City of Ottawa 2020 Reserve Continuity Forecast In Thousands (\$000)

Reserves	2020 Opening Balance	Contributions	Transfers to Operating/Other	Transfers to Capital	Projected Closing Balance
Discretionary Reserves					
Operating					
Tax Stabilization Reserve	19,372	8,412	-5,777	0	22,007
Transit Operating Reserve	1,550	0	0	0	1,550
Employee Benefit Reserve	59,949	49,363	-49,363	0	59,949
Landfill Closure Reserve	5,714	360	0	0	6,074
	86,585	58,135	-55,140	0	89,580
Capital					
City Wide Capital Reserve	36,372	147,985	0	-154,095	30,262
Transit Capital Reserve	12,937	75,896	-3,500	-81,317	4,016
Fleet Reserve	9,574	24,768	0	-29,033	5,309
Housing Reserve	14,864	2,000	0	-11,250	5,614
Police Capital Reserve	1,586	15,456	3,800	-14,440	6,402
Police Fleet Reserve	7	4,305	0	-4,301	11
CIL - Parkland City Wide	6,452	2,000	0	-655	7,797
CIL - Parkland by Ward	21,106	3,200	0	0	24,306
Ottawa Public Health	278	200	-345	0	133
	103,175	275,810	-45	-295,091	83,849
Combined Operating/Capital					
Water Reserve	60,778	78,072	0	-87,177	51,673
Wastewater Reserve	13,084	63,542	0	-56,432	20,193
Stormwater Reserve	34,071	27,918	0	-49,949	12,040
Solid Waste Reserve	42	4,228	0	-6,600	-2,330
Parking Reserve	23,753	3,188	0	-4,175	22,766
Ottawa Public Library Reserve	3,468	2,309	0	-2,058	3,719
	135,195	179,257	0	-206,391	108,061
Discretionary Reserves Total	324,956	513,202	-55,185	-501,482	281,491

Reserves	2020 Opening Balance	Contributions	Transfers to Operating/Other	Transfers to Capital	Projected Closing Balance
Restricted Reserves					
Gas Tax					
Provincial	16,829	36,527	-37,660	-2,000	13,696
Federal	30,162	56,683	-9,911	-53,876	23,058
	46,991	93,210	-47,571	-55,876	36,754
Building Code					
Building Code Capital	8,985	0	0	-8,985	0
Building Code Stabilization	15,453	0	0	0	15,453
Building Code Insurance Fund	6,757	0	0	0	6,757
	31,195	0	0	-8,985	22,210
Restricted Reserves Total	78,186	93,210	-47,571	-64,861	58,964
Total City Reserves	403,142	606,412	-102,756	-566,343	340,455

^{*}Projected closing balances reflect the commitments on Council approved capital projects however, for major projects which span a number of years only the forecasted cashflows have been applied (OLRT). ** All funds in the Tax Stabilization reserve transferred from the Child Care reserve are fully committed over the ensuing years (2016-2020) as per the Council approved Child Care Service Plan Report.