



Finance and Economic Development Committee

Minutes 6

Monday, 29 June 2015

9:30 a.m.

Champlain Room

- Notes:
1. *Please note that these Minutes are to be considered DRAFT until confirmed by Committee.*
 2. *Underlining indicates a new or amended recommendation approved by Committee.*
 3. *Except where otherwise indicated, reports requiring Council consideration will be presented to Council on 8 July 2015 in Finance and Economic Development Committee Report 6.*

Present: Chair: Mayor Watson
Vice-Chair: Councillor E. El-Chantiry
Councillors: S. Blais, D. Chernushenko, D. Deans, K. Egli, J. Harder, A. Hubley, S. Moffatt, B. Monette, M. Taylor

DECLARATIONS OF INTEREST

See specific Agenda Items for declarations: Item 7 - Stage 2 Light Rail Transit (LRT) Environmental Assessment and Functional Design Report.

CONFIRMATION OF MINUTES

Minutes 5 - June 2, 2015

CONFIRMED

POSTPONEMENTS AND DEFERRALS

1. PROPOSED 2015-2018 TERM OF COUNCIL PRIORITIES

ACS2013-CMR-OCM-0005

CITY WIDE

REPORT RECOMMENDATIONS

**That the Finance and Economic Development Committee recommend
Council approve Appendix A, Section 1.**

Mayor Watson provided opening remarks on the Proposed 2015-2018 Term of Council Priorities. Kent Kirkpatrick, City Manager and Steve Box, Director Corporate Programs and Business Services, spoke to a PowerPoint presentation, a copy of which is held on file with the City Clerk and Solicitor's Office. The following staff were present to respond to questions:

- Donna Gray, Director ServiceOttawa;
- Charles Duffett, Director, Information Technology Services and Chief Information Officer;
- Catherine Frederick, Director, Human Resources; and
- Saad Bashir, Director, Economic Development and Innovation

The committee heard the following delegations on this matter:

- Liz Bernstein*, President, Lowertown Community Association urged Committee to support the proposed ByWard Market Revitalization and the ByWard and Parkdale Market / Sparks Street Mall Renewal strategic initiatives and to commit \$10 million toward the strategic objective.

- Johanne Leroux*, President, French Language Services Advisory Committee spoke to three objectives:
 - Economic Prosperity;
 - Healthy and Caring Communities; and
 - Improving the equity and the inclusion of the diversified population of the City of Ottawa.
- Jasna Jennings, ByWard Market Business Improvement Area spoke in support of the Strategic Objectives EP1 – Promote Ottawa as well as HC – Healthy and Caring Communities.

** Individuals / groups marked with an asterisk above either provided comments in writing or by e-mail; all submissions are held on file with the City Clerk.*

The committee received the following written correspondence on this matter:

- Comments dated June 29, 2015 from Carole Anne Piccinin, Executive Director, Ottawa Festivals; Sean Wilson, Vice President, Ottawa Festivals and Artistic Producer, Ottawa International Writers Festival and Diana Carter, Executive Director, Ottawa Museums Network.

Staff responded to questions regarding the Phone and Counter Strategy Implementation noting that a report will be presented to Committee in September 2015. With respect to the Information Technology (IT) Department Transformation, Mr. Duffett advised that the department's priority is to transform the legacy IT Systems called CITMT. A report will be brought forward to the Information Technology Sub-Committee. Concerning the \$4 million allocated to the Corporate People Plan, staff advised that this is not new money, adding that the funding will go towards succession planning, leadership development, training and assisting managers and employees towards wellness and provide support and outreach. On the Sparks Street Renewal Initiative, staff advised that they will consult with the National Capital Commission and Public Works prior to moving forward on the initiative.

Following questions to staff, the Committee CARRIED the report as presented.

CITY MANAGER'S OFFICE

CITY CLERK AND SOLICITOR DEPARTMENT

2. WARD BOUNDARY REVIEW – INFORMATION AND OPTIONS (2015)

ACS2015-CMR-CCB-0081

CITY WIDE

REPORT RECOMMENDATION

That the Finance and Economic Development Committee recommend Council receive this report for information.

Questions were received by Councillors with respect to the expansion of lands and what option listed in the report provides the least risk. Rick O'Connor, City Clerk and Solicitor advised that the risk differs with each option. He noted that there are two statutory appeal provisions, in Section 222 of the *Municipal Act* stating that if Council enacts a by-law that dissolves or makes changes to their ward boundaries, then any member of the public would have an opportunity to bring that by-law to the Ontario Municipal Board (OMB). The other Section is the opportunity that arises should there be a petition and those circumstances would require 500 electors signing a petition and submit to Council and if Council does not action the matter, then that omission would allow one of those electors who signed the petition, the opportunity to appeal.

After discussion, the Committee RECEIVED this item as presented.

CITY TREASURER AND FINANCE

3. INSTITUTIONS DESIGNATED AS ELIGIBLE FOR A 2015 ANNUAL LEVY
PURSUANT TO SECTION 323 (1), (2), (3) AND (5) OF THE MUNICIPAL ACT

ACS2015-CMR-FIN-0034

CITY WIDE

REPORT RECOMMENDATIONS

That the Finance and Economic Development Committee recommend Council approve the following by-laws, attached as Document 1 to 4, be enacted to provide for the annual levy on institutions in accordance with Section 323 of the Municipal Act, 2001, as amended, and Ontario Regulation 384/98, as amended:

1. **A by-law to levy \$75.00 for each full-time student enrolled in universities and colleges, in the year preceding the year of levy, pursuant to Section 323 (1);**
2. **A by-law to levy \$75.00 for each resident place in correctional institutions, pursuant to Section 323 (2);**
3. **A by-law to levy \$75.00 per rated bed in public hospitals or provincial mental health facilities, pursuant to Section 323 (3); and**
4. **A by-law to levy \$75.00 for each place in the provincial education institutions, pursuant to Section 323 (5).**

CARRIED

4. BUDGET CONSULTATION PROCESS

ACS2015-CMR-FIN-0033

CITY WIDE

REPORT RECOMMENDATIONS

That the Finance and Economic Development Committee recommend that City Council adopt the changes to the City's Budget Consultation process as outlined in this report, including, with three-quarters vote at both Committee and Council, the following:

- 1. That the formal budget consultation period occur prior to the tabling of the Draft Operating and Capital Budgets; and**
- 2. That the four staff-led multi-ward consultation sessions be eliminated and replaced by Councillor-led consultation sessions.**

CARRIED

CORPORATE PROGRAMS AND BUSINESS SERVICES DEPARTMENT

5. 2014 REPORT ON FRENCH LANGUAGE SERVICES

ACS2015-CMR-OCM-0003

CITY WIDE

REPORT RECOMMENDATION

That the Finance and Economic Development Committee recommend that Council receive this report for information.

RECEIVED

CITY OPERATIONS

PARKS, RECREATION AND CULTURAL SERVICES DEPARTMENT

6. INTEGRATED STREET FURNITURE PROGRAM – DESIGN GUIDELINES
AND REQUEST FOR PROPOSALS STRATEGY

ACS2015-COS-PRC-0001

CITY WIDE

REPORT RECOMMENDATIONS

**That the Finance and Economic Development Committee recommend
Council approve:**

- 1. The Integrated Street Furniture Program (“ISFP”) Policy and Design Guidelines as discussed in this report and outlined in Document 3;**
- 2. The release of a Request for Proposals (“RFP”) in accordance with the approach and terms and conditions described in this report; and**
- 3. Delegated authority to the Acting Deputy City Manager, City Operations to negotiate, approve and execute contracts with the successful proponents to provide, maintain, service, and advertise on street furniture in the municipal right-of-way as outlined in this report.**

CARRIED

PLANNING AND INFRASTRUCTURE

RAIL IMPLEMENTATION OFFICE

7. STAGE 2 LIGHT RAIL TRANSIT (LRT) ENVIRONMENTAL ASSESSMENT
AND FUNCTIONAL DESIGN REPORT

ACS2015-CMR-OCM-0017

CITY WIDE

DECLARATIONS OF INTEREST

Councillor David Chernushenko, declared a potential, indirect pecuniary interest on Finance and Economic Development Committee Agenda 6, Item 7, Stage 2 Light Rail Transit (LRT) Environmental Assessment and Functional Design Report, as he is a member of the First Unitarian Church.

Councillor Chernushenko did not take part in the discussion or vote on this Item.

REPORT RECOMMENDATIONS

That the Finance and Economic Development Committee recommend Council:

- 1. Approve the functional design for the Stage 2 Light Rail Transit (LRT) project as described in this report and detailed in Documents 1,2 and 3;**
- 2. Direct staff to complete the Stage 2 LRT Project Stage 2 LRT Environmental Assessment process and documentation based on the functional design and file the respective Environmental Study Reports in accordance with the Ontario Transit Regulation 231/08;**
- 3. Approve the functional design of the Highway 174/Prescott Russell Road 17 (Hwy 417/Split to Trim Road) Environmental Assessment Study recommendations, as described in Document 2 of this report;**

4. **Approve a capital budget transfer of \$7M in existing funding from the Park and Ride Capital Account # 903278 to the Stage 2 LRT Project (Account # 907926) for the Stage 2 LRT Project preliminary implementation activities as described in this report;**
5. **Delegate authority to the City Manager and Mayor to engage with the Federal and Provincial Governments on funding for the Stage 2 LRT Project to maximize their contribution to the project;**
6. **Direct staff to undertake a review of upcoming City and senior government planned infrastructure works for potential bundling opportunities as part of the Stage 2 Project Contract; and,**
7. **Approve the Business Case document as summarized in their report and attached as Document 7.**

Nancy Schepers, Executive Advisory, Light Rail and Chris Swail, Manager, Project Office, Light Rail provided a detailed PowerPoint Presentation on the report, which is held on file with the City Clerk and Solicitor's Office.

Immediately following the staff presentation, Committee heard from the following delegations:

- Blair Erskine*, Chair, Campus Planning Committee, Unitarian Congregation (with video)
- Maury Prevost*, President, First Unitarian Congregation
- David Curry, President of Unitarian House and Christina O'Neill*, Executive Director, Unitarian House
- Tom Dent, a member of the Unitarian House Residence Association and a 92 year old resident, spoke in opposition of the report, noting how it would disrupt the remainder of his life
- Alex Cullen*, Chair, Board of Directors for River Parkway & River Heights Children's Centre
- Marlene Koehler*, Member of the First Unitarian Congregation

- Antonio (Tony) Provenzano, Broker of Record, Pro/Com Realty Corp, Brokerage
- Mark Dermer*, President, Or Haneshamah – Ottawa’s Reconstructionist Community
- Aija Auzina, Complete Streets and Community Network Organizer, Ecology Ottawa
- Bill Fenton*
- Dina Epale, Executive Director, Orléans Chamber of Commerce
- Don Paskovich
- Mark Laroche, President and Chief Executive Office, Ottawa International Airport Authority
- Cheryl Doran*
- Jennifer Smith* President, Creekside Community Association
- Alex Campbell
- Geoff Publow, Chair, Ottawa Tourism Board of Directors
- Doug Wotherspoon, Vice President, International and Strategic Initiatives, Algonquin College
- Ian Faris, President and Chief Executive Officer, Ottawa Chamber of Commerce
- Stephen Ryan, Vice President, Asset Management, Ferguslea Properties (Accora Village – formerly Bayshore Village)
- Rick Nelson*, President, Crystal Beach/Lakeview Community Association
- Werner Daechsel*
- Michael Cassidy
- Jamie Boyce, Kristy’s Restaurant
- David Jeanes, Transport Action

Denis Pelletier*, General Manager, Bayshore Shopping Centre was registered to speak however opted not to present before Committee.

The following comments were received and are held on file:

- Ian McConnachie*, Member, Crystal Beach Lakeview Community Association
- Citizens for Safe Cycling*
- Kevin McCrann*, President, Ernst & Young Centre
- Grant Miller*, Chair, Parks and Recreation Committee, Crystal Beach/Lakeview Community Association

** Individuals / groups marked with an asterisk above either provided comments in writing or by e-mail; all submissions are held on file with the City Clerk.*

Prior to opening the floor to questions, Councillors Egli and Hubley read the following motions:

Councillor Egli:

WHEREAS in order to maximize federal and provincial funding and to benefit from economies of scale the Trillium Line Extension is bundled with the Confederation Line extensions as the Stage 2 LRT Project;?

AND WHEREAS the Trillium line is a distinct rail line from the Confederation Line with different technology and vehicles;

AND WHEREAS in a P3 procurement proponents can be incented in the procurement documentation to drive to achieve prescribed outcomes;

AND WHEREAS achieving early revenue service for a section or any of the three full Stage 2 extensions would advance the benefits of Light Rail to southern communities as well as mitigate mobility and transit service impacts during construction;

THEREFORE BE IT RESOLVED that Stage 2 Office staff be directed to explore structuring the Stage 2 LRT Project procurement documents to incent achieving Trillium Line revenue service sooner than the estimated 2023 timeline.

Councillor Hubley:

WHEREAS Council's next review and update of the Official Plan (OP), Transportation Master Plan (TMP) and Infrastructure Master Plan (IMP) will extend the City's planning horizon beyond 2031; and,

WHEREAS the affordability model established within the 2011 LRFP for Transit which establish priority projects for each phase of 2013 TMP will be updated as a matter of course in coordination with these updates; and,

WHEREAS there are no light rail transit (LRT) projects west of Bayshore planned within the affordable envelope to 2031; and

WHEREAS the 2013 TMP identified an Affordable Rapid Transit and Transit Priority (RTTP) Network that included the Stage 2 Light Rail Transit (LRT) project as well as a number of (at-grade and grade-separated) bus rapid transit (BRT) extensions; namely, the West Transitway (from Bayshore Station to west of Moodie Drive, and a second extension from March Road to Terry Fox Station), the Baseline Transit Corridor (from Baseline to Heron stations), and the Kanata North Transitway (from Corkstown Road to Solandt Road), as well as an additional \$200 million in transit priority projects; and,

WHEREAS recent federal and provincial budgets have significantly increased the availability of transit infrastructure funding subsequent to the 2013 TMP analysis; and,

WHEREAS the next update of the TMP creates an opportunity to review growth patterns for employment and residential growth against projections across the City including Kanata;

THEREFORE BE IT RESOLVED that staff be directed to fully assess the feasibility and relative priority of rapid transit investment in the west and develop an option to provide a rapid transit rail solution to Kanata at the earliest opportunity, respecting the affordability model established within the 2011 LRFP for Transit, and that this work inform the Transportation Master Plan update and including a review of projects currently within the Affordable RTTP Network.

Staff responded to questions relating, but not limited to, the Park and Ride at Baseline, the ventilation system, the Cleary Station area, construction mitigation, the possibility of partnering with the Airport Authority, alternate funding for

Highway 174, safety issues with the tracks and the noise level during construction.

Subsequent to Mayor Watson's closing remarks, the Committee unanimously approved the following motions and directions to staff:

Motion No. 6\1

Moved by Councillor K. Egli

WHEREAS in order to maximize federal and provincial funding and to benefit from economies of scale the Trillium Line Extension is bundled with the Confederation Line extensions as the Stage 2 LRT Project;?

AND WHEREAS the Trillium line is a distinct rail line from the Confederation Line with different technology and vehicles;

AND WHEREAS in a P3 procurement proponents can be incented in the procurement documentation to drive to achieve prescribed outcomes;

AND WHEREAS achieving early revenue service for a section or any of the three full Stage 2 extensions would advance the benefits of Light Rail to southern communities as well as mitigate mobility and transit service impacts during construction;

THEREFORE BE IT RESOLVED that Stage 2 Office staff be directed to explore structuring the Stage 2 LRT Project procurement documents to incent achieving Trillium Line revenue service sooner than the estimated 2023 timeline.

CARRIED

Motion No. 6\2

Moved by Councillor A. Hubley

WHEREAS Council's next review and update of the Official Plan (OP), Transportation Master Plan (TMP) and Infrastructure Master Plan (IMP) will extend the City's planning horizon beyond 2031; and,

WHEREAS the affordability model established within the 2011 LRFP for

Transit which establish priority projects for each phase of 2013 TMP will be updated as a matter of course in coordination with these updates; and,

WHEREAS there are no light rail transit (LRT) projects west of Bayshore planned within the affordable envelope to 2031; and

WHEREAS the 2013 TMP identified an Affordable Rapid Transit and Transit Priority (RTTP) Network that included the Stage 2 Light Rail Transit (LRT) project as well as a number of (at-grade and grade-separated) bus rapid transit (BRT) extensions; namely, the West Transitway (from Bayshore Station to west of Moodie Drive, and a second extension from March Road to Terry Fox Station), the Baseline Transit Corridor (from Baseline to Heron stations), and the Kanata North Transitway (from Corkstown Road to Solandt Road), as well as an additional \$200 million in transit priority projects; and,

WHEREAS recent federal and provincial budgets have significantly increased the availability of transit infrastructure funding subsequent to the 2013 TMP analysis; and,

WHEREAS the next update of the TMP creates an opportunity to review growth patterns for employment and residential growth against projections across the City including Kanata;

THEREFORE BE IT RESOLVED that staff be directed to fully assess the feasibility and relative priority of rapid transit investment in the west and develop an option to provide a rapid transit rail solution to Kanata at the earliest opportunity, respecting the affordability model established within the 2011 LRFP for Transit, and that this work inform the Transportation Master Plan update and including a review of projects currently within the Affordable RTTP Network.

CARRIED

Item 7 of the Finance and Economic Development Committee Agenda, as amended by Motion Nos. 6/1 and 6/2 and set out in full below, was then put to Committee and CARRIED:

That the Finance and Economic Development Committee recommend Council:

1. **Approve the functional design for the Stage 2 Light Rail Transit (LRT) project as described in this report and detailed in Documents 1,2 and 3;**
2. **Direct staff to complete the Stage 2 LRT Project Stage 2 LRT Environmental Assessment process and documentation based on the functional design and file the respective Environmental Study Reports in accordance with the Ontario Transit Regulation 231/08;**
3. **Approve the functional design of the Highway 174/Prescott Russell Road 17 (Hwy 417/Split to Trim Road) Environmental Assessment Study recommendations, as described in Document 2 of this report;**
4. **Approve a capital budget transfer of \$7M in existing funding from the Park and Ride Capital Account # 903278 to the Stage 2 LRT Project (Account # 907926) for the Stage 2 LRT Project preliminary implementation activities as described in this report;**
5. **Delegate authority to the City Manager and Mayor to engage with the Federal and Provincial Governments on funding for the Stage 2 LRT Project to maximize their contribution to the project;**
6. **Direct staff to undertake a review of upcoming City and senior government planned infrastructure works for potential bundling opportunities as part of the Stage 2 Project Contract; and,**
7. **Approve the Business Case document as summarized in their report and attached as Document 7.**
8. **Direct Stage 2 Office staff to explore structuring the Stage 2 LRT Project procurement documents to incent achieving Trillium Line revenue service sooner than the estimated 2023 timeline; and,**
9. **Direct staff to fully assess the feasibility and relative priority of rapid transit investment in the west and develop an option to provide a rapid transit rail solution to Kanata at the earliest opportunity, respecting the affordability model established within the 2011 LRFP for Transit, and that this work inform the Transportation Master Plan update and including a review of projects currently within the Affordable RTTP Network.**

CARRIED, as amended

DIRECTION TO STAFF:

Staff to review the possibility of maintaining and/or relocating the Park and Ride facility at Baseline Station.

DIRECTION TO STAFF:

Staff to investigate visual and acoustical abatement measures for the residential area adjacent to the Bayshore Station as part of the design process. In addition, the preliminary design engineer will look for ways to determine if potential station integration with Bayshore or adjacent development plans could advance grade separation at Holly Acres as part of the Stage 2 Project.

REAL ESTATE PARTNERSHIP AND DEVELOPMENT OFFICE

8. DECLARE SURPLUS AND TRANSFER 788 MARCH ROAD, 25 KHYMER COURT AND 1045 GREENBANK ROAD TO OTTAWA COMMUNITY LANDS DEVELOPMENT CORPORATION (OCLDC) FOR FUTURE DISPOSAL

ACS2015-PAI-REP-0007

KANATA NORTH (4) RIDEAU
GOULBOURN (21) BARRHAVEN(3)

REPORT RECOMMENDATIONS

That the Finance and Economic Development Committee recommend that Council:

1. **Declare viable parcels of land known municipally as 788 March Road, 25 Khymer Court and 1045 Greenbank Road as surplus to the City's requirements; and**

2. **Authorize staff to transfer the lands detailed in Recommendation 1, to the Ottawa Community Lands Development Corporation for future redevelopment and/or disposal.**

CARRIED

9. APPLICATION FOR APPROVAL TO EXPROPRIATE LANDS

ACS2015-PAI-REP-0009

INNES (2), CUMBERLAND (19),
CAPITAL (17)

REPORT RECOMMENDATIONS

That the Finance and Economic Development Committee recommend Council enact a by-law, in the form attached in Document “1”, approving the application for approval to expropriate lands pursuant to Section 4 of the Expropriations Act, that are required to facilitate:

1. **The widening and urbanization of Mer Bleue Road, between the Hydro One Corridor situated approximately 800m south of Innes Road and Renaud Road;**
2. **The extension of Brian Coburn Boulevard between Navan Road and Mer Bleue Road;**
3. **The widening and construction of Tenth Line Road between Southfield Road and the South Urban Boundary; and**
4. **The widening and renewal of Main Street between Echo Drive and the McIlraith Bridge.**

CARRIED

INFORMATION PREVIOUSLY DISTRIBUTED

A	INVEST OTTAWA MISSION TO QUEEN'S PARK – MAY 26, 2015	
	ACS2015-CMR-CCB-0078	CITY WIDE
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B	ECONOMIC DEVELOPMENT UPDATE – JUNE 2015	
	ACS2015-CMR-OCM-0021	CITY WIDE
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C	RIVERSIDE SOUTH RECREATION COMPLEX – PUBLIC-PRIVATE PARTNERSHIP (P3) FEASIBILITY REVIEW	
	ACS2015-COS-PRC-0004	GLOUCESTER-SOUTH NEPEAN (22)
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INQUIRIES

Councillor Deans submitted the following inquiry:

Will the City Manager implement an independent assessment of the phase one LRT project including an outline of the challenges, shortcomings, problems and lessons learned from this exercise? What will be the timeframe for this review? Who will conduct this review? What is the cost of the review?

ADJOURNMENT

The meeting adjourned at 3:35 p.m.

Committee Coordinator

Chair