)	1,066
Decrease in accounts payable and accrued liabilities	(12,747)	(21,985)
Increase (decrease) in deferred revenue	5,000	(2,500)
Cash used in operating activities	(62,431)	(104,311)

Table 8 - Statement of Cash Flows - Change in Cash and Cash Equivalents

Change in cash and cash equivalents	2018	2017
Net decrease in cash and cash equivalents during the		
year	(62,431)	(104,311)
Cash and cash equivalents, beginning of year	391,778	496,089
Cash and cash equivalents, end of year	\$329,347	\$391,778
Table 9 - Statement of Cash Flows - Cash Breakdown Cash and cash equivalents consist of	2018	2017
Cash	\$500	\$500
Cash on deposit with the Corporation of the City of		
Ottawa	328,847	391,278
	\$329,347	\$391,778

NOTES TO THE FINANCIAL STATEMENTS DECEMBER 31, 2018

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of presentation

The financial statements of The Glebe Business Improvement Area [the "BIA"] are the representation of management prepared in accordance with accounting principles generally accepted for the public sector as prescribed by the Canadian Public Sector Accounting Board of Chartered Professional Accountants of Canada. Since a precise determination of many assets and liabilities is dependent upon future events, the preparation of periodic financial statements necessarily involves the use of estimates and approximations. These estimates and approximations have been made using careful judgment.

Accrual accounting

Revenue and expenses are reported on the accrual basis of accounting.

The accrual basis of accounting recognizes revenue as it becomes earned and measurable; expenses are recognized as they are incurred and measurable as a result of receipt of goods or services. Glebe Spree revenue and related expenses are recognized in the fiscal year in which the draw takes place.

Government transfers are recognized in revenue in the fiscal years during which events giving rise to the transfer occur, provided the transfers are authorized, eligibility criteria and stipulations have been met and reasonable estimates of the amounts can be made.

Tangible capital assets

Capital assets are initially recorded at cost and depreciated over their estimated useful lives using the straight-line method. Capital expenditures that do not generate future economic benefits to the BIA are charged to operations in the year of acquisition.

The equipment, less residual value, is depreciated over ten years on a straight-line basis. In the year of acquisition, half of the normal depreciation is recorded for all tangible capital assets.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Financial instruments

The financial instruments of the BIA consist of cash, cash on deposit with the Corporaton of the City of Ottawa, accounts receivable and accounts payable and accrued liabilities. Unless otherwise noted, it is management's opinion that the BIA is not exposed to significant interest rate, currency or credit risks arising from these financial instruments.

Tax revenue

Annually, the City of Ottawa bills and collects tax levies as well as payments in lieu of tax on behalf of the BIA. Tax revenue consists of non-exchange transactions. It is recognized in the period to which the assessment relates and reasonable estimates of amounts can be made. Annual revenue also includes adjustments related to reassessments or appeals related to prior years.

New Accounting Standards

The Public Sector Accounting Board issued new accounting standards effective for fiscal years beginning on or after April 1, 2017.

Of these pronouncements, PS 2200 *Related Party Disclosures*, PS 3320 *Contingent Assets*, and PS 3380 *Contractual Rights* provide guidance on disclosure requirements only. The adoption of these standards did not result in additional note disclosures.

In addition to these disclosure standards, the BIA adopted PS 3420 *Inter-entity Transactions* which establishes the accounting and reporting for transactions between public sector entities that comprise a government's reporting entity from both a provider and recipient perspective. The adoption of this new standard did not result in any financial impact on the BIA's financial statements.

2. RELATED PARTY TRANSACTIONS

The BIA purchases certain services from companies controlled by the Board of Directors' members and company executives in the normal course of business at commercial rates. In addition, the BIA is related to all entities under control of the City of Ottawa. As at December 31, 2018, 24 [2017 - 13] is included in accounts payable and accrued liabilities that is due to related parties.

3. TAX REVENUE

Tax revenue comprises the following:

Table 10 - Tax Revenue Breakdown

	2018	2017
	\$	\$
General tax levy	682,303	681,571
Supplementary assessments	5,470	26,434
Remissions	(8,031)	(36,607)
Vacancy rebates	1,755	(9,165)
	681,497	662,233
 4. TANGIBLE CAPITAL ASSETS Tangible capital assets comprise the following: Table 11 - Tangible Capital Assets Breakdown 		
	2018	2017

Equipment	33,974	33,974
Accumulated depreciation	(8,493)	(5,096)
Net book value	25,481	28,878