# Report to / Rapport au:

# OTTAWA POLICE SERVICES BOARD LA COMMISSION DE SERVICES POLICIERS D'OTTAWA

#### 26 November 2018 / 26 novembre 2018

Submitted by / Soumis par:
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**SUBJECT: PERFORMANCE REPORT: THIRD QUARTER 2018** 

**OBJET: RAPPORT SUR LE RENDEMENT : TROISIÈME TRIMESTRE 2018** 

REPORT RECOMMENDATIONS

That the Ottawa Police Services Board receives this report for information RECOMMANDATIONS DU RAPPORT

Que la Commission des services policiers d'Ottawa reçoit ce rapport pour obtenir des informations

#### **BACKGROUND**

As per the Calendar of Monitoring Requirements, this report provides the Board with information on selected operational metrics of police performance. The report expands on Board Policy BC-2 Monitoring Requirements and AI-001 Framework for Business Planning by providing the Board with information on quantitative performance metrics on calls for service every three years.

Established in collaboration with the Citizen's Advisory Committee (2005), the metrics provides insight into evolving demands for service, highlight service improvements, and organizational achievements relative to service standards.

#### DISCUSSION

As part of the organizations commitment to measuring performance, the following metrics are presented to the Board, including:

- Total demand for police service (including calls and online reports);
- Priority 1 Emergency response calls for service;
- Priority 1 Response performance (on-scene in 15 min, 95% of the time);
- Service time (citizen-initiated, mobile response calls); and,
- Number of Criminal Code of Canada Offences per sworn officer.

In order to help understand variation in the results presented below, a bar graph and control charts have been included. The bar graph helps illustrate the actual change over time, whereas the control chart helps depict the level of variation. Data in the control chart are plotted in a time series with a central line added as a visual reference for detecting shifts or trends. Limits (UCL/LCL) are calculated from the data.

This Quarterly Performance Report covers the reporting period between July 1 and September 30, 2018.

# **Total Demand for Service - Calls & Online Reports**

The OPS has received an average of 340,000 requests for service annually over the past five years. This includes reports that were received online and calls entered into the computer aided dispatch (CAD) system.

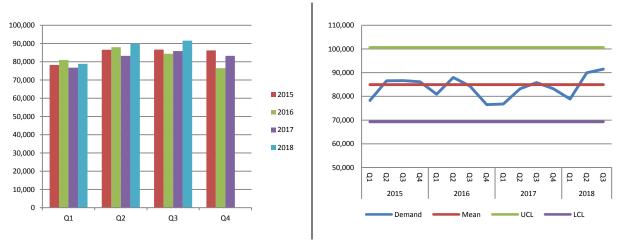


Figure 1: Total Demand for Service

In the third quarter, demand for service grew by 6 percent to nearly 92,000 requests. Approximately 86,000 calls were entered into the OPS computer aided dispatch system (CAD) with another 6,000 received through online reporting.

Dispatched calls, or those entered into CAD, saw an increase of 4,500 calls (6%) compared to the same period last year. Reports received online also grew by 58 percent or 1,100 reports in the third quarter to 5,800.

The increase in calls is due to a greater number of Thefts, Suspicious Incidents and Break & Enter incidents reported to Police. Of the reports received online, the highest volume includes Thefts and Fraud.

As illustrated in Figure 1, despite growth in the third quarter results remain within expected and natural variation.

# **Emergency Calls for Service (Priority 1)**

The Ottawa Police Call Response Protocol reflects the need to respond to citizens' calls for assistance in a manner that reflects the seriousness of the incident, while weighing the interests of the safety of police officers and the general public. The circumstances surrounding the incident determine the priority level assigned.

Calls classified as Priority 1 (P1) include all events involving a known imminent danger to life; actual or potential danger for bodily injury or death; crimes in progress or imminent. These calls include the known use of weapons or apparent life-threatening injuries, and all police officers require assistance calls. On average, the Service receives 3,600 calls classified as P1 each year.

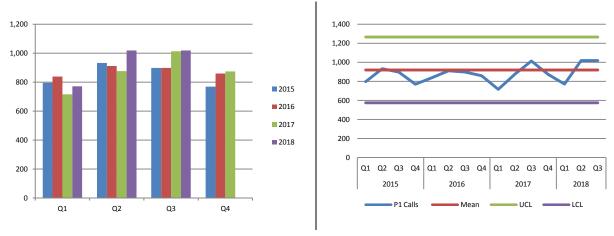


Figure 2: Priority 1 (P1) Calls for Service

In the third quarter, the OPS received 1,100 P1 calls, a seven percent increase (68 calls) compared to the same period last year. Due to the nature of P1 calls involving bodily injury or death, the majority of these calls (80%) are initially classified as Tiered Response because the Paramedic Service is the primary responding agency. Overall call volume demonstrates some seasonal variation but remains relatively consistent and within expected variation.

# **Priority 1 Response Performance**

The OPS aims to respond to Priority 1 (P1) calls for service within 15 minutes, 95% of the time. On average the Police Service has achieved this target 94% of the time in the past five years.

There are many factors that contribute to a slower response performance. Examples include: Inaccurate addresses provided by callers; Reclassification of priority due to increased urgency; or another agency (Paramedic or Fire Services) have notified the OPS that they have arrived on scene and there is no imminent threat to public safety.

During the third quarter, the Service achieved the P1 response performance target responding within 15 minutes 93 percent of the time.

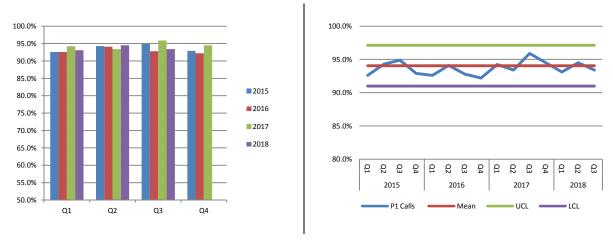


Figure 3: Priority 1 Response Performance (%)

### **Service Time (Citizen-Initiated, Mobile Response Calls)**

Service Time refers to the cumulative amount of time (hours) officers spend responding to and dealing with calls for service from the public. The service time metric is used for operational planning and deployment of personnel. Reactive workload generally fluctuates seasonally throughout the year, with variations in climate influencing call volume and criminal behaviour.

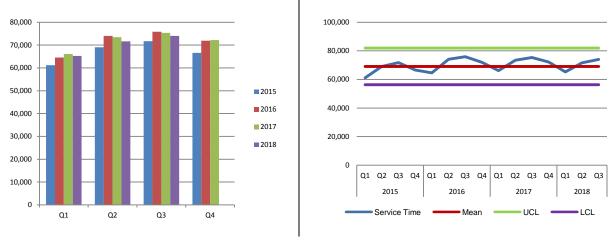


Figure 4: Service Time (Citizen Initiated, Mobile Response)

Service Time decreased by nearly two percent in the third quarter comparing to the same period last year; however, remains slightly above the five year average. Suspicious Incidents, Dangerous Conditions and Partner Disputes were some of the call types that required greatest amount of patrol service effort during the past quarter.

## Number of *Criminal Code* Offences Handled per Police Officer

The number of reported *Criminal Code of Canada* incidents handled per officer is one measure of workload volume. This does not capture the entire scope of police operations, including proactive initiatives, assistance to victims of crime, traffic enforcement/*Highway Traffic Act* violations, street checks, and other community and public safety activities.

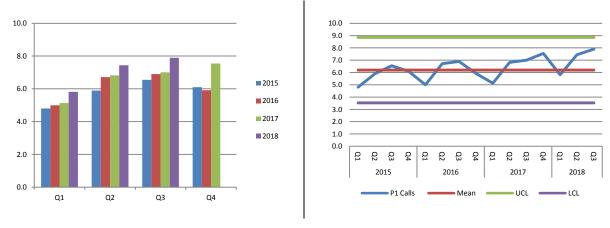


Figure 5: Number of Criminal Code Offences per Officer

In the third quarter, there were 7.9 Criminal Code of Canada offences handled per sworn member, a 12 percent increase from previous year. This was also higher than the five year average of 6.8, driven by a continued rise in reporting and resulting criminal offences.

# CONCLUSION

The Board will continue to receive quarterly performance updates as part of the OPS Performance Measurement Framework. The Police Service (OPS) remains actively engaged with the Canadian Association of Chiefs of Police (CACP) Police Information and Statistics Committee (POLIS). This supports the ongoing discussion, improvement, and transparency of police performance measures.