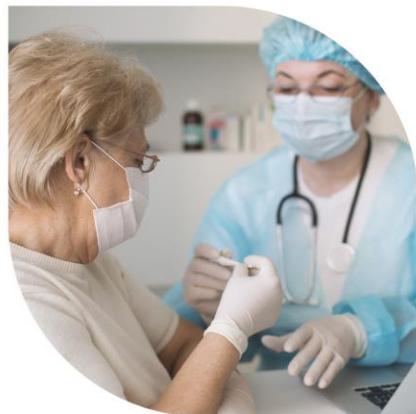




# Draft **BUDGET** **2021**

Investing in our community.  
Moving Ottawa forward.

Agriculture & Rural Affairs Committee



Tabled November 4, 2020



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## **Planning, Infrastructure and Economic Development 2021 Service Area Summary- Development Review - Rural**

Development Review – Rural is within the Development Review branch of Planning Services. Planning Services is part of the Planning, Infrastructure and Economic Development (PIED) Department, a department that champions the city-building priorities from planning and delivering growth opportunities and infrastructure, to managing City’s assets and investments, to fostering economic prosperity.

### **Programs/Services Offered**

- Provide multi-disciplinary review and approval of development applications in the rural area (including planning, engineering, urban design, parks, environment and trees, transportation and heritage considerations)

City of Ottawa  
 Planning, Infrastructure & Economic Development Department  
 Development Review Process Rural - Operating Resource Requirement  
 In Thousands (\$000)

	2019	2020		2021	\$ Change over 2020 Budget
	Actual	Forecast	Budget	Estimate	
<b>Expenditures by Program</b>					
Development Review Process Rural	1,828	1,885	1,885	1,930	45
<b>Gross Expenditure</b>	<b>1,828</b>	<b>1,885</b>	<b>1,885</b>	<b>1,930</b>	<b>45</b>
Recoveries & Allocations	0	-68	-68	-68	0
Revenue	0	0	0	0	0
<b>Net Requirement</b>	<b>1,828</b>	<b>1,817</b>	<b>1,817</b>	<b>1,862</b>	<b>45</b>
<b>Expenditures by Type</b>					
Salaries, Wages & Benefits	1,784	1,829	1,829	1,874	45
Overtime	23	23	23	23	0
Material & Services	17	27	27	27	0
Transfers/Grants/Financial Charges	0	0	0	0	0
Fleet Costs	0	0	0	0	0
Program Facility Costs	0	0	0	0	0
Other Internal Costs	4	6	6	6	0
<b>Gross Expenditures</b>	<b>1,828</b>	<b>1,885</b>	<b>1,885</b>	<b>1,930</b>	<b>45</b>
Recoveries & Allocations	0	-68	-68	-68	0
<b>Net Expenditure</b>	<b>1,828</b>	<b>1,817</b>	<b>1,817</b>	<b>1,862</b>	<b>45</b>
<b>Revenues By Type</b>					
Federal	0	0	0	0	0
Provincial	0	0	0	0	0
Own Funds	0	0	0	0	0
Fees and Services	0	0	0	0	0
Fines	0	0	0	0	0
Other	0	0	0	0	0
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Requirement</b>	<b>1,828</b>	<b>1,817</b>	<b>1,817</b>	<b>1,862</b>	<b>45</b>
<b>Full Time Equivalents</b>			<b>15.00</b>	<b>15.00</b>	<b>0.00</b>

## **Planning, Infrastructure and Economic Development Department 2021 Service Area Summary - Rural Affairs Office**

Economic Development and Long-Range Planning - Rural Affairs is part of the Planning, Infrastructure and Economic Development (PIED) Department, a department that champions the city-building priorities from planning and delivering growth opportunities and infrastructure, to managing City assets and investments, to fostering economic prosperity. This branch provides for the continuation of services to the rural community.

### **Programs/Services Offered**

- Implement the priorities arising from the Rural Summits
- Support the planning and promotion of the Mayor's Rural Expo
- Deliver the Ontario Wildlife Damage Compensation Program
- Administer rural grant programs (Rural Community-Building Grant, Rural Association Partnership Program, Rural Clean Water Grant)
- Support for various local food and farming activities such as Savour Ottawa
- Engage in regional agri-food initiatives that support economic development
- Support agricultural programming at Ottawa Level 5 Testing Facilities
- Partner with other agencies to deliver various rural youth development initiatives
- Support rural signage programming
- Provide investment into rural infrastructure including roads, ditches and pathways
- Outreach to rural community and promotion of City services to rural residents
- Support delivery of various policies, programs and services to rural residents

City of Ottawa  
 Planning, Infrastructure & Economic Development Department  
 Rural Affairs - Operating Resource Requirement  
 In Thousands (\$000)

	2019	2020		2021	\$ Change over 2020 Budget
	Actual	Forecast	Budget	Estimate	
<b>Expenditures by Program</b>					
Rural Affairs	869	1,022	1,122	1,127	5
<b>Gross Expenditure</b>	<b>869</b>	<b>1,022</b>	<b>1,122</b>	<b>1,127</b>	<b>5</b>
Recoveries & Allocations	-21	-37	-37	-37	0
Revenue	0	0	0	0	0
<b>Net Requirement</b>	<b>848</b>	<b>985</b>	<b>1,085</b>	<b>1,090</b>	<b>5</b>
<b>Expenditures by Type</b>					
Salaries, Wages & Benefits	103	132	232	237	5
Overtime	0	0	0	0	0
Material & Services	390	505	505	505	0
Transfers/Grants/Financial Charges	273	304	304	304	0
Fleet Costs	0	0	0	0	0
Program Facility Costs	0	0	0	0	0
Other Internal Costs	103	81	81	81	0
<b>Gross Expenditures</b>	<b>869</b>	<b>1,022</b>	<b>1,122</b>	<b>1,127</b>	<b>5</b>
Recoveries & Allocations	-21	-37	-37	-37	0
<b>Net Expenditure</b>	<b>848</b>	<b>985</b>	<b>1,085</b>	<b>1,090</b>	<b>5</b>
<b>Revenues By Type</b>					
Federal	0	0	0	0	0
Provincial	0	0	0	0	0
Own Funds	0	0	0	0	0
Fees and Services	0	0	0	0	0
Fines	0	0	0	0	0
Other	0	0	0	0	0
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Requirement</b>	<b>848</b>	<b>985</b>	<b>1,085</b>	<b>1,090</b>	<b>5</b>
<b>Full Time Equivalents</b>			<b>2.00</b>	<b>2.00</b>	<b>0.00</b>



City of Ottawa  
 Planning, Infrastructure & Economic Development Department  
 Rural Affairs Office - User Fees

	2019 Rate \$	2020 Rate \$	2021 Rate \$	% Change Over 2020	% Change Over 2019	Effective Date	2021 Revenue (\$000)
Fence Viewer Fee	380.00	390.00	400.00	2.6%	5.3%	01-Jan-21	
<b>Total Departmental</b>							<b>0</b>

**City Of Ottawa**  
**2021 Draft Capital Budget**  
**Agriculture & Rural Affairs Committee**  
**Funding Summary**  
**In Thousands \$(000's)**

Project Description	Revenues	Gas Tax	Tax Supported/ Dedicated	Develop. Charges	Tax Supported/ Dedicated Debt	Grand Total
Transportation Services						
Renewal of City Assets						
910093 2021 Guiderail Renewal	-	-	1,950	-	-	1,950
910094 2021 Rural Road Upgrades	-	-	400	-	-	400
<b>Renewal of City Assets Total</b>	<b>-</b>	<b>-</b>	<b>2,350</b>	<b>-</b>	<b>-</b>	<b>2,350</b>
<b>Transportation Services Total</b>	<b>-</b>	<b>-</b>	<b>2,350</b>	<b>-</b>	<b>-</b>	<b>2,350</b>
<b>Grand Total</b>	<b>-</b>	<b>-</b>	<b>2,350</b>	<b>-</b>	<b>-</b>	<b>2,350</b>

City of Ottawa  
 Planning, Infrastructure & Economic Development Department  
 Development Review Process Rural - Operating Resource Requirement Analysis  
 In Thousands (\$000)

	2020 Baseline			2021 Adjustments				2021	\$ Change over 2020 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Growth	COVID-19	User Fees & Revenues	Estimate	
<b>Expenditures by Program</b>									
Development Review Process Rural	1,885	1,885	0	45	0	0	0	1,930	45
<b>Gross Expenditure</b>	<b>1,885</b>	<b>1,885</b>	<b>0</b>	<b>45</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,930</b>	<b>45</b>
Recoveries & Allocations	-68	-68	0	0	0	0	0	-68	0
Revenue	0	0	0	0	0	0	0	0	0
<b>Net Requirement</b>	<b>1,817</b>	<b>1,817</b>	<b>0</b>	<b>45</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,862</b>	<b>45</b>
<b>Expenditures by Type</b>									
Salaries, Wages & Benefits	1,829	1,829	0	45	0	0	0	1,874	45
Overtime	23	23	0	0	0	0	0	23	0
Material & Services	27	27	0	0	0	0	0	27	0
Transfers/Grants/Financial Charges	0	0	0	0	0	0	0	0	0
Fleet Costs	0	0	0	0	0	0	0	0	0
Program Facility Costs	0	0	0	0	0	0	0	0	0
Other Internal Costs	6	6	0	0	0	0	0	6	0
<b>Gross Expenditures</b>	<b>1,885</b>	<b>1,885</b>	<b>0</b>	<b>45</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,930</b>	<b>45</b>
Recoveries & Allocations	-68	-68	0	0	0	0	0	-68	0
<b>Net Expenditure</b>	<b>1,817</b>	<b>1,817</b>	<b>0</b>	<b>45</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,862</b>	<b>45</b>
<b>Percent of 2020 Net Expenditure Budget</b>			<b>0.0%</b>	<b>2.5%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>2.5%</b>	
<b>Revenues By Type</b>									
Federal	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0
Fees and Services	0	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Percent of 2020 Revenue Budget</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	
<b>Net Requirement</b>	<b>1,817</b>	<b>1,817</b>	<b>0</b>	<b>45</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,862</b>	<b>45</b>
<b>Percent of 2020 Net Requirement Budget</b>			<b>0.0%</b>	<b>2.5%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>2.5%</b>	
<b>Full Time Equivalents (FTE's)</b>		15.00	0.00	0.00	0.00	0.00	0.00	<b>15.00</b>	<b>0.00</b>
<b>Percent of 2020 FTE's</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	

City of Ottawa  
 Planning, Infrastructure & Economic Development Department  
 Development Review Process Rural - Operating Resource Requirement Explanatory Notes  
 In Thousands (\$000)

2020 Forecast vs. Budget Variance Explanation	Surplus / (Deficit)			
	Expense	Revenue	Net	
No significant variances to report.	0	0	0	
<b>Total Surplus / (Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	
2021 Pressure Category / Explanation	Expense	Revenue	Net 2021 Changes	FTE Impact
<b>Maintain Services</b> All programs include an adjustment for potential 2021 cost of living, increments and benefit adjustments.	45	0	45	0.00
<b>Total Maintain Services</b>	<b>45</b>	<b>0</b>	<b>45</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>45</b>	<b>0</b>	<b>45</b>	<b>0.00</b>

City of Ottawa  
 Planning, Infrastructure & Economic Development Department  
 Rural Affairs - Operating Resource Requirement Analysis  
 In Thousands (\$000)

	2020 Baseline			2021 Adjustments				2021	\$ Change over 2020 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Growth	COVID-19	User Fees & Revenues	Estimate	
<b>Expenditures by Program</b>									
Rural Affairs	1,022	1,122	0	5	0	0	0	1,127	5
<b>Gross Expenditure</b>	<b>1,022</b>	<b>1,122</b>	<b>0</b>	<b>5</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,127</b>	<b>5</b>
Recoveries & Allocations	-37	-37	0	0	0	0	0	-37	0
Revenue	0	0	0	0	0	0	0	0	0
<b>Net Requirement</b>	<b>985</b>	<b>1,085</b>	<b>0</b>	<b>5</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,090</b>	<b>5</b>
<b>Expenditures by Type</b>									
Salaries, Wages & Benefits	132	232	0	5	0	0	0	237	5
Overtime	0	0	0	0	0	0	0	0	0
Material & Services	505	505	0	0	0	0	0	505	0
Transfers/Grants/Financial Charges	304	304	0	0	0	0	0	304	0
Fleet Costs	0	0	0	0	0	0	0	0	0
Program Facility Costs	0	0	0	0	0	0	0	0	0
Other Internal Costs	81	81	0	0	0	0	0	81	0
<b>Gross Expenditures</b>	<b>1,022</b>	<b>1,122</b>	<b>0</b>	<b>5</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,127</b>	<b>5</b>
Recoveries & Allocations	-37	-37	0	0	0	0	0	-37	0
<b>Net Expenditure</b>	<b>985</b>	<b>1,085</b>	<b>0</b>	<b>5</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,090</b>	<b>5</b>
<b>Percent of 2020 Net Expenditure Budget</b>			<b>0.0%</b>	<b>0.5%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.5%</b>	
<b>Revenues By Type</b>									
Federal	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0
Fees and Services	0	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Percent of 2020 Revenue Budget</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	
<b>Net Requirement</b>	<b>985</b>	<b>1,085</b>	<b>0</b>	<b>5</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,090</b>	<b>5</b>
			<b>0.0%</b>	<b>0.5%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.5%</b>	
<b>Full Time Equivalents (FTE's)</b>		2.00	0.00	0.00	0.00	0.00	0.00	<b>2.00</b>	<b>0.00</b>
<b>Percent of 2020 FTE's</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	

City of Ottawa  
 Planning, Infrastructure & Economic Development Department  
 Rural Affairs - Operating Resource Requirement Explanatory Notes  
 In Thousands (\$000)

2020 Forecast vs. Budget Variance Explanation	Surplus / (Deficit)		
	Expense	Revenue	Net
Savings due to one-time financial mitigation strategies implemented in 2020 from discretionary spending and staffing pause.	100	0	100
<b>Total Surplus / (Deficit)</b>	<b>100</b>	<b>0</b>	<b>100</b>

2021 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2021 Changes	FTE Impact
<b>Maintain Services</b> All programs include an adjustment for potential 2021 cost of living, increments and benefit adjustments.	5	0	5	0.00
<b>Total Maintain Services</b>	<b>5</b>	<b>0</b>	<b>5</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>5</b>	<b>0</b>	<b>5</b>	<b>0.00</b>

# Capital Budget

City of Ottawa  
 2021 Draft Capital Budget  
 Agriculture & Rural Affairs Committee  
 In Thousands (\$000)

Service Area: Transportation Services											
Category	2021 Capital Budget	Revenues	Tax Supported/ Dedicated Reserves	Rate Supported Reserves	Develop. Charges	Gas Tax	Debt				
							Tax/ Dedicated	Rate	Develop. Charges	Gas Tax	Total Debt
Renewal of City Assets	2,350	0	2,350	0	0	0	0	0	0	0	0
Growth	0	0	0	0	0	0	0	0	0	0	0
Regulatory	0	0	0	0	0	0	0	0	0	0	0
Service Enhancements	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>2,350</b>	<b>0</b>	<b>2,350</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



**City of Ottawa**  
**2021 Draft Capital Budget**  
**Service Area: Transportation Services**  
 In Thousands (\$000)

Program Information		Financial Details					
<b>Road Reconstruction/Upgrades</b>		<b>Class of Estimate: C) Planning</b>					
Dept: Planning, Infrastructure & Economic Development Department	Category: Renewal of City Assets	Ward: Multiple	Year of Completion: Various				
<p>The Road Reconstruction/Upgrades Program addresses annual rehabilitation requirements for the City's rural and urban roadway network to preserve and extend the life of the infrastructure, and prevents failures requiring more extensive reconstruction. Candidates are based on condition, usage, and coordination with other infrastructure requirements.</p> <p>Detailed information and costs associated with specific components and projects directly follows this program summary page.</p> <p>Forecasts are based on bulk allocations that will be detailed in future budget submissions.</p>		<b>2021 Request</b>	<b>2,350</b>	Projected Yearend Unspent Bal.		0	
		Revenues	0	Debt			
		Tax Supported/Dedicated	2,350	Tax Supported/Dedicated Debt			0
		Rate Supported	0	Rate Supported Debt			0
		Develop. Charges	0	Develop. Charges Debt			0
		Gas Tax	0	Gas Tax Debt			0
		<b>Forecast</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	
		Authority	2,350	4,900	5,500	6,000	
		Spending Plan	1,180	3,160	4,690	5,640	
		FTE's	0	0	0	0	
Operating Impact	0	0	0	0			

**City of Ottawa**  
**2021 Draft Capital Budget**  
**Service Area: Transportation Services**  
 In Thousands (\$000)

Project(s) within a Program Information			\$000's
<b>910093</b>	<b>2021 Guiderail Renewal</b>	<b>Class of Estimate: C) Planning</b>	<b>1,950</b>
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2023	
<p>The guiderail upgrade/installation program provides the necessary funding required to upgrade substandard systems, and/or new installations where warranted.</p>			

**City of Ottawa**  
**2021 Draft Capital Budget**  
**Service Area: Transportation Services**  
In Thousands (\$000)

Project Information		Location/Description	\$000's
<b>910094 2021 Rural Road Upgrades</b>		<b>Class of Estimate: C) Planning</b>	<b>400</b>
Category: Renewal of City Assets   Ward: CW		Year of Completion: 2023	
<p>The City's roadway network includes gravel surfaced, low volume surface treated, and paved rural roadways. Funding under this project provides for base repairs, reconstruction, strengthening, hard surfacing, resurfacing and drainage improvements to reinstate the roadway to acceptable conditions.</p>			
Ward	Project	Location	
5	GRAINGER PARK RD	UPPER DWYER HILL RD To 1 KM EAST OF UPPER DWYER HILL RD	
20	ALFALFA ST	BOYD RD to LAWRENCE ST	
	Below the Line		
21	SECOND LINE RD SOUTH	ROGER STEVENS DR To CENTURY ROAD EAST	
19	CANAAN RD	ETIENNE RD To 1.43km NORTH OF ETIENNE RD	
5	THOMAS ARGUE RD	DONALD B. MUNRO DR To MARCH RD	
5	CARP VIEW RD	THOMAS ARGUE RD To DONALD B. MUNRO DR	
19	WALL RD	TENTH LINE RD (OR 47) To TRIM RD	
21	ASHTON STATION RD	1.0km SOUTH OF 9TH LINE RD (BECKWITH) To MCLINTON RD	
19	PERRAULT RD	MILTON RD To TRIM RD	
20	SWALE RD (5TH LINE RD)	BELMEADE RD To DALMENY RD	
5	OLD ALMONTE RD	BEAVERTAIL RD To SPRUCE RIDGE RD	
5	BREEZY HEIGHTS RD	PANMURE RD To 2 KM NORTH OF PANMURE RD	
21	CONLEY RD	FRANKTOWN RD (OR 10) To MANSFIELD RD	
21	THIRD LINE RD	CARSONBY RD To CENTURY RD WEST	
21	CARSONBY RD WEST	THIRD LINE RD To PRINCE OF WALES DR (OR 73)	
21	PHELAN RD WEST	PRINCE OF WALES DR (OR 73) To ORMOND RD	
5	DAVID MANCHESTER RD	RICHARDSON SIDE RD To BEND (200 m NORTH OF HWY 7)	
20	STONE SCHOOL ROAD	410 M EAST OF BANK ST To JOHN QUINN RD	
19	ARBUSTE WAY	SEQUOIA DR to JONQUILLE WAY	
21	SETTLERS WAY (DISCONTINUOUS)	PADEN RD W to PADEN RD E	
CW	SELECTIVE RURAL ROAD IMPROVEMENTS	LOCATIONS TO BE DETERMINED	

**City Of Ottawa**  
**2021 Draft Capital Budget**  
**Agriculture & Rural Affairs Committee**  
**Four Year Forecast Summary**  
**In Thousands \$(000's)**

Project Description	2021	2022	2023	2024	Total
<b>Parks, Recreation &amp; Culture</b>					
Growth					
902173 Community Bldg Rural East	-	595	1,208	-	1,803
<b>Growth Total</b>	<b>-</b>	<b>595</b>	<b>1,208</b>	<b>-</b>	<b>1,803</b>
<b>Parks, Recreation &amp; Culture Total</b>	<b>-</b>	<b>595</b>	<b>1,208</b>	<b>-</b>	<b>1,803</b>
<b>Transportation Services</b>					
Renewal of City Assets					
910093 2021 Guiderail Renewal	1,950	3,000	3,250	3,500	11,700
910094 2021 Rural Road Upgrades	400	1,900	2,250	2,500	7,050
<b>Renewal of City Assets Total</b>	<b>2,350</b>	<b>4,900</b>	<b>5,500</b>	<b>6,000</b>	<b>18,750</b>
<b>Transportation Services Total</b>	<b>2,350</b>	<b>4,900</b>	<b>5,500</b>	<b>6,000</b>	<b>18,750</b>
<b>Grand Total</b>	<b>2,350</b>	<b>5,495</b>	<b>6,708</b>	<b>6,000</b>	<b>20,553</b>

**City Of Ottawa**  
**2021 Draft Capital Budget**  
**Agriculture & Rural Affairs**  
**Works-In-Progress**  
**In Thousands \$(000's)**

Project Description	Authority	Expenditures as of August 31, 2020	August 31, 2020 Unspent Cash Balance	Total Contractual Obligations	Unspent Balance including Contractuals
<b>Parks, Recreation &amp; Culture</b>					
903916 Community Bldg Rural West	2,453	10	2,443	7	2,436
<b>Parks, Recreation &amp; Culture Total</b>	<b>2,453</b>	<b>10</b>	<b>2,443</b>	<b>7</b>	<b>2,436</b>
<b>Transportation Services</b>					
906384 Albion Road - Area Traffic Management St	150	105	45	20	26
907016 Fitzroy Harbour Bridge [433010]	2,226	1,999	227	180	47
907033 Richmond Bridge [McBean St] SN753070	8,081	6,975	1,106	628	478
908162 Rideau Rd Bridge [227670]	831	598	233	165	68
908163 Mitch Owens Rd [227580]	510	63	447	222	225
908164 8th Line Rd Bridge [882280]	700	94	606	173	433
908595 Kilmaurs Road Bridge SN 337080	400	328	72	20	52
908599 N Mississippi Bridge Mohrs Rd over River	1,460	1,016	444	4	440
908601 OR 174 Bculvert over Cardinal Creek	1,330	671	659	92	568
908604 Ritchie Side Rd [437620]	680	531	149	80	70
908605 South Mississippi Bridge Mohrs Rd 432030	300	275	25	14	11
908945 2018 Guiderail Renewal/Repl/Install	2,100	1,694	406	400	6
908946 2018 Rural Road Upgrades & Op Impro	2,200	1,954	246	13	233
908958 Byron St Bridge [887390]	382	72	310	92	218
908960 Anderson Rd Bridge [227920]	959	723	236	65	171
909378 2019 Guiderail Renewal	1,696	221	1,475	770	705
909379 2019 Rural Road Upgrades	1,100	790	310	-	310
909515 Piperville RD Bearbrook Bridge (223150)	3,510	202	3,308	3,006	302
909698 2020 Guiderail Renewal	2,000	3	1,997	286	1,710
909699 2020 Rural Road Upgrades	1,300	67	1,233	-	1,233
<b>Transportation Services Total</b>	<b>31,915</b>	<b>18,381</b>	<b>13,534</b>	<b>6,228</b>	<b>7,306</b>
<b>Grand Total</b>	<b>34,368</b>	<b>18,391</b>	<b>15,977</b>	<b>6,235</b>	<b>9,742</b>