

Arts, Culture and Recreation Advisory Committee

2020-2022 Work Plan

The mandate of the Arts, Culture and Recreation Advisory Committee (ACRAC) is to advise Ottawa City Council on policy, programs and service delivery in the area of arts, recreation and culture.

Activity	Area	Interdependent Committees	Objectives	Activities	Timeline	Council Priorities
1	Role of ACRAC		Clarify the role of ACRAC and find strategy to be more efficient and to have a better impact. example: Increase the participation of ACRAC in key Arts & Sports programs online or in person. ACRAC to be an integral part of public consultation online reaching out to a larger audience.	Engage discussions between the committee members and the city representatives. Develop a common vision and strategies.	2020-2021	ACRAC Internal goal

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2	Public consultation		ACRAC participation in an overall review of new approaches to public consultation on Departmental projects in response to COVID-19 with a focus on Zoom and Engage Ottawa web portal. Includes having members participate in sample consultation and feedback on ways to improve process, content, report back.		2020-2021	5.3
3	Parks and Facilities Bylaw		ACRAC to ensure that revised bylaws reflect the needs of the community.	ACRAC participation in the review and updating of the Parks and Facilities Bylaw including consideration of amendments to existing provisions and new provisions to address evolving uses for recreation amenities and technology.	2020-2022	Department priority

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4	Department's capital program accessibility	Accessibility committee	ACRAC annual review of the Department's capital program accessibility presentation for input, comment and concurrence prior to staff presentation to Accessibility Advisory Committee.	Ensure collaboration with the Accessibility Advisory Committee	2020-2022	3.3
5	Department's draft Commemorations policy		Participate in the Commemorations policy review, including an update to the commemorative naming policy, and development of a broader umbrella policy for existing commemoration options and any new mechanisms the City may wish to consider.	Review and input into the Department's draft and provide feedback.	2020-2022	3.5, 3.6
6	Arts, Culture and Heritage Plan		Assist the Department in developing the scope and direction of a new Arts, Culture and Heritage Plan for the City (currently referred to as Culture 2.0 Plan)	Establish a working group for Culture 2.0	2020-2022	1.9, 1.12, 1.13, 3.4, 3.5, 3.6

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7	Vanier – Culture in Action initiative		Support the Department's work, animation and community consultation for the Vanier – Culture in Action initiative	In view of the pandemic obtain a status report on the Vanier-Culture in Action initiative	2020-2022	3.4, 3.5, 3.6
8	City's Music Strategy.		Work with the Department on a review and renewal of the City's Music Strategy.	In view of the pandemic and financial restrictions encourage the City to work towards the music hub initiative	2020-2022	1.4
9	French services hub initiative	French Language Services_ Advisory Committee	Participation in the launch of the City's new French services hub initiative when pandemic restrictions allow this to go forward.	Support French Language Services ADVISORY Committee French Hub Initiative	2020-2022	5.1, 5.2, 5.3
10	Sports Strategies and initiatives		Continued input into the Sports Strategies and initiatives brought forward by staff and the Ottawa Sports Council towards meeting term of Council priorities.	Increased public information / education regarding sports initiatives and sports programming decisions	2020-2022	1.2, 1.9, 3.3, 5.1

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11	Infrastructure strategy		Support Department's work	Provide feedback to Department at various points through development of strategy	2020-2022	1.2, 3.3
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Council Priorities

1. Economic Growth & Diversification

- 1.1. Develop a new Official Plan that will result in a future vision of growth for the city that enables business investment, employment opportunities, and liveable communities as economic assets.
- 1.2. Invest in major sports, tournament and event facilities to attract high-calibre sporting events to Ottawa.
- 1.3. Develop a Connectivity Ottawa Strategy to support the Smart City 2.0 strategy and enable a digitally connected city
- 1.4. Implement the Ottawa Music Strategy to make Ottawa a music-friendly City with an improved local music ecosystem.
- 1.5. Link Light Rail Transit to the Ottawa International Airport to connect visitors to the city.
- 1.6. Develop and implement a Rural Economic Development Strategy and Action Plan to support growth in Ottawa's rural economy.
- 1.7. Collaborate with partners and stakeholders to develop an implementation strategy and action plan for Bayview Redevelopment; achieve transit-oriented development objectives through the Innovation Hub/Village concept for Bayview Yards.
- 1.8. Collaborate with Invest Ottawa to continue the diversification and growth of Ottawa's economy through i) advancement of knowledge-based industry sectors focused on gov tech, health, and high-tech ii) incubation

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and acceleration of local entrepreneurs iii) foreign direct investment vi) development of a talent attraction and retention strategy.

- 1.9. Collaborate with Ottawa Tourism to promote Ottawa as a destination for major sporting, music, and cultural events and deliver new destination development initiatives.
- 1.10. Collaborate with the Ottawa Board of Trade, Ottawa Coalition of BIAs, and other stakeholders to ensure the continued health and vitality of small business, main streets and neighbourhoods.
- 1.11. Support high economic impact projects including Hard Rock Casino Ottawa's expansion plans for the Rideau Carleton Raceway.
- 1.12. Support the Ottawa Film Office in delivering a sound stage campus and creative hub on NCC land, growing the sector and further diversifying the local economy.
- 1.13. Support festival and event organizers in delivering memorable visitor experiences and enhancing destination attractiveness by advocating for legislation to permit more affordable security.
- 1.14. Support public realm projects to enhance public life and social interactions.

2. Integrated Transportation

- 2.1. With the construction of the Stage II Light Rail Transit (LRT) Project, we will bring 77 per cent of residents to within 5km from a LRT station and connect the City's communities east, west, and south.
- 2.2. Make the O-Train's Confederation Line extensions an integrated part of the OC Transpo system and improve getting around.
- 2.3. Update our Transportation Master Plan (TMP) to define the policies, projects and other actions that will support a connected and sustainable transportation network.
- 2.4. Implement Mobility Safety initiatives to enhance the safety of vulnerable road-users like pedestrians, cyclists and motorcyclists.
- 2.5. Start process to negotiate with Federal and Provincial levels of government for funding of the LRT to Kanata, Stittsville, and Barrhaven.

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- 2.6. Work collaboratively with each Ward Councilor to identify sites for the installation of temporary traffic calming measures.
- 2.7. Support our stakeholders in the advancement of the city's autonomous vehicles initiative.

3. Thriving Communities

- 3.1. Increase affordable housing as a key component of the City's 10 Year Housing and Homelessness Plan.
- 3.2. Develop a Women and Gender Equity Strategy and apply a women and gender equity lens to new and existing policies and programs to remove barriers and create more inclusive and responsive services.
- 3.3. Invest in recreation infrastructure and improve selected parks and facilities across all City wards.
- 3.4. Develop a Community Safety and WellBeing Plan to achieve sustainable communities where everyone is safe, has a sense of belonging, opportunities to participate. It is a community where individuals and families are able to meet their needs for education, health care, food, housing, income, and social and cultural expression.
- 3.5. We will continue our commitment to Reconciliation and engage with host nations, First Nations, Inuit and Métis in response to the Truth and Reconciliation Commission's Calls to Action and the Missing and Murdered Indigenous Women and Girls Calls for Justice
- 3.6. We will continue to engage community stakeholders in responding to the complex and diverse needs of vulnerable members of the community (e.g. youth, older adults, and new immigrants)
- 3.7. Support the development of the new Central Public Library project.
- 3.8. Support neighborhoods in developing a vibrant and accessible street life by reducing patio fees to support restaurants.

4. Environmental Stewardship

- 4.1. Continue the management of solid waste and reduce its long-term impact on the environment through a Sustainable Way Forward - Solid Waste Strategic Plan.
- 4.2. Save on energy and reduce GHG through the Robert O. Pickard Environmental Centre's Electrical Reliability and Co-generator Replacement.

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- 4.3. Implement protective measures to maintain the quality of Ottawa's drinking water sources at the provincially mandated standard.
- 4.4. Review the Air Quality and Climate Change Management Plan (AQCCMP) to see how Ottawa will mitigate and adapt to climate change in the coming years.
- 4.5. Develop the Light-rail Transit to create a positive imprint on our environment by reducing the amount of harmful emissions in our atmosphere.
- 4.6. Implement the City of Ottawa - Declaration of Climate Emergency report recommendations as adopted by the Standing Committee on Environmental Protection, Water and Waste Management.
- 4.7. Implement the recommendations included in the Council-approved Urban Forest Management Plan.
- 4.8. Continue to reduce the overall carbon footprint of the City through our Smart Energy (Phase 2) efforts to reduce energy consumption, reduce the amount spent on utilities and reduce the amount of greenhouse gas (GHG) the City creates
- 4.9. Plant 500,000 trees and support the protection of existing trees to maintain Ottawa as a green city, grow our urban forest and assist in our efforts against climate change.
- 4.10. Support native pollinator health and include a pollinator garden and/or bee hotel at City Hall or suitable city-owned facility, education and outreach, and an exhibit to celebrate and promote pollinators at the 2019 Mayor's Rural Expo.

5. Service Excellence Through Innovation

- 5.1. Enhance the client booking and registration experience by replacing our Program Registration, Facilities Booking and Payment System.
- 5.2. Enhance our information technology and digital capabilities to better support our ability to deliver services to our residents.
- 5.3. Promote consistent and more diverse representation in public participation in public engagements through our Public Participation and Engagement project.

6. Sustainable Infrastructure

- 6.1. Increase capital funding to reduce the infrastructure funding gap.

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- 6.2. Continue to advance and promote the adoption of the Comprehensive Asset Management (CAM) program across the organization.
- 6.3. Optimize our arenas to balance user demand with service delivery, mitigate aging infrastructure and maximize revenue opportunities.

7. Thriving Workforce

- 7.1. Through the Diversity and Inclusion (recruitment, outreach, retention, culture of inclusion) project, ensure its workforce is qualified and reflective of the community's diverse population and attract a diverse, high performing workforce.
- 7.2. Transform our HR Services and improve our capabilities through the implementation of a HR service model.
- 7.3. Advance learning and development to meet the future requirements of the organization and the diverse learning needs of individual employees through our Learning & Development Strategy.
- 7.4. Create and implement a Wellness Strategy to improve the wellness of the City's workforce.