CLOSED CAPTIONING TRANSCRIPT - CITY COUNCIL 13 DECEMBER, 2017

[\M\M\M]>> Mayor Jim Watson: GOOD MORNING, LADIES AND GENTLEMEN.IF I COULD ASK MEMBERS OF THE PUBLIC TO TAKE A SEAT, AND MEMBERS OF COUNCIL TO TAKE A SEAT.WE'LL START THE COUNCIL MEETING IN ONE MINUTE.[Speaking French][\M\M\M][\M\M\M]>> Mayor Jim Watson: GOOD MORNING.[\M\M\M]>> Mayor Jim Watson: CITY HALL FOR THE 13th OF DECEMBER, 2017. FOR THOSE WHO ARE ABLE TO, PLEASE RISE FOR A MOMENT OF PERSONAL REFLECTION, AND REMAIN STAND, AND WE'LL ASK COUNCILLOR MOFFATT TO INTRODUCE OUR SPECIAL GUEST WHO WILL SING OUR NATIONAL ANTHEM.[Moment of Silence]>> Mayor Jim Watson: REMAIN STANDING.I'M ASK COUNCILLOR MOFFATT TO INTRODUCE OUR VERY SPECIAL GUEST, WHO WILL SING OUR NATIONAL ANTHEM.>> THANK YOU VERY MUCH.COUNCILLORS HAVE THE OPPORTUNITY TO BRING, INVITE SOMEONE FROM THEIR WARD IN TO DO NATIONAL ANTHEM, AND WE USUALLY GET ADVANCE NOTICE MONTHS IN ADVANCE, SO WITH THAT I SCOURED EVERYTHING LAST WEEK, BECAUSE I DID NOT REMEMBER TO BOOK SOMEONE.THANKFULLY, FACEBOOK IS A TREMENDOUS RESOURCE, AND I WAS ABLE TO CONNECT WITH OUR SINGER AREA MUSIC TEACHER, JANICE NAM, JANICE NAM IS OUR STUDENT HERE, AND HER TEACHER HAPPENS TO ALSO TEACH MY DAUGHTER PIANO SO SHE IS WITH THAT SAID, I'M HAPPY TO INTRODUCE THIS GRADE 6 STUDENT FROM THE PUBLIC SCHOOL IN MY WARD, JANICE NAM.[Applause]\M O CANADA \M\M OUR HOME AND NATIVE LAND \M\M TRUE PATRIOT LOVE \M\M IN ALL THY SONS COMMAND \M\M CAR TON BRAS SAIT PORTER L'ÉPÉE \M\M IL SAIT PORTER LA CROIX! \M\MTON HISTOIRE EST UNE ÉPOPÉE \M\M DES PLUS BRILLANTS EXPLOITS \M \M GOD KEEP OUR LAND \M\M GLORIOUS AND FREE \M\M O CANADA, WE STAND ON GUARD FOR THEE \M\M O CANADA \M\M WE STAND ON GUARD FOR THEE \M[Applause]>> Mayor Jim Watson: THANK YOU VERY MUCH, JANICE.IT'S A BEAUTIFUL RENDITION OF OUR NATIONAL ANTHEM.I'M PLEASED TO ANNOUNCE THAT THE RECIPIENTS OF THE MAYOR'S CITY BUILDER AWARD ARE OTTAWA 2017 VOLUNTEERS.WE EXTEND EVERYONE A WARM WELCOME WHO IS HERE TO RECOGNIZE AND CELEBRATE THE CONTRIBUTION OF OTTAWA 2017 VOLUNTEERS WHO HELPED MAKE THE CELEBRATIONS THIS YEAR AN INCREDIBLE SUCCESS.MY HONOUR TO INVITE FIVI FIVE VOLUNTEER REPRESENTATIVES TO THE PODIUM FOR THIS CITY BUILDER. [Speaking French | MICHELLE, I WILL AM, KERRY, AND WOODS.WELCOME.[Speaking French]>> Mayor Jim Watson: AND I'D ALSO LIKE

TO INVITE COUNCILLORS CLOUTIER AND FLEURY, AND THE CO-CHAIRS OF 2017, AND GUY, AND WORK FORCE MANAGER OTTAWA 2017 TO COME FORWARD AS WELL.WELCOME.[Speaking French]>> Mayor Jim Watson: IT'S MY PLEASURE TO ACKNOWLEDGE THE CONTRIBUTIONS OF THE OTTAWA 2017 TO VEERS IT A CITY BUILDER AWARE.THIS AWARD RECOGNIZES PEOPLE WHO DEMONSTRATED EXTRAORDINARY COMMITMENT TO MAKING OUR CITY A BETTER PLACE TODAY AND FOR THE FUTURE THROUGH EXEMPLARY VOLUNTEERISM OR OUTSTANDING ACTION.OTTAWA 2017'S VOLUNTEER FORCE IS OVER 2,500 STRONG, AND THIS PRESENTATION CELL BREATHS EVERYONE WHO HAS VOLUNTARY TIRE OFFY OF TEAR THEIRED TIME OVER THE LAST 12 MONTHS.OVER THE COURSE OF THE YEAR VOLUNTEERS DONATED IN EXCESS OF 25,000 HOURS OVER 100 EVENTS INCLUDING RED BULL CRASH DICE, THE JUNO AWARDS, INSPIRATION VILLAGE, CONTINUUM, LA MACHINE. CANADA'S CONTAIN. OTTAWA WELCOMES THE WORLD.AND MAWAUKAY.[Speaking French]>> Voice of Translator: OVER 25,000 HOURS OF VOLUNTEER TIME WERE RECORDED THIS YEAR OVER 100 EVENTS.[End of Translation]>> Mayor Jim Watson: HAPPY TO HAVE THIS OPPORTUNITY TO SIN CEASELY THANK EVERYONE WHO VOLUNTEERED THE 2017 EVENTS.ON A DAILY BASES THEY DEMONSTRATED EXEMPLARY QUALITIES INCLUDING STRENGTH, INITIATIVE, KINDNESS, HOSPITALITY, LEADERSHIP, AND TEAM SPIRIT.OTTAWA 2017 WOULD NOT HAVE BEEN POSSIBLE WITHOUT YOUR SUPPORT. Speaking French 1>> Voice of Translator: WITHOUT YOU, OTTAWA 2017 WOULD NOT HAVE BEEN POSSIBLE. [End of Translation]>> Mayor Jim Watson: IN -30° WEATHER IN RED BULL EVENT, AND MANY DAYS WITH LA MACHINE.THEY REMAINED DEDICATED AND SMILING THROUGHOUT.I WOULD LIKE TO PERSONALLY THANK EACH AND EVERY ONE FORREST YOU FOR YOUR CONTRIBUTIONS TO THE COMMUNITY AND THE ENTIRE CITY THIS YEAR.THE VOLUNTEERS SET AN EXAMPLE WHO INSPIRED EVERYONE WHO INTERACTED WITH THEM FROM THE OTTAWA 2017 TEAM TO THE MILLIONS OF PEOPLE WHO VISITED OTTAWA DURING THE YEAR. THEY HAVE SET A NEW STANDARD IN VOLUNTEERISM WITH THEIR CONTRIBUTIONS, AND THESE CONTRIBUTIONS WILL BE REMEMBERED FOR YEARS TO COME.[Speaking French]>> Voice of Translator: THEY WERE AN INSPIRATION FOR ALL THOSE WHO INTERACT WITH THEM AT OTTAWA 2017. END>> Mayor Jim Watson: ALL OF CITY COUNCIL RECOGNIZE A CROSS-SECTION OF VOLUNTEERS, AND OTHER FOLKS WITH THE OTTAWA 2007 VOLUNTEERS AS WELL. AND THEY ACCEPT THE MAYOR'S CITY BUILDER AWARE.[Applause]>> Mayor Jim Watson: COME ON UP HERE.>>

GOOD MORNING, EVERYONE MY NAME IS LIAM ROACH, AND ON BEHALF OF THE VOLUNTEERS COLLEAGUES WITH ME HERE TODAY AND THE OVER 2.500 VOLUNTEERS. WE ARE SO GRATEFUL TO HAVE HAD THE OPPORTUNITY TO BE PART OF THE OTTAWA 2017. [Speaking French] >> Voice of Translator: ON BEHALF I MY COLLEAGUES HERE AND ON BEHALF OF THE 2500 OTHER VOLUNTEERS WHO DEDICATED SO MANY HOURS TO THIS EXPERIENCE, IT WAS HUGE FOR US.WE ARE SO GRATEFUL TO HAVE TAKEN PART IN THE OTTAWA '17 EVENTS.THE [End of Translation]>> UNLIKE ANY OTHER, PARTAKING IN EXPERIENCE LIKES LA MACHINE, THE AWARDS, CONTINUUM, CANADA'S TABLE, AND SO MANY, MANY MORE.WE HAVE BEEN CELEBRITIED AS THE AMBASSADORS OF THE VOLUNTEERS.AMBASSADORS OF VOLUNTEERS THAT HAVE WORKED OVER 25,000 HOURS.THIS DREAM TACHYVOLUNTEERS WAS SO WELL COORDINATED. THEY HAVE RAISED OUR MORALE AND AMPLIFIED A POSITIVE ATTITUDE WHILE WORKING IN THE -40° CHALLENGE OF RED BULL CRASH NIGHT OR THE MEN ACTIONS HEAT OF PLUS 40 OF LA MACHINE.AND WE WERE BREATHLESS WHEN RUNNING EVENTS. [Speaking French] >> Voice of Translator: THEY WERE BOTH INCREDIBLE COORDINATORS.WE WOULD LIKE TO THANK THEM FOR THEIR GREAT SUPPORT THROUGHOUT THE EVENTS.[End of Translation]>> IT WAS AN INCREDIBLE TEAM OF LOVING, FANTASTIC, CARING, PASSIONATE AMAZING VOLUNTEERS.THE [Speaking French]>> Voice of Translator: WE WANT TO THANK YOU AND THE WHOLE OFFICE OF OTTAWA 2017 BECAUSE WITHOUT THIS, WITHOUT YOU, WE WOULDN'T HAVE SUCH GREAT MEMORIES.[End of Translation]>> FOR BELIEVING IN THIS 400-PAGE DOCUMENT, AND IN HIS CRAZY, WILD, AND YET SUPER SUCCESSFUL ADVENTURE.[Speaking French]>> Voice of Translator: THANK YOU FOR MAKING THIS DREAM A REALITY, Mr. MAYOR. Applause Applause >> Mayor Jim Watson: THANK YOU VERY MUCH, AND I KNOW THERE ARE MANY OTHER 2017 VOLUNTEERS AND STAFF IN THE AUD YES, PLEASES, AND WE CERTAINLY APPRECIATE ALL OF YOUR GREAT WORK.ROLL CALL. PLEASE. MADAM DEPUTY CLERK.[ROLL CALL]. [ROLL CALL]. >> [Speaking French]>> Voice of Translator: YOU HAVE QUORUM.>> Mayor Jim Watson: 2017, CARRIED.DECLARATION OF INTERESTS ENCLUDING THOSE AWRYING FROM PREVIOUS MEETINGS.COUNCILLOR TAYLOR, PLEASE.>> THANK YOU VERY MUCH, Mr. CHAIR.I, COUNCILLOR MARK TAYLOR DECLARE INTEREST IN ITEM 6, 2017 DRAFT OPERATING BUDGET, COST SHARE PROGRAMS FOUNDATIONAL STANDARDS AS MY WIFE IS AN OTTAWA PUBLIC HEALTH EMPLOYEE WORKING IN THIS AREA.>> Mayor Jim Watson: COUNCILLOR DEANS.>> OF COUNCILLOR

DEANS DECLARE POTENTIAL INTEREST IN THE PROTECTIVE SERVICES COMMITTEE DRAFT OPERATING AND CAPITAL BUDGET. COMMUNITY AND SOCIAL SERVICES, CHILDREN'S SERVICES, OPERATING BUDGET ADS FOLLOWS, CHILDRENS SERVICES USER FEE, PAGE 47, MUNICIPAL CHILD CARRY CENTRE OPERATING RESOURCE REQUIREMENT PAGE 45, AND CHILD CARE CAPITAL BUDGET PAGE 66, INDIVIDUAL PROJECTS LISTED ON PAGES 120 TO IS 23 AS MY DAUGHTER WORKS AT THE MUNICIPAL CHILD CARE CENTRE WHICH RECEIVES FUNDING FROM THIGHS BUDGET LINE ITEMS.>> Mayor Jim Watson: THANK YOU.>> I DECLARE A DETECT AND PREREQUISITE INTEREST ON THE FOLLOWS PORTIONINGS OF THE COMMITTEE DRAFT OPERATING AND CAPITAL BUDGET.COMMITTEE AND PROTECTIVE SERVICES HOUSING SERVICES, PAGE 48 AS FOLLOW, COMMUNITY HOMELESSNESS PREVENTION INITIATIVE, HOUSING AND POVERTY REDUCTION INITIATIVE, NATIONAL HOMELESSNESS INITIATIVE. AND THE COMMUNITY AND SOCIAL SERVICES, PARTNER AND STAKEHOLDER INITIATIVES, COMMUNITY FUNDING ON PAGE 50. AS MY DAUGHTER IS EMPLOYED AS SHEPHERDS OF GOOD HOPE, AN ORGANIZATION THAT WILL SUFSH SEIB IF YOU HAD ORIGIN BE ELIGIBLE TO RECEIVE FUNDING FROM BUDGET LINE ITEMS.>> Mayor Jim Watson: THANK YOU.COUNCILLOR McKENNEY, PLEASE.>> I COUNCILLOR McKENNEY DECLARE A POTENTIAL PECULIAR INTEREST ON THE FOLLOWING PORTIONS OF THE 2018 COMMUNITY AND PROTECTIVE SERVICES COMMITTEE DRAFT OPERATING AND CAPITAL BUDGET.COMMUNITY AND SOCIAL SERVICES HOUSING SERVICES, PAGE 48 AS FOLLOWS, COMMUNITY HOMELESSNESS PREVENTION INITIATIVE AND NATIONAL HOMELESSNESS AS MY WIFE IS EMPLOYED BY THE OPTIONS ORGANIZATION THAT WILL RECEIVE FUNDING FROM OR WOULD BE ELIGIBLE TO RECEIVE FUNDING FROM THESE BUDGET LINE ITEMS.>> Mayor Jim Watson: THANK YOU.ARE THERE ANY OTHER CONFLICTS OF INTEREST TO BE DECLARED AT THIS TIME? Speaking French INO COMMUNICATION ADS PRESENTED.REGRETS?NO REGRETS FILED TO DACHLT NOTION INTRODUCE REPORTS.410 FROM THE POINT MOVED BY COUNCILLOR TAYLOR, SIGNED BY COUNCILLOR BLAIS.>> THE FOLLOWING REPORTS BE RECEIVED, FRORT DEPUTY CITY TREASURE ENTITY THE DRAFT CAPITAL OPERATE IT IS BUDGET, TWO, THE REPORT FROM THE 20U8 DRAFT ON THE PART ESTIMATES, AND THREE, THE REPORT FROM CRIME PREVENTION OTTAWA INTIMATED DRAFT BUDGET, AND FOUR THE REPORT FROM OTTAWA POLICE SERVICES INSYLLABI THE OTTAWA POLICE SERVICE 201 DRAFT BUDGET, AND FIVE THE FROM THE OTTAWA METABOLIC LIBRARY

BOARD APRUFSHT THE 201 DURING THAT PERIOD OF TIME SUFFRAGETTES AND SIX THE ONE PLANNING AND ADVISE ORE PLANNING COMMITTEE ESTABLISHMENT SXVENT SEVEN, STATUS UPDATE, AND MOTIONINGS FOR THE PERIOD PENDED DECEMBER 8, 2017, AND AGRICULTURE, REPORT 30, AUDIT COMMITTEE RECORD 14, AND COMMUNITY OBJECTIVE SERVICES REPORT 2, AND ENVIRONMENT AND CLIMATE PROTECTION COMMITTEE REPORT 17, AND FINANCE AND ECONOMIC DEVELOPMENT COMMITTEE REPORT 30, AND INFORMATION AND TECHNOLOGY SUBCOMMITTEE REPORT 4, PLANNING COMMITTEE REPORT 55, TRANSIT COMMISSION REPORT 16, AND REPORT 9. AND THE REPORT FROM THE CITY CHLORIC AND SLITS TORE'S OFFICE SUMMARY OF ORAL AND PUBLIC WRITTEN SUBMISSIONS FOR ITEMS SUBJECT TO BILL 73, EXPLANATION OF REQUIREMENTS AT CITY COUNCIL OF NOVEMBER 22, 2017, AND THAT THE RULES AND PROCEDURE BE SUSPEND TODD CONSIDER THE FOLLOWLINGS AS THEY RELATE TO CLOUT ALE PROVE THE 2018 BURNT (a) OF THE REPORT OF THE OTTAWA BOARD OF HEALTH. DRAFT OPERATING BUDGET FROM THE OTTAWA BOARD OF HEALTH INCOLLIDED AMENDMENTED DOCUMENT 1, AND (b) THE BUDGET BOOK AND THAT THE RULES AND PROCEDURE BE SUSPENDED TO RECEIVE AND CONSIDER ITEMS 1, 2, 4 AND 5 OF THE PLANNING COMMITTEE REPORT, WAIVE EROF THE RULES IS BEING REQUESTED DUE TO THE TIME LINE, AND THE NEXT COUNCIL MEETING NOT SCHEDULED UNTIL JANUARY 2018, AND PURSUANT THAT COUNCIL RECEIVE PLANNING REPORT 4656° AND CONSIDER SUBSECTIONS OF PROCEDURAL BYLAW 216-377.>> Mayor Jim Watson: MOTION?CARRIED.SO COLLEAGUES, WE'LL DEAL WITH THE CONSENT AGENDA NON-BUDGETARY ITEMS FIRST THAT STARTS ON PAGE 24 OF THE AGENDA.THIS IS POSTPONEMENTS AND DEFERRALS.CITY CLERK AND SOLICITOR -- [Speaking French]PLANNING, ADVISORY COMMITTEE ESTABLISHMENT.[Speaking French]>> Mayor Jim Watson: CARRIED.NEXT IS CITY CLERK AND SOLICITOR. Speaking French ISTATUS UPDATE, COUNCILLOR INQUIRIES FOR THE PERIOD END OF DECEMBER 8. 2017.RECEIVED.COMMITTEE REPORTS AGRICULTURE AND RURAL AFFAIRS COMMITTEE REPORT NUMBER 30. [Speaking French]ZONE THE BYLAW AMENDMENT PART OF THE 8089 AND 1615 FRANK TOWN ROAD.CARRIED.ZONING BYLAW AMENDMENT 771 SNAKE ISLAND ROAD, [Speaking French]. CARRIED. ITEM 20, REGINALD SIMPLESON AND JOHNSON MUNICIPAL DRAINS APPOINTMENT OF ENGINEER. CARRIED. THE EXTENSION OF BYLAWS 2013-199 USE OF ALL-TER TRAIN VEHICLES ON CITY

ROADS.CARRIED.ITEM NUMBER 22, ARENA TRANSFER OF FUND FROM GEORGINA TRUST FUND AND COMMEMORATIVE NAMELESS OF DRESSING ROOMS AND COMMUNITY ROOMS.CARRIED.AUDIT COMMITTEE REPORT NO. 14, [Speaking French] 2017 ERNst AND YOUNG AUDIT PLAN. RECEIVED. ITEM 24, OFFICE OF THE AUDITOR GENERAL ANNUAL REPORT AND DETAILED AUDIT REPORTS, [Speaking French]. CARRIED. THE ENVIRONMENT AND CLIMATE PROTECTION COMMITTEE REPORT NO. 17, [Speaking French].ITEM NUMBER 5 AND ENERGY EVOLUTION OTTAWA COMMUNITY ENERGY TRANSITION STRATEGY PHASE 1.WE'LL COME BACK AFTER BUDGET.ITEM 26, CORPORATE ELECTRICAL VEHICLE CHARGES STATION POLICY.CARRIED.>> IT'S JUST, SO THE POLICY'S VERY GOOD, BUT WE HAVEN'T SET TARGET, WHICH WAS INTERESTING TO ME.WE HAVEN'T SET LOCATIONS OR NUMBERS OF STATIONS, SO WILL THERE BE A SUBSEQUENT FOLLOW-UP TO HOW DO WE MEASURE THIS POLICY GOAL AS RELATING TO HOW MANY STATIONS HAVE BEEN IMPLEMENTED AND IN WHICH LOCATION IT -- THE PLAN OVERALL AND THE POLICY IS VERY GOOD, BUT THERE WAS JUST SPECIFICALLY NO TARGET NUMBERS.>> Mr. MAYOR, THINK IT'S REASONABLE FROM THE COUNCILLOR'S REQUEST THAT WE'LL REPORT ON THE IMPLEMENTATION, PROVIDE A MEMO ADVISING STAFF.THAT COULD ADDRESS THE COUNCILLOR'S REQUEST.>> Mayor Jim Watson: OKAY.SO ON THE REPORT, NUMBER 26, [Speaking French].CARRIED.FINANCE AND ECONOMIC DEVELOPMENT COMMITTEE REPORT 30, HOTEL AND SHORT-TERM ACCOMMODATION TAX.WE HAVE TWO MOTIONINGS. AND DO PEOPLE WISH TO ENGAGE IN QUESTIONS ON THIS OR SHOULD WE INTRODUCE THE MOTION TO PUT IT BEFORE US?SO WE'LL COME BACK TO IT. THEN.PLANNING COMMITTEE REPORT NUMBER 55 SHOULD BE HELD AND APPROVED AFTER BUDGET. THIS IS BUILDING BETTER REVITALIZED. NEIGHBOURHOODS, AND WE'LL COME BACK TO THAT.NEXT IS PAGE 34, ZONING BYLAW AMENDMENT 1040 BANK STREET.COUNCILLOR CHERNUSHENKO. DO YOU WANT TO COME BACK TO THIS?OKAY. WE'LL COME BACK TO THAT.NEXT IS ITEM 30, APPLICATION FOR NEW CONSTRUCTION AT 667 BANK STREET, PROPERTY DESIGNATED UNDER PART 5 OF THE ONTARIO HERITAGE ACT.COUNCILLOR -- COUNCILLOR CHERNUSHENKO DO YOU HAVE ANY ISSUES? ANYONE ELSE HAVE COMMENT? REPORT CARRIED WITH CONSENT BY COUNCILLOR CHERNUSHENKO.NEXT IS ZONING BYLAW AMENDMENT 667 BANK STREET, [Speaking French].BY COUNCILLOR LIEPERT.CARRIED.ITEM 32. APPLICATION TO ALTER 551 FAIRVIEW AVENUE OR PROPERTY DESIGNATED UNDER PART 5 OF THE ONTARIO HERITAGE ACT AND LOCATED IN THE ROCKCLIFFE PARK CONSERVATION DISTRICT.CARRIED.PLANNING COMMITTEE REPORT NUMBER 56.[Speaking French |BUILDING BETTER AND SMARTER SUBURBANS INFRASTRUCTURE STANDARDS, SUMPT PUMP FOUNDATION FOR SYSTEM DRAINAGE IN NEW RESIDENTIAL DEVELOPMENTS.CARRIED.ITEM NUMBER 34, APPLICATION FOR NEW CONSTRUCTION AT 51 SWEETLAND AVENUE, A PROPERTY DESIGNATED UNDER PART 5 OF THE ONTARIO HERITAGE ACT AND LOCATED IN THE SWEET LANT AVENUE HERITAGE CONSERVATION DISTRICT.CARRIED.ITEM NUMBER 35, ZONING BYLAW AMENDMENT PARKING SPACES AT LANSDOWNE 945 BANK STREET.CARRIED.ITEM 36, REVIEW OF WINDOW SIGN, PERMANENT SIGNS ON PRIVATE PROPERTY BYLAW 2016-326.CARRIED.ITEM 37, THIRD PARTY INFRASTRUCTURE AGREEMENT FOR THE DETAILED DESIGN TENDER AND CONSTRUCTION OF THE BYPASS SANITARY SEWER ALONG JOHN WOOD STREET.CARRIED.ITEM 38. ZONING BYLAW 1980 FROM HIM ROAD AND INNES ROAD. Speaking French CARRIED. TRANSPORTATION COMMITTEE REPORT NUMBER 29, ALL-WAY STOP CONTROL AT THE INTERSECTION THE JAFSH AVE. A AND KILLARNEY TON AND THE SPECKS THE ROSS AND SPENCER, AND THE IMPLEMENTATION OF SPADE REDUCTION TON GLAD STONE WEAN PARKDALE AND PRESTON.CARRIED.STEM 40, FAIR LAWN AVENUE SPEED REDUCTION BETWEEN CARLING AVENUE AND LE IN, ESTER AVENUE.CARRIED.DOES ANYONE WISH TO REMOVE ANYTHING FROM THE BULK CONSENT AGENDA?ON THE BULK CONSENT AGENDA AS PRESENTED?CARRIED.OKAY.COUNCILLOR TAYLOR, IF YOU WOULD MOVE THE MOTION TO RESOLVE INTO COMMITTEE OF THE WHOLE FOR THE BUDGET.>> THANK YOU VERY MUCH, Mr. CHAIR.THAT CITY COUNCILLOR RESO FAR TO MOVE INTO COMMANDER-IN-CHIEF THE WOULD YOU RECALL PURSUANT TO SECTION 57 AND 53 OF THE PROCEDURE BYLAW.>> Mayor Jim Watson: ON THE MOTION? CARRIED. SO WERE COUNCILLOR TAYLOR, IF YOU'D LIKE TO INTRODUCE THE ROADMAP MOTION, PLEASE.I BELIEVE EVERYONE HAS A COPY OF IT.>> THANK YOU VERY MUCH. Mr. CHAIR, AND EVERYONE HAS A COPY.I'M JUST GOING TO READ THE INITIAL BLURB AT THE TOP THAT CITY COUNCIL IS COMMITTEE OF WHAT RECEIVE AND CONSIDER THE DRAUGHT OPERATING AS RECOMMENDED BY THE COMMITTEE OF VUNCHTS CLIMB PREVENTION OTTAWA, OTTAWA POLICE SERVICES BOARD, SOTTAWA PUBLIC LIBRARY BOARD, THE OTTAWA BOARD OF HEALTH AND I WILL THE STANDING COMMITTEES OF THE TRANSIT, INFORMATION TECHNOLOGY SUBCOMMIT AND THE RATE AND SUPPORTED

CAPITAL OPERATING BUDGET ADS RECOMMEND PUD BY THE ENVIRONMENT

AND CLIMATE PROTECTION COMMITTEE AS LISTED IN THE AGENDA. AND INCORPORATING APP PAYABLES INCLUDING AMENDED HEALTH BOOK, AND PAGES, ADDITIONAL PAYABLELESS 1510 (a) AND 10 (b), AND AMENDED PAGE 52, AND AMENDED PAGES 29, 102, AND 133 OF THE TRANSPORTATION COMMITTEE BUDGET BOOK, AND THAT FURTHER COUNCIL SITTING AS COMMITTEE OF THE WHOLE CONSIDER AND RECEIVE THE REMAINDER OF THIS MOTION.>> Mayor Jim Watson: OKAY.ON THE MOTION?NOT CARRIED UNTIL THE END.OKAY.I'M PLEASED TO PROVIDE SOME INTRODUCTORY REMARKS BEFORE WE START OUR COUNCIL DEBATE ON THE 2018 BUDGET FORREST AS MEMBERS KNOW THIS IS OUR FINAL BUDGET DEBATE FOR THIS TERM OF COUNCIL.I'M GOING TO START BY THANKING RESIDENTS AND MEMBERS OF COUNCIL WHO PROVIDED THEIR INPUT INTO THAT BUDGETY PROCESS.DEVELOPING A BUDGET FOR A FAST HAPPEN GROWING CAPITAL CITY IS NO EASY CHALLENGE. IT'S INVOLVES THOUSANDS UPON THOUSANDS OF COMPETE WILLING NEEDS THAT, DEMANDS, AND BUDGET PRESSURE.[Speaking French]>> Voice of Translator: OUR CITY IS BIG, AND THE NEEDS THAT ARE VERY DIFFERENT IN THE RURAL AREAS AND IN URBAN AREAS.[End of Translation]>> Mayor Jim Watson: THANK OUR STAFF FOR THE TREMENDOUS WORK DURE THE BUDGET DEVELOPMENT PROCESS.AS MEMBERS OF COUNCILLOR, WE DON'T ALWAYS AGREE ON EACH AND EVERY ARE BUDGET CHOICE, AND EVERY BUDGET DECISION. THAT'S ACTUALLY A GOOD THING IN A DEMOCRACY IN WHICH 24 ELECTED OFFICIALS TRY TO REPRESENT THEIR ELECT ORBS, WILL HAVE A COMBINATION OF SIMILAR AND DIFFERENT NEEDS THAT AND PRIORITY.AS A COUNCIL, WE ESTABLISH A PROCESS FOR THE DEVELOPMENT FORREST THE BUDGET AND STAFF HAVE FOLLOWED OUR DIRECTION TO BRING US HERE TODAY.BY ALL ACCOUNTS OUR BUDGET PROCESS IS QUITE EFFECTIVE.[Speaking French]>> Voice of Translator: OUR BUDGET PROCESS IS PRETTY EFFICIENT.[End of Translation]>> ON THE PROFESSIONALISM, DECREEDABILITY, AND INTEGRITY OF OUR FINANCE SELF-LED BY THE TREMENDOUSLY COMPETENT LEADER AND HER TEAM. YOU MAY NOT AGREE WITH EACH AND EVERY BUDGET OUTCOME. BUT I THINK AS A COUNCIL WE CAN AGREE THAT WE ARE BEING PROVIDED WITH THE BEST ADVICE THAT OUR STAFF CAN PROVIDE.I BELIEVE, AND I KNOW THAT THE VAST MAJORITY OF MEMBERS OF COUNCIL BELIEVE, THAT THE ADVICE WE GET IS ROBUST, FRANK, AND DIRECT. THAT ADVICE IS FOUNDED ON STAFF'S BEST PROFESSIONAL OPINION ON HOW TO MOVE FORWARD IN A WAY THAT RECONCILES AND PROHIBITING OUR RESIDENTS AND TAXPAYERS' INTERESTS. OVER THE LONG TERM.IT IS OUR JOB AND THE PUBLIC OWES JOB TO CHALLENGE BUDGET ASSUMPTION, BUT AN ATTACK ON THE INTEGRITY OF OUR BUDGET NUMBERS IS AN TAKE ON THE PROFESSIONALISM. CREDIBILITIED, AND INTEGRITY OF POCKETS CITY TREASURER AND HER STAFF.I HAVE NEVER FOR A SINGLE MOMENT DOUBTED THE QUALITY AND THE INTEGRITY OF THE NUMBERS THEY PROVIDE TO COUNCIL.IN FACT, MAYOR-ON'S ENTIRE CAREER AND THAT OF HER TEAM RESTS ON THEIR ABILITY TO PROVIDE US WITH THE BEST POSSIBLE ADVICE, AND INFORMATION ON HOW TO RECONCILE BUDGETARY CHALLENGES IN A TREMENDOUSLY COMPLEX ENVIRONMENT.[Speaking French]>> Voice of Translator: CITY STAFF GIVE US THEIR OPINION WITH COMPETENCE AND INTEGRITY.END END>> Mayor Jim Watson: MECHANISMS COUNCIL ARE PROVIDED WITH MANY FONTSU OPPORTUNITIES FOR INPUT AND FEEDBACK.THIS INCLUDES THE ADOPTION OF THE BUDGET DEADLINE GUIDELINE. THE INVESTMENT LONG-RANGE FINANCIAL PLAN AND THE COMPREHENSIVE AMANAGEMENTED PLAN.DURING THIS TIME MAYOR-ON WORKS CLOSELY WITH HER TAERNLG THE CITY MANAGER AND MY OFFICE TO DEVELOP A BUDGET THAT REFLECTS CORE COUNCIL DIRECTION WHILE STRIVING TO BALANCE A HOST OF PRIORITIES. OPERATING PRECISELY UNDER THE FRAMEWORK THAT COUNCIL ADOPTED FOR MAKING BUNTING DECISIONS.ITS GRATUITOUS, IRRESPONSIBLE AND A DISSERVICE TO RESIDENTS AND TAXPAYERS TO TAKE PART IN THIS PROCESS SILENTLY OVER A NINE-MONTH PERIOD AND THEN AT THE END CALL INTO QUESTION THE ENTIRE BUDGET DEVELOPED AT COUNCIL'S DIRECTION.I HOPE ALL MEMBERS WILL JOIN KNEE IN COMMENDING MAYOR-ON AND HER TEAM FOR THE EXCEPTIONAL QUALITY FOR THE BUDGET ADVICE THEY PROVIDE OCOUNCIL, TO THE CITY, AND TO OUR RESIDENTS.[Speaking French]>> Voice of Translator: I'M VERY PROUD OF THE PROFESSIONAL AND INTEGRATED WORK OF THIS FINANCE STAFF.END>> Mayor Jim Watson: THEY DISINTEREST HAVE WORKED HARD TO BRING US TO THIS POINT TODAY.Ms. SIMILUK, I WOULD ASK THAT YOU PROVIDE COUNCIL WITH AN OVERVIEW OF ANY MATERIAL CHANGES YOU MAY BE AWARE OF AND THAT SHOULD BE BROUGHT TO COUNCIL'S ATTENTION BEFORE WE START OUR BUDGET DELIBERATIONS.>> THANK YOU, Mr. MAYOR, AND THANK YOU FOR THOSE KIND AND UNEXPECTED WORDS.I DO HAVE ONE MATERIAL CHANGE THAT I WOULD LIKE TO BRING TO COUNCIL'S ATTENTION PRIOR TO BEGINNING DELIBERATIONS ON THE 2018 BUDGET.LAST WEEK WE CLOSED THE NOVEMBER MONTH END.WE ALSO

RECEIVED OUR FINAL SUPPLEMENTARY TAX ROLL FROM IMPACT FOR THE YEAR. AND BOTH OF THOSE DOCUMENTS PRODUCED NUMBER THAT IS WERE SIGNIFICANTLY BETTER THAN WE HAD BEEN EXPECTING.COMBINED WITH WORK THAT THE GREAT TEAM YOU HAVE IN REVENUE SERVICES IS DOING TO FINALIZE VALUATIONS OF PROPERTIES WITH THE FEDERAL GOVERNMENT. WE ARE NOW FORECASTING THAT FOR 2017 FOR THE TAX SUPPORTED PORTION OF THE BUDGET WE WILL BE AM HAVING A SURPLUS AS OPPOSED TO WHAT IS IN THIS DOCUMENT, WITH I WAS A FORECASTED DEFICIT. THE IMPACT OF HAVING THAT SURPLUS IS THAT, IN FACT, YOUR TAX, CITY-WIDE TAX SUPPORTEDED RESERVE IS GOING TO BE IN A FORREST BETTER POSITION THAN THIS WE HAVE INITIALLY FORECAST AS PART OF THIS BUDGET.FOR THE 2018 YEAR END, WE WERE FORECASTING THAT YOUR CITY-WIDE RESERVE WOULD HAVE A BALANCE OF \$12 MILLION.WE ARE NOW FORECASTING IT WILL HAVE A BALANCE OF \$22 MILLION.AS THESE FUNDS. THESE ADDITIONAL FUNDS TO BE CONTRIBUTED TO THE CITY-WIDE RESERVE ARE NOT COMMITTED TO ANYTHING AND ARE NOT PART OF ANY PLAN THAT WE HAVE PUT FORT TO COUNCIL, THEY ARE AVAILABLE TORE COUNCIL'S USE WITHIN THE 2018 BUDGET. THANK YOU, Mr. MAYOR. >> Mayor Jim Watson: THANK YOU, TREASURER.BECAUSE OF OUR FISCAL DISCIPLINE AND RESPONSIBLE APPROACH TO OUR BUDGET, FOR THE SECOND YEAR IN A ROW WE'LL BE ENDING THE YEAR IN SURPLUS.I WANT TO TAKE A MOMENT TO THANK THE BUDGET REVIEW BOARD MADE UP OF SENIOR STAFF AS WELL AS COUNCILLORSES HUBLEY AND CLOUTIER FOR HARD WORK AND DILIGENCE.IN INITIATIVE PROPOSED ABOUT I COUNCILLOR EGLI HAS ENMANNED MONITORING THE FINANCIAL SATE OF THE CITY.AND RECOMMEND CORRECT IRVING ACTION BEFORE IT'S TOO PLATE IN THE YEAR, AND AS A RESULT OF THE POSITIVE NEWS THE TREASURER THAT IS DELIVERED TODAY AND THE HARD WORK THE BOARD I'M PLEASE TODD MOVE THE FOOL FOLLOWING MOTION SECONDED BY COUNCILLOR CHILD AND YOUTH.WHEREAS THE CITY TREASURER, JUST INFORMED COUNCIL THAT THE FORECAST FOR THE 2017 YEAR END IMPROVED SIGNIFICANTLY AS A RESULT OF THE BALANCE IN THE SKIWIDE RESERVE IS PROBABLE TO INCREASE BY 10 MILLION, AND WHEREAS THE CITYWIDE RESERVE IS USED TO FUND ALL TAX-SUPPORTED CAPITAL WORKS WITH THE XECHTION POLICE AND TRANSIT, AND THE ADDITIONAL FUNDS ARE NOT COMMITTED OR REQUIRED TO FULL NIL ANY LONG-RANGE PLAN. AND WHEREAS THERE IS BROAD SUPPORT TO CONTINUE OUR CITY'S PROGRESS IN RENEWING OUR BUILT INFRASTRUCTURE. THERE BE IT RE-

1068ED THAT UP TO \$10 MILLION FROM THE CITYWIDE RESERVE BE ALLOCATEDED TO GENERAL INFRASTRUCTURE RENEWAL IN THE 2018 BUDGET AND THAT THE GENERAL MANAGER PLANNING INFRASTRUCTURE AND ECONOMIC DEVELOPMENT REPORT BACK TO FEDCO AND Q1 2018 WITH A LIST OF RENEWAL PROJECTS TO BE FUNDED INCLUING ROAD, SIDEWALKS, BIKE LANE, PEDESTRIAN WALKWAY, AND CITY FACILITIES.NOW, IT'S MY OPINION THIS MOTION ALLOWS YOU TO LIVE WITHIN OUR MEANS AND NOT INCUR GREATER DEBT OF THE WE'LL ALSO NOT BE ASKING TAXPAYERS FOR MORE MONEY AFTER COMMITTING TO A FISCAL PLAN THAT LIMITS TAX INCREASES TO 2%, SOMETHING WE ALL VOTE THE FOR IN OUR FIRST YEAR.I WANT TO THANK THE IN COUNCILLORS WHO WORK WITH MY OFFICE TO ENSURE THAT WE CAN CONTINUE TO BUILD ON THE RECORD INVESTMENTS IN OUR MANY AND VARIED ASSETS.I URGE ALL MEMBERS TO SUPPORT IN MOTION AND NOT GO PHOBBING TEXTBOOK TAXPAYERS FOR MORE GIMP THE SOLID FINANCIAL PLAN WE HAVE IN PLACE. NOW ASK MEMBERS OF COUNCIL TO INTRODUCE ANY MOTIONS NOW BEFORE WE PROCEED THROUGH THE ROADMAP.FLOOR IS OPEN FOR MEMBERS OF COUNCIL.COUNCILLOR DEANS.OKAY.COUNCILLOR FLEURY.>> Mr. MAYOR, THIS -- THANK YOU FOR THIS.THIS IS EXCELLENT NEWS, Mr. MAYOR, AND MADAM SIMILUK.I JUST HAVE A KEY QUESTION TO THE SURPLUS THAT WE'RE AREN'TING.ARE WE -- HOW HAVE WE FACTORED IN THE SNOW UNTIL THE END OF THE YEAR?I KNOW THAT'S ALWAYS KIND OF THE ISSUE OF OUR SNOW BUDGET, AND SOME OF THE DEFICITS WE'VE ACCUMULATED OVER THE YEARS. SO I'D LOVE TO JUST UNDERSTAND AS PART OF THIS BUDGET HOW WE FACTORED IN THE RISK THAT WE HAVE UNTIL THE END OF THE YEAR FOR SNOW OPERATIONS.>> SO THE FORECASTED SURPLUS THAT I'VE GIVEN YOU ACTUALLY INCLUDES ADDITIONAL FUNDS FOR WINTER MAINTENANCE UP TO THE END OF THE YEAR.WE WERE ACTUALLY ABLE TO PICK UP ABOUT A HALF A MILLION DOLLARS IN SAVINGS FROM NOVEMBER BECAUSE OF THE FACT THERE WALE RALY WAS NO SNOW, BUT WE'VE ADDED IN, JUST TO BE CAUTIOUS, WE'VE AHEAD ADDED IN ANOTHER \$2 MILLION ONTARIO WHAT WE WERE FORECASTING WE WOULD EXPEND DURING THE YEAR TO WHAT WE'VE ALREADY SPENT JUST TO MAKE CERTAIN THAT WE'D BE ABLE TO COVER ANY CHANGE IN WEATHER BETWEEN NOW AND THE END OF THE YEAR.>> EXCELLENT.THANK YOU.>> Mayor Jim Watson: SO NOW IS THE TIME, WE'RE NOT GOING TO GET INTO DEBATE ON THE MOTIONS.THEY'LL COME UP AS WE FOLLOW THE ROADMAP, SO COUNCILLOR LIEPERT, YOU HAVE A MOTION

YOU'D LIKE TO PRESENT? COUNCILLOR LEAPT, IF YOU WOULD LIKE TO INTRODUCE YOUR MOTION, SECONDED BY COUNCILLOR DEANS.>> THANK YOU VERY MUCH, CHAIR, AND I AM LOOKING FORWARD TO DEBATE AND TRYING TO DOME GRIPS WITH THE NEW INFORMATION THAT HAS JUST BECOME AVAILABLE AS OF THREE OR FOUR MINUTES AGO.BUT IN THE MEANTIME, I WILL PUT FORWARD A MOTION RESERVING THING RIGHT TO WITHDRAW THAT IF OUR UNDERSTANDING OF THE FINANCIAL PICTURE CHANGES THROUGH QUESTIONS WITH RESPECT TO THE NEW SURPLUS THAT HAS BEEN ANNOUNCED. THEREFORE, I WILL MOVE WITH THE SUPPORT. THANK YOU, COUNCILLOR DEANS, WHEREAS IT IS PROPOSED 2018 BUDGET PROPOSES A RESIDENTIAL TAX INCREASE OF 2% AS DIRECTED BY COUNCIL FOR ITS CENTURIESING, AND WHEREAS THE CITY CLERK HAS ESTABLISHED THAT BUDGET DIRECTIONS DO NOT BIND COUNCIL AS A WHOLE FROM AMENDING THE DRAFT BUDGET AS IT DEEMS APPROPRIATE. AND WHEREAS THE DRAFT BUDGET DOES NOT ADDRESS CRITICAL MUNICIPAL NEEDS THAT JESHANAH THAT WERE IDENTIFIED BY RESIDENTS DURING DUCTILE BUDGET CONSULTATIONS KNOWS BALANCED, AFFORD BEING AND PROGRESSIVE WHAT PROCESS CONSISTENT WITH SOUND FINANCIAL MANAGEMENT, AND WHEREAS PUBLIC INFRASTRUCTURE IS THE FOUNDATION UPON WHICH OUR COMMUNITIES ARE BUILT, AND WHEREAS MAINTAINING OUR ASSETS SUCH AS ROADSs, SIDEWALKS, RECREATION FACILITIES AND PARKS IN A STATE OF GOOD REPAIR IS ESSENTIAL TO RESERVING A GOOD QUALITY OF LIFE, AND TO THE OVERALL HEALTH AND WELL-BEING OF OUR CITY, AND WHERE ARES CITY CURRENTLY OWN THE \$19.4 BILLION IN ASSETS WITH THE DEPRECIATED VALUE OF 14.5 BILLION THIS 2016 AND AN ESTIMATED REPLACEMENT VALUE KILOTO 42 BILLION, AND WHEREAS THE STATE THIEVES ASSETS CONTINUES TO DECLINE, AND THE RISK OF SERVICE IMPACTS AND INTERRUPTIONS IS INCREASING, AND WHEREAS FAILING TO KEEP OUR ASSETS IN A GOOD STATE OF REPAIR COSTS TAXPAYERS MORE IN THE LONG TERM. AND WHEREAS THERE IS CURRENTLY AN ANNUAL FUNDING GAP OF \$70 MILLION FOR THE RENEWAL OF TAX-SUPPORTED CAPITAL ASSETS BASED ON THE CURRENT NEED IDENTIFIED IN THE MOST RECENT COMPREHENSIVE ASSET MANAGEMENT REPORT, AND WHEREAS A DEDICATED INFRASTRUCTURE LEVY WOULD ALLOW US TO MAKE STRATEGIC INVESTMENTS IN OUR INFRASTRUCTURE, ADVANCED NEED OF REPAIRS, AND AVOID EXCESSIVE FUTURE REREAR XORS WHEREAS A DEALTED WADE THE INFRASTRUCTURE LEVY WOULD ASSIST IN CLOSING THE \$70 MILLION INFRASTRUCTURE GAP.

SAVING MONEY IN THE LONG TERM WITH THE RESULTING 2018 IMPACT OF A 0.5% TAX INCREASE, THEREFORE, BE IT RESOLVED THAT CITY COUNCIL APPROVE THE ADDITION OF A DEDICATE THE INFRASTRUCTURE LEVY AS A SEPARATE LINE ITEM ON THE TAX BILL VALUED AT \$8 MILLION, WITH ALL REVENUES DIRECTED TOWARDS TAX-SUPPORTED CAPPAL ASSETRE NEWAL PROGRAM BY THE DIRECTORED INFRASTRUCTURE SERVICES IN ACCORDANCE WITH THE COUNCILLOR-APPROVED COMPREHENSIVE ASSET MANAGEMENT PLAN, PRIORITIES, AND PRINCIPLES.Mr. MAYOR, THIS MOTION STEMS FROM REALLY A YEAR-ROUND CONCERN THAT WE HEAR ON THE PART OF RESIDENTS WITH RESPECT TO THE STATE OF OUR ASSETS.>> Mayor Jim Watson: STATE THE MOTIONS IN JUST A MOMENT, BUT WE WANT TO GET ALL THE MOTIONS.THANK YOU.SHE'S COUNCILLOR LEAPT'S.NEXT IS COUNCILLOR DEANS.SECONDED BY COUNCILLOR McKENNEY, PLEASE.>> THANK YOU, Mr. MAYOR.>> NOT PROVIDED FUNDING STREAM FOR SOCIAL AGENCIES AND WHEREAS ON DECEMBER 7th, 2017, THE COMMUNITY AND PROTECTIVE SERVICE COMMITTEE AND OTHER MEMBERS OF COUNCIL HEARD DIRECTLIL FRICKE A NUMBER OF AGENCY THAT IS ARE NOT CURRENTLY ELIGIBLE FOR CITY FUNDING INDICATES THAT THEY ARE FACING MOUNTING PRESSURES AND AN INCREASED DONNED AND THEY NEED SUPPORT WITH WHEREAS STAFF INDICATED THAT THEY ARE ROW VIEWING THE CURRENT COMMUNITY FUNDING FRAMEWORK AND WILL BE BRINGING FORWARD ANY RECOMMENDED CHANGES IN 2019, AND WHEREAS STAFF HAS ADVISED THAT THERE IS CURRENT -- A CURRENT \$77,000 IN RENEWABLE COMMUNITY FUNDING ENVELOPE THAT IS CURRENTLY UNCOMMITTED, AND THAT \$23,000 COULD BE REALLOCATED FROM THE EMERGENCY COMMUNITY FUNDING ENVELOPE WITH LIMITED RISK AND WHEREAS A MODETTES INVESTMENT IN PROJECT FUNDING WOULD ENABLE THE CITY TO BETTER ASSIST ELIGIBLE SOCIAL AGENCIES CURRENTLY OUT OUTSIDE OF THE FUNDING ENVELOPE IN THEIR EFFORTS TO SERVE SOME OF THOSE VULNERABLE RESIDENTS OF OTTAWA AND ALSO HELP INFORM THE UPCOMING REVIEW OF THE COMMUNITY FUNDING FRAMEWORK, THEREFORE, BE IT RESOLVED THAT COUNCIL APPROVE THE CREATION OF \$100,000 ONE-TIME NON-RENEWABLE ONE-YEARENED FOR PROJECT FUNDING PROGRAM CONSISTENT WITH COMMUNITY FUNDING POLICIES AND PROCEDURES FOR ELIGIBLE AND APPROVED AGENCIES NOT CURRENTLY RECEIVING FUNDING, WHEREAS -- I THINK THAT'S IT.I MAY HAVE -- THANK YOU.MINE'S CUT OFF.WHERE IS THAT?THEREFORE, BE IT RESOLVED THAT COUNCIL APPROVE THE CREATION

-- CURRENTLY RECEIVING COMMUNITY FUNDING TO BE FUNDED BUT REALLOCATING \$77,000 FROM THE \$2018 RENEWABLE COMMUNITY FUNDING ENVELOPE AND IF,000 FROM THE 2018 EMERGENCY COMMUNITY FUNDING ENVELOPE.>> Mayor Jim Watson: RIGHT.THANK YOU.COUNCILLOR DEANS HAS THE NEXT MOTION, SECCED BY COUNCILLOR BROCKINGTON.>> WHEREAS CITY COUNCIL HAS HEARD FROM THE PUBLIC THAT OTTAWA RESIDENTS ARE BECOMING INCREASINGLY FRUSTRATED WITH THE LACK OF PUBLIC TOILETS IN THIS CITY, AND WHEREAS THE LACK OF PUBLIC TOILETS DISPROPORTIONATELY OF COURSES OUR MANIFESTO VULNERABLE CITIZENS INCLUDING SENIORS, AND WHERE CANADIAN DEMOGRAPHICS INDICATE THAT SENIOR, ONE OF THE FASTEST KILOING POPULATION GROUPS IN OUR COMMUNITIES CAN NATIONWIDE PROTECTION THAT IS BY 2036 NUMBERS WILL REPRESENT 24.5% OR 9.8 MILLION CITIZENS, AND WHEREAS INCREASING ACCESS TO PUBLIC WASHROOMS SERVES TO MAKE OTTAWA A MORE INCLUSIVE AND CARING CITY, AND WHEREAS STAFF BELIEVE THAT ACCESSIBLE PORTABLE TOILETS COULD BE INSTALLED AS TEN ADDITIONAL PARKS IN 2018 WESTBOUND EXISTING BUDGETS AND WITHOUT HAVING A NEGATIVE IMPACT ON CURRENT PROGRAMS, THEREFORE, BE IT RESOLVED THAT CITY COUNCIL DIRECT THE GENERAL MANAGER OF RECREATION, CULTURE, AND FACILITY SERVICES TO ADD ACES CONSTABLE PORTABLE TOILETS TO TEN PARKS TO BE IDENTIFIED BY STAFF AND TO BE FUNDED WITHIN EXISTING RESOURCES.>> Mayor Jim Watson: THANK YOU.NEXT IS A MOTION BY COUNCILLOR COUNCILLOR HUBE, SECONDED ABOUT I -- >> ARE TEN OPINION HAD YEAR FUNDING PLAN TO ELIMINATE THE \$70 MILLION INFRASTRUCTURE GAP IN TAX HAD BEEN SPAR THE ASSETS AS PART OF THE CONSIDERATION OF THE COMPREHENSIVE ASSET MANAGEMENT PLAN AND LONG-RANGE FINANCIAL PLAN, TAX-SUPPORTED PROGRAM, IN JUNE 2017, AND WHEREAS SUBSEQUENT TO THAT DECISION MEMBERS OF COUNCIL HEARD FROM THE PUBLIC THAT THERE'S A DESIRE TO SEE IF THAT GAP WITH BE REDUCED MORE QUICKLY. AND WHEREAS THE FEDERAL AND PREVENT GOVERNMENTS HAVE INDICATED THE INFRASTRUCTURE FUNDING IS GOING TO BE A MAJOR PRIORITY FOR THOSE GOVERNMENTS, AND IT IS POSSIBLE THAT THE ASSUMPTIONS IN THE LONG-RANGE FINANCIAL PLAN COULD CHANGE, THEREFORE, BE IT RESOLVED THAT STAFF BE DIRECTED TO REVIEW THE OPTION TO SHORTEN THE TIME FRAME NEEDED TO REDUCE AND ELIMINATE THE \$730 MILLION INFRASTRUCTURE GAP FOR TAX-SUPPORTED PROGRAMS AND PRESENT THESE OPTIONING NO LATER THAN 2019 PRIOR TO

THE NEXT TERM OF COUNCIL PRIORITY HAPPEN SETTING EXERCISE.OF THE THANK YOU, Mr. MAYOR.>> Mayor Jim Watson: THANK YOU VERY MUCH.ARE THERE ANY OTHER MOTIONS AT THIS TIME BY MEMBERS OF COUNCIL, PLEASE? Speaking French | FURTHER MOTIONS? WITH THE ROADMAP, WE'RE IN COMMITTEE OF THE WHOLE, ITEM 1 IMPROVE PROVERB THE DRAFT OPEN THE IT IS BUDGET FOR THE ADJUSTMENT. CARRIED IN ITEM 2, APPROVE THE DRAFT 2018 OPERATING BUDGET FOR CRIME PREVENTION OTTAWA.CARRIED.ITEM NUMBER 3, WE ASK THAT CHAIR EI-CHANTIRY COME TO THE TABLE, THE MOTION BEFORE US TO APPROVE THE 2018 POLICE SERVICE DRAFT OPERATING CAPITAL BUDGET ADS RECOMMENDED BY THE POLICE SERVICES BOARD.SO WELCOME, CHIEF, CHAIR EI-CHANTIRY.>> THANK YOU, Mr. MAYOR.AND GOOD MORNING, COLLEAGUES.TODAY WE ARE LOOKING FOR APPROVAL OF THE OTTAWA POLICE BUDGET SERVICE 201 DRAFT OPERATING AND CAPITAL BUDGET.I WANT IT THANK THOSE WHO PROVIDED INPUT AND FEEDBACK THROUGHOUT THE PROCESS, BEGINNING WITH THE BOARD MEMBER, COUNCILLOR HUBLEYLEY, MY COLLEAGUES, SMALLWOOD, AND NICHOLSON.ALSO I'D LIKE TO THANK COUNCILLOR BROCKINGTON, DEANS, NUSSBAUM, QUADRY, AND WILKINSON, AS WELL Ms. PEGGY DUCHARME, AND THE FEDERATION OF CITIZEN ASSOCIATION WHO CAME TO OUR MEETING TO PROVIDE THEIR INPUT.Mr. MAYOR, I BELIEVE THE BUDGET IS REFLECTIVE OF THE CONCERN WE HEARD.I'M GOING TO TURN THINGS OVER TO CHIEF BORDELEAU TO ELABORATE FURTHER ON HOW THIS BUDGET ADDRESSES SOME OF THOSE CONCERNS WE HEARD FROM OUR COLLEAGUES.CHIEF.>> THANK YOU, Mr. CHAIR.[Speaking French]>> Voice of Translator: WELL, THANKS FOR UP- INVITING ME TO ATTEND THIS MEETING THIS MORNING.END END >> THE OTTAWA POLICE SERVICE IS ONE OF OUR TOP OPERATIONAL MIERITZ.I CAN ASSURE YOU THAT RESONATES WITH COMMUNITY AND COUNCILLORS, AND IT'S SOMETHING THAT WE HEARD LOUDLY DURING THIS BUDGET CONSULTATION PROCESS.I WANT TO ASSURE THE COMMUNALITY AND COUNCIL THAT WE TO HAVE A TRAFFIC MANAGEMENT PLAN THAT INVOLVES PUTTING RESOURCES IN THE RIGHT PLACES TO HAVE THE BIGGEST IMPACT WHICH INCLUDES FRONTLINE OFFICERS CONDUCTING TRAFFIC ENFORCEMENT IN ADDITION IT OUR CENTRALIZED TRAFFIC ENFORCEMENT UNIT ACROSS THE CITY.WE CONTINUE TO USE DATA FROM COLLISIONS AND COMPLAINTS TO TRY -- TO DRIVE OUR ENFORCEMENT EFFORTS ACROSS THE 6.000 KILOMETRES OF ROADWAYS IN OTTAWA.THE COUNCILLORS DO GET QUARTERLY UPDATES, WHICH STARTED

LAST MONTH, ON THE TRAFFIC ENFORCEMENT EFFORTS IN INDIVIDUAL WARDS.WE ARE BUT ONE OF THE PARTNERS THAT ARE INVOLVED WITH KEEPING OUR ROADS SAFE.WE RELY ON EDUCATION AND ENFORCEMENT AND ENGINEERING, AND WE HAVE A TREMENDOUS PARTNER THEBE WITH THE CITY OF WITH A IT SAFE ARE ROAD OTTAWA TO MAKE SURE WE CONTINUE TO DRIVE SAFETY AND CHANGE DRIVER ABOUT ARE IN OUR COMMUNITY.WE CONTINUE TO LEVERAGE TECHNOLOGY SUCH AS RED LIGHT CAMERA PROMISE THAT'S INSTITUTED AND GROWN IN OUR COMMUNITY.WE USE RAID ASH, WE USE SCHOOL BUS CAMERAS, AND WE'VE PURCHASED TWO AUTOMATIC LICENSE PLATE READERS WHICH HELP KEEP THE HIGHEST OFFENDED DERIVE, THOSE SUSPEND, OFF THE ROADS, AND WE APPRECIATE THE FACT THAT COUNCIL HAS MOVED TARTS THE USE OF PHOTO RADAR ONCE LEGISLATION IS CHANGED IN THE PROVINCE.AND FINALLY, I WANTED TO ADVICE COUNCIL TO THAT WE WILL BE ALLOCATING A PORTION OF POCKETS NEW 25 OFFICERS INCLUDED IN THE 2018 BUDGET TO INCREASE THE NUMBER OF OFFICERS ASSIGNED TO CENTRALIZED TRAFFIC ENFORCEMENT UNIT TO CONTINUE TO MAKE SURE THAT OUR ROADS REMAIN SAFE.[Speaking French]>> Mayor Jim Watson: WELL, THAT'S GREAT NEW, CHIEF AND CHAIR. THANK YOU VERIFY, VERY FORREST. I KNOW, I THINK I CAN SPEAK FOR ALL HEMS MEMBERS OF COUNCIL WHICH HOSTED A COMMUNITY LEADERS BREAKFAST OR EACH BOARD, TRAFFIC ENFORCEMENT AND SPEEDING WERE CERTAINLY THE NUMBER ONE TOPIC THROUGHOUT THE CITY, AND I VERY MUCH APPRECIATE YOU REFLECTING THAT IN THE BUDGET.SO THANK YOU FOR YOUR LEADERSHIP ON THAT.QUESTIONS AND COMMENTS, COUNCILLOR FLEURY TO THE CHIEF OR THE CHAIR?>> [Speaking French]>> Voice of Translator: THANKS VERY MUCH, Mr. MAYOR.END END >> CLINT CHANT FOR ORGANIZING THIS YEAR'S SESSION, QUITE HELPFUL, AND I RIEL REAL APPRECIATE THE OPEN FORUM BUT ALSO THE OPPORTUNITY TO DISCUSS WITH THE CHIEF THE VARIOUS MATTERS.THE I JUST WANTED TO BRING AGAIN TO THE FOREFRONT THREE ELEMENTS THAT ARE OF RELEVANCE TO ME.THE CHIEF. I KNOW THAT IN THE PAST THE BOARD HAS DONE THE EFFORTS TO SIGN THE AGREEMENTS WITH THE FEDERAL GOVERNMENT, AND YOU HIGHLIGHTED TO ME THE IMPORTANCE OF THAT AGREEMENT AND OUR DUTY AS A POLICE FORCE HERE IN OTTAWA TO PROVIDE THE RESPONSE AND THE SUPPORTS ON OUR ROADS.I'D LOVE TO HEAR FROM YOU ON HOW YOU SEE THAT UNFOLD IN THE NEXT FEW YEARS I KNOW JESHANAH WE'RE HAPPY WITH THE AGREEMENT. BUT THERE ARE --

THERE ARE INFLATIONARY -- [Speaking French]>> Voice of Translator: WELL, THERE ARE INCREASING COSTS YEAR OVER YEAR, OF COURSE, BECAUSE OF THE WAGE BILL.I'D LIKE TO KNOW IN THE LONG TERM HOW YOU INTEND TO REVIEW THE AGREEMENT WE HAVE WITH THE FEDERAL GOVERNMENT.>> Mr. MAYOR, FORT PAST NUMBER OF YEARS WE HAVE HAD AN AGREEMENT WITH THE FEDERAL GOVERNMENT, PUBLIC SAFETY, TO FUND THE POLICE SERVICE THROUGH COUNCIL \$2 MILLION A YEAR BECAUSE WE ARE THE NATION'S CAPITAL.WE INCUR ADDITIONAL COSTS TO KEEP OTTAWA SAFE.WITH A LARGE NUMBER OF EVENTS THAT TAKE PLACE ON A YEARLY BASIS IN OUR COMMUNITY, AND DEMONSTRATIONS, PARADES, OR PROTESTS ARE ALL THINGS THAT WE SUPPORT THE FEDERAL GOVERNMENT IN.EVERY YEAR WE REPORT BACK TO THE FEDERAL GOVERNMENT ON OUR ACTUAL COSTS, AND IT'S SOMETHING WE MONITOR VERY CLOSELY.SO FAR WE HAVE NOT EXCEEDED THE \$2 MILLION BENCHMARK. BUT IT'S SOMETHING THAT CERTAINLY, IF WE ARE CREEPING TOWARDS EXCEEDING THE \$2 MILLION, IT'S SOMETHING THAT WE CAN BRING BACK TO, THROUGH THE BOARD TO PUBLIC SAFETY TO ENSURE THAT WE HAVE GETTING FUNDED THE AMOUNT OF MONEY THAT IT IS COSTING US.>> I APPRECIATE THAT. AND I KNOW THAT COUNCILLOR EI-CHANTIRY IS ONTARIO THAT, AND I THINK IT'S JUST IMPORTANT FOR PUBLIC RECORD THAT WE DO HAVE ADDITIONAL PRESSURES BASED ON OUR GEOGRAPHIC LOCATION.WE LOVE TO BE THE CAPITAL, BUT IT DOES ADD SOME PRESSURES. YOU HIGHLIGHTED TO ME THE TRANSFORMATION OF THE SERVICES OVER THE LAST YEAR, AND THE ADJUSTMENTS THAT YOU PLAN TO MACON GOING.I'D JUST LIKE TOO HEAR FROM YOU ON HOW AM WILL YOU BENCHMARK AND EVALUATE THE OVERALL TRANSITION AND AT WHICH POINT IS A FIVE-YEAR WINDOW?WHAT SORT OF EVALUATION, EVALUATION BACK ON THESE CHANGES DO YOU ANOTHER SEE?>> YOUR WORSHIP, THE SERVICE INITIATIVE WHICH WASSIM IMPLEMENTED IN JANUARY 2017 HAS ALREADY HAD A 12-WEEK EVALUATION PROCESS WHICH WAS DONE IN JUNE.WE'VE MADESOME MINOR ADJUSTMENTS TO IT.IT IS DUE FOR AN -- A FULSOME EVALUATION IN A YEAR. AND WHICH WILL ININVOLVE COMMUNITY CONSULTATION.WHAT I CAN REPORT TO DATE IS ONE OF THE GOALS WAS TO PUT MORE FRONTLINE POLICE OFFICERS OUT IN THE COMMUNITY, AND I CAN TELL YOU THAT AS AN EXAMPLE IN VANIER, OVER THE PAST SIX MONTHS WE'VE SEEN AN INCREASE FROM ANYWHERE FROM 29% TO 42% INCREASE OF PATROL OFFICERS OUT THERE KEEPING OUR COMMUNITIES SAFE AS ONE EXAMPLE. AND THERE ARE

A NUMBER OF BENCHMARK THAT ISSING WE DO USE THAT WE'LL BE ABLE TO ASSESS HOW WE ARE DOING, HOW THE COMMUNITY'S REACTING TO, AND MAKING THOSE ADJUSTMENTS REQUIRED TO ENSURE WE CONTINUE TO PROVIDE THE SERVICE THAT THE COMMUNITY COMPANY EXPECTS.>> THANK YOU, CHIEF.AND THE FINAL QUESTION IS, OBVIOUSLY WE'RE ALL SUPPORTIVE OF THE INCREASE IN OFFICERS THAT WAS BROUGHT FORWARD.IT WAS A MULTI-YEAR STRATEGY THAT YOU -- I HAD HIGHLIGHTED TO COUNCIL.I CAME ACROSS THE INFORMATION THROUGH, ACTUALLY, THE DELIBERATIONS OF THE BUDGET.I, NOW THAT, YOU KNOW, THE AMOUNT OF SALARY -- THE AMOUNT OF THE BUDGET THAT IS NOW DEDICATE TODD SALARIES KEEPS CREEPING UP, AND THE RANGE OF SPECIAL PROJECTS AND EVEN THE PURCHASE OF EQUIPMENT AND SO ON BECOMES MORE AND MORE CHALLENGING, SO I KNOW THAT YOU'RE FINDING, I BELIEVE, A \$2 MILLION EFFICIENCY THIS YEAR TO INCREASE THE OFFICERS BY 25.IS THAT CORRECT?>> WE, OUR GOAL FOR THE 2017 BUDGET WAS TO FIND THE \$2 MILLION, AND WE'RE ON OUR WAY TO DOING THAT. THE GOING FORWARD FOR OUR 2018 AND OUR FORECAST, WE ARE NOT -- WE'VE IDENTIFIED \$600,000 EFFICIENCY THROUGH POTENTIAL REVENUE OPPORTUNITIES ON BACKGROUND CHECK, BUT WE HAVE REMOVED THE EFFICIENCY TARGET THAT WE ADDITIONALLY PLANNED FOR.>> SO FOR ME, I DO, YOU KNOW, IN THEORY I CERTAINLY SUPPORT THE GROWTH IN OFFICERS AND OUR COMMUNITIES ARE ASKING FOR IT, CERTAINLY, BUT YOU KNOW, THERE IS IT A HARD REALITY OF WE HAVE TO BE CAREFUL OF THAT CREEP OF PERCENTAGE OF SALARIES ABOVE A CERTAIN THRESHOLD.I DON'T HAVE THE SIGNIFICANT NUMBER.I REMEMBER A FEW YEARS AGO, AND THIS IS NOT THE CASE FOR THIS BUDGET, BUT IN THE INSTANCE OF THE RIDEAU B.I. AMOUNTED WHERE THE ADMINISTRATION COSTS CERTAINLY SKYROCKETED, AND IT WAS BECOMING AN IMPEDIMENT TO THE OPERATIONS AND THE ACT TO -- FOR THAT ORGANIZATION TO FUNCTION.SO I'D LOVE TO HEAR FROM YOU ON HOW DO WE KEEP THE -- HOW DO WE KEEP THAT PERCENTAGE AT A REASONABLE RATE TO THAT YOU CONTINUE TO HAVE FELIX FLEXIBILITY IN YOUR MODEL AND ARE ABLE TO OPERATE? OBVIOUSLY THE BULK OF YOUR OPERATIONS ARE SALARIES, BUT YOU HAVE TO LEAVE YOURSELF SOME RANGE OF PERCENTAGES TO CONTINUE TO BE ABLE TO OPERATE.>> YOUR WORSHIP, OVER THE PAST FIVE YEARS OUR SALARY RATE IS ABOUT -- HAS BEEN FLUCTUATING BETWEENLE 1 AND 83% SOCCER IT'S BEEN FAIRLY STABLE IN THAT AREA, AND CERTAINLY SOMETHING THAT WE KEEP AN EYE

ON.I NOTE BOARD DOES A GOOD JOB AT NEGOTIATING COLLECTIVE AGREEMENTS AND MANAGING SALARIES. THE -- WE KNOW THE POLICE SERVICES ACT THAT HAS BEEN TABLED BY THE PROVINCIAL GOVERNMENT INTRODUCES NEW ASPECTS AND NEW OPPORTUNITIES FOR POLICE SERVICES TO REDUCE LABOUR COSTS BY WORKING WITH PARTNERS IN THE COMMUNITY, SO THAT IS SOMETHING THAT WE WILL BE EXPLORING ONCE THE LEGISLATION IS PASSED BY THE GOVERNMENT.>> AGAIN, ON WRAP-UP FOR ME, IY APPRECIATE THE TIME YOU'VE GIVEN ME AND THE CLARITY OF YOUR RESPONSES HERE AGAIN TODAY. EEMELI BE WATCHING THAT NUMBER OVER THE YEARS. BECAUSE I DO THINK THAT THE INCREASE IN OFFICERS IS IMPORTANT, BUT WE HAVE TILL REMAIN AT WHAT I FIND A FAIRNESS AROUND THE PERCENTAGES THAT GOES TO EMPLOYEES FOR THE OVERALL SUSTAINABILITY OF THE ORGANIZATION.SO I WILL SUPPORT THE BUDGET THIS YEAR, AND I WANT TO THANK YOU FOR ALL OF YOUR CLARITY ON YOUR RESPONSES TODAY AND WHEN WE MET.THANK YOU.>> Mayor Jim Watson: THANK YOU.THE COUNCILLOR FLEURY, COUNCILLOR EGLI?>> THANK YOU VERY MUCH, Mr. MAYOR.SO I ALSO WANT TO THANK THE CHAIR AND THE CHIEF. THE GOING INTO THIS PROCESS, I'VE GOT BE HONEST, I WASN'T CERTAIN I WAS GOING TO SUPPORT THE POLICE BUDGET THIS YEAR.WE'VE HAD NUMEROUS DISCUSSIONSES AROUND TRAFFIC ENFORCEMENT AND ALSO AROUND THE CHANGE TO COMMUNITY POLICING, AND -- BUT WHAT TURNED THE TIED FOR ME, CHIEF, AND I JUST WANTED TO MENTION IT AGAIN, IS DURING THAT INITIAL CONSULTATION THAT WAS SET UP BY THE CHAIR WHERE YOU MADE IT A POINT TO INDICATE THAT THE O.P.S. UNDERSTANDS IT IS A PARTNERSHIP WITH THE COUNCILLORS' OFFICES AND THAT CHRONIC ISSUES, IN A WORD, WHETHER TO BE TRAFFIC OR COMMUNITY POLICING ISSUE, CAN'T ALWAYS BE RESPONDED TO ON A METRICS OR DATA-BASED PROFICIENCY APPROACH, AND IF IT'S A SERIOUS AND CHRONIC ISSUE THAT YOUR TEAM WILL WORK WITH THE COMMUNITIES AND WITH THE COUNCILLORS' OFFICES.I WENT BACK AND REPORTED THAT TO MY XHOOUVENT COMMUNITY GROUPS, AND THEY WERE VERY PLEASED TO HEAR THAT.AND SO THAT'S WHAT TURNED THE TIED FOR ME, SO I WANT TO THANK YOU FOR MAKING THAT COMMITMENT PUBLICLY. I'VE EVEN SEEN A LITTLE BIT OF SINCE WE'VE HAD THAT MEETING.WE'VE HAD SOME DISCUSSIONS ABOUT SOME ISSUES AND IT'S GONE WELL, SO AGAIN, THANK YOU FOR YOUR GOOD WORK, AND THANK YOU. Mr. CHAIR, FOR SETTING UP THE PROCESS AS YOU DID THIS YEAR.IT GAVE A LOT OF OPPORTUNITY FOR DISCUSSION AND

INQUIRIES AROUND THE BUDGET, SO THANKS TO BOTH OF YOU, AND I WILL BE SUPPORTING THE BUDGET.>> Mayor Jim Watson: THANK YOU.COUNCILLOR EGLI.COUNCILLOR BROCKINGTON.>> THANK YOU, Mr. DEPUTY MAYOR, AND THANK YOU TO THE CHAIR AND THE CHIEF, AND BOARD MEMBERS FOR ALL THE WORK THAT YOU'VE PUT INTO THE POLICE SERVICES BOARD BUDGET AND FOR, AS MY COLLEAGUES HAVE STATED, PROVIDING OPPORTUNITIES FOR THE DIALOGUE.IT'S APPRECIATED.NO SPRIERKS VERY INTERESTED WITH THE CHIEF'S COMMENTS TODAY ABOUT ADDITIONAL FOCUS AND RESOURCES GOING INTO TRAFFIC SAFETY AND TRAFFIC MANAGEMENT, AND I'D JUST LIKE IT KNOW IF I CAN TEES OUT TEASE OUT THROUGH YOU Mr. DEPUTY MAYOR THROUGH YOU OR TO THE CHIEF ABOUT THE CHIEF MENTIONED CENTRALIZED TRAFFIC UNIT. YOU HAD MENTIONED THIS UNIT SPECIFICALLY.CAN YOU JUST ELABORATE EXACTLY HOW NEW RESOURCES WILL BE USED TO ADDRESS TRAFFIC SAFETY IN PARTICULAR?>> Mr. DEPUTY MAYOR, CURRENTLY OUR CENTRALIZED TRAFFIC ENFORCEMENT UNIT HAS 27 CONSTABLES AND FIVE SATISFACTORYINGS AND A STAFF SATISFACTORYING ASSOCIATE TODD IT. THEY HAVE THE RESPONSIBILITY OF TAKING ALL THE COMPLAINTS AND COD SELECTED TRAFFIC ENFORCEMENT IN A DIFFERENT AREAS OF THE CITY. THEY ALSO HAVE -- SO TO THAT IS THEIR MAIN FOCUS AS FAR AS RESPONSIBILITIES. THEY DO TRAFFIC ENFORCEMENT. THEY ALSO ARE RESPONSIBLE DO THE HIGH-LEVEL ESCORTS IN THE CITY WITH THEIR MOTORCYCLES WHEN V.I.P.s COME TO TOWN.THEY ARE COMPLEMENTED BY ALL PATROL OFFICERS, AS I MADE IN MY INITIAL COMMENTS.PATROL OFFICERS HAVE A RESPONSIBILITY AND ARE ACCOUNTABLE TO DO TRAFFIC ENFORCEMENT IN THEIR OWN NEIGHBOURHOODS.WE PROVIDE THEM THE INFORMATION AS TO WHERE THE COMPLAINTS ARE COMING IN, WHERE THE COLLISIONS WITH TAKING PLACE, AND WE TRACK AS TO WHERE THE ENFORCEMENT IS TAKING PLACE, AND THAT IS INFORMATION THAT WE'RE GIVING BACK TO THE COUNCILLORS. COUNCILLORS' OFFICES OP A QUARTERLY BASIS.SO WE WILL BE ADDING TO THE 27 CONSTABLES WE WILL BE ADDING SIX NEW CONTABS -- CONSTABLES TO THE UNIT WHICH WILL ASSIST THE ENFORCEMENT PERSPECTIVE.>> THANK YOU.COUNCIL APPROVED 25 NET NEW CONSTABLES IN 2016, AND YOU AFFIRMED WHEN WE WERE HAVING CONVERSATION AT COUNCIL AND AT COMMITTEE AND JUST OFFLINE THAT YOU WERE NOT GOING TO FOCUS ON ANY ADDITIONAL RESOURCES TO TRAFFIC ENFORCEMENT THAT YEAR. THE WE HAD THE SAME CONVERSATION LAST YEAR, AND AGAIN, YOU KNOW, AS MANY COUNCILLORS

HAVE STATED, THIS CONTINUES TO BE THE NUMBER ONE ISSUE THAT WE HEAR FOR POLICE IN A SENSING OUR WARDS, SO I'M GLAD THIS YEAR THAT PERHAPS IT'S, YOU KNOW, YOU'RE NOW GOING TO HAVE AT THE END OF 2018 NET 75 NEW OFFICERS, AND YOU MAY HAVE MORE FLEXIBILITYL OF HOW TO USE YOUR F.T.E.S, BUT CERTAINLY THIS HAS BEEN A LONG TIME COMING INVESTMENT BEINGS NOT JUST IN THE OTTAWA POLICE SERVICES, BUT PARTICULARLY IN THOSE TRAFFIC UNITS WHERE WE HEAR TIME AND TIME AGAIN WE NEED TO SEE MORE POLICE INVESTMENT.AND IT'S NOT JUST CATCHING SPEEDERS, BECAUSE TRAFFIC SAFETY ENFORCEMENT IS SORT OF A BROAD RANGE OF MULTIPLE THINGS THAT THE POLICE CAN DO, SO I'M VERY, VERY HAPPY AND CONCUR AND AGREE WITH COUNCILLOR AGRICULTURE.-- COUNCILLOR ATTORNEY GENERAL.I WAS NOT GOING TO SUPPORT THIS BUDGET UNLESS THERE WAS RE-INVESTMENT IN 2018 PARTICULARLY IN TRAFFIC SAFETY AND ENFORCEMENT. SO I'M PLEASED.HAPPY TO SEE BY THE END OF 2018 ONCE THE CONSTABLELESS ARE HIRED AND TRAINED AND ON INSTAOF AND DEPLOYED. THE IMPACT THAT THEY'RE GOING DO HAVE IN OUR COMMUNITIES.ONE OF THE OTHER MAIN THINGS THAT, I GUESS, YOUR POLICE SERVICES BOARD STRUGGLESES WITH ARE OVERTIME COSTS.OVERTIME BLEW THE BUDGET IN, I THINK, 2016, DEFINITELY 2017.CAN YOU TALK ABOUT THE FOCUS THAT THE OVERTIME LINE HAS IN THE 2018 BUDGET, AND YOUR LEVEL OF CONFIDENCE THAT YOU'LL STAY WITHIN WHAT IS BUDGETED FOR 2018?>> Mr. MAYOR, OVER THE PAST COUPLE OF YEARS WE'VE SEEN OUR JUROR TIME LINE INCREASE, AND IN DEPENDENCY ON THE TYPE OF WORK THAT WE ARE ACTUALLY DOING.A NUMBER OF YEARS AGO THERE WAS A COLLECTOR AGREEMENT ISSUE THAT WE RESOLVED WITH RESPECT TO THE ACCUMULATION OF LIEU TIME BOOKINGS.WE'VE RECTIFIED THAT, AND THAT CERTAINLY CONTRIBUTED TO AN INCREASE IN OVERTIME COSTS FOR THE ORGANIZATION. [Please Stand By] >> I want to thank you for listening. We now see action taken and the 2018 budget reflects the needs in our community and thank you. >> Mayor Jim Watson: Thank you very much, councillor Brockington. Councillor McKenney, please. >> Thank you, Mr. Mayor. Thank you, chief, and councillor El-Chantiry for that. I just have a guick question. I noted in the presentation and your budget documents that your forecast for your rate increase in 2019, 2020 and 2021 were 4.1%, 4% and 3.5% respectively. I just wonder if you could tell us what those forecast for those rate increases are based on. >> As part of our budget process forecasted for the next three years -- this is just basically to the chief and, obviously, the senior management forecasted this is what is

going to be for the next three years. That 1%, that's including the growth assessment. Our budget had gone up by 2% plus -- that's including the gross assessment. But it doesn't mean -- [Indiscernible Audio] >> This is a wish list from the service for the 2019, '20, '21 and we want to see if that gonna be needed. That is for next term of council and probably next term of board as well. >> Okay. Thank you for that. I didn't realise that it included growth assessment, which I believe is 1.3. So it is still a bit higher, though, than what your -- what you're asking for this year. So you do anticipate an increase in what you'll be coming back to ask council for in '19 '20 and '21 overall?>> At the beginning of term of council, if you remember 2014 council asked the board to adopt 2% budget increase for the term of council and the board unanimously adopted 2%. We're still working with that framework. The next council what the board will approve. I do thank you for that forecast. It is good to have that today. That's so that we know what to anticipate from your budget in the future. Thank you. >> Mayor Jim Watson: Thank you, councillor McKenney. >> Thank you. Mr. Mayor and chief and chair El-Chantiry. With regards to mental health calls that OPS received, we know that is one of the issues that ties up a lot of our officers and sometimes for hours. I was wondering if you can speak about the update or progress on some of the collaboration with various agencies that we work with to free up some of those resources when we get those mental health calls. >> Thank you, Mr. Mayor. Actually, we have partnered up with the -- as result of receiving a grant from the provincial government, we have partnered up in acquiring software technology that's used in other jurisdictions in Ontario called Health IM. It will assist us in triaging and working with the local hospitals in providing the right information to the hospitals and to officers ahead of time to significantly reduce officers' wait time in hospitals. We've seen tremendous success in other jurisdictions uses this product. It's something that we're looking forward to implementing in 2017 and going into 2018 to see potential savings of six FTs with respect to using this type of product. >> Okay. That's good to know. With regards to the redeployment that we started in January, I think initially there was a lot of concern about how this may impact our communities and community officers and I have to say, for me and my area, at least, it's been fairly well received from the public and everything seems to be fine. But I was wondering if you could provide us an update internally how it's impacting officers and if everything is going well on the other side of that perspective. >> Overall, the service initiative and our new service delivery model is achieving the objects we set out. We have some challenges in the downtown core because of recent changes with respect to increases trends. We're all facing the opioids crisis. We see the challenges around injection sites and what brings with it. We continue to work with our partners, the council office and businesses to make sure that our officers are out there. The model is flexible, and we

are -- in the downtown core as an example, we are increasing the number of foot patrol officers deployed as a result of concerns and issues that our officers are seeing on the road. So the flexibility of the model is proving very effective and being able to respond to those types of complaints. Thank you very much for the positive feedback. We will be doing a full valuation and seeking input from both councillors and the community on those aspects of the model, which are directly impacting our community. >> Okay. Thank you, Mr. Mayor. >> Mayor Jim Watson: Thanks councillor. Councillor Chiarelli, please. >> Thank you, your worship. I'll j just ask a general question. With the same budget as we had last year inflation adjusted, how are you incorporating all those new officers under that same budget without putting pressure on that budget?>> Thank you. If you do look in our budget document, the major -- the major -- one of the major initiatives this year to meet the 2% requirement is the reduction of \$3.9 million in contribution reserves. >> Uh-huh. >> So there is no actual operational change so later on in the budget, when you talk about the impact -- sorry, the grappling with that next year and the year after, is that actually using current-year funds to try to cope with the increased costs? And you're just using reserves this year? >> Well, I think the impact in terms of the fact that 82% of the service costs come from compensation. There's pressures coming from negotiated collective agreement compensation increases. That's coming forward to bear and you're seeing that in the forecast. When you look at the forecast document, you see the 4% increase to police in the future years. You're seeing the impact from a compensation perspective. >> What point in the future will revenue actually pay for the operation of the force where you don't have to use reserves to fund the gap?>> Mr. Chair, we've used this approach this time, and in reducing those contributions reserved, we don't foresee that that will need to take place going forward. And we're confident in our outlook with respect to the financial situation that we are a very stable organization and financially sound. >> Yeah. I'm just trying to see that it will stay that way. Now, your responsibilities as chief are to conduct the service at whatever cost it's going to be to provide the optimal level of service to the public. And how do you see that as being tied to a city tax target? Aren't you supposed to do that independently?>> Mr. Chair, my responsibility under the Police Services Act is to ensure I present a budget to our board that ensures that we are providing adequate and effective policing services to the community. That's what I've done, and that's what I will continue to do as chief. I will not compromise the safety and security of my officers, my members, or the community. And at a time where I need to -- I will present the budget that I believe and that my team believes will deliver the services that are needed for this community. >> Right. So for this year, you can only do that by accessing contributions to reserves but next year you won't have to as long as you're at 4% next year, is that

right?>> Mr. Mayor, our responsibility, as indicated by the chair and the auditor general, was to present a three-year forecast, and when it comes to the 2019 budget deliberations, we will have those discussions with the board with respect to what it will take to ensure that we continue to deliver the service that is expected from residents. >> You're not foreseeing the need to go to reserves next year, in 2019?>> We haven't identified in our forecast the need to go to reserves. Those discussions will take place throughout the deliberations for the 2019 budget. >> Okay, thanks. >> Mayor Jim Watson: Thank you. Councillor El-Chantiry, chair?>> Before we turn it over to you, Mr. Mayor, first of all, again, I'd like to thank our colleague. For some of my colleague that are not used to police language. The 25 police officers will be added on this year. The chief indicated some of them will go to traffic unit. The rest will Bo to patrol. Patrol is the frontline officer, the one you see in your community. This is the largest portion of our operation is patrol. So even the rest of the 25 is going to be in our community as well. I know the chief used the term, they're going to patrol. We don't explain what patrol is. Also, I'd like to echo my colleague, councillor Fleury. Councillor Fleury tried to, again, make at a change to highway traffic -- to allow other police officers to be on a construction site and hopefully that will free some time for our police officers to do police versus doing some construction where it's not necessary. We still gonna have police officer around those site but not necessarily all of them have to have them. We are still in negotiations. The chief and I hopefully we can make changes to the highway traffic act. With that, Mr. Mayor, that's our budget. A thank you to all the colleagues that participated. Also, we have superintendent McKenna to meet with colleagues. She was in the hallway yesterday. I would encourage all of my colleague to take advantage and meet with superintendent and talk about your local community concerns so she can bring them back to the senior management team. Thank you. >> Mayor Jim Watson: Thank you very much, chair El-Chantiry. On the police services draft operating capital budget as recommended by the police services board. Carried. Dissent by councillor Chiarelli and deans. Next, approve the 2018 Ottawa Public Library board operating and capital budget as recommended by the Ottawa Public Library board. Carried. Thank you, councillor. Item 5 is approve the amended 2018 budget as recommended by the City of Ottawa's board of health. Before we get to that, I just want to point out to members of the psychiatry and the public, this will be the last budget meeting for the doctor and we want to, on behalf of all citizens, thank you very much for your dedication and your service and the work that you have done to make Ottawa a better, safer, healthier community. We wish you the very best in your new endeavours and we certainly are indebted to you for your positive manner that you've worked with members of the council, various stakeholder groups and the community at large. Congratulations.

Applause Now we have about 50 tough questions for you. Laughter So we have the health board minus item A cost-share programmes, foundational standards page 5 of the amended Ottawa Board of Health. Councillor Taylor has declared an interest and he's left. So does anyone have any questions or comments on the board of health budget?Great. And I pricing, chair Qadri, thank you very much for your work. So item B is remaining, 2018 Ottawa Public Health operating budget. Councillor Taylor can -sorry. Carried on section A without councillor Taylor at the table. Carried. And the remaining 2018 Public Health operating budget and councillor Taylor's invited back. Carried. >> Carried. >> Mayor Jim Watson: Carried. Councillor Qadri, if you'd like to offer a comment. Can you get councillor Qadri's microphone, please. >> Thank you very much, Mr. Mayor. And all I was going to add to it, you know, that the short fall you see in our budget is the provincial portion of the money that is missing on the request they with had made. Having said that, we have found a solution in terms of 2018 budget, going beyond that in the next term of council we'll wait and see at that time. For Dr. Levy, I want to add my thanks to his work and his team-building effort at Ottawa Public Health. Thank you very much, Dr. Levy. On the same note, I would like to introduce most -most of you know Dr. Etches. That's the medical officer of health interim. I would like to welcome her to her new role. Welcome. [Applause]>> Thank you very much, Mr. Mayor. >> Mayor Jim Watson: The Public Health budget carried and councillor Taylor's declaration of interest is noted. >>> Next is the motion I put forward with councillor Cloutier that is before us and then followed by councillor Leiper and deans' motion. Councillor Leiper on the Watson-Cloutier motion. >> Thank you very much, chair. I've had the opportunity to confer with I think most of the colleagues who provided the initial support to the motion that we brought to the table today. And I think most of us are viewing this as a very positive substitute for what we initially suggested. I do have a number of questions, though, for the treasurer, just as I try to understand the information upon which this is based. And for give me if I take it a little bit slowly on this one. What was previously our forecast deficit?>> For the tax supported we had forecast -- when we did the forecast back last September, \$5.1 million. >> Thank you. Our forecast surplus is now expected to be?>> Right now the four before distribution to the various reserves in accordance with the policies that we follow, we're looking at \$15 million. >> Okay. Now, it sounds to me like much of the surplus is going to be thanks to an increase in the payment in lieu of taxes and a higher value for that. >> Primarily it's not -- the payments in lieu taxes are a small portion of it. The most significant portion of it is coming from the supplementary assessment role, the last additional taxes we will issue for 2017. >> Yeah. So for the residential component, what were we forecasting the assessments to be and what is our new understanding for the supplementary

assessment?>> So the supplementary assessments -- >> I'm going to ask for PILT, the residential and commercial. >> We don't break it down by residential and commercial in the budget. It's just a tax levy. So for the supplementary assessments, in the forecast, we were assuming a \$3 million surplus. We are now assuming a \$13 million surplus. >> Okay. And so that leaves another \$4. -- sorry. 15.5. So there's a fairly significant additional surplus that's being forecasted. Where is that coming from?>> That's coming from the assessment rule that was returned to us last Friday. They've changed their process. They used to return between two to three rolls a year to us, which is the new growth that gets added on during the year. They've now gone to a process where they actually provide us with a new role every month. The one they returned to us last week was significantly higher than we had -- had been anticipating. So that's why you see the swing of a surplus of three million to a surplus of 13 million. >> Okay. To what extent can we expect that this is indicative of what future budgets -- or what future assessments will look like? Does this change any of your assumptions about assessment growth moving forward?>> That's a very good question, councillor. That's the first thing I asked staff to go back in and verify this when we received this additional assessment, does this impact our growth forecast for 2018? And over the weekend and part of the day Monday, they've done that work and said they can't see that it actually changes the forecast at this point in time. The problem is that this is a sliver. And we don't actually get the total 2018 roll until probably another week for now. Then we do all of the detailed analysis to say what the true growth is. There's lots of factors that apply. We have to reset the neutral ratios. It's a very complex undertaking, and you don't get that with a supplementary assessment roll. Based on what they've seen, they do not believe that we will be -- they say the 1.3 is solid but they can't tell me where they think it will actually land, but they think it will be very close. >> One of the thrusts behind trying to address the infrastructure deficit today, whether that is through the addition of a new levy in order to raise funds for infrastructure or very welcome surplus of funds that was unanticipated, is that our long-range financial plan for the next 10, 11 years speaks to an increase in contributions to close that gap that are going to compound year after year by roughly 3, 4%. One of the concerns that a number of us have is that if we maintain our tax increases at around 2%, that's just an additional several million dollars per year of budget pressure and we don't have that planned for how we're going to deal with it. I'm interested to see if these -- if this unexpected surplus in assessment growth is allowing us to address that this year, the extent to which it will continue to help us address closing the infrastructure gap over the next decade or so. >> So, first off, the 2018 budget as presented conforms with what you approved for the long-range financial plan. You is an increase in your contribution to capital of roughly -- I think it's about \$12

million, which is what we had included in there for 2018. You then require an additional \$7 million every year after that for nine years. I can't tell you at this point in time whether that \$7 million will be easy to find or hard the to find in future budgets. It will all depend upon the tax target that council, at that time, provides to us. So right now it's a plan. We will include it in the budget every year because of it is a part of a council-approved plan but we will tell you if we're not able to achieve it based on all the other pressures as a city. I cannot tell you whether 2019 is going to be a problem with respect to the plan, but I can tell you you've achieved it in 2018 with the budget that currently exists. The extra money you're getting right now is one-time. It doesn't provide an increase to base, which is what we were looking for the in the long-range financial plan. So it actually helps you just in terms of reducing your backlog but it doesn't build toward the future and allow you to continue to build up your base to get to the investment that you need every year. >> And that leads into my next question, which is, the advice that we have -or the motion we have from the mayor and yourself today is to immediately allocate that surplus to addressing those immediate infrastructure needs. How should we be looking at that option versus putting the money into reserves knowing that we're going to be increasing that capital contribution through the next term of council in order to deal with rainy days?>> This is your -- your citywide is your capital reserve. You have plans for everything; for every capital asset that you own. And we've incorporated reserve contributions -- or contributions to reserves or contributions to capital, as we call it, in the budget in all of those plans. When we have an increase, like we do now in a reserve, that's not included in the plan. So this becomes extra money that is available for you to use for whatever purposes that you see fit. This motion recommends that it go toward addressing the infrastructure gap to doing more renewal work. But it doesn't -- it doesn't play into the overall long-range financial plans. It doesn't really change it. >> Hmm. Okay. Thank you very much. Thank you, chair. >> Mayor Jim Watson: Thank you very much. Councillor Nussbaum, please. >> Yeah, thank you, Mr. Mayor. Yeah, we're talking about a motion which is a consequence of some fantastic news. So that's wonderful and great, but we're in this situation of dealing with a \$10 million surplus that we didn't expect. I certainly would like to thank councillors Leiper and deans for really helping to focus the conversation over the last week and the public discourse on the need for us as a city to work harder to close the infrastructure gap, to make sure we're not leaving that on the future generations and I thank them for that. I think that's been very, very helpful. So one question with regard to the operative clause, and this is very much building on councillor Leiper's comment just now. When we look at the fiscal framework on asset management there are really important principles, capital assets are maintained and replaced using models of best economy and objective and interpret

asset management framework is -- [Reading] I presume those principles that informed councillor Leiper's decision to ensure that in miss motion, which it sounds like he may be withdrawing, that any additional monies be put towards essentially the comprehensive asset management plan, priorities and principles. That's a future that I think makes a lot of sense because staff have already established what that plan is. There are a list of projects that are going to be managed on the basis of that concept of using models of best economy. So in light of that, and in light of the fact, you know, we have those plans and priorities in place, I'm wondering, Mr. Mayor, if you would consider it a friendly amendment to essentially direct the money as opposed to asking the general manager to put a list of recommended projects together. We already have that programme in terms of an existing comprehensive asset management plan, priorities and principles. I think for the sake of ensuring the public trust, you know, the last thing that we would want is to be accused of creating some sort of different or new slush fund in an election year. We have a comprehensive asset management plan with priorities and principles. I'm wondering if we can just, in the operative clause, direct that the money be put towards that existing plan? If that would be considered friendly, I got language I can show to the clerk. >> Mayor Jim Watson: I'm comfortable with the motion as is. >> Okay. I'll work on language again. I think it's really important that we stick to the plans we have. I think the fiscal framework is clear. Staff has done an excellent job on the plan to ensure we have a list of priorities and planning. I will come back to that after comments from other councillors. Thank you. >> Mayor Jim Watson: Thank you, councillor Nussbaum. >> Councillors deans, please. >> Thank you, Mr. Mayor. Well, I must say I'm happy that we were unknowingly building consensus about investing in our infrastructure over the past week without being made aware of this positive information. But I am concerned as a member of this council that this information was not shared with all members of council equally at the same time. And I believe there is a statutory duty to share information in order that council can do their fiduciary duty in a fair and even, equal manner. And I'm told by a number of my colleagues that they had this information previously. I heard you say you worked on it over the weekend. I would like to know when this information was received and when this information was shared with members of council and why it wasn't shared with all members of council. >> So the information was received -- I think the roll was returned last week. She gave me the heads-up on Friday afternoon. And after a discussion with her, I asked her to go back and have her staff look to address the issue, which was raised by a previous councillor about, is there actually a potential impact on our growth forecast for 2018? At that point in time, I hadn't shared it with anyone. It was just with staff. On Monday morning, I advised both the city manager's office after Ms. Stephenson got back to me, that we

had a change in our 2017 year-end forecast. At the same time, I advised the mayor's office. So I haven't shared that information with anyone other than the mayor's office and the city manager's office. I told all councillors at the exact same time, which was at the beginning of this meeting. If some councillors knew beforehand, councillor, it didn't come from me. So I didn't share it with anyone. If the mayor chose to, that is the mayor's prerogative. >> Mr. Mayor, who did you share the information with?>> Mayor Jim Watson: Sorry?>> Who did you share the information?Which members of council had this information in advance of the meeting today?>> Mayor Jim Watson: Well, I started sharing it with a number of members of council over the course of the last two days to see if there was support for this motion. And I finalized the motion late last night, and it's before us today. >> Let me just say as member of this council that has a fiduciary duty, I believe that information needs to be shared in a fair and even manner, equally with all members of council. I think there was a responsibility and a duty to do that, and it's a bit blindsiding to come to council the day of the budget and have information shared that many other members of council already had. And I -- [Indiscernible Audio Il asked you two days ago about infrastructure money, and you indicated that there was nothing. But it would appear now that you were aware that there was additional money that could be spent on infrastructure. Why was that not shared when I asked a direct question about it?>> Mr. Mayor, the information I got about the surplus was on -- actually, it would have been on Friday afternoon when I had the first indication we would have some additional money in surplus forecast. Of course, you know. I have total confidence in the treasurer but I also want to make sure that we actually have that surplus and the due diligence is done on the forecast that was before you. The practice of -- at the start of each council meeting goes back as far as I can remember. I've been here since amalgamation where the treasurer gives an update of any significant financial changes at the start of a meeting that have occurred since the tabling of a budget. That is a practice that's been common with every mayor since amalgamation has asked for. The fiduciary duty has been met in that we provided the information to all of council today at the same time. We don't get involved in writing motions in a sense we answer questions related to motions. You had asked me a question about a particular infrastructure project which relates to recreation and relates to a different funding source than this might possibly be. At this point, I did not have a motion from anybody that I was aware of the, because, as the mayor said, it was crafted late yesterday, that would indicate that any surplus would be used for other purposes than -- other than going to citywide capital reserve. There was no motion in front of us. There was no information that it was going to be directed this way. The staff aren't involved in developing the political process of how the money's going to be spent. We

give the information and she met her duty and gave the information to all the council at the same time. >> Well, Mr. O'Connor, what is the statutory duty? Is it -- does it say that you must share it at the same time except with the mayor, who can have it in advance?Like, what does the statutory duty say?>> Mr. Mayor, I'm not certain what the member's talking about with regard to a statutory duty. Council has a collective responsibility to act in that sort of manner dealing with budgets. I was under the impression you were doing so now with regards to motion. The practice and protocol of this council has long since been -- and I also go back to 2001 -- with providing draft motions for members of council who want my office to assist in those drafts and we often ask a series of questions, including who we may share those documents with, whether or not it's the treasurer's office or anyone else, we often recommend we would like those documents reviewed by the treasurer and whether or not members are willing to share with colleagues and other members of council. That's my answer, Mr. Mayor. >> Okay. I'll leave it there for now. >> Mayor Jim Watson: Thank you. Councillor McKenney, please. >> Thank you, Mr. Mayor. Yes, I'm also guite pleased to see \$10 million land in our laps this morning, however that came about. I would like to just go back to some of the criticisms, obviously, that have come our way since last week and one of them being that this was from the per speculative of what councillor Leiper and councillor deans put forward, surprise and something that had not been brought to the public, something that had not been given -- you know, where the public had not been given time to consider it or colleagues. I just want to go back quickly to the 2012 long-range financial plan and the funding strategy there to achieved the \$165 million in 2012 dollars one of the four bullets -- the fourth one, um, part of the strategy in 2012, which was adopted by council at the time, \$25 million in permanent annual funding to be secured from senior governments through their infrastructure funding plans. And in the absence of such new funding, a dedicated infrastructure tax levy equal to one half of one percent increase. So I just want to point out that, you know, in 2012, that .5 was up there. It was supported by council. I will not accept the criticism that this was a number that we pulled out of a hat; that we thought up on our own. And I will not accept criticism that any attack was made on staff from my perspective. I think we're here to debate and discuss and have those dialogues around this table. It's why we're here. Certainly it's why I'm here. And I just -- you know, then going forward to the 2017 long-range financial plan, of course, we did not get any ongoing funding from other levels of government. So, you know, we changed our funding strategy, and certainly one of the -- you know, one of the -- the pieces of that long-range financial plan that is always concerned me is that, you know, it's very clearly said on page 8 that in order to help reduce the pressure of increased funding each year, other non-financial strategies should also be

considered, including but not limited to asset rationalization. We know what that is. And we know that going into the future, we will be looking at closing down our recreation centres and our wading pools. So I think, you know, if we're going to talk about dialogue and discussion, I think we need to be having those dialogues today. I am pleased to see the \$10 million. I want to see our assets -- you know, it's clear in the report that we have that our assets are getting worse. From 2012 to 2017 there's been a significant decrease in the strength of our assets, especially libraries, especially recreation and road assets. So I am happy to see the \$10 million but just going back to what councillor Nussbaum brought up, I think that in terms of the motion that's in front of us today, I cannot see any, any rationalization for why we would put forward, you know -- you know, or ask staff to come back with a plan that doesn't follow our comprehensive asset management plan. So I'd like to put that to staff. Would it be staff's recommendation that we put aside our list from our plan that we -- that we all agreed to and look for other infrastructure funding projects going forward?>> Mayor Jim Watson: Thank you, councillor. Councillor Eglin, please. >> No. I asked a question. >> Mr. Mayor, we do do a multi-year capital plan. When you approved the 2018 budget you also approved the proposed expenditures in future years. By making a decision to move projects from 2019 and 2018, staff need to do due diligence list to check to make sure no coordination issues with other construction projects and ensure the projects can proceed because they've got approvals, such as environmental approves and land requirements. I think the motion, as presented, is a prudent step that staff go back, re-evaluate the list in the following years and bring forward the projects that are viable. I think it is an appropriate level of diligence that we take that step. >> Mayor Jim Watson: Thank you. Anything else. Councillor Eglin. I, too, welcome the \$10 million. I think it's fortuitous that we have access to this money. I want to focus more on, though, what we might be able to do with it rather than who knew about it when or how it was broadcast. I think that opens up a whole can of worms we don't necessarily want to have the discussion today going to whether it's appropriate to launch a motion over Twitter without consulting your colleagues in advance. I don't think -- I don't think that's constructive. Frankly, I don't think this whole discussion over the last couple of days has been this council's finest moment. We were all elected, I think, at the beginning with the same intent, that was to serve our communities and do what is best for the city as a whole. I think we can still do that. And I think this \$10 million is an opportunity to take advantage of and to address some of the infrastructure concerns that we've heard over the last couple of days. How I see this different -- or the motion, if I can mix and match them, the motion that's come forward through councillor Cloutier and yourself in this is the second motion -- the second motion is an attempt to augment what we have. It's not an attempt to undermine

our asset management plan or long-range financial plan, which we just approved in June. I think it was unanimous. Perhaps councillor Chiarelli voted against. Otherwise, it was unanimous. The motion that other councillors have brought, Hubley, around reviewing this in a year, seeing what works, what doesn't work, you know, we spent of time -- staff spent a lot of time putting it together. Having said that, this is \$10 million that, for whatever reason, has fallen into our lap. I think we need to use it in a reasonable and responsible way to address concerns we've heard. If the end result of that or a side effect of that is it helps us get our long-range plan done more quickly, that's great. But I think we need to focus on what is in front of us right now and what we can do with it. There's been a lot of discussion so far around, can we amend the motion. Can we do this? You talk about it a little bit in your answer to councillor McKenney but I guess what people are looking for were certainly what I'm looking for around this motion is what criteria are you going to use to put together that list? And is that criteria in some way going to be significantly different from the criteria that has been used by you and the team to put together the existing list that we see every year?>> Mr. Mayor, we're absolutely going back to the comprehensive asset management report for the list. All I've said in my response to the previous question, Mr. Mayor, is that we need to check that we have approvals in place. We don't have current construction coordination problems and we can procure it within the timelines. Those are three valid operational questions we need to evaluate. Otherwise, we're drawing this from the Cam Report. >> And you would have this list along, I assume, with rationale as to how you chose this list; that would be part of the report that would come forward in Q-1 to Fedco, not just the list but tell us how you got there?>> Yes, Mr. Mayor, that is correct. >> Thank you for that clarification. And, again, I think we have an opportunity here -- we have an opportunity to do a number of things. We have an opportunity to see some funds that we didn't have before, to address some concerns everybody around this table shares, regardless of how you want to fix it, I think we all share the fact -- or the position that we need to fix it. And at the same time, as I said, it does not undermine our long-range financial plan that we put together in June. It gives it an opportunity to see how it works. It's not unlike, I think, the motion that councillor deans has brought forward on social service spending. We're doing a review next year. We're trying to create some sort of a bridge, though, until we do the review. And so I see these motions similar in a sense; that this \$10 million will offer assistance on the infrastructure issue, but, at the same time, it will allow staff to go forward with the plan they put a lot of hard work into, that we all approved, again, the exception of councillor Chiarelli in June, and give that an opportunity to see if it works. If it doesn't, we can tweak it at that time assuming we pass councillor Hubley's motion. So I think this is really an opportunity for win-win, for

process, for residents, for infrastructure, everybody will get something out of this. But I think we need to embrace it. We need to stop finger-pointing and we need to say, this is the money. What can we do with it?Get back to brass tax, what can we do to serve our community and better our city with this money that we found out that we had. I will be supporting this motion and thanks to the clarification but, again, I encourage my colleagues, let's embrace there. Let's take this opportunity, let's do what we were elected to do, which is serve our community and move our collective agenda for the benefit of the citizens of the city forward. Thank you. >> Mayor Jim Watson: Well said. Thank you, councillor Eglin. Councillor Cloutier. [Speaking French]>> (Voice of Translator): Well, yes, thank you, councillor Eglin. He raised many of the points I wanted to raise. [End of Translation]Can you confirm that this -- the new projections to the end of the fiscal year are based on our expenses as of November 30th?>> Yes, they are. That's part of the story around the surplus; is because we have better departmental results at the end of November than we had been forecasting as well. >> And we haven't seen those at budget review committee because we haven't met. Can you give us an idea?We have extra revenue from the rolls that have come in. Any large reduction in expenses that you'd like to highlight -- that you're able to highlight for us at this time that are impacting that swing?>> Certainly. A good example is community and social services department. We had been forecasting roughly a \$2 million deficit. They look like they're breaking even at the end of -- at the end of November. We had elected officials -- you were only going to have a \$240,000 surplus. Looked like a \$364,000.So it's a little bit everywhere across the entire corporation; just deficits slightly reduced, surpluses a little bit higher and then, of course, the big change which is really in the supplementary taxation which is resulting in that swing from \$5 million deficit to a \$15 million surplus. >> Can you confirm -- councillor McKenney referred to a long-range financial plan from 2012. But I'm referring to the one passed by this council in June 2017 and I agree with councillor Eglin, I believe only councillor Chiarelli voted against that plan. Everyone else voted for it. In it, it called for the contribution from taxation to the renewal of assets by \$7.8 million per year. Can you just confirm to me, is that in the budget this year?>> Yes, it is. >> And that is over and above the rate of inflation?>> Then inflation is added to that, yes. >> Okay. You answered -- for the next nine years -and the plan is to close the funding gap of \$17 million over the next nine years. You answered that question based on the rate increase of this council, whether staff will be able to execute that plan over the next nine years. That's also correct?>> That's correct. >> Okay. So, again, councillor Eglin spoke very well, as he always does. I think we should -- we are attaining the goals and we have heard -- we have all heard about the concerns of our citizens in Ottawa. With the state of our roads and assets. I share that

concern, committed to plan that I voted for in June. If there is extra money that can advance some of those projects, I say let's take it and let's do that on behalf of the citizens. Someone asked a question and I believe Mr. Willis answered it. Can I say in terms that relate to budget documents that we all use, when we say we're going to be respectful of the comprehensive asset management plan, we get documents that have programmes in a certain year that are above the line and others below the line. Does this \$10 million simply mean that line is moving and more projects will get done in 2018? Is that a simple way of doing it?>> Mr. Mayor, in simple terms, that is correct with the qualifications I gave earlier that we need to verify that the projects can move forward and no constraints from a process perspective about theme proceeding but it does involve moving the line. >> So it is respectful of the comprehensive asset management plan that we have? Then there are no new projects being snuck in? It's executing the plan?>> Yes, more mayor. >> Thank you. >> Mayor Jim Watson: [Speaking French |Councillor Wilkinson, please. >> Thank you, Mr. Mayor. I don't think the problem is having the motion. I don't agree with that. I just think that if the treasurer finds out that having told us before that we're going to have a deficit and now a surplus. That's the information I would have liked to have, not how we're going to use it. How we're going to use it will be up to council later on. I have no problem with the motion that came forward on that. I think it's a very good motion. I do wish we would have known. It would have saved having to talk to a lot of residents the last couple of days, both pro and con of doing something. We're not going to have a deficit, maybe we can do something. We will talk about it at budget. It's a case of nothing to do with the motion. The motions will come forward later. They often do. The basic underlying information is what I would like to know. That's besides the point. It's done now. Mr. Willis, you mentioned something about getting land and things like that. I was looking at this. And why I supported the original motion -- I have some roads that are going to fall apart if. That's fixing up what we got. Fixing up what we got is usually already there. If we take that money and do a reconstruction project, which is in our long-range plan, one little piece of road would take the whole \$10 million I would like, when you're doing this with to take a look at -every part of this city has bad roads. If we can do something to make at least the major ones better. I'll give you an example. When a high-tech firm comes to me and said we have international visitors that came to see our company and the first thing they mentioned when they came in the door, the very first thing, who looks after your roads?I've never seen such bad roads. That's not good for the city. That's many roads across various parts of the city. I see it everywhere. I would hope that this \$10 million will take the existing infrastructure we have, which will seriously deteriorate if we don't do a little bit of work on it, and do a lot of areas a little bit than one area a lot. That's just

a suggestion I'm making. I know you have to look at it in view of the overall needs of the city. Last year we got extra money from the federal government and we did it for intersections. It makes a huge difference. They were pothole galore that were continuously getting that way. By what was done with that small bit, it was just an intersection, it wasn't a whole street, made a big difference. If you let us know how it can make a difference, that's what I personally want to see for my ward and every other ward in the city. Because I think that's where -- that's where we got really behind, more than almost anything else. There are some that have to get reconstructed over time but we have to gradually phase those in. In the meantime, the rest of the city has to operate. We have been, in the last few years, concentrating on the downtown because the light rail coming and everything else. We've explained that to my people. They say, well, when is it going to be our turn? They don't want very much. But I think if we can have that money go to fixing a lot of our different infrastructure, it would make the whole city better. I don't want any more industries telling me that the biggest problem we have is the roads. It's not even a big road problem. It's a case of everything is starting to break down and a road that has so much traffic; that, frankly, in Kanata now we've got a commute in Kanata morning which has come in the last six months mainly, because we've had a lot of growth in that area, both residential and business, backing up on the Queensway. They can't even get on to the road some days. Part of is that is due to quality of infrastructure. We don't have a lot of places they can go. We have to have that one kept well. I see it happening on hunt club and different parts of the city where I've been. So I just look forward to getting that list from you. Mr. Mayor, I do support your motion. I think we need it. I'm glad we're able to do it without having to take additional tax revenue. I didn't want to take additional tax revenue. As we go forward for the next term of council, I'd like us to take a really hard look at how we do our budget now. Sometimes we get caught one the 2% and forget about the services we have to give to the public. The services to the public and the way we maintain things should be the paramount thing we're looking at in the budget before we start looking at whether 1%, 2% or 20%. It won't be 20% but could be less than 2, it could be more than 2 but it could be what we need. It has to be what we need, not just what we want. I thoroughly support moving forward on this. I will also later on support the motion that we take a look at how to speed up, increasing the amount we have for infrastructure renewal so we don't get into a quagmire. >> Mayor Jim Watson: Thank you. [Speaking French]>> (Voice of Translator): Thank you, Mr. Mayor. Right now we have the opportunity to be proactive and put \$10 million in general infrastructure that we did not have at the start of the meeting. I want to congratulate the administration for finding that extra money and to deal with much-needed work -- renewal work that needs to be done, needs to be

undertaken. People might say, well, why do you support this and you did not support the tax increase motion? I guess there's two reasons why I would support this one and not the other one. One was we had made a commitment to our residents and unanimously made that commitment that we would be no higher than 2%. Two was that there was no consultation or knowledge of this motion until I received a procedural memo at 6:54 last night about that it was on the agenda. Consultation is not finding it out on Twitter or finding it out through the media. So I urge all members of council to support this \$10 million and let's be proactive and move forward. I support all members of council that if the other motion stays on the table to vote against it. Thank you. >> Mayor Jim Watson: Okay. Thank you very much, councillor. Councillor Hubley, please. >> Thank you, Mr. Mayor. I just want to remind my colleagues what a different conversation we would be having if the treasurer had reported this morning that we were \$10 million short. It would be totally different. So I'm kind of surprised that I'm hearing people not -- they seem not do be happy about this good news. I'm actually very relieved and I want to thank the treasurer for delivering this. I think it should also -- maybe I get to spend a little more time than you than some others. We're both involved with the audit committee and the budget review committee. I see the outstanding work you and your staff do all year long. I for one want to thank you and your staff for the work that you do. Hopefully next year you can come back with some more surpluses because this is a whole lot easier than the other side of it. Thank you, Mr. Mayor. I'll be supporting this motion. [Please Stand By 1>> TO INCORPORATING SOMETHING INTO THIS AS A FRIENDLY AMENDMENT WHERE IF WE DON'T GET NUMBERS FROM THIS, A SMALL OPTION WOULD BE ALLOCATED TOWARDS -- >> Mayor Watson: I'M COMFORTABLE WITH THE MOTION AS IS.COUNCILLOR DAROUZE. >> THANK YOU, I WANT TO THANK THE MANAGEMENT AND STAFF FOR FINDING THIS EXTRA MILLION DOLLAR LIKE MY COUNCILLOR COLLEAGUE WAS SAYING, IF WE ARE IN A DEFICIT 10 MILLION WE BE HAVING A DIFFERENT CONVERSATION.I'M SO HAPPY TO SEE WE'RE GOING TO HAVE AN EXTRA 10 MILLION AND IT'S GO TO GO TO OUR INFRASTRUCTURE AND WITHOUT ADDING ANY TAX LEVY ON OUR RESIDENT.BECAUSE THE CITY OF OTTAWA RESIDENT DESERVE THESE MONEY TO IMPROVE THE INFRASTRUCTURE WITHOUT ADDING TAX DOLLAR, AND WITHOUT ADDING ANY LEVY ON THEM.WE'VE BEEN TALKING ABOUT IT IN THE LAST TWO WEEK SO I'M REALLY HAPPY TO SEE THIS.I WANT TO ECHO MY COLLEAGUES.I KNOW LOTS OF THEM SPOKE ABOUT THIS MOTION, AND I WILL BE VERY SUPPORTIVE OF IT, AND I KNOW MY COMMUNITY AND THE CITY OF OTTAWA WILL BE VERY HAPPY TO HEAR THE GOOD NEWS THAT COMING OUT OF CITY HALL TODAY. THAT'S A

GREAT DAY FOR THE CITY OF OTTAWA AND FOR THE RESIDENT OF THE CITY OF OTTAWA.THANK YOU Mr. MAYOR.>> THANK YOU, COUNCILLOR DAROUZE.COUNCILLOR SHIRELI PLEASE. >> THIS IS THE IMPORTANCE OF CHECKING YOUR LOTTERY NUMBERS ON THE WAY TO COUNCIL MEETINGS. BECAUSE THIS IS IS CHRISTMAS MIRACLE TO HAVE THIS KIND OF REVELATION ON BUDGET MORNING, AND IT'S VERY USEFUL BECAUSE ONE OF THE MOST IMPORTANT RULES THAT ANYONE CAN LEARN IS THE RULE OF HOLES, AND THE FIRST RULES OF HOLES IS STOP DIGGING.AND THE AMOUNT OF MONEY WE WERE LOOKING FOR FROM THE HALF OF ONE PERCENT SUGGESTION WAS ABOUT THE AMOUNT YOU NEEDED TO PUT BACK IN TO STOP DIGGING.TO MAKE SURE WE AREN'T GETTING ANY DEEPER IN THE HOLE.AND THIS MONEY, THANKFULLY, IS HERE, AND ALLOWS US THE OPTION OF INVESTING INTO OUR INFRASTRUCTURE THROUGH CAMP IN A WAY THAT DOESN'T REQUIRE EXTRA MONEY FROM TAXPAYERS. SO THAT'S A GOOD THING.AND I'M GOING TO SUPPORT IT.>> Mayor Watson: THANK YOU, COUNCILLOR.COUNCILLOR CHERNUSHENKO. >> YES, HOW CAN WE NOT BE HAPPY ACCOMPLISHING THIS GOAL.I WON'T QUIBBLE OVER THOSE, THE GOAL IS ACCOMPLISHED.MY QUESTION IS ABOUT THE ACTUAL DEFINITION OF SPENDING OF MONEY.I KNOW IT WILL, IT'S ALREADY BEEN EXPRESSED BY COUNCILLOR QAQISH AND MANY OF US HAVE BEEN SPEAKING WITH THE EVOLUTION OF FUNDING, AND RATHER THAN TRY TO FIND A WAY TO GET SOME OF THIS MONEY FOR THAT, MY UNDERSTANDING IS WE MAY HAVE A CHANCE, IF AND WHEN THERE IS A HYDRO DIVIDEND TO DISCUSS HOW THAT IS ALLOCATED NOW THAT THERE'S A LOT OF INFRASTRUCTURE.THAT WILL COME IN THE SPRING.MY QUESTION WHEN I'M LOOKING AT FOR EXAMPLE FUNDING ELECTRONICS OF INFRASTRUCTURE RENEWAL TO, SAY, CITY FACILITIES, I WOULD THINK THAT WOULD NOT RULE OUT IF WE ARE DOING REPAIRS TO CITY FACILITIES, THAT WE WOULD SEIZE THE OPPORTUNITY, IF THERE ARE, FOR EXAMPLE, BETTER INSULATED ROOFS, WALLS, WINDOWS, HIGHER EFFICIENCY LIGHTING, THAT WOULD JUST BE NATURAL RATHER THAN SAYING OH, AND CAN YOU ALSO PUT SOME OF THIS TOWARDS ENERGY EVOLUTION.IN A SENSE THAT'S ALMOST PART OF THE DEFINITION OF RENEWAL OF A CITY FACILITY.AM I WRONG IN MAKING THAT ASSUMPTION?>> Mr. MAYOR, THROUGH THE CAPITAL BUDGET, IN ANY YEAR REGARDLESS OF THE ENERGY EVOLUTION PROJECT, WE TAKE EVERY OPPORTUNITY TO LOOK AT THE BUILDING ENVELOPE, THE MECHANICAL ELECTRICAL SYSTEMS AND TRY TO REDUCE OUR ENERGY DEMANDS BECAUSE THAT'S GOOD FOR THE ENVIRONMENT AND OUR

BUDGET. >> IN FACT THAT'S JUST GOOD PRACTICE.THAT'S SOMETHING THE CITY DOES THROUGHOUT ANY OF OUR RENEWAL PROJECTS, WHETHER YOU PUT THAT ENERGY EVOLUTION LABEL ON IT OR NOT. THAT IS WHAT WE WILL KEEP DOING.THANK YOU.>> Mayor Watson: THANK YOU, COUNCILLOR TAYLOR, PLEASE. >> THANKS VERY MUCH, Mr. MAYOR, AND I'M VERY PLEASED TO SEE THIS MOTION COME, AND I THINK IT ADDRESSES SOME OF THE PUBLIC INFRASTRUCTURE CHALLENGES THAT WE ARE TRYING TO MAKE UP FOR.I KNOW I'M ONE OF THE RARE VOICES AROUND THAT ADVOCATES THE ASSOCIATION OF MUNICIPALITIES OF ONTARIO'S POSITION THAT THERE IS AN INFRASTRUCTURE DEFICIT IN MUNICIPALITIES IN ONTARIO, AND IT NEEDS TO BE ADDRESSED, AND AMOS HAS ADVOCATED A METHOD TO ADDRESS THAT.WE'RE IN OTTAWA OR FORTUNATE WE HAVE A INFRASTRUCTURE RENEWAL PLAN AND I'M VERY SUPPORTIVE OF THE MOTIONS TO ACCELERATE THAT PLAN IN ANY WAY WE CAN, I'M HAPPY TO SEE THAT, IT IS WONDERFUL THAT WE DID WIND UP, YOU KNOW, MOVING FROM A DEFICIT TO A SURPLUS TODAY.JUST A QUICK QUESTION, THOUGH, TO THE TREASURER.I KNOW WE MOVED -- \$3.5 BILLION CORPORATION IS A SWING OF THIS SIZE EXCEPTIONAL?IT'S EXCEPTIONAL TODAY BECAUSE IT'S MOVED US FROM DEFICIT TO SURPLUS DURING THE BUDGET DEBATE, BUT IS IT AN EXCEPTIONAL SWING?>> NO, COUNCILLOR, IT'S NOT AN EXCEPTIONAL SWING.YOU HAVE A \$3 BILLION BUDGET, SO A SWING OF 10 MILLION IS ABOUT ONE-THIRD OF 1%.SO USUALLY -- WE'VE NEVER HAD A DEFICIT THAT'S BEEN MORE THAN 1% ON THE TAX-SUPPORTED SIDE IN THE LAST FIVE OR SIX YEARS, SO, NO, IT'S NOT EXCEPTIONAL. >> THANK YOU VERY MUCH.THANK YOU.Mr. MAYOR. >> THANK YOU, COUNCILLOR TAYLOR.COUNCILLOR. >> I WANT TO GET ON THE RECORD TO EXPLAIN THE MAIN MOTION, AND THERE'S ESSENTIALLY TWO ISSUES THAT I'M TRYING TO ADDRESS THROUGH THIS, THROUGH THIS MOTION. THE FIRST IS, AS I SAID EARLIER, HUGE CREDIT TO STAFF FOR ALL OF THE WORK ON THE COMPREHENSIVE ASSET MANAGEMENT.WE PASSED IN JUNE A REVISED PLAN THAT HAS A LIST OF PROJECTS IDENTIFIED IN THAT PLAN.I HEARD Mr. WILLIS SAY THAT AS PART OF THIS PROCESS THEY WOULD UPDATE IT TO MAKE SURE IT'S STILL RELEVANT.THAT MAKES A LOT OF SENSE TO ME.THE KEY THING HERE IS I THINK HAVING PASSED THE PLAN AND HAVING HEARD THAT THE GENERAL MANAGER IS PREPARED TO ENSURE THAT IT'S STILL RELEVANT AND UPDATED. I REALLY FEEL THAT THIS SHOULD BE A DECISION. THE SPENDING CHOICE SHOULD BE UP TO STAFF BASED ON THOSE PLANS.SO I'M

CIRCULATING A MOTION THAT ESSENTIALLY GETS TO THE FACT THAT WE SHOULD BE SPENDING THIS MONEY ACCORDING TO THE PLANS WE'VE ALREADY APPROVED.WE DON'T WANT TO SNATCH THE FEET FROM THE JAWS OF VICTORY BY BEING ACCUSED OF SPENDING \$10 MILLION ON POLITICAL PET PROJECTS NEXT YEAR.I THINK IT'S REALLY IMPORTANT THAT WE ACT IN A FINANCIAL AND RESPONSIBLE WAY.WE'VE GOT THESE LONG-TERM PLANS.WE'VE GOT THE COMPREHENSIVE MANAGEMENT PLAN IN PLACE.THERE'S NO POINT DUPLICATING IT WITH A DIFFERENT PROCESS.THE SECOND ISSUE, WHICH IS A LITTLE BIT MORE TECHNICAL IN NATURE, BUT I THINK IT'S IMPORTANT, NONETHELESS, THE OTHER PROBLEM THAT THIS MOTION IS SOLVING IS THE ORIGINAL MOTION SAYS THAT THE GENERAL MANAGER OUGHT TO COME UP WITH A LIST WHICH INCLUDES ROADS, SIDEWALKS, BIKE LANES, PEDESTRIAN WALKWAYS AND CITY FACILITIES.THE PROBLEM WITH THAT IS WE DON'T KNOW FOR SURE THAT THE GENERAL MANAGER'S LIST IS GOING TO INCLUDE ALL OF THOSE THINGS.IT'S QUITE POSSIBLE THAT BASED ON THE WORK THAT HE DOES, YOU KNOW, ON THAT LIST THERE AREN'T PEDESTRIAN WALKWAYS ON THAT LIST, OR MAYBE IT'S ALL ROADS.MAYBE IT'S ALL SIDEWALKS.WE DON'T KNOW.AND WE CERTAINLY DON'T WANT TO PREJUDGE WHAT THE GENERAL MANAGER CONSIDERS AS BEING PRIORITY SPENDING FOR NEXT YEAR BASED ON A LIST, ESSENTIALLY A SUBLIST OF VARIOUS ASSETS IN THAT CATEGORY. WHICH WE DON'T KNOW FOR SURE WOULD BE PRIORITY PROJECTS TO BE FUNDED. SO I THINK THAT'S IMPORTANT.IT'S A TECHNICAL ISSUE, BUT I THINK IT'S IMPORTANT TO SOLVE. BECAUSE WE DON'T WANT TO TIE THE GENERAL MANAGER'S HANDS.SO THOSE ARE THE EXPLANATIONS OF THE MOTION THAT I'M PUTTING FORWARD AND I'LL LEAVE IT THERE. >> I APOLOGIZE COUNCILLOR, DID YOU READ THE MOTION?>> I CAN READ IT, YEAH, SURE. >> Mayor Watson: JUST THEREFORE BE IT RESOLVED. >> HOPEFULLY YOU'VE SEEN I'M LINKING IN THE WHEREAS CLAUSES. THE FISCAL FRAMEWORK WHICH HAS THE GUIDING PRINCIPLES THAT I MENTIONED EARLIER.SO THEREFORE BE IT RESOLVED THAT THE MOTION BE AMENDED BY DELETING THE SENTENCE BEGINNING WITH "GENERAL MANAGER," AND REPLACED IT "GENERAL MANAGER OF PLANNING AND ECONOMIC DEVELOPMENT, PRIORITIZE THE FUNDS ACCORDING TO AN UPDATED REVIEW OF THE PROJECTS IDENTIFIED IN THE COMPREHENSIVE ASSET MANAGEMENT PLAN."AND I HOPE THAT MEETS WITH THE ANSWER THAT THE GENERAL MANAGER GAVE TO COUNCILLOR EGLI. AND TRUST THAT WILL BE ACCEPTABLE.THANKS. >> Mayor Watson: THANK YOU.COUNCILLOR

MOFFATT, PLEASE. >> THANK YOU, JUST A QUICK QUESTION.I WANT TO FOCUS ON BELOW THE LINE SPENDING, AND IF THAT'S THE NEXT PRIORITY.LOOKING AT PREVIOUS BUDGETS, IT WOULD APPEAR THAT BELOW THE LINE IN ONE BUDGET DOESN'T NECESSARILY PREDICT THE PRIORITY FOR THE FOLLOWING YEAR, IN CASE THAT BELOW THE LINE PROJECT DOESN'T GET FUNDED, THE 2016 BUDGET HAD A NUMBER OF BELOW THE LINE BUDGETS.THEY DIDN'T ALL GET DONE.THOSE PROJECTS ARE IN THE 2017 BUDGET THEY'RE NOT IN THE 2018 BUDGET.SO DOES THE BELOW THE LINE BUDGET REFLECT THE TRUE PRIORITIES OF THE CITY YEAR OFF YEAR. >> ALL THE PROJECTS COME FROM THE CAM. I RAISED LOGISTICAL ISSUES IN THE TWO BUDGETS YOU REFERRED TO.WE WILL GO BACK AND BRING FORWARD PROJECTS.THIS IS A ONE TIME SLUG OF MONEY, SO WE HAVE TO KNOW WE CAN ACTUALLY SPEND AND AND PROCEED CURE IT AND GET IT DONE IN THE TIME PERIOD.BACK TO THE MAYOR'S MEXICO.EVERYTHING COMES FROM THE CAM PLAN.IT'S AN ISSUE OF SEQUENCING.ANY PROJECT THAT GETS KNOCKED OUT, IT DOESN'T GET KNOCKED OUT OF THE TEN-YEAR PLAN.IT JUST CHANGES ITS SEQUENCE. >> THANKS.>> Mayor Watson: COUNCILLOR FLEURY PLEASE.>> (Voice of Translator): JUST TO CLARIFY HERE -- [End of Translation]>> POINT OF ORDER, Mr. MAYOR.I JUST WANT TO CLARIFY WHAT WE'RE SPEAKING ON.ARE WE SPEAKING OF COUNCILLOR NUSSBAUM'S MOTION OR YOUR MOTION. >> Mayor Watson: NO. IT'S ON -->> IT'S ON BOTH.>> (Voice of Translator): THANK YOU.I THINK WE HAVE A BIT OF A REAL PROBLEM HERE.WE CAN SEE THE TENSION AROUND THE TABLE HERE TODAY ABOUT INFRASTRUCTURE.A COUPLE OF YEARS AGO WE HAD THE SAME TENSION OVER HOUSING.AND WHAT'S HAPPENED REALLY IS WE WERE ABLE TO PUSH THE PROBLEM FORWARD, BECAUSE WE WERE ABLE TO GO AND BORROW MONEY BECAUSE OF LOW INTEREST RATES, IT WAS QUITE SIMPLE, BECAUSE WE HAVE CAPITAL, WE'RE ABLE TO REMORTGAGE ON A REGULAR FASHION, BUT FOR ROADS. YOU CAN'T SELL ROADS. CAN YOU?SO IF YOU DON'T RENOVATE THE ROAD, IF YOU DON'T REBUILD, YOU HAVE DETERIORATING INFRASTRUCTURE, WHICH WILL CONTINUE TO DETERIORATE, AND AT THE OUTSET, OF COURSE, THEY'LL BE POTHOLES THAT WILL BE FILLED IN, YOU MIGHT HAVE TO DO SOMETHING WITH CROSSINGS OR SIDEWALKS, BUT WE HAVE A DEFICIT OF \$70 MILLION.I THINK WE'RE BEING VERY, VERY COMFORT GIVEN THE NUMBER OF ROADS WE HAVE IN OTTAWA.IN REALITY WE HAVE INFRASTRUCTURE WHICH NEXT YEAR. IF WE DON'T DEAL WITH THIS \$70 MILLION DEFICIT, WELL, WE'LL HAVE A SITUATION WHERE ROADS DIDN'T

TO DETERIORATE AND ROADS COST MORE.SO IT'S A LARGER PROBLEM, IT'S A WIDER PROBLEM THAN WE THINK. IF WE DON'T INVEST TODAY COMPREHENSIVELY.IF WE DON'T INVEST 17 MILLION, ONLY 10 MILLION, THERE'S A DEFICIT OF 60 MILLION, THIS IS WORSE.IT'S WORSE.INFRASTRUCTURE IS MUCH MORE COMPLEX THAN THAT.WE DON'T HAVE THE SAME SOLUTION APPLIED IN HOUSING. YOU KNOW, IN HOUSING, YOU HAVE THE VALUE OF THE PROPERTY. YOU CAN REINVEST, YOU CAN REMORTGAGE.THAT ALLOWS YOU TO REINVEST MORE ELSEWHERE, BUT IN TERMS OF ROADS, WE'RE GOING TO HAVE A MORE SERIOUS PLAN SO WE CAN DEVELOP A LONG-TERM STRATEGY, BECAUSE DETERIORATION OF ROADS WILL CONTINUE TO COST US MONEY.WHAT HASN'T BEEN MENTIONED IS THE BORROWING COSTS.THEY'VE BEEN THE LOWEST THEY'VE EVER BEEN BUT BORROWING COST ARE GOING TO GO UP, EVEN IF IT'S .5%, 2.5%. THAT MEANS WHEN OUR TREASURER WANTS TO BORROW MONEY. IT'S GOING TO BE MORE EXPENSIVE TO INVEST.SO THE TWO MOTIONS WE HAVE, THE MAYOR'S MOTION, AND COUNCILLOR NUSSBAUM'S MOTION, I'M IN FAVOUR OF BOTH OF THEM, BUT THE STRUCTURAL PROBLEM, THE STRUCTURAL PROBLEM, THE 60, \$70 MILLION, WE'RE GOING TO HAVE TO DEAL WITH THAT, AT ONE POINT WE'LL NEVER BE ABLE TO CATCH UP. IF WE CAN'T CATCH UP, WELL, IT'S GOING TO CATCH UP WITH US.IT'S GOING TO COST A LOT MORE MONEY.AND BUILDING ROADS IS GOING TO COST MORE.LENDING COSTS ARE GOING TO GO UP AS WELL.SO THIS IS GOOD FOR THIS YEAR, BUT I THINK WE'RE GOING TO HAVE TO TAKE A MORE LONG-TERM STRATEGY AT ONE POINT WHERE WE HAVE TO LOOK AT THE SYSTEMIC ISSUE OF THE COST OF REPLACING ROADS.WHAT I LIKE IN COUNCILLOR NUSSBAUM'S MOTION, IS THAT IT TAKES OUT THE POLITICAL ASPECT OF THIS.I WOULD LIKE INFRASTRUCTURE STAFF TO DECIDE WHAT ROADS SHOULD BE PRIORITIZED.WE SHOULD DO THAT.WHAT ABOUT POTHOLES?WELL, RESIDENTS ARE CALLING IN, AND I THINK CITY STAFF SHOULD DECIDE WHAT SHOULD BE DONE.IT SHOULDN'T BE A POLITICAL DECISION. YOU KNOW, YOU SHOULDN'T TRY AND GET VOTES BY ASPHALTING OR RESURFACING A PARTICULAR STREET OR ROAD. APPRECIATE WHAT OUR TREASURER HAS DONE AND WHAT THE MAYOR'S OFFICE IS DOING, AND I APPRECIATE COUNCILLOR NUSSBAUM'S MOTION AS WELL.I THINK TAKING THE POLITICAL ASPECTS OUT OF THIS IS REALLY SOMETHING WHICH IS USEFUL FOR ALL OF US.THANK YOU. >> Mayor Watson: COUNCILLOR QADRI. [End of Translation]>> THANK YOU.COMING BACK TO CONCERNS AROUND THE TABLE, I WANT TO THANK OUR CITY TREASURE HE,

AS WELLS YOU, Mr. MAYOR, FOR SOME SOUND FINANCIAL PLANNING IN TERMS OF THE BUDGET.AS MARIAN MENTIONED, IN HER REPORT, THE FACT THAT, YOU KNOW, THE DEPARTMENTS THAT ARE SHOWING MAYBE \$100,000 SURPLUS GOING IN AT THE END OF THIS YEAR, BUT IT'S TRYING TO MAKE SURE WE LOOK AT ALL OF THOSE NUMBERS UNTIL WE MAKE A DECISION ON ANY BUDGET DISCUSSIONS, WHETHER IT'S THIS BUDGET OR PREVIOUS BUDGET OR NEXT BUDGETS.SO I WANT TO THANK MARIANNE AND THE REST OF THE STAFF FOR BEING THAT DUE DILIGENCE. TO BE ABLE TO SIT -- YOU KNOW, SAY CONFIDENTLY THAT, YOU KNOW, THERE IS A SURPLUS COMING FORWARD.HAVING SAID THAT, I DO HAVE ONE QUESTION AND I ALREADY KNOW THE ANSWER, BUT I HAVE A QUESTION.IN TERMS OF AUDITED NUMBERS FOR BUDGETS FOR THE CITY, COULD YOU JUST FILL US IN ON THAT PROCESS, PLEASE.>> SO UNDER LEGISLATION, THE CITY'S REQUIRED TO HAVE ITS FINANCIAL RECORDS OR SITUATION AUDITED BY AN INDEPENDENT AUDITOR EVERY YEAR.ERNEST YOUNG IS THE CITY'S AUDITOR AND WE PRODUCE THE FINANCIAL STATEMENTS BASED ON THE RESULTS OF THE YEAR, AND THEN THEY COME IN AND DO THEIR AUDITS AND PROVIDE AN OPINION ON THE SOUNDNESS OF THOSE FINANCIAL STATEMENTS. >> THANK YOU VERY MUCH Ms. SIMLUK.I WANT TO MAKE SURE NOBODY COMES BACK LATER AND SAYS WELL, THOSE NUMBERS WERE COOKED, IF YOU WANT TO TUESDAY THAT TERMINOLOGY. THAT'S WHY THE QUESTION WAS IMPORTANT TO PUT ON THE TABLE. HAVING SAID THAT, I WILL BE SUPPORTING THE MOTION FROM MAYOR WATSON AND COUNCILLOR CLOUTIER.AND THE REASON WHY I'M SUPPORTING THE MOTION IS TWOFOLD.ONE IS THAT TODAY IS NOT THE DAY TO SIT HERE AND FINGER POINT AT EITHER COLLEAGUES OR AT STAFF. TODAY IS THE DAY TO MAYBE NOT CELEBRATE, BUT TO APPRECIATE THE \$10 MILLION THAT HAS SORT OF COME TO US AT THE LAST MINUTE IN A SENSE.BUT THAT IS OUR DUE DILIGENCE GOING FORWARD, AND IN THE PAST TO SAY LET'S NOT JUMP TO CONCLUSIONS UNTIL WE HAVE ALL THE FACTS.AND TODAY WE DO HAVE ALL OF THE FACTS.IN TERMS OF THE CITY, THERE ARE A LOT OF PROGRAMS IN THE CITY, INCLUDING IN MY WARD WITH A LOT OF SHORT FALLS, WHETHER INFRASTRUCTURE SHORTFALLS PROJECTS THAT FALL BELOW THE LINE IN YEARS, I UNDERSTAND THAT, THAT SOMETIMES THOSE PROJECTS WILL COME FORWARD PROBABLY IN THE NEXT YEAR, TEN YEARS, WHATEVER THE TIME-FRAME IS, AND THAT'S BASED ON THE FACT THAT I'M NOT WILLING TO LIVE WITH THAT. BUT THAT'S BASED ON THE FACT THAT THE CITY PRIORITIES AND I UNDERSTAND THOSE CITY

PRIORITIES. YOU KNOW, A NUMBER OF YEARS AGO, THE CITY OF OTTAWA COUNCIL, ACCORDING TO ONE OF MY COLLEAGUES AT THE TIME, WAS KNOWN AS A SANDBOX, AND TODAY LADIES AND GENTLEMEN, AND COUNCILLOR, COLLEAGUES, HERE'S YOUR OPPORTUNITY TO BUILD THE BEST SAND CASTLE YOU CAN COMING OUT OF THAT SANDBOX.THANK YOU VERY MUCH, Mr. MAYOR. >> Mayor Watson: THANK YOU, COUNCILLOR QADRI.COUNCILLOR DEANS.SECOND ROUND. >> THANK YOU, Mr. MAYOR.I JUST WANTED TO SPEAK TO YOUR MOTION, AND I JUST WANTED TO SAY THAT I'M HAPPY TO SUPPORT THE \$10 MILLION ADDITIONAL FOR CRITICAL INFRASTRUCTURE.AND I THINK THAT -- I JUST WANT TO CONGRATULATE MY SEVEN COLLEAGUES WHO I THINK HAVE REALLY FOCUSED THE DEBATE FOR BUDGET 2008 BY, I THINK, ELEVATING THE CONVERSATION AMONG THE PUBLIC FOR THE CRITICAL NEED TO URGENTLY FUND INFRASTRUCTURE IN THE CITY.AND I THINK THAT WE HAVE REALLY RAISED AWARENESS WITH THE PUBLIC THAT DEFERRING MAINTENANCE ENDS UP COSTING MORE IN THE LONG RUN.AND I THINK COMING INTO 2018 THERE WILL BE A LOT OF DISCUSSION ABOUT THE FUTURE AND HOW WE'RE GOING TO CLOSE THAT INFRASTRUCTURE GAP.AND I FULLY RECOGNIZE THAT IT'S JUST NOT OTTAWA, IT'S NOT JUST EVEN THE PROVINCE.IT'S MUNICIPALITIES ACROSS CANADA THAT ARE FACING AN UP-HILL BATTLE IN TRYING TO ADDRESS THEIR CRITICAL INFRASTRUCTURE.AND WE NEED A PLAN, WE NEED A PLAN THAT INVOLVES UPPER TIER GOVERNMENTS TO GIVE SUSTAINABLE PREDICTABLE FUNDING TO MUNICIPALITIES IN ORDER TO ADDRESS THE INFRASTRUCTURE GAP.BUT WE ALSO NEED TO TAKE CARE OF OURSELVES. AND ANYTHING THAT WE CAN DO TO ADVANCE THE REPAIRS TO CRITICAL INFRASTRUCTURE IS FISCALLY RESPONSIBLE, BECAUSE IT IS SAVING MONEY FOR OUR TAXPAYERS IN THE LONG RUN.I JUST WANTED TO TELL YOU A SHORT STORY.IT'S ABOUT GABRIELA DUBROWSKI, SHE'S A RESIDENT OF MINE. SHE LEARNED TO PLAY TENNIS ON A TENNIS COURT HERE ON A TENNIS COURT. SHE'S THE FIRST WOMAN IN CANADA TO WIN A GRAND SLAM TITLE. SHE AND HER PARTNER WON THE MIX DOUBLED FRENCH OPEN THIS SUMMER. SOME OF MY RESIDENTS SUGGESTED WE NAME THE TENNIS COURT THAT GABBY PLAYED ON AFTER GABBY.SO I CONTACTED GABBY IN CHINA AND SHE SAID SHE WOULD BE HONOURED TO HAVE THAT TENNIS COURT NAMED AFTER HER.BUT, OF COURSE, IT WOULD NEED TO BE PLAYABLE, AND IT WOULD NEED TO BE SOME SOME STATE OF GOOD REPAIR.AND THAT'S NOT IN THIS BUDGET RIGHT NOW AND PART OF THE FRUSTRATION FOR ME IS THAT IF WE HAD

TAKEN CARE OF IT IN A REASONABLE TIME-FRAME, IT WOULD HAVE BEEN JUST A SHAVE. AND IT WOULD HAVE BEEN A FEW THOUSAND DOLLARS.BUT NOW, ACCORDING TO CITY STAFF, IT'S \$140,000, BECAUSE WE HAVE TO RECONSTRUCT.AND IT'S NOT JUST ONE TENNIS COURT IN MY WARD.IT'S CRITICAL INFRASTRUCTURE IN EVERY WARD ACROSS THIS CITY.IT'S OUR ROADS, IT'S OUR PARKS, IT'S OUR PLAY STRUCTURES, IT'S OUR PLAYGROUNDS, IT'S EVERYTHING THAT IS FALLING INTO DISREPAIR.I THINK THE NUMBER HE -- I SAW 51% OF THE ASSETS IS IN DISREPAIR IN OUR CITY.THIS IS WHY WE HAVE FOCUSED THE DEBATE ON THE NEED TO ADDRESS CRITICAL INFRASTRUCTURE IN THIS CITY. AND THAT'S OUR RESPONSIBILITY.IT'S ALL OF OUR RESPONSIBILITY.SO I'M HAPPY TO SUPPORT THIS MOTION.I THINK IT'S A GOOD START.I THINK AS WE MOVE FORWARD WE NEED TO CONTINUE LOOKING AT STRATEGIES FOR ADVANCING OUR CRITICAL INFRASTRUCTURE IN THIS CITY. BECAUSE IT'S WHAT OUR TAXPAYERS EXPECT US TO DO.OUR TAXPAYERS DON'T WANT TO GET A BIG BILL LATER BECAUSE WE DIDN'T TAKE CARE OF OUR INFRASTRUCTURE IN A TIMELY FASHION.SO I'M HAPPY TO SUPPORT THIS MOTION AND HOPEFULLY THERE WILL BE MORE WIN FALLS IN THE FUTURE. >> Mayor Watson: WE HAVE BEFORE US COUNCILLOR NUSSBAUM'S AMENDMENT.I URGE MEMBERS OF COUNCIL NOT TO SUPPORT THIS.I THINK WE HEARD FROM OUR GENERAL MANAGER.HE NEEDS A CERTAIN DEGREE OF FLEXIBILITY IN PUTTING TOGETHER THE LIST FOR US IN Q-1.SO I'D URGE -- AND IN FACT, THE MOTION DOES NOT EVEN SAY IT GOES BACK TO COMMITTEE.SO I'D URGE YOU TO VOTE AGAINST IT, YEAS AND NAYS ON THE NUSSBAUM MOTION, PLEASE. >> COUNCILLOR CLOUTIER. >> NO. >> COUNCILLOR QADRI. >> INTO. >> COUNCILLOR ELSHAN TEARY. >> COUNCILLOR HUBLEY. >> NO. >> COUNCILLOR MONETTE. >> NO. >> COUNCILLOR McKENNEY. >> YES. >> COUNCILLOR MITIC. >> NO. >> COUNCILLOR BROCKINGTON. >> NO. >> COUNCILLOR HARDER. >> NO. >> COUNCILLOR WILKINSON. >> NO. >> COUNCILLOR TIERNEY. >> NO. >> COUNCILLOR TAYLOR. >> NO. >> COUNCILLOR DEANS. >> COUNCILLOR FLEURY. >> YES.COUNCILLOR DAROUZE. >> NO.COUNCILLOR NUSSBAUM. >> YES. >> COUNCILLOR MOFFATT. >> NO. >> COUNCILLOR LEAPER. >> YES. >> COUNCILLOR EGLI. >> NO. >> COUNCILLOR CHIARELLI. >> YES. >> COUNCILLOR QAQISH. >> NO.MAYOR WATSON. >> Mayor Watson: NO. >> SIX YEAS, 18 NAYS.>> Mayor Watson: SO ON THE WATSON-CLOUTIER MOTION, YEAS AND NAYS. PLEASE, YEAS AND NAYS, ONE MEMBERS OF COUNCIL CAN CALL FOR YEAS AND NAYS, YEAS AND NAYS. >> COUNCILLOR CLOUTIER. >>

YES. >> COUNCILLOR BLAIS. >> [Inaudible]>> COUNCILLOR QADRI. >> YES.COUNCILLOR EL-CHANTIRY. >> YES. >> COUNCILLOR CHERNUSHENKO. >> YES.COUNCILLOR HUBLEY. >> YES.COUNCILLOR MONETTE. >> YES. >> COUNCILLOR McKENNEY. >> YES. >> COUNCILLOR MITIC. >> YES. >> COUNCILLOR BROCKINGTON. >> YES. >> COUNCILLOR HARDER. >> YES. >> COUNCILLOR WILKINSON. >> YES.COUNCILLOR TIERNEY. >> YES.COUNCILLOR TAYLOR. >> YES. >> COUNCILLOR DEANS. >> YES. >> COUNCILLOR FLEURY. >> YES.COUNCILLOR DAROUZE. >> YES. >> COUNCILLOR NUSSBAUM. >> YES. >> COUNCILLOR MOFFATT. >> YES. >> COUNCILLOR LEIPER. >> YES.COUNCILLOR EGLI. >> YES. >> COUNCILLOR CHIARELLI.>> YES, COUNCILLOR QAQISH. >> YES.COUNCILLOR WATSON WHY. >> YES.22 YEAS.>> Mayor Watson: AND COUNCILLOR LEIPER WITH RESPECT TO AN INFRASTRUCTURE LEVY.COUNCILLOR LEIPER, PLEASE. >> THANK YOU VERY MUCH, Mr. MAYOR, THE MOTION THAT WE PUT FORWARD WAS INTENDED TO ADDRESS A VERY SERIOUS ISSUE IN THE CITY OF OTTAWA WHICH IS THE STATE OF OUR ASSETS.ING COUNCILLOR DEANS SPOKE TO SOME OF THE NUMBERS THAT COUNCILLOR NUSSBAUM PUT OUT WITH RESPECT TO THE POOR SHAPE OF SO MANY OF OUR ASSETS.A WEEK AGO OR SO WE PUT A MOTION FORWARD FOR PUBLIC DEBATE, AND I THINK THE MOST FASCINATING THING FOR ME HAS BEEN THAT BACK IN JUNE WHEN WE PASSED OUR LONG-RANGE FINANCIAL PLAN. THE NUMBERS ARE BIG.WE DIDN'T SPEAK IN TERMS OF HOW THAT'S GOING TO EFFECT TAXES MOVING FORWARD. THE MEDIA COVERAGE WAS NOT REALLY DISCUSSED IN THE SOCIAL MEDIA OR ON THE BULLETIN BOARDS, OR AT THE DOOR OR IN OUR WARD FORUMS.BUT ONCE YOU PUT A PRICE TAG ON IT, PEOPLE SIT UP AND THEY TAKE NOTICE.ONCE YOU START TO SAY IN ORDER TO ACTUALLY PAY TO BUILD THE KIND OF SUSTAINABLE CITY THAT WE WANT TO BUILD, HERE'S HOW MUCH IT MIGHT COST.AND THAT HAS BEEN A VERY GOOD DISCUSSION TO HAVE, BECAUSE I KNOW THAT AS WE ARE APPROACHING THE NEXT TERM OF COUNCIL. THAT'S A DISCUSSION THAT WE'RE GOING TO BE HAVING WITH OUR RESIDENTS MANY MORE TIMES.THE MOTION THAT MAYOR WATSON HAS PUT FORWARD IS AN EXCELLENT WAY OF ACHIEVING THE SAME THING WITHOUT HAVING TO RAISE TAXES, WHICH ONE OF US WANT TO DO.BUT I THINK WE DO HAVE TO BE AWARE THAT THE DAY OF RECKONING IS COMING, AND WE'RE GOING TO HAVE TO THINK VERY, VERY HARD ABOUT HOW WE'RE GOING TO PAY FOR THE KIND OF CITY WE WANT TO BUILD AND BE PRUDENT ABOUT MANAGING OUR ASSETS.Mr. MAYOR. I THINK I'VE INDICATED ONCE OR TWICE NOW THAT I

BELIEVE THE MOTION THAT YOU PUT FORWARD IS A GOOD SUBSTITUTE FOR THE ONE THAT SEVERAL OF US WERE CHAMPIONING. IT IS MY PLEASURE THIS MORNING TO WITHDRAW THAT MOTION.>> Mayor Watson: OKAY.THANK YOU VERY MUCH, COUNCILLOR LEIPER.SO THAT'S WITHDRAWN.ITEM NUMBER SIX, APPROVE THE 2018 DRAFT OPERATING CAPITAL ESTIMATES AS RECOMMENDED BY THE STABBING COMMITTEE OF COUNCIL, TRANSIT COMMISSION AND INFORMATION TECHNOLOGY SUBCOMMITTEE AS FOLLOWS.(A), AGRICULTURE AND RURAL AFFAIRS COMMITTEE, PORTION OF THE 2018 DRAFT OPERATING AND CAPITAL BUDGET. CARRIED. ITEM (B), THE AUDIT COMMITTEE PORTION OF THE 2018 DRAFT OPERATING BUDGET.CARRIED.TEM (C) COMMUNITY AND PROTECTIVE SERVICES PORTION OF DRAFT CAPITAL BUDGET AS FOLLOWS.DECLARATION OF INTEREST ON (I) CHILDREN OPERATING REQUIREMENT AS FOLLOWS, (A) USER FEE PAGE 47 OF CPSC USER BOOK.MUNICIPAL CHILD CARE CENTRE OF THE CPSC BUDGET BOOK AND COUNCILLOR DEANS HAS DECLARED AN INTEREST AND HAS LEFT THE TABLE ON THOSE.CARRIED.ITEM 2 HOUSING SERVICES OPERATING RESOURCE REQUIREMENT MAJOR 48 OF CPSC BUDGET BOOK AS FOLLOWS.(A) COMMUNITY HOMELESSNESS AND PREVENTION INITIATIVE AND NATIONAL HOMELESSNESS INITIATIVE.AND (B) HOUSING AND POVERTY REDUCTION INITIATIVES.SO COUNCILLOR CHIARELLI WILL STEP BACK FOR (A) AND (B), AND COUNCILLOR McKENNEY FROM (A). ON THE MOTION, CARRIED.COUNCILLOR DEANS HAS A MOTION NOW, NON-RENEWABLE COMMUNITY FUNDING. SECONDED BY COUNCILLOR McKENNEY. COUNCILLOR DEANS, THE FLOOR IS YOURS. >> THANK YOU.WELL, THANK YOU VERY MUCH, Mr. MAYOR, I'M NOT GOING TO READ THE MOTION AGAIN, BECAUSE I READ IT AT THE START OF COUNCIL, BUT EFFECTIVELY FIRST I JUST WANT TO TAKE THIS OPPORTUNITY TO THANK EVERYONE WHO CAME OUT TO THE COMMUNITY AND PROTECTIVE SERVICES MEETING ON THE 7th AND SHARED THEIR CONCERNS AND COMMENTS ON THE 2018 DRAFT BUDGET.WE HEARD FROM A MYRIAD OF GROUPS AND INDIVIDUALS WHO RELY ON THE CITY'S ASSISTANCE TO PROVIDE THEIR MUCH-NEEDED SERVICES.WE ALSO HEARD LOUD AND CLEAR FROM THOSE GROUPS WHO DO NOT CURRENTLY RECEIVE CITY FUNDING, AND THAT'S WHAT THIS MOTION IS ABOUT. THERE ARE SO MANY AMAZING GROUPS IN THE COMMUNITIES THAT ARE DOING YEOMAN WORK IN THE NEIGHBOURHOOD AND THAT THEY NEED A LITTLE BIT OF HELP.IT HAS BEEN SINCE 2013 THAT THEY'VE BEEN KEPT OUT OF THE FUNDING STREAM.AND WE CALL IT ON-RAMP FUNDING, BECAUSE IF YOU'RE

NOT IN A FUNDING STREAM, THERE'S NO WAY TO GET IN.AND THAT HAS BEEN A FRUSTRATION.WE KNOW THAT THIS IS A COMMUNITY THAT'S CHANGING. THAT THE NEEDS AND THE DEMANDS ON OUR COMMUNITY PARTNERS HAVE REALLY INCREASED IN THE LAST NUMBER OF YEARS, AND THAT THESE ORGANIZATIONS ARE DEALING WITH SOME OF OUR MOST VULNERABLE CITIZENS.MANY SENIORS WHO HAVE LANGUAGE BARRIERS AND ARE SUFFERING FROM SOCIAL LIFESTYLE ISOLATION, WE HEARD SO MANY COMPELLING STORIES OF THE NEED TO HELP.WE ARE DOING A REVIEW OF OUR SOCIAL COMMUNITY FUNDING PROGRAMS IN 2018, BUT WHAT WE KEPT HEARING OVER AND OVER AGAIN, IS WE NEED HELP NOW.I HAVE RAISED THIS ISSUE IN THE PREBUDGET WITH THE SENIOR STAFF IN THE MAYOR'S OFFICE.IT DIDN'T MAKE ITS WAY INTO THE BUDGET.I HAD ORIGINALLY ASKED FOR HALF A MILLION DOLLARS. WELL, GIVEN THE CONSTRAINTS ON THIS BUDGET. IT'S NOT APPARENT TO ME WHERE WE COULD FIND \$500,000.BUT WE NEED TO START SOMEWHERE.THIS IS WHAT WE'RE -- WHAT WE'RE PROPOSING IS REALLY ONE TIME FUNDING, BECAUSE WE'RE GOING TO DO THE REVIEW NEXT YEAR AND HOPEFULLY THROUGH THAT REVIEW PROCESS WE'LL BE ABLE TO FREE UP SOME FUNDS MOVING FORWARD.BUT IN THE INTERIM, I THINK THAT WE DO NEED TO SHOW SOME RECOGNITION TO THIS COMMUNITY AND APPRECIATION OF THE WORK THAT IS HAPPENING AND PROVIDE A LITTLE BIT OF SEED FUNDING IN ORDER THAT THEY CAN CONTINUE TO DO THIS WORK THAT THEY'RE DOING.SO I HAVE CHECKED WITH Ms. BOREL.WE HAVE CONFIRMED THAT THESE FUNDING SOURCES ARE AVAILABLE, AND ABLE TO USE, AND I DO REALLY BELIEVE THIS IS VERY MUCH OUR COMMUNITY'S COLLECTIVE INTEREST TO PROVIDE THIS FUNDING.AND SO FOR THAT REASON I ASK YOU ALL TO SUPPORT THE MOTION.>> Mayor Watson: THANK YOU, COUNCILLOR DEANS.COUNCILLOR BROCKINGTON, PLEASE, ON THE MOTION. >> THANK YOU, YOUR WORSHIP, AND THANK YOU TO THE MOVER AND SECONDER FOR PUTTING THIS BEFORE US FOR DISCUSSION AND DEBATE.CERTAINLY I WAS AT THE SAME MEETINGS THAT COUNCILLOR DEANS AS HER VICE CHAIR WAS AT, AT COMMUNITY AND PROTECTIVE SERVICES, AND HEARD FROM A NUMBER OF AGENCIES AND GROUPS ABOUT THE NEED FOR FUNDING, AND CERTAINLY WITHIN THE CPS PORTFOLIO, THOSE REQUESTS ALWAYS SEEM TO BE INFINITE.I DO HAVE A NUMBER OF QUESTIONS FOR STAFF ABOUT JUST THE LOGISTICS OF HOSTING THIS TYPE OF FUND. SO IT'S A ONE-YEAR FUND AND THE AMOUNT OF TIME AND EFFORT THAT WILL BE REQUIRED.BUT FIRST THE THEREFORE CLAUSE

TALKS ABOUT THESE GROUPS WHO ARE DEEMED ELIGIBLE FOR THIS TYPE OF FUNDING.CAN STAFF EXPLAIN TO COUNCIL HOW. OR WHAT CRITERIA WILL BE USED TO DETERMINE WHETHER OR NOT A REQUESTING AGENCY OR ORGANIZATION IS DEEMED ELIGIBLE? AND THEN HOW DO YOU DECIDE HOW MUCH TO DISPERSE TO THESE ORGANIZATIONS?>> Mr. MAYOR, SO FIRST OF ALL, IT'S OPEN TO THOSE AGENCIES THAT ARE NOT CURRENTLY RECEIVING ANY RENEWABLE FUNDING. THEN THERE'S SOME PRIORITIES THAT ARE SET.WE HAVE ISSUED SIMILAR CALLS BEFORE FOR 80 YEAR, SO WE DO HAVE A SIGNIFICANT AMOUNT OF EXPERIENCE WITH THESE.AND THE PRIORITIES ARE CONSISTENT WITH WHAT THE DELEGATION HAS BROAD FORWARD TO CPS LAST WEEK.WE ALSO HAVE DONE A NUMBER OF CONSULTATIONS IN THE LAST COUPLE OF YEARS, AND THEY WOULD BE COULDN'T WITH WHAT WE'RE HEARING FROM THE VARIOUS GROUPS, AND THEY WOULD INFORM SOME OF THE PRIORITIES.BUT TYPICALLY THEY INCLUDE INCREASED NEIGHBOURHOOD CAPACITY, HEALTH, SAFETY, PROMOTING HEALTHY DEVELOPMENT FOR CHILDREN, LOOKING AT PARTICIPATION FOR SENIORS IN PHYSICAL ACTIVITIES, AND SUPPORTING SOCIAL INCLUSION OF LOW INCOME AND AT-RISK ISOLATED FOLKS. WITH A FOCUS ON LOOKING AT AND ADDRESSING GAPS IN THE SERVICES AS WE SEE THEM TODAY NOTICING THERE'S BEEN EMERGING ISSUES.BUILDING COLLABORATIVE APPROACHES, AND DEVELOPING KIND OF NEW RESOURCES AND LEVERAGING THOSE.AND OF COURSE IT'S EXTREMELY IMPORTANT THAT THE AGENCIES BE VIABLE AND PRESENT REALISTIC PROJECT BUDGETS, AND THAT IT WOULD BE TO THE MAXIMUM OF \$20,000 BASED ON THE DIFFERENT SUBMISSIONS. >> DO YOU BELIEVE THIS MOTION IS NECESSARY?>> IN TERMS OF CREATING THAT NEW FUNDING, THAT ONE-YEAR RENEWAL FUNDING, YES, IT IS. >> AND FINALLY, THE TWO FUNDING SOURCES THAT THE COUNCILLORS IDENTIFY, THERE WERE NUMEROUS ENVELOPE FUNDING AND THE COMMUNITY FUNDING ENVELOPE.WHAT'S THE IMPACT ON THOSE LINES FOR THE DRAWING OF 77,000, 23,000. ASSUME THOSE FUNDS ARE AVAILABLE, BUT WILL THEY NEGATIVELY IMPACT THEIR ABILITY TO FUND OTHER PROJECTS GOING FORWARD?>> SO, Mr. MAYOR, THE \$77,000 WAS UNALLOCATED FROM THE RENEWAL FUNDING.AND THE OTHER FUNDING IS \$66,000, WHICH WAS NOT TOTALLY ALLOCATED IN PAST YEARS.SO MOVING \$23,000 OVER WOULD NOT HAVE AN IMPACT ON THAT ENVELOPE.>> THANK YOU.AS THE VICE CHAIR OF THIS COMMITTEE. I WILL BE SUPPORTING THIS MOTION.>> THANK YOU. DEPUTY MAYOR.AND THANK YOU STAFF FOR THE WORK THAT YOU DID TO

IDENTIFY THE ONE-TIME FUNDING SOURCE. I SAT THROUGH CPSC COMMITTEE LAST WEEK. AND WE HEARD FROM SO MANY ORGANIZATIONS WHO DELIVER SERVICES ON OUR BEHALF INTO THE COMMUNITY.AND I'M VERY PLEASED TO BE ABLE TO SECOND THIS MOTION WITH THE CHAIR OF THE COMMITTEE. COUNCILLOR DEANS.WE IN OUR BUDGET CONSULTATIONS OVER THE LAST THREE YEARS, WE HEARD TIME AND TIME AGAIN FROM GROUPS WHO WERE NO LONGER ABLE TO ACCESS PROJECT FUNDING THAT WOULD EVENTUALLY GET THEM ON TO SOME FORM OF SUSTAINABLE FUNDING, IF INDEED THEY GOT THERE.BUT THERE WAS NO ACCESS TO THAT PROJECT FUNDING.AND WHEN THAT WAS -- WHEN THAT WAS ELIMINATED IN 2010, YOU KNOW, IT TAKES A FEW YEARS.WE KNOW THAT NEW AND EMERGING NEEDS HAPPEN IN OUR COMMUNITIES, AND WE WERE STARTING TO SEE THAT YEAR AFTER YEAR.WE HEARD FROM MANY SENIORS' GROUPS.WE HEARD FROM CHILDREN AT RISK, DO WORK WITH KIDS WITH AUTISM, OPERATION COME HOME, WHO HELP OUR KIDS WHO ARE HOMELESS TODAY AND LIVING IN SHELTERS, AND WE KNOW WHAT KIND OF WORK THEY CAN DO WITH A SMALL AMOUNT OF MONEY.IT IS VERY MUCH TO THEIR CREDIT HOW THEY CAN TAKE FUNDING THAT THEY RECEIVE FROM US AND HOW THEY CAN LEVERAGE THAT, AND DO SO MUCH WITH THAT BIT OF FUNDING.SO I AM VERY HAPPY TO SUPPORT AND SECOND THIS MOTION, AND I DO WANT TO TAKE THE OPPORTUNITY TO THANK STAFF FOR IDENTIFYING THE FUNDING STREAM, AND I DO LOOK FORWARD TO THE CONVERSATION IN 2018 WHEN WE DO THAT RENEWAL AND RETHINK HOW WE ARE FUNDING AND OPERATING OUR COMMUNITY FUNDING ENVELOPE.SO I LOOK FORWARD TO THAT AND THANK YOU VERY MUCH. >> THANK YOU VERY MUCH COUNCILLOR CHIARELLI PLEASE. >> THANK YOU. Mr. ACTING MAYOR.THIS IS ON THE LIST OF THINGS THAT I SEE AS IMPORTANT NEEDS FOR OUR CITY, BUT IT'S NOT ON THE TOP OF MY LIST.BUT SITTING THERE AT COMMITTEE, WE HEARD FROM 44 DELEGATIONS ASKING FOR THIS, AND IT'S A RELATIVELY SMALL AMOUNT OF MONEY FOR WHICH THERE IS A FUNDING SOURCE.AND IF WE DON'T MAKE THAT SMALL CHANGE IN OUR BUDGET TO ACCOMMODATE ALL THE HARD WORK AND EFFORT BY THOSE 44 GROUPS WHO MADE THIS SAME REQUEST, THEN IT SEEMS LIKE WE'RE NOT REALLY AUTHENTICALLY HANDLING THEIR INPUT AND THEIR INPUT WAS SIGNIFICANT.JUST BECAUSE THEY SHOWED UP AND MADE THESE REQUESTS AND THERE ARE 44 OF THEM AND THEY PUT IN THIS EFFORT, IRVING IT'S OUR RESPONSIBILITY TO REFLECT THIS.SO I'LL SUPPORT THIS.THANK YOU. COUNCILLOR.COUNCILLOR HUBLEY, PLEASE. >> THANK YOU, Mr. DEPUTY

MAYOR.AT FIRST GLANCE, THIS MOTION SEEMS LIKE A GOOD ONE, A NOBLE CAUSE, HOWEVER, WHEN I START TO READ IT, I SEE IN HERE HOW THERE'S DISCUSSION ABOUT THE DISTANT POOR PEOPLE NOT CURRENTLY ELIGIBLE FOR CITY FUNDING.I'M ASSUMING THERE WAS SOME CITY POLICY OR SOME DIRECTION FROM COUNCIL THAT MADE THEM NOT ELIGIBLE, SO WHILE I CAN AGREE WITH MY COLLEAGUES THAT WITHOUT A LIST OF GROUPS, I DON'T KNOW WHICH ONES COUNCILLOR DEANS WANTS TO FUND, BUT I ASSUME THEY'RE ALL DOING GREAT WORK.IT'S JUST WE'RE MAKING A DECISION HERE IF WE SUPPORT THIS WITHOUT TOO MUCH EVIDENCE.WE DON'T HAVE A LIST OF THE AGENCIES.WE DON'T KNOW WHY IT WAS DECIDED THEY WEREN'T ELIGIBLE, BUT NOW IN ONE MOTION WE'RE GOING TO MAKE THEM ALL ELIGIBLE.IF WE DECIDE THAT WHATEVER THIS GROUP IS ON A LIST THAT'S NOT AVAILABLE TO US, DOES THAT MEAN 50 OTHER GROUPS ARE GOING TO COME FORWARD AND SAY, WELL, I SHOULD BE ELIGIBLE FOR THAT MONEY TOO, THEN THIS GETS TO BE A VERY EXPENSIVE PROCESS.I'M A LITTLE CONCERNED THAT THE MOTION SAYS LET'S TAKE 23,000 OF THE 77,000 THAT'S AVAILABLE FOR EMERGENCY FUNDING FOR THE 2018, AND LET'S SPEND IT ALL RIGHT NOW ON 2017, AND, AGAIN, GIVE IT TO PEOPLE THAT ARE NOT ELIGIBLE FOR FUNDING CURRENTLY.SO THAT CONCERNS ME.WHAT I WOULD PREFER TO SEE -- SO I WILL NOT PERSONALLY SUPPORT THIS MOWING.WHAT I WOULD PREFER TO SEE IS STAFF HAVE DIRECTION TO GO AWAY, TAKE A LOOK AT THESE ELIGIBILITY REQUIREMENTS, SEE IF WE SHOULD BE LOOKING AT TO CAPTURE THESE GROUPS AND I BELIEVE COUNCILLOR DEANS IS GOING TO HAVE A PUBLIC REVIEW IN FEBRUARY OF A LOT OF THIS WORK THAT FALLS UNDER COMMUNITY PROTECTIVE SERVICES AND PERHAPS THAT'S THE BETTER TIME TO DECIDE WHO SHOULD GET MONEY OR NOT.SO Mr. DEPUTY MAYOR, I CAN'T SUPPORT THIS WITHOUT MORE INFORMATION. >> THANK YOU, COUNCILLOR HUBLEY.COUNCILLOR EGLI PLEASE. >> PERHAPS YOU CAN HELP US HERE. THE MOTION DOES SPEAK TO ELIGIBLE AND APPROVED AGENCIES.MAYBE THIS IS A VERY SIMILAR QUESTION TO WHAT I ASKED Mr. WILLIS.MAYBE IF YOU COULD GIVE SOME SENSE OF WHAT CRITERIA YOU'LL BE USING TO DETERMINE WHO WILL AND WON'T RECEIVE ONE-TIME FUNDING.>> SO, Mr. MAYOR, WHERE IT SAYS THE AGENCIES ARE NOT ELIGIBLE, THAT REFERENCE IS TO THOSE THAT ARE NOT CURRENTLY RECEIVING RENEWABLE FUNDING BECAUSE IT WAS FULLY EXPENDED.SO THAT'S WHAT THE ELIGIBILITY PART SPOKE TO AND I GO BACK TO MY EARLIER RESPONSE ABOUT SOME OF THE GAPS THAT WE'VE NOTICED.

IN THE LAST SEVERAL YEARS, AND THAT WE'RE VERY EMPASSEDLY EXPLAINED BY THE VARIOUS DELEGATIONS AROUND BUILDING CAPACITY, THINGS LIKE MENTAL HEALTH, EMPLOYMENT, NEWCOMER NEEDS THAT WE ARE SEEING ARE THAT MUCH MORE COMPLEX.SO WHAT WE WOULD DO IS TAKE PAST PRIORITIES, BECAUSE WE DID HAVE A PROCESS AROUND THESE THINGS BEFORE.WE WOULD TAKE THOSE PAST PRINCIPLES AND INFORMATION, WE WOULD INFORM IT WITH THE CURRENT CONSULTATIONS THAT WE HAVE HAD, AND FROM THERE WE WOULD DEVELOP THE PRIORITIES, AND KNOWING THAT SOME OF THE EVALUATION CRITERIA WOULD BE TO, AS I SAID. TO MAKE SURE THAT THEY ADDRESS THOSE GAPS TO MAKE SURE THAT THESE AGENCIES ARE VIABLE, AND THAT IT'S DONE IN A WAY THAT'S COLLABORATIVE AND MAYBE IF POSSIBLE TO AVOID DUPLICATION. >> A FOLLOW-UP QUESTION AND PERHAPS THE MOVERS CAN LISTEN IN ON THIS, BECAUSE THEY MAY BE ABLE TO ANSWER THE QUESTION AS WELL.DOES THIS MOTION CONTEMPLATE AT SOME POINT AT LEAST, AT THE VERY LEAST, AN INFORMATION REPORT BACK TO CPS TO EXPLAIN TO COUNCILLOR HUBLEY'S POINTS WHICH ORGANIZATIONS, WHICH PROJECTS RECEIVE THE FUNDING IN THAT YEAR?>> WE CAN CERTAINLY RETURN.SORRY, JUST TO CLARIFY THE QUESTION.ARE YOU ASKING IN ADVANCE OF THE PROCESS, OR AFTERWARDS, AFTER THE PROCESS?>> NO, I THINK IT'S -- I THINK YOU HAVE A PROCESS, BUT I THINK THERE NEEDS TO BE SOME TRANSPARENCY AND CLARITY TO WHERE THIS MONEY ENDS UP.SO THE MOTION TO REPORT BACK TO COMMITTEE TO SAY HOW THAT MONEY WAS SPENT.SO MY QUESTION IS DO WE NEED TO AMEND THE MOTION IN ORDER FOR THAT TO HAPPEN?OR, AGAIN, I'M WAITING FOR THE MOVER HERE.SO THE QUESTION THAT I'VE ASKED IS WHAT IS GOING TO BE THE INFORMATIONAL REPORT BACK TO COMMITTEE TELLING WHICH GROUPS OR PROJECTS HAVE BEEN FUNDED? AND I UNDERSTAND IN ORDER FOR Ms. BOREL TO DO THAT, SHE SEEMS TO BE OKAY DOING THAT. THERE HAS TO BE A MOTION TO ALLOW OR DIRECT STAFF TO DO THAT.>> CERTAINLY WE CAN, Mr. MAYOR, COME BACK.IN TERMS OF WHO THE SUCCESSFUL AGENCIES ARE, AS WELL AS THE CRITERIA THAT WAS USED.>> OKAY.AND DO WE NEED TO DO ANY -- MADAME CLERK.THAT AMENDMENT IS...STAFF ARE COMFORTABLE TAKING THAT DIRECTION?ON THE SUBSTANCE OF THE MOTION, THEN, I CERTAINLY WILL BE SUPPORTING THIS MOTION.WE HAD EIGHT HOURS OF DELEGATIONS, TALKING ABOUT A WHOLE VARIETY OF NEEDS AND SERVICES THAT ARE HAPPENING IN OUR CITY. THINGS THAT WE MAY NOT HAVE BEEN AWARE OF, MAY NOT HAVE

BEEN ON OUR RADAR BACK IN 2010 WHEN WE CREATED THE ORIGINAL FUND.THE CITY'S NEEDS HAVE CHANGED.THE CONCERNS HAVE CHANGED.AND THE CREATIVITY OF THE ORGANIZATIONS OUT THERE TO ADDRESS THESE CONCERNS HAS EVOLVED AND CHANGED AS WELL.SO I THINK THIS IS A REALLY GOOD COMPANION PIECE TO THE REVIEW THAT Ms. BOREL'S TEAM IS GOING TO BE CARRYING OUT IN 2018.IT OFFERS A BIT OF A BRIDGE, IF YOU WILL, FOR SOME OF THE ORGANIZATIONS THAT SAID TO US IN A VERY REAL WAY, IF WE DON'T GET SOME HELP THIS YEAR, WE MAY NOT BE AROUND NEXT YEAR.IN WHICH CASE WE'LL BE REVIEWING ORGANIZATIONS, WHETHER THEY COULD JOIN US OR NOT JOIN US AND THEY WOULDN'T BE AROUND ANYMORE, AND THEY MAY OFFER A VERY VALUABLE SERVICE.SO I THINK THIS IS A GOOD COMPANION PIECE, IT'S REASONABLE IN THAT IT PROVIDES SOME FUNDING, AT THE SAME TIME IT DOESN'T OPEN THE FLOODGATES WIDE UNTIL WE'VE HAD A CHANCE TO REALLY REVIEW OUR POLICY AND OUR APPROACH AS TO HOW WE'RE GOING TO DETERMINE WHAT OUR COMMUNITY'S PRIORITIES ARE FROM A SOCIAL SERVICES PERSPECTIVE.SO I WILL ABSOLUTELY BE SUPPORTING THIS MOTION.I THANK MY COLLEAGUE FOR BRING IT FORWARD AND I THANK YOU Ms. BOREL AND YOUR TEAM FOR FINDING THE MONEY THAT CAN HELP THIS.APPRECIATE IT. >> THANK YOU VERY MUCH COUNCILLOR.COUNCILLOR FLEURY PLEASE.>> (Voice of Translator): THANK YOU.I WILL ALSO SUPPORT THE MOTION, WHICH IS PRESENTED TODAY. [End of Translation]>> THIS IS MY 7th OR 8th BUDGET, AND I THINK ONE OF THE ELEMENTS THAT HAS COME UP YEAR AFTER YEAR IS THE NEW PRESSURES IN THE VARIOUS SOCIAL SERVICES ORGANIZATION IN OUR CITY.AND I THINK WE HURT OURSELVES BY CONTINUING TO SIMPLY JUST ADD THE COST OF LIVING INCREASE TO THE EXISTING FUNDING STREAMS.I HOPE -- I WILL SUPPORT THE MOTION, BUT I DO THINK THAT AS PART OF NEXT COUNCIL'S PRIORITY, WE SHOULD HAVE A FULL REVIEW OF WHO'S FUNDED, WHAT ARE OUR PRIORITIES. AND HOW DO WE GO ABOUT THESE FUNDING ALLOCATIONS.IT'S A TOUGH DISCUSSION TO HAVE BUT SOME OF THE ORGANIZATIONS HAVE BEEN FUNDED THE SAME WAY SINCE 2001.WE'RE IN A VERY DIFFERENT WORLD NOW IN 2017 GOING INTO 2018.SO I SUPPORT THE MOTION FOR WHAT WE'VE HEARD TODAY, BUT LET IT BE KNOWN THAT IN MY MIND IT'S IN NO -- IT'S IN NO TIME THAT WE WILL BE BACK WITH ADDITIONAL PRESSURES, NEW PRESSURES, BECAUSE WE'RE JUST SUSTAINING AN OLDER MODEL. AND THE SAME WAY WE FUNDED SINCE AMALGAMATION.SO I HOPE THE NEXT TERM OF COUNCIL. THE PRIORITY WILL BE TO REVISE THE FULL

FUNDING POOL TO REASSIGN PRIORITIES AND SEE WHAT OUR PRIORITIES TRULY ARE FOR THE SECTOR.>> THANK YOU. COUNCILLOR.COUNCILLOR WILKINSON, PLEASE.>> THANK YOU, Mr. CHAIR.COUNCILLOR HUBLEY, I WANT YOU TO HEAR THIS PART OF IT.I THINK YOU WERE MISINFORMED A BIT ABOUT WHAT YOU SAID EARLIER ON THIS. THE 77 MILLION IS A FUNDING ENVELOPE THAT'S USED TO, IF THERE'S REQUESTS FOR THAT FUNDING, AND THERE ARE NO REQUESTS FOR NEXT YEAR.SO IT IS AVAILABLE.THE 23 MILLION IS FROM THE EMERGENCY ONE.BUT -- 22,000, SORRY, NOT MILLION, NOT TOO MANY MILLIONS AROUND HERE.THE STAFF HAS SAID CLEARLY THEY HAVE A LIST OF PEOPLE THEY WOULD LIKE TO FUND BUT WE HAVE NOT PERMITTED THEM FOR MANY YEARS NOW, TO ADD ANY NEW PEOPLE IN.AND THIS IS WHAT --THE NEW IMMIGRANTS AND OTHER THINGS, SO STAFF HAVE A LIST THEY ALREADY LOOKED AT, THINGS THEY THINK SHOULD BE GETTING FUNDING.IT'S NOT JUST BEING PICKED OUT OF THE AIR. THEY ALSO SAID THAT THEY WILL BE REQUIRING THEM TO REPORT BACK ON HOW THEY SPEND IT. WHICH IS A CRUCIAL PART OF THIS WHOLE THING.I THINK IT'S REALLY IMPORTANT THAT WE ACTUALLY HELP SOME. THESE AGENCIES THAT ARE HELPING PEOPLE WHO HAVE -- MANY OF THEM WITH MENTAL ILLNESSES AND OTHER ISSUES THAT HAVE NOT BEEN PROPERLY GETTING THE SUPPORT SERVICES THEY NEED TO GET SUPPORT SERVICE, WHICH WE AS A CITY DON'T PROVIDE.WE DEPEND ON THE AGENCIES TO PROVIDE THESE SERVICES.WE DON'T GIVE THEM VERY MUCH MONEY, SO THEY HAVE TO DO A LOT OF FUNDRAISING.EVERY DOLLAR WE GIVE IS INCREASED ENORMOUSLY BY THE EFFORTS OF THE VOLUNTEERS AND THE PEOPLE WHO RUN THESE AGENCIES.I THINK THE STAFF ARE SMART ENOUGH TO KNOW TO NOT GIVE THE MONEY OUT TO ANYBODY NOT USING IT VERY WISELY. I THINK THIS IS A VERY SMALL AMOUNT OF MONEY, IT'S NOT INCREASING THE BUDGET AT ALL.STAYING WITHIN THE BUDGET FRAMEWORK, AND WE SHOULD ALLOW THE STAFF TO MAKE A FEW INVESTMENTS TO SEE HOW THIS WILL WORK OUT. AS THEY'RE WORKING THROUGH THE OVERALL POLICY, WHICH BY NEXT YEAR WILL BE ABLE TO BE EVEN BETTER AND BEING ABLE TO DETERMINE WHERE OUR MONEY SHOULD GO.AND MAYBE SOME OF THE ONES ALREADY GETTING IT, SHOULDN'T GET THAT MUCH.THE REVIEW WILL TELL YOU THE WHOLE WORK.SO I'M REALLY NURNLING PEOPLE TO SUPPORT THIS.IT'S A VERY SMALL EFFORT TO HELP AN AWFUL LOT OF PEOPLE IN THIS CITY THAT DON'T GET AN AWFUL LOT -- ENCOURAGING PEOPLE.I FELT THAT IT'S IMPORTANT THAT WE CONSIDER WHAT THE IMPACT OF THIS WILL BE IN THE COMMUNITY.

AND IT'S BIG.>> SO I'LL LET YOU RESPOND AFTER COUNCILLOR HARDER.COUNCILLOR HUBLEY.SO COUNCILLOR HARDER, PLEASE. >> COUNCILLOR EGLI ADDED WAS IMPORTANT, AND THE FACT THAT WE'RE NOT ADDING ANY NEW MONEY FOR THIS BUDGET IS DIFFERENT.BUT I THINK WHAT THE OBJECTION THAT I HAD ORIGINALLY IS I DON'T THINK THAT WE UNDERSTAND FULLY HOW WE'RE SPENDING THE MONEY, WHETHER IT'S WELL SPENT, AND WHO ELSE IS OUT THERE THAT ACTUALLY NEEDS OUR HELP.SO I'M LOOKING FORWARD TO THAT INVESTIGATION.I ALSO THINK I WOULD LIKE TO SEE AT THE SAME TIME A CONSIDERATION FOR SHOULD WE BE IN THE FUNDING BUSINESS? FOR EXAMPLE, WITH INVEST OTTAWA, WE ARE GIVING THEM A CHUNK OF MONEY THAT THEY WORK WITH ON ECONOMIC DEVELOPMENT. THERE ARE PEOPLE IN OUR CITY, THERE ARE ORGANIZATIONS, LARGE ONES, COMMUNITY FOUNDATION, THE UNITED WAY, THAT ARE ALSO IN THE BUSINESS.MAYBE THE TIME IS RIGHT FOR US TO BE GIVING A GRANT TO THEM SO THAT THEY, KNOWING ALL OF THE PLAYERS IN THE -- THAT NEED OUR HELP, ARE THE DISTRIBUTION BASE.AND I'D LIKE TO SEE THAT PART OF THE CONSIDERATION AS WELL.THANK YOU.>> THANK YOU VERY MUCH, COUNCILLOR HARDER.COUNCILLOR HUBLEY. >> THANK YOU. Mr. DEPUTY MAYOR, AND I APPRECIATE THE CLARIFICATION THAT MY COLLEAGUES HAVE BEEN ABLE TO GET ON THIS, AND IT DOES HELP A LOT.I AGREE WITH WHAT COUNCILLOR HARDER JUST SAID, THAT IF THIS MONEY WAS BEING DIRECTED TO THE UNITED WAY OR THE COMMUNITY FOUNDATION, WHO ALREADY KNOW THE AGENCIES THAT NEED IT, AND HAVE PRIORITIZED THESE AGENCIES, WE'RE NOT EVEN BEING GIVEN A LIST HERE.COUNCILLOR WILKINSON REFERS TO A LIST, BUT I HAVEN'T SEEN A LIST OTHER THAN MAYBE A HANDFUL OF PEOPLE AROUND THIS TABLE MIGHT HAVE SEEN THE LIST BUT WE HAVEN'T HEARD THAT.SHE'S THE FIRST TO MENTION IT.SO IF THE MOTION WAS FRIENDLY AMENDMENT TO THE MOTION THAT THE MONEY WAS DIRECTED TO ONE OF THOSE AGENCIES. COUNCILLOR HARDER SUPPORTED, I WOULD FULLY SUPPORT THIS.BUT I HAVE A FEELING THAT THAT'S NOT THE CASE, THAT THIS IS GOING TO BE A SECRET FUND.>> OKAY.THANK YOU VERY MUCH, COUNCILLOR.COUNCILLOR BLAIS, PLEASE.>> THANK YOU VERY MUCH, Mr. DEPUTY MAYOR.JUST SO THAT I'M COMPLETELY CLEAR ON THE SOURCE OF FUNDS. THREE QUARTERS OF THE FUNDS ARE BEING PROPOSED TO BE TAKEN FROM THE RENEWABLE COMMUNITY FUNDING ENVELOPE TO FUND A ONE-TIME NON-RENEWABLE PROGRAM.IS THAT HOW STAFF UNDERSTANDS THE MOTION?>> Mr. MAYOR, THE 77,000

PORTION IS FROM THE RENEWABLE FUND. IT IS IN THE BASE ONGOING, BUT WE'RE PROPOSING THAT WE USE IT FOR ONE-TIME FUNDING THIS YEAR PENDING THE REVIEW.CORRECT.>> AND THAT 77,000 IN THE RENEWABLE FUND WAS NOT ALLOCATED AS PART OF THE BUDGET PROCESS SOMEWHERE.IT WAS JUST FLOATING AROUND?>> Mr. MAYOR, THAT IS CORRECT. >> AND THE 23,000 FROM THE EMERGENCY COMMUNITY FUNDING ENVELOPE, HOW IS THAT MADE TO BE AVAILABLE?>> SO THERE IS THAT 66,000 ASIDE FOR EMERGENCY NEEDS THAT ARISE FROM THE VARIOUS AGENCIES.THAT FUNDING HAS NOT BEEN FULLY ALLOCATED OVER THE PAST SEVERAL YEARS, AND MOVING 23,000 OF THAT OVER TO COMPLEMENT THE 77,000 FOR \$100,000 WOULD HAVE NO IMPACT ON THAT EMERGENCY FUND. >> HOW CLOSE HAVE WE COME TO USING THE FULL EMERGENCY FUND ON AVERAGE IN THE LAST WHATEVER NUMBER OF YEARS YOU WANT FOR USE IS FINE?>> APPROXIMATELY 20 TO 25,000 PER YEAR.>> SORRY. YOU'VE GENERALLY HAD 20 TO \$25,000 LEFT OVER AT THE END OF THE YEAR?>> Mr. MAYOR, 20 TO 25,000 OF THIS 66,000 USED.ALLOCATED, LEAVING THE BALANCE. >> OKAY.AND SO IF THE \$77,000 WAS NOT ALLOCATED TO WHAT THE MOTION PROPOSES IT TO BE, IT WOULD BE AVAILABLE TO EXISTING GROUPS WHO RECEIVE RENEWABLE FUNDING, HOW WOULD -- WHAT WOULD BE THE PROCESS FOR THOSE GROUPS TO TAP INTO THAT 77,000?>> Mr. MAYOR, SORRY, I COULD NOT HEAR THE FULL QUESTION. >> SO, THE 77,000 FROM THE RENEWABLE COMMUNITY FUNDING ENVELOPE, WHICH YOU SAY IS NOT PREALLOCATED, IF IT WAS NOT ALLOCATED TO THIS, WHAT WOULD BE THE PROCESS BY WHICH IT THEN GETS DISTRIBUTED?>> Mr. MAYOR. SO WHAT WE WOULD DO IS WE WOULD GO TO ALL OF THOSE THAT ARE CURRENTLY RECEIVING. I THINK THERE'S SOMETHING IN AROUND 89 AGENCIES THAT ARE CURRENTLY RECEIVING THE RENEWABLE FUNDING.WE WOULD OPEN IT UP TO THAT GROUP, POTENTIALLY WITH SOME PRIORITIES FOR THEM TO APPLY FOR THAT \$77,000. >> AND THIS WOULD BE TO APPLY TO CONDUCT SOME FORM OF ONGOING ANNUALIZED PROGRAM. OR TO SUPPLEMENT SOME OTHER ANNUALIZED PROGRAM THEY HAVE UP AND RUNNING BUT NEED ADDITIONAL RESOURCES FOR THEY WOULD BE USING IT FOR ONGOING AS OPPOSED TO ONE-TIME NEEDS.IS WHAT I'M ASKING YOU. >> Mr. MAYOR, THAT WOULD BE CORRECT. >> THANK YOU VERY MUCH, Mr. MAYOR.I'M NOT A FAN OF USING MONEY THAT'S INTENDED FOR AN ON GOING BASIS. ESPECIALLY FOR AGENCIES WHO HAVE TOLD US THEY DON'T HAVE ENOUGH MONEY FOR ONGOING OPERATIONS FOR A ONE-TIME

INFUSION THAT WE HAVE NO IDEA IF WE'LL BE ABLE TO CONTINUE IT INTO THE FUTURE.I THINK IT'S MUCH MORE REASONABLE TO CONDUCT A REVIEW. AS OTHERS HAVE DISCUSSED, UNDERSTAND OUR SITUATION IN THE SPRING OR SUMMER AND COME FORWARD WITH A COMPREHENSIVE PLAN TO GET THOSE GROUPS THAT NEED TO COME ON STREAM, ON STREAM, AND MAKE SURE IT CAN BE DONE IN A SUSTAINABLE WAY. THE WORSE THING WE CAN DO IS GIVE MONEY TO A GROUP THIS YEAR, DANGLE THE FRUIT IN FRONT OF THEM, AND THEN NEXT YEAR SAY, OOPS, SORRY, WE DON'T HAVE IT ANYMORE, AND COMPLETELY DISRUPT THEIR OPERATIONS.SO I WON'T BE SUPPORTING THIS MOTION.>> THANK YOU VERY MUCH. COUNCILLOR.COUNCILLOR QAQISH, PLEASE. >> THANK YOU, DEPUTY MAYOR, AND THE SECOND POINT FROM THE MAKING VOICE WAS ABOUT CREATING AN ON-RAMP FUNDING FOR SOME OF THOSE GROUPS.AND I SEE THIS SORT OF DOING THAT, EXCEPT FOR 100,000 INSTEAD OF THE 500,000, IS THAT FAIR OR ACCURATE?>> Mr. MAYOR, THAT WOULD BE ACCURATE. >> AND SO WHAT I RECALL FROM OUR LENGTHY DISCUSSION AT COMMUNITY AND PROTECTIVE SERVICES STAFF ARE GOING AWAY AND COMING BACK WITH A FULSOME REVIEW OF SOME OF THE AGENCIES THAT SHOULD OR SHOULDN'T BE GETTING IT, AND THEN THE NEXT TERM OF COUNCIL WOULD BE VOTING ON THAT.AND MY SENSE WAS YOU WERE, STAFF WAS SUPPORTING THAT APPROACH.I HEARD YOU SAYING EARLIER TODAY THAT THIS WOULD GO TO GOOD USE SO. HOW IS THAT GOING TO CHANGE OUR WORK PLAN IN TERMS OF REVIEWING THOSE AGENCIES IN THE NEXT FEW MONTHS, VERSUS THE YEAR THAT YOU HAD?ARE YOU SPEEDING UP THAT REVIEW OR HOW ARE YOU GOING TO DECIDE TO DO THAT.BECAUSE MY SENSE WAS STAFF NEEDED THE YEAR TO FINISH THAT WORK AND TO DO A COMPLETE REVIEW OF WHICH AGENCIES WOULD GET PRIORITY. >> Mr. MAYOR, IF I UNDERSTAND THE COUNCILLOR'S QUESTION CORRECTLY, THIS \$100,000, THERE WOULD BE A PROCESS OPEN. AND AN OPEN PROCESS WHERE PEOPLE COULD APPLY.WE WOULD ISSUE THOSE FUNDS ACCORDING TO THE OUTCOME OF A SELECTION COMMITTEE, AND THAT WOULD OCCUR LIKELY IN Q-12018.DURING THE 2018 YEAR, WE WOULD DO OUR REVIEW, WHICH RECOMMENDATIONS COMING BACK FOR 2018 IN TERM OF THE RECOMMENDATIONS AROUND THE FULL FUNDING OF THE 23 -- THE \$23 MILLION THAT WE CURRENTLY HAVE.THAT WOULD INCLUDE 77,000 OF THIS MONEY AS IT IS ONGOING FUNDING, AS WELL AS POTENTIALLY FOR THE 23,000, THAT'S FOR THE EMERGENCY FUND, WHICH IS ALSO IN THE BASE ONGOING. Please Stand By JDECEMBER 13, 2017. CITY OF OTTAWA COUNCIL MEETING.FROM 1 p.m. TO 2 P.M. ET.]>> THANK YOU, DEPUTY MAYOR.I JUST WANTED TO MAKE A COUPLE OF CLARIFICATIONS.A WRAP-UP.IF APPROVED, THIS IS A ONE-TIME, NONRENEWABLE, ONE-YEAR PROJECT FUNDING.I THINK ANY AGENCY WOULD KNOW THAT, THAT IT WOULD GO TO A PROJECT.IT IS NOT PART OF THE CORE FUNDING.IT IS NOT ONGOING.AND IT WOULD BE CONSISTENT, OBVIOUSLY WITH OUR POLICIES AND PROCEDURES THAT ARE ALREADY SET OUT WHAT THOSE ARE.IT MIGHT BE AT SOME POINT FOR PET PROJECTS.AND I THINK YOU MAY BE RIGHT.WHEN I BRING UP OPERATION COME HOME, I-- I-- I WELCOME ANYONE TO COME DOWN AND TAKE A LOOK AT WHAT IS IT HOPPING ON THE STREETS.THESE KIDS ARE HOMELESS.WE HAVE 1600 CHILDREN IN OUR CITY WHO ARE HOMELESS.WE HAVE AN AGENCY THAT PROVIDES SOME SUPPORT AND DOES EXCELLENT WORK WITH GETTING THESE KIDS EDUCATION.LETTING THEM EMPLOYMENT.THEY RAISE-- YOU KNOW. MOST OF THEIR OWN FUNDING, AND, YOU KNOW, JUST TWO WEEKS AGO, WE HAD, YOU KNOW, THREE OF THOSE KIDS WHO WERE CLIENTS OF OPERATION GO HOME. COMMIT SUICIDE.AND ANOTHER OVERDOSED ON OPIOIDS.SO PET PROJECT, PERHAPS, BUT I WOULD SAY WHEN WE ARE TALKING ABOUT THE MOST VULNERABLE IN OUR COMMUNITY AND WE ARE TALKING ABOUT \$100,000 THAT WE ARE JUST REDIRECTING FROM THE SAME POT OF MONEY-- IT IS-- IT DOES GET A BIT CONCERNING TO ME THAT WE WOULD, YOU KNOW, QUIBBLE OVER WHEN THIS IS GOING TO ONE GROUP OVER ANOTHER AND DO THEY KNOW WHAT THEY ARE DOING WITH IT AND DO THEY KNOW THE DIFFERENCE BETWEEN PROJECT FUNDING AND CORE FUNDING? YOU KNOW, I JUST WANT TO STATE THAT THESE ARE AGENCIES THAT ARE-- YOU KNOW, HAVE BEEN OPERATING FOR YEARS, THEY KNOW WHAT THEY ARE DOING AND THEY ARE FULLY AWARE OF THE DIFFERENCE BETWEEN PROJECT AND ONGOING CORE FUNDING.>> THANK YOU, COUNCILLOR DEANS.>> I WILL BE BRIEF.WANTED TO MAKE A COUPLE OF POINTS.ONE, IS, I HEARD ONE MEMBER OF--[Audio difficulty] >> ALL RIGHT, COUNCILLOR MOFFATT-- AND THEN-- IF THERE ARE ANY OTHER SPEAKERS AND THEN COUNCILLOR DEANS ON WRAP-UP.>> SORRY. I DIDN'T WANT TO DIVE IN AFTER YOU WRAP-UP.BRIEFLY ON THE REVIEW THAT YOU ARE GOING TO DO FOR HOW YOU FUND THESE PROJECTS AND THESE PROGRAMS, WILL THE PARAMETERS OF THAT REVIEW COME BACK TO COMMITTEE AND COUNCIL FOR THAT REVIEW?>> MAYOR, WE CERTAINLY CAN COME BACK. WITH THOSE PARAMETERS.>> I WOULD BE INTERESTED TO KNOW, IF-- I THINK IF ONE OF THE CHALLENGE WE HAVE EVERY YEAR IS THIS

WE HAVE-- WE TRY TO FUND A LOT OF GROUPS.AND A LOT OF GROUPS COME TO TELL US WE ARE NOT FUNDING ENOUGH. SO WE SEEM TO BE IN A BIT OF A SPIRAL FOR DOING THE SAME THINGS EVERY YEAR AND GETTING CRITICIZED WHERE WE ARE TRYING TO HELP AND IT DOESN'T FEEL LIKE WE ARE HELPING.AND SO I WOULD BE INTERESTED TO KNOW HOW TO REVIEW THAT TO MAKE SURE IT IS AFFECTIVE.AND YOU TALK ABOUT ON-RAMP.WHAT ARE WE DOING TO MAKE SURE SOME GROUPS BECOME SELF-SUSTAINABLE.MAYBE IT IS NOT POSSIBLE WITH CERTAIN GROUPS IN THE INDUSTRY.BUT IF WE CAN DO THAT-- THE WAY I SEE THAT, IF WE ARE FUNDING EVERYTHING REALLY POORLY, WOULD IT NOT BE BETTER TO FUND A FEW THINGS REALLY WELL?>> Mr. MAYOR, TO RESPOND TO YOUR FIRST QUESTION, WE CAN CERTAINLY COME IN ADVANCE OF PRECEDING WITH WHATEVER PROCESS WE GO FORWARD WITH.WE-- WHEN WE DO COME BACK AND-- GOING BACK TO MY COLLEAGUE' COMMENT ABOUT CRITERIA YEAH. WE COULD ALSO BE FULLY OPEN AND DISCLOSE ALL THE INFORMATION AND THE ANALYSIS THAT TOOK PLACE. IN ADVANCE OF PUTTING OUT THAT ALLOCATION.AND IT IS ALWAYS DEPENDENT ON THE NEEDS IN THE COMMUNITY.THAT'S WHAT WE ANALYZE.THAT'S WHAT DRIVES DEALT SIGNIFICANCES AND WE CAN CERTAINLY BRING THAT FORWARD BEFORE OR AFTER.AS FOR YOUR SECOND QUESTION AROUND SUSTAINABILITY.IT IS A REQUIREMENT.IT WOULD BE SOMETHING THAT WOULD BE PART OF THE CRITERIA WHY IN THE SELECTION PROCESS THAT THEY CAN DEMONSTRATE. IN FACT, VIABILITY AND PERHAPS LEVERAGE OTHER FUNDING.>> WILL THE GROUPS BE INVOLVED IN THE REVIEW PROCESS?>> I'M SORRY?>> WILL THE GROUPS WE ARE TRYING TO HELP BE INVOLVED IN THE REVIEW PROCESS?>> IN THE REVIEW PROCESS, YES.>> THANK YOU.COUNCILLOR DEANS THEN ON WRAP-UP.>> THANK YOU, COUNCILLOR TAYLOR.A COUPLE OF THINGS.ONE COLLEAGUE ASKED, IS THIS \$77,000 THAT WAS JUST FLOATING AROUND?IT IS NOT MONEY THAT WAS FLOATING AROUND. IT WAS MONEY IN THIS AREA OF THE BUDGET AND AS I UNDERSTAND IT, IT WAS TWO SENIORS AGES THAT--[Inaudible]IS THAT CORRECT?>> THEY DIDN'T FOLLOWED THIS YEAR BUT IT WAS FOR AGENCIES THAT WERE FOR SENIORS IN THE PAST.-- DIDN'T FOLD.>> SO IT HAD BEEN ALLOCATED TO AGENCIES, HAD BEEN FREED UP, AND IT IS AVAILABLE AND I THINK CORRECT THAT WE ALLOCATE IT TO OTHER AREAS THAT ARE IN NEED OF FUNDING AND HELPING IN A SIMILAR WAY IN OUR COMMUNITY.>>> I JUST WANT TO MAKE ONE COMMENT ABOUT -- A COMMENT I HEARD ON THE OTHER SIDE OF THE ROOM, WHERE A MEMBER OF COUNCIL SAID THAT-- CAN'T SUPPORT THIS MONEY BECAUSE HE HAS NOT SEEN A LIST. THIS IS THE SAME COUNCIL MEETING WHERE HE SUPPORTED \$10 MILLION WITHOUT SEEING A LIST.SO IT TEAM AS A LITTLE ODD THAT \$10,000 CAN'T BE-- WITHOUT BUSINESS-- AND I HAVE FULL CONFIDENCE--[Audio difficulty] AND I ENCOURAGE MY COLLEAGUES TO SUPPORT THE MOST VULNERABLE CITIZENS AND THE PEOPLE IN OUR COMMUNITY WHO ARE WORKING HARD TO LIFT UP --[Inaudible]THANK YOU.>> OKAY. THANK YOU VERY MUCH, COUNCILLOR. ON THE MOTION YEAS AND NAYS, PLEASE.[Inaudible].>> DOES ANYONE WANT YEAS AND NAYS?>> CARRIED.COUNCILLORS HUBLEY AND BLAIS?OKAY, THANK YOU.>> NEXT IS A PARTNER AND STAKEHOLDER INITIATIVES COMMUNITY FUNDING, PAGE 50 OF THE CPSC BOOK.COUNCILLOR CHIARELLI DECLARES A CONFLICT OF INTEREST.WE HAVE COUNCILLORS ON THIS PAGE FROM FLEURY, I BELIEVE?DID YOU ASK-- YEAH. THAT'S WHAT WE ARE AT NOW.>> WE-- I HAVE A QUESTION FOR Mr. DIAMANTÉ.AT COMMITTEE WE TALKED ABOUT THE FUNDS FOR PARAMEDICS WHICH HAS BEEN OF AN IMPORTANT DISCUSSION TO COMMITTEE OVER THE LAST YEAR.I WANT TO THANK OUR RURAL COUNCILLORS FOR THEIR ATTENTION AND INVESTMENTS. SO WITH THE PROVINCIAL AMOUNT, 2 MILLION, WITH OUR INCREASE, 4.6 MILLION-- I THINK AT COMMITTEE YOU SAID AT SOME POINT IN JULY, WE PLAN TO GET, TO HAVE 14 PARAMEDICS IN PLACE.I WANT TO UNDERSTAND. WHERE DOES THAT LEAVE US STARTING JANUARY, BECAUSE WE HAVE A COUNCILLOR RESPONSE-- I WANT TO MAKE SURE WEEP DON'T BELIEVE A GAP POSITION AND-- [Unclear] >> IT WON'T LEAVE A GAP POSITION.AS YOU KNOW AND I THINK THE PHRASE WAS PHRASED BY ONE OF THE ALTHOUGH COUNCILLORS, GET CAUGHT UP.SO WE HAVE GET GOTTEN CAUGHT UP.AND NOW WE HAVE PERCENTAGE TIME, THE 14, THAT WILL COME ON IN JULY BECAUSE THE COLLEGES GRADUATE IN JUNE SO WE WERE ABLE TO GET OUR MEDICS THEN.WE CALCULATED THE GROWTH OF THIS YEAR AND THE FIRST SIX MONTHS-- WE ARE QUITE CONFIDENT AND SPEAKING WITH THE CHIEF THAT WE WILL CONTINUE TO MAINTAIN OUR 70TH PERCENTILE.PART OF THE PROGRAM THAT YOU APPROVED AND PART OF THE MULTI-YEAR SO WE ARE IN GOOD STEAD FOR THAT.>> THANK YOU.COMMENT FOR THIS SECTION FOR ME.I DO THINK THAT WE HAVE-- WE HAVE HAD A SERIOUS DISCUSSION OVER THE-- AN ISSUE OVER THE LAST YEAR IN OUR LONG-TERM CARE AND I WANT TO THANK ALL OF THE GOOD STAFF THAT WORK IN OUR LONG-TERM CARE FACILITIES.I THINK THE WAITING LIST IS MUCH TOO LONG.AND I'VE SEEN IT

OVER THE YEARS.CONDITIONS OF SOME OF THE RESIDENTS IN OUR LONG-TERM CARE WHICH IS MORE AND MORE CHALLENGING AND THE WAITING LIST IT CONTINUES TO GO. CONTINUES TO PUT A LOT OF PRESSURE ON VERY VULNERABLE MEMBERS OFF YOU ARE COMMUNITY.I WILL NOT BE SUPPORTING THAT SECTION ON THAT BASIS.IT IS NOT ABOUT THE WORK OF OUR STAFF.IT IS REALLY ABOUT...I BELIEVE THE WAITING LIST IS A TOO LONG.AND IT PUTS TOO MUCH PRESSURE ON OUR VERY VULNERABLE SENIORS...>> SO PARDON AND-- SORRY-- THE DOCUMENT-- THREE OR FOUR-->> THANK YOU, CHAIR.ON THE NOTE THAT COUNCILLOR FLEURY RAISED ON WITH Mr. DIAMANTÉ ON THE PARAMEDIC RESPONSE TIMES.WE APPRECIATE YOUR ANALYSIS ON THAT INVESTMENT AND HOW RESPONSE TIMES ARE IMPROVING.ARE YOU ALSO KEEPING TRACK OF THE FREQUENCY OF CODE ZEROS WHERE THERE ARE NO AMBULANCES AVAILABLE TO RESPOND TO THOSE CRITICAL CALLS?HAVE WE SEEN A REDUCTION IN THE NUMBER OF CODE ZEROS SINCE THIS INVESTMENT WAS MADE?>> MAYOR. YES, THAT'S AN INDICATOR THAT'S IMPORTANT TO US AND IT IS ALWAYS MANAGED LIKE-- AND I KNOW YOU DISCUSSED WITH THIS WITH ME PREVIOUSLY.HOSPITAL OFF-LOAD TIMES.TRAFFIC.WEATHER CONDITIONS.THE-- [Unclear] ALL THOSE ELEMENTS GO INTO THE ANALYSIS.YES, WE ARE CONTINUING TO KEEP AN EYE ON.FOR SEVEN-- FOR 2017-- I'M JUST TRYING TO LOOK HERE.I DON'T THINK I HAVE THE 2018 NUMBERS SO THE LEVEL ZEROS HAVE DIMINISHED AND AGAIN, I REPEAT, LEVEL ZERO IS AN INDICATOR OF NO AMBULANCES AVAILABLE.WE STILL HAVE EMERGENCY RESPONSE VEHICLES.AND I KNOW THAT GETS LOST IN THE DEBATE.THE COMMUNITY STILL GETS A RESPONSE.IT IS TRANSPORT CAPABILITY THAT IS DIMINISHED AND THEY HAVE DIMINISHED SINCE THE INVESTMENT AND AT THE SAME TIME, OUR RESPONSE TAMES HAVE MET THE TARGETS THAT WE SET AND WE CONTINUE TO HOLD THE LINE.>> CAN I ASK YOU FOR THOSE STATS AFTER TODAY?>> ABSOLUTELY. NO PROBLEM.>> THANK YOU, YOUR WORSHIP.>> Mayor: SO ON AUTUMN NUMBER 3.STAKEHOLDER INITIATIVES.PAGE 50.CARRIED.DISSENT BY COUNCILLOR FLEURY.I THINK YOU WANT DISSENT ON POINT FOUR, NOT THREE.OKAY, SO ON POINT FOUR, BEFORE WE GO TO THAT, WE HAVE A MOTION BY COUNCILLOR DEANS.[Inaudible] >> YUP.>> OKAY, THANK YOU.WELL, I READ IT AT THE START OF THE MEETING SO AGAIN-- I WON'T READ IT AGAIN, BUT I CAN TELL THAT YOU THIS COUNCIL HAS HEARD FOR SEVERAL YEARS NOW THAT THERE IS A NEED AND A DESIRE TO SEE MORE PUBLIC TOILETS INSTALLED.

AROUND OUR CITY.FOR SOME IT MAY SEEM LIKE A SMALL ITEM OR A LUXURY BUT IN A NUMBER OF CIRCUMSTANCES. SUCH AS THOUGH LIVING WITH MEDICAL CONDITIONS, THOSE IN LOWER-INCOME AREAS OR RESIDENTS WITH YOUNG CHILDREN, IT IS THE DIFFERENCE BETWEEN GOING OUT AND ENJOYING OUR CITY AND PARKS AND AMENITIES OR STAYING AT HOME.NOT HAVING ACCESS TO TOILETS OFTEN AFFECTS OUR MOST VULNERABLE RESIDENTS AND, AS CITY COUNCIL, THIS IS AN EASY FIRST STEP TO ADDRESSING THE PROBLEM. WHEN THE GOTTA-GO CAME TO MANY.COMMITTEES-- WHEN THEY CAME TO CPS-- THEY WERE LOOKING FOR A COMMITMENT FOR UP TO 25 PORTA-POTTIES BASICALLY, IN OUR PARKS.I'VE BEEN WORKING WITH Mr. CHENIER, THE GENERAL MANAGER OF THE DEPARTMENT, AND HE HAS IDENTIFIED FUNDS WITHIN THE CITY'S BUDGET THAT WOULD ALLOW US TO MOVE FORWARD WITH TEN PUBLIC TOILETS THIS YEAR.I HAVE TO SAY. IT IS A VERY SMALL AMOUNT OF MONEY.COUNCILLOR BROCKINGTON, TO HIS CREDIT, ACTUALLY FUNDED ONE OF THESE PUBLIC PORTA-TOILETS IN HIS WARD LAST SUMMER FOR \$600 FOR FOUR MONTHS.SO IT IS A VERY, VERY SMALL AMOUNT OF MONEY THAT HAS THE ABILITY TO MAKE A PRETTY SIGNIFICANT IMPACT FOR RESIDENTS THAT REALLY DON'T GO-- CAN'T GO TO OUR PARKS WITHOUT HAVING AN AVAILABLE TOILET.SO I THINK IT IS I THINK THEY WILL BE HAPPY THAT THERE IS A RECOGNITION OF WHAT THEY'VE BEEN SAYING TO US FOR A LONG TIME AND THAT THIS IS A PUBLIC HEALTH ISSUE FOR MANY PEOPLE.AND IT CERTAINLY WILL MEAN THAT MORE PEOPLE CAN ENJOY OUR PARKS THIS SUMMER SO. IF \$6,000. MAYBE, Mr. CHENIER, I WOULD JUST ASK YOU TO CONFIRM THAT, WITHIN YOUR BUDGET, YOU CAN SUPPORT THIS MOTION. YOU CAN DO THIS. >> Mr. MAYOR, YES, AS I STATED AT CPSC COMMITTEE LAST WEEK, THE DEPARTMENT ALREADY PROVIDES APPROXIMATELY 90 PORTA-POTTIES ACROSS THE CITY, EITHER-- ON ITS OWN OR THROUGH PARTNERSHIPS WITH COMMUNITY GROUPS.WE'VE LOOKED AT OUR BUDGET.THIS WOULD BE A REALLOCATION WITHIN THE SUMMER OPERATIONS BUDGETS OF, AS COUNCILLOR DEANS MENTIONED FOR 10 PORTA-POTTIES.THIS YEAR. THE GOTTA GO PEOPLE FOCUSED ON TWO AREAS OF PRIORITIES -- THE LARGE SPLASH PADS THAT TEND TO ATTRACT A LOT OF KIDS FROM FARTHER AWAY.AS WELL AS SPORTS FIELDS.SO WE WOULD LOOK AT PRIORITIZING THE TEN LOCATIONS THAT WE HEARD EITHER DIRECTLY OR THROUGH YOUR OFFICES THAT THERE IS A NEED.>> THANK YOU. Mr. CHENIER.>> Mayor: SO WE HAVE FOUR PEOPLE TO TALK ABOUT A \$6,000 EXPENDITURE OF

PORTA-POTTIES.IF IT IS PRESSING-- COUNCILLOR MONETTE?[Inaudible].>> IS THERE GENERAL CONSENSUS THAT WE HAVE THE VOTE OR -- OR COUNCILLOR MONETTE, WOULD YOU LIKE TO ADD-->> JUST TO SAY I WOULD SUPPORT THE MOTION.MYSELF AND MY COMMUNITY, THERE WAS-- THERE IS ONE PARK THAT I USUALLY SEE FROM MY OFFICE BUDGET, I PAY FOR IT, AND SOME OF THESE PARKS, YOU KNOW, YOUNG KIDS THAT ARE NOT CLOSE TO HOMES.AND LIKE THE MANAGER MENTIONED, THERE IS WATER PARKS AND SO ON, AND, YOU KNOW, I THINK IT IS VERY IMPORTANT THAT WE [Unclear] -- IN FACT, LET'S LOOK-- I THINK WE SHOULD LOOK AT EXPANDING THE NUMBERS AS WE MOVE FORWARD, BUT WOULD BE QUITE PLEASED TO SUPPORT AT THIS TIME.>>> >> Mayor: MERCI.COUNCILLOR CLOUTIER?>> THANK YOU, Mr. MAYOR.COUNCILLOR DEANS, I AGREE WITH THIS QUESTION OF ECONOMIC DEVELOPMENT AND DIGNITY AND TOURISM.BUT I HAVE QUESTIONS.THE MOTION SPEAKS TO ACCESSIBLE PUBLIC TOILETS? IS THIS UP GRADING EXISTING TOILETS FROM INACCESSIBLE TO ACCESSIBLE?>> THAT'S CORRECT.IN LOCATIONS WHERE WE ONLY INSTALL ONE UNIT, WHICH IS THE CASE HERE, WE MAKE SURE IT IS ACCESSIBLE. THE \$6,000 IS FOR ACCESSIBLE UNIT?>> OKAY.I THINK IT IS A GOOD IDEA AND I WILL ABSOLUTELY SUPPORT IT.I USED A DIFFERENT TACT IN MY WARD.I PARTNERED-- ENGAGED WITH THE SPORTS GROUPS THAT OFTEN PAY FOR THE TOILETS ON SITE AT THEIR ULTIMATE FRISBEE OR THEIR CRICKET FIELDS, AND ASKED THEM TO PAY FOR-- TO HAVE FOR THEIR VISITORS AND SPECTATORS AND OTHERS, AN ACCESSIBLE TOILET AND THAT'S-- WE ARE STILL GOING THROUGH THAT PROCESS.SO I THINK THAT'S SOMETHING THAT COUNCILLORS SHOULD ALSO THINK ABOUT, INSTEAD OF GOING TO MORE PRESSURE ON CITY FUNDS OR FOR OTHER PROJECTS.THAT THE SPORTS TEAMS THAT ALREADY PAY FOR TOILETS, WOULD BE WILLING TO MAKE THESE ACCESSIBLE FOR PERSONS WITH MOBILITY ISSUES.BUT I WILL ABSOLUTELY SUPPORT THIS.THANK YOU.>> Mayor: THANK YOU.COUNCILLOR QAQISH?>> MAYOR. I WANT TO SAY ALTHOUGH I SUPPORT THE IDEA. I WOULD LIKE TO BE CONSULTED WHENEVER THEY DO GO UP BECAUSE I DON'T WANT TO SEE PORTA-POTTIES POPPING UP WITHOUT CONSULTATION-- PORTA-POTTIES.IT ALSO CHANGED PARKS AND REC.>> AND I HAVE A QUESTION ON-- FOR EXAMPLE THE FIELD HOUSE AND OTHER FACILITIES A LOT OF TIME RESIDENTS WILL TELL ME--WHY IS IT ALWAYS LOCKED? AND WHY CAN'T WE HAVE ACCESS TO THOSE WASHROOMS WHEN THEY ALREADY EXIST?IS THERE A REASON WHY WE LOCK THEM UP THE VAST MAJORITY OF THE TIME?>> Mr. MAYOR. THE FIELD

HOUSES ARE GENERALLY OPENED WHEN THERE IS STAFF THERE TO SUPERVISE AND MAINTAIN.OUR EXPERIENCE IS THAT PUBLIC WASHROOMS LEFT OPEN AND ON THEIR OWN QUICKLY BECOME VAL VANDALIZED. UNSANITARY.AND SO, AS MUCH AS POSSIBLE, WE TRY TO STAFF THEM WITHIN THE SUMMER OPERATING BUDGET.BUT THERE ARE TIMES OF THE YEAR WHEN GOOD WEATHER PERSISTS AND, WHATEVER WAS GOING ON IN THE PARK-- FOR EXAMPLE, THE WADING POOL FIELD HOUSES ARE OPEN DURING THE WADING POOL SEASON BUT THEN GENERALLY WOULD CLOSE AT THE END OF THE AUGUST AND NOT BE OPENED IN THE FALL. THERE IS NO BUDGET AT THIS TIME TO KEEP THEM OPEN ON THE SHOULDER SEASONS OR REFERRED TIMES, OTHER THAN WHEN IT IS BEING PROGRAMMED.IN SOME LOCATIONS WE MADE ARRANGEMENTS WITH THE SPORTS GROUPS THAT ARE USING THE ADJACENT SPORTS FIELDS FOR A KEY AGREEMENT. AND THE SPORTS GROUPS. WHEN THE BULK OF THE ACTIVITY IS GOING ON AT THAT SITE, THEY CAN OPEN, SUPERVISE AND THEN LOCK THE FIELDHOUSE WHEN THEY ARE DONE.AND THAT TENDS TO BE ABLE TO OFFSET THE HIGH ACTIVITY USES OF THE PLACE.>> SO HOW WOULD A PORTA-POTTY LEFT IN THE PARK BE ANY DIFFERENCE IN TERMS OF MAINTENANCE AND HYGIENE TO FIELD HOUSE IF IT IS--[Inaudible] >> Mayor, it often isn't although the opportunities are much smaller. The contract we are talking about include as twice weekly cleaning and then, of course, if they are vandalized, the company comes and dealing with whatever the issue.>> Thank you.Thank you.[Inaudible]LAST SPEAKER.>> Mr. MAYOR, I WANTED TO SAY THAT I WAS AFFECTED AT ONE OF MY OWN COMMUNITY BARBECUES THIS SUMMER WHEN I, MYSELF, HAD FORGOTTEN TO BOOK A PORTA-POTTY THAT IS ACCESSIBLE AND HAD TO GO HOME TO USE FACILITIES.AND SO I THINK THIS IS A GREAT IDEA.THANK YOU FOR BRINGING THIS FORWARD.I SUPPORT IT 100 PERCENT.>> THANK YOU, COUNCILLOR MITIC.ON THE MOTION AS PRESENTED -- CARRIED.STAKEHOLDER INITIATIVE PAGE 50. CARRIED. THE REMAINING CFC DRAFT BUDGET? CARRIED. SET BY COUNCILLOR-- YUP.[Inaudible] >> Next is item 5 the CPS draft capital budget.Councillor Deans will step away as she has a conflict of interest.Item 8.Child care capital budget page 6 CPSC. Any questions? Carried. The remaining CPS capital budget?Carried.Item D the tax committee tax supported portion of the draft operating and capital budgets? Carried? Dissent by Leiper, McKENNEY--[Inaudible]-- AND FLEURY.TRANSPORTATION COMMITTEE, PORTION OF THE 2018 OPERATING CAPITAL BUDGET FOLLOWS.ITEM I.2018.208-2018 DRAFT BUDGET AMENDED AS THE FOLLOWING THAT THE CITY WAIVE THE [Unclear] TO INSTALL BIKE RACKS

IN PAID PARKING AREAS AND ESTABLISH A PILOT PROJECT FOR 2018 TO INSTALL BIKE RACKS AT UP TO 50 OP TRANSPO BUS STOPS BOTH WITHIN AND WITHOUT PAID PARKING AREAS, TO BE FUNDED WITHIN EXISTING PARKING OPERATIONS BUDGET ON THE UNDERSTANDING ANY ADDITIONAL FUNDS REQUIRED WILL BE TRANSFERRED FROM PARKING RESERVE FUND TO UP SET LIMIT OF 30,000 AND 2 [Unclear] DIRECTED TO APPROACH VELOCITY MEDIA COMPANY TO DETERMINE IF THEY WANT TO PROVIDE ADDITIONAL BIKE RACKS AT OP TRANSPO STATIONS BOTH WITHIN AND OUTSIDE PAID PARKING AREAS.CARRIED.AND THAT-- OH, SORRY-- COUNCILLOR FLEURY ON THE MOTION FOR PARKING-- CYCLE PARKING?>> NO, MAYOR.I WANT TO SPEAK TO THE TRANSPORTATION SECTION PORTION.SO SECTION E.>> OKAY, GO AHEAD.>> SO, I WANT TO THANKS COUNCILLOR EGLI FOR THE WORK AT COMMITTEE AND WORKING ON STAFF ON A WIDE RANGE OF SOLUTIONS.I WANT TO BRING A PARTICULAR ISSUE OF MY WARD. THAT I THINK IMPACTS US ALL, WITH IS, WHEN WE BUILD INFRASTRUCTURE, WHEN WE APPROVE CAPITAL PROJECTS IN AND AROUND THIS TABLE, WE ASSUME THE OPERATIONAL DOLLAR TO WINTER MAINTAIN IT AND MAINTAIN IT IN GENERAL WILL BE IN PLACE.IT HAS NOT HAPPENED IN CERTAIN INSTANCES. AND I WILL HIGHLIGHT ONE WHICH I THINK IT IS PROBLEMATIC. IN FRONT OF THE AMERICAN EMBASSY ON McKENZIE AVENUE.I-- I HAVE RECEIVED CONFIRMATION FROM Mr. MANCONI THAT THIS ISSUE OF CAPITAL INVESTMENTS AND THEN OPERATIONAL FUNDS WILL BE-- WILL BE BETTER MANAGED IN THE FUTURE SO THAT WE DON'T HAVE TO FIND AN OPERATIONAL ELEMENT-- OPERATIONAL DOLLAR FOR THE CAPITAL INVESTMENTS THAT WE ALL BENEFIT FROM, SO, I THINK IT IS IMPORTANT FOR THOSE WHO WERE ON THAT COMMITTEE, TO KNOW THAT THAT GAP HAS DEMONSTRATED ITSELF, NOT JUST ON THIS PARTICULAR EXAMPLE, BUT ON OTHERS, AND I WANT TO THANK Mr. MANCONI FOR RECOGNIZING THAT IT IS BECOMING QUITE A WEIRD LOOP TO JUMP THROUGH. TO GET CAPITAL INVESTMENT "OPERATIONALIZED." MERCI. >> Mayor: THANK YOU. COUNCILLOR LEIPER, PLEASE.>> THANK YOU, Mr. MAYOR.WITH RESPECT TO THE SNOW BUDGET, I WANT TO TRY TO UNPACK THE NUMBERS THAT ARE THERE A BIT MORE.WHAT IS-- AND I'M SORRY IF I MISUNDERSTOOD A LITTLE BIT EARLIER TODAY-- WHAT IS NOW OUR SURPLUS FORECAST OR DEFICIT FOR SNOW?>> FOR 2017, WE BUILT IN TO OUR FORECAST-- AND AS I SAID EARLIER, WE'VE ADDED EXTRA TO IT. JUST BECAUSE IT IS NOT DECEMBER 31 YET -- AN ANTICIPATED \$14 MILLION DEFICIT.>> DEFICIT.SO THAT-- I HAVE NUMBERS

GOING BACK FIVE AND TEN YEARS AND I HAVE INFLATION-ADJUSTED THE NUMBERS SO THAT I HAVE A GOOD UNDERSTANDING. THE NUMBER WHAT YOU'VE JUST GIVEN ME WILL CHANGE MY AVERAGES BUT, YOU KNOW, IN 2017, WE ARE NOW FORECASTING A DEFICIT OF \$14 MILLION.WE HAD THE SAME IN 2016.7.\$7 MILLION DEFICIT IN 2015.AND \$11.8 MILLION IN 2014.2013.\$25.3 MILLION DEFICIT.THESE ARE ALL INFLATION-ADJUSTED NUMBERS JUST SO I HAVE A GOOD UNDERSTANDING.WE ARE PROPOSING TO PUT, I BELIEVE, \$68.3 MILLION INTO SNOW OPERATIONS THIS YEAR?>> THAT'S CORRECT, MAYOR.>> SO FROM THE LAST FIVE YEARS, WE HAVE SPENT, ON AN ACTUAL BASIS, ON AVERAGE, \$76.2 MILLION-- THAT WILL BE UP BY A COUPLE HUNDRED-THOUSAND BASED ON THE NUMBERS YOU PROVIDED ME THIS AFTERNOON.IN THE LAST TEN YEARS WE HAVE AVERAGED AN EXPENDITURE OF \$7 2.1 MILLION PER YEAR.AGAIN THAT WILL GO UP SLIGHTLY BASED ON THE ADDITIONAL DEFICIT THAT WE'VE SPOKEN ABOUT THIS MORNING.DO WE HAVE THE EFFICIENCIES IN THE BUDGET TO TRY TO BRING THESE DEFICITS DOWN?THE K.P.M.G. REPORT SPEAKS TO, YOU KNOW, \$3 MILLION OF EFFICIENCIES, \$2 MILLION OF EFFICIENCIES. THE GAP SEEMS TO BE GETTING BIGGER BETWEEN WHAT WE ARE BUDGETING AND WHAT WE ARE SPENDING.>> MAYOR, THE-- IN TERMS.EFFICIENCIES, THERE WERE TWO ROUNDS OF EFFICIENCIES IDENTIFIED, 2.7 IN 2016 WHICH WE ACHIEVED PRIMARILY THROUGH SALT SAVINGS.2.7 IN 2017 WHICH WE PUT FORWARD TO THE 2018-19 WINTER SEASON.BUT I WILL REMIND COUNCILLORS THAT, EVEN THOUGH WE HAVE A \$68.3 MILLION BUDGET WHICH REFLECTS THE INJECTION THAT WE GOT THIS YEAR, WE ALSO HAVE A 4.2 MILLION RESERVE FUND BALANCE. WHICH WE ARE NOT ANTICIPATING DRAWING DOWN THIS YEAR.SO THAT DOES ROUND US UP TO THE HIGH NUMBER OF THE K.P.M.G. NUMBERS.>> BY RAIDING THE RESERVES?IF WE NEED TO?>> AS I SAID.WE WON'T NEED IT THIS YEAR SO IT WILL CUSHION US NEXT YEAR AS WELL.AND WE WILL SEE WHAT HAPPENS NEXT YEAR.>> AND I GUESS I'M ACCEPTING THAT WE WON'T NEED IT GIVEN THAT, ON AVERAGE, WE ARE UNDER-FUNDING IN THE PAST 10 YEARS, OUR BUDGET BY AN AVERAGE OF \$10 MILLION.WE ARE UNDER-FUNDING IT ON A FIVE-YEAR BASIS BY \$14.1 MILLION.THOSE ARE INFLATION-ADJUSTED NUMBERS, AGAIN.>> SO, Mr. MAYOR, WE HAVE NOT USED THE WINTER RESERVE FUND DESPITE THE DEFICITS SINCE 2016-- OR, EXCUSE ME, 2014. THERE IS ALWAYS ENOUGH SURPLUS IN THE REST OF THE BUDGET BECAUSE WE CONSOLIDATE EVERYTHING AT THE END OF THE YEAR AND WHILE THIS PARTICULAR LINE

ITEM OR AREA MAY END UP IN A DEFICIT. AS I JUST SHOWED YOU A HALF-HOUR AGO, THERE ARE LOTS OF AREAS THAT WILL END UP WITH SURPLUSES AND A TAX DOLLAR IS A TAX DOLLAR IS A TAX DOLLAR, THEY ALL GET ROLLED UP AT THE END OF THE DAY.SO WE HAVE NOT USED THE RESERVE AND WE DON'T ANTICIPATE IT.WE ARE NOT USING IT THIS YEAR FOR 2017.AND IT IS TOO EARLY TO SAY ABOUT 2018.>> OKAY.THE SERVICE LEVELS THAT RESIDENTS ARE EXPECTING? CAN WE EXPECT THAT THE PLOWING AND THE CLEARING IN 2018 WILL BE BETTER THAN, WORSE THAN OR THE SAME AS IN 2017?>> MAYOR WE MEET OUR MAINTENANCE QUALITY STANDARDS EVERY YEAR SO WE WILL MEET THEM AGAIN IN 2018?>> DOES THAT MEAN SERVICE LEVELS WILL BE APPROXIMATELY THE SAME.BECAUSE I KNOW ON SOME, WE ARE OVER-DELIVERING ON OUR STANDARDS.>> YES, THE MAINTENANCE QUALITY FANS.WE ACHIEVE THE MAINTENANCE QUALITY STANDARDS.>> OKAY.>> THE K.P.M.G. REPORT ON WHICH WE ARE RELYING. ITS LAST YEAR OF FIGURES IS 2015.IN 2015, THE DEFICIT ON SNOW, CPI-ADJUSTED WAS 7.\$8 MILLION IN THE SUBSEQUENT TWO YEARS THE DEFICIT HAS BEEN \$14 MILLION AND AGAIN THE DEFICIT \$14 MILLION NOW FOR 2017.HAVE WE LOOKED AT-- BECAUSE I KNOW I'VE HEARD FROM DIFFERENT OFFICIALS THAT WE ARE BASING THE BUDGET ON K.P.M.G.'S RECOMMENDATIONS.THAT WE HAVE THE CORRECT AMOUNT. HAVE WE RELOOKED AT THOSE ASSUMPTIONS, GIVEN THE DEFICITS THAT ARE DOUBLE WHAT THE NUMBERS WERE IN 2015?IT IS PUSHING THE AVERAGES ON THE DEFICITS UP. OBVIOUSLY.>> CHAIR, WE WERE REALLY FOCUSED OR MAYOR, WE WERE REALLY FOCUSED ON THE BASE BUDGETS.WE HAVE INCREASED THE K.P.M.G. RECOMMENDATION, BROUGHT IT FORWARD AND THAT LANDED US AT \$68.3 MILLION BUDGET ITEM FOR THIS YEAR.>> OKAY, THANK YOU, CHAIR.>> THANK YOU.COUNCILLOR McKENNEY, PLEASE.>> THANK YOU MAYOR. THIS IS PROBABLY, FROM RESIDENTS, ESPECIALLY SENIORS AND TRANSIT-USERS. THE BUDGET THAT I HEAR ABOUT THE MOST-- THE OPERATING BUDGET FOR TRANSPORTATION COMMITTEE.AND THAT'S BECAUSE IT IS, IT IS ROAD SERVICES WHICH INCLUDES OUR SIDEWALKS, AND IT IS ALSO WINTER MAINTENANCE, SO IT IS THE ONE THAT I'M ALWAYS VERY CAREFUL WHEN I LOOK AT WHAT WE ARE BUDGETING FOR, AND WHAT WE ARE-- WHAT WE ARE ACTUALLY SPENDING.AND, OF COURSE, AS I MENTIONED, IN-- AT COMMITTEE, I WAS VERY DISAPPOINTED-- YOU KNOW, I HAD ASKED FOR AND HOPED TO GET A \$1.9 MILLION INTO INCREASED WINTER MAINTENANCE. SO THAT WE COULD DO A BETTER QUALITY OF SERVICE OR

HIGHER QUALITY OF SERVICE AROUND TRANSIT CORRIDORS AND TRANSIT-INTENSIVE CORRIDORS AND ALSO AROUND SCHOOLS. ALLOWING PEOPLE TO TAKE TRANSIT EASIER AND TO GET TO SCHOOLS EASIER, AND THAT WAS NOT IN THERE.SO I-- I JUST-- I JUST WONDER, YOU KNOW, FROM STAFF, WHAT IS IT THAT PREVENTS YOU FROM RECOMMENDING THAT HIGHER LEVEL OF SERVICE, SO THAT WE CAN GET PEOPLE WALKING MORE, GETTING TO TRANSIT, TO GETTING TO SCHOOLS, ESPECIALLY SENIORS WHO-- YOU KNOW, THAT'S-- I HEAR FROM SENIORS ALL WINTER LONG AND IT ACTUALLY HAS STARTED TO BLEED INTO THE SPRING AND SUMMER WHERE IT NEVER DID BEFORE WHERE THEY REALLY ARE-- THEY ARE ABSOLUTELY FRIGHTENED TO WALK ON THE SIDEWALKS SOMETIME.AND I KNOW WE LIVE IN A WINTER CITY.AND SOMETIMES THERE IS GOING TO BE ICE AND SNOW BUT JUST TO MOVE THAT YARD STICK ALONG, ESPECIALLY WITH AN AGING POPULATION IN THE CITY.>> MAYOR. THE 1.9 THAT THE COUNCILLOR IS SPEAKING OF, TO-- IS -- CONTAINED IN THE PEDESTRIAN PLAN, WHERE THEY DID LOOK AT AROUND TRANSIT CORRIDORS, TRANSIT STATIONS. THAT WAS A POTENTIAL S.I. IN-- [Unclear] [Inaudible]-- WHICH WAS NOT ADOPTED SO POTENTIALLY COULD BE REVISITED IN NEXT TERM OF COUNCIL.>> THANK YOU.AND CAN YOU TELL ME, FOR OUR ENTIRE ROAD SERVICES, FOR 2017, WHAT WE EXPECT TO SPEND FOR THE ENTIRE ROAD SERVICES BUDGET?>> THE ENTIRE ROAD SERVICES BUDGET, Mr. MAYOR-- NET BUDGET IS ABOUT ONE, ONE HUNDRED AND 16 MILLION DOLLARS.>> SORRY?ONE HUNDRED?>> AND 16 MILLION.>> THAT'S WHAT WE EXPECT TO SPEND IN 2017?>> NO. I THOUGHT YOU MEANT THE BUDGET SO-->> NO.>> SO THE DEFICIT IS SITTING AROUND \$14 MILLION, SO IT WOULD BE, YOU KNOW, IN THE NEIGHBOURHOOD OF 130.>> SO \$130 MILLION IS WHAT WE EXPECT TO SPEND IN 2017, BUT WE ARE ONLY PUTTING 116 MILLION INTO THE BUDGET. YOU CAN EXPLAIN WHERE THAT DIFFERENCE WOULD COME FROM?>> SO THE 116 IS THE NET, Mr. MAYOR. THE 116 IS THE NET BUDGET FOR 2017.AND PROBABLY IT WILL BE LESS THAN 130 BECAUSE THE ONE SEVEN-- THE 2017 BUDGET WAS LESS.BUT PLEASE KEEP IN MIND THAT WE-- WE HAD THE SECOND WORST WINTER IN 30 YEARS LAST WINTER. SO THAT IS THE PRIMARY REASON FOR BEING IN THE DEFICIT.BUT WITH THE INJECTION.MONEY THAT K.P.M.G. HAS RECOMMENDED, PLUS THE RESERVE FUND, WE ARE CONFIDENT THAT WE ARE SITTING-- WELL SUITED TO MANAGE THE BUDGET IN A NORMAL YEAR.>> JUST TO CLARIFY, THOUGH. THE WORST SNOWFALL WE HAD WAS IN 2016. RIGHT. THE 312 CENTIMETRES.LAST-- 2017 HAS NOT BEEN A BAD YEAR FOR SNOW UP TO THIS POINT.>> MAYOR, NO, I'M ACTUALLY TALKING ABOUT THE 2016-17 SEASON.>> OKAY.OKAY.OKAY, THANK YOU.>> THANK YOU, COUNCILLOR.COUNCILLOR DEANS.>> FIRST, I WANT TO THANK Mr. WILEY IN FINANCE FOR TAKING THE TIME TO PROVIDE ME WITH A DETAILED BREAKDOWN OF THE WINTER OPERATIONS BUDGET.AND WHILE I AM ENCOURAGED BY THE INFORMATION THAT I RECEIVED, I STILL HAVE A COUPLE OF QUESTIONS FOR CLARIFICATION.SO, AS I UNDERSTAND IT, THE K.P.M.G. REPORT TOLD US THAT WE NEEDED TO FIND SAVINGS OF \$2.5 MILLION, 2.\$9 MILLION, AND 2.\$6 MILLION RESPECTIVELY IN THE YEARS 2016, 2017 AND 2018, FOR A TOTAL COMBINED SAVINGS OF \$8 MILLION PER YEAR WHEN IT IS COMPLETED.AND OF THAT \$8 MILLION IN SAVINGS, STAFF HAVE IDENTIFIED 2.7 MILLION IN BOTH 2016 AND 2017 FOR A TOTAL OF \$5.4 MILLION?IS THAT CORRECT, Mr. WILEY?>> Mr. MAYOR, THAT'S CORRECT. HOWEVER, IF THE COMMITTEE RECALLS, AT THE-- WHEN WE DID DISCUSS THE K.P.M.G. REPORT IN THE REVIEW AT TRC. SOME OF THE NUMBERS WERE NOT ADOPTED BY COMMITTEE, SO THOSE NUMBERS HAVE NOW BEEN ROLLED INTO THE BASE BUDGET BY FINANCE.>> OKAY, SO OF THE \$5.4 MILLION OF SAVINGS IDENTIFIED, HOW MUCH HAVE WE ACTUALLY ACHIEVED TO DATE? AND COULD YOU PLEASE BREAK THAT DOWN FOR ME?>> CHAIR, AS I-- OR MAYOR, AS I PREVIOUSLY SAID, I-- IN 2016, THE 2.7 EFFICIENCIES THAT WERE IDENTIFIED, WE HAVE ACHIEVED.WE ACHIEVED IT THROUGH SALT SAVINGS.BOTH IN SALT TRAINING AND SALT SPREADING ON THE ROAD.THROUGH A NEW CONTRACT, PROCUREMENT OF SALT WHERE WE RECEIVED A DISCOUNT.ALSO, ON CALL AND OVERTIME IN THE WINTER, SO THAT THAT WAS ACHIEVED. FOR THE 2.7 MILLION IN EFFICIENCIES FOR 2017, WE ACHIEVED \$600,000 TO DATE.AND AS I PREVIOUSLY MENTIONED-- AND WE REPORTED ON EARLIER IN THE YEAR, IN THE UPDATE REPORT, WE ARE TACKLING THOSE EFFICIENCIES IN THE 2018-19 WINTER.>> AND WHAT EFFICIENCIES ARE THEY?>> Mr. MAYOR, THAT WOULD BE AROUND THE RIGHT APPROACH ...AND OUR BEACH MARKING.>> THANK YOU. [Inaudible] >> COMING BAG TO THE SNOW BUDGET ISSUES THAT COUNCILLOR LEIPER RAISED.I GUESS MY QUESTION IS A VERY SIMPLE ONE. WHICH IS, GIVEN THOSE FIVE AND TEN-YEAR AVERAGES THAT COUNCILLOR LEIPER GAVE, WHAT IS THE BUDGET, OR ACCOUNTING ARGUMENT, AGAINST ANTICIPATING A BUDGET NUMBER THAT MATCHES HISTORICAL AVERAGES?PARTICULARLY GIVEN THAT-- WHAT IS THE--[Inaudible]ARGUMENT AGAINST IT?>> MAYOR, WE BUDGET, ACCORDING TO-- WELL, THIS YEAR, WE BUDGETED THE K.P.M.G. REPORT.PRIOR TO, THAT WE WOULD HAVE LET THE TREASURER INTERJECT,

IF SHE WILL, BUT THE BUDGET WAS BASED ON HISTORICAL AVERAGES.AND IF WE GO BACK 10 YEARS, EVEN THE LAST 2, 3 YEARS, PRIOR TO THAT WE ACHIEVED SURPLUSES.I THINK IT IS IMPORTANT TO SEPARATE FROM THE BUDGETS.WE BUDGET FOR A NORMAL WINTER.WHICH I AM CONFIDENT FOR THIS YEAR.UNFORTUNATELY THE LAST COUPLE OF WINTERS HAVE BEEN ABNORMAL.ON THE OTHER HAND, IF I GO BACK TO, 2010, 2011, 2012, WHERE WE ALL BOOKED SURPLUSES. THOSE WENT IN THE BANK AND THOSE CUSHIONED US AGAINST THE BAD YEARS.>> AND ARE THOSE FIGURES-- SO I DON'T SIT ON TRANSPORTATION, DIDN'T HAVE BENEFIT OF THESE NUMBERS AT THE TIME-- ARE THE NUMBERS THAT COUNCILLOR LEIPER PRESENTED--[Inaudible] >> I HAVE NOT SEEN THE COUNCILLOR'S NUMBERS.>> SO OVER FIVE YEARS, HE SAYS THE INFLATION ADJUSTED AVERAGE IS[Inaudible]\$72 MILLION.>> I WOULD NEED TIME TO REFLECT ON THOSE NUMBERS.>> OKAY.THANK YOU.>> THANK YOU.COUNCILLOR CHIARELLI.>> THANK YOU, YOUR WORSHIP.WELL, WE CAN'T REALLY SEPARATE OPERATION FROM THE BUDGET HERE BECAUSE WE ARE AT BUDGET.SO WHEN WE LOOK AT BUDGET AND WE LOOK AT THE INITIAL OR MID QUESTIONS BY COUNCILLOR--[Inaudible]WE ARE LOOKING AT THE LEVEL OF SERVICE THAT PEOPLE COULD BE PREPARED TO EXPECT, IF WE HIT AN AVERAGE SNOWFALL THIS YEAR, WHAT WILL THAT MEAN IN TERMS OF SNOW BANK REMOVAL?BECAUSE LAST YEAR WE HAD LOTS OF COMPLAINTS ABOUT THE FACT THAT IN A COUPLE OF PLACES, THE SNOW BANKS WERE AS HIGH AS THE BOTTOM OF STOP SIGNS AT INTERSECTIONS.AND WE TOOK VIDEO OF IT TO SHOW IT TO YOU IF YOU DON'T BELIEVE IT? WHAT CAN PEOPLE EXPECT IN TERMS OF THOSE SERVICES?>> CHAIR, THE-- OR MAYOR, THE-- AS I SAID BEFORE, IN A NORMAL WINTER, WE WOULD BE MEETING OUR M.Q.S. WHICH IS WHAT GUIDES ALL OUR MAINTENANCE ACTIVITIES AND IT IS A VERY HIGH LEVEL OF SERVICE, THE M.Q.S., WHEN WE BENCHMARK AGAINST MUNICIPALITIES. WE HAVE A VERY HIGH LEVEL OF SERVICE.IN TERMS OF SNOW BANKS THAT WOULD BE IMPEDING SIGHT LINES.WE TAKE CARE OF THOSE.THAT'S A NORMAL OPERATION.WE HAVE AN M.Q.S. FOR NORMAL SNOW BANK REMOVAL AS WELL, SO-- NOT AWARE OF ANY OF THOSE SITUATIONS WITH A SIGHT LINE PROBLEM.BUT I WOULD CERTAINLY TAKE A LOOK AT THAT.>> ANYTHING ELSE, COUNCILLOR?>> SO THE-- WELL-- THEN WHAT IS THE EXPLANATION FOR THE SNOW BANKS GETTING THAT HIGH?BECAUSE THEY DON'T SUDDENLY APPEAR THAT HIGH?THEY PRESUMABLY HAVE SOME SORT OF INCREMENTAL -- [Inaudible] >> Mayor, I'm not

aware of those situations. And as I said, both my staff when they are doing their patrols and certainly the traffic staff in transportation, as well as 311 complaints that come through, we would take care of those situations.>> So what level of snowfall are you budgeting for this year? How many centimetres? >> Well-- well, no, for the past decade, it has been far trying to hut the Crystal ball.>> Councillor Chiarelli?Do you want to wrap up?>> I asked a question.>> I can certainly share with the councillor what we consider a normal winter for budgeting, but briefly a number of factors, but 220 sent meet, would be a normal winter.>> That's what you are budgeting for here.>> Mayor, that's correct. However there are different factors that go into the operation, so it depends on when the storms hit, the frequency of the storms, et cetera.>> But you budgeted for that much last year?>> Mr. MAYOR, AS I MENTIONED, WITH THE K.P.M.G. REPORT, OUR COLLEAGUES IN FINANCE HAVE BEEN GOOD TO INJECT EXTRA MONEY INTO THE WINTER OPERATIONS BUDGET FOR 2018.AND, THAT'S BROUGHT US UP TO WHERE WE SHOULD BE.>> OKAY.SO I WILL ASK IT AGAIN-- WHAT LEVEL OF SNOWFALL DID YOU BUDGET FOR LAST YEAR? IT IS A NUMBER I'M LOOKING FOR.WHAT IS THAT NUMBER?>> Mr. MAYO, YES, I APOLOGIZE.I DON'T KNOW THAT I CAN GIVE THE COUNCILLOR THAT NUMBER RIGHT NOW.>> COUNCILLOR EGLI?>> IS THIS IS NOR A COMMENT THAN A QUESTION.FIRST OF ALL, I WANT TO THANK KEVIN AND HIS TEAM FOR PUTTING TOGETHER THE BUDGET AND-- WHICH WAS PASSED UNANIMOUSLY AT COMMITTEE.AND, THE SNOW BUDGET IS ALWAYS A CHALLENGE. AS COUNCILLOR EL-CHANTIRY POINTED OUT-- WE DO NOT HAVE A CRYSTAL BALL.BUT WHAT WE DID DO, I THINK IN A VERY RESPONSIBLE WAY IS WE REACHED OUT TO A TEAM OF CONSULTANTS, WHICH WAS APPROVED BY COMMITTEE IN COUNCIL, TO REVIEW HOW WE DO THE JOB OF CLEARING OUR SNOW. THEY CAME BACK WITH A REPORT.THE REPORT WAS ADOPTED LARGELY BY COMMITTEE IN COUNCIL ALTHOUGH, AS KEVIN POINTED OUT SOME OF THE EFFICIENCIES COUNCIL DECIDED NOT TO ADOPT BUT LARGELY ADOPTED BY COMMITTEE IN COUNCIL.AND A NUMBER WAS RECOMMENDED TO US AS OF BY THE EXPERTS WE HIRED AS TO WE SHOULD BE SPENDING.WE HAVE BEEN ADDING MORE SNOW DOLLARS TO THE BUDGET EVERY YEAR OF THIS TERM OF COUNCIL AND WE WILL BE DOING SO AGAIN THIS YEAR. THIS YEAR PUTS US AT THE NUMBER RECOMMENDED TO US BY K.P.M.G. IS IT THE CORRECT NUMBER?DO THEY HAVE A CRYSTAL BALL THAT COUNCILLOR EL CHANTIRY DOESN'T HAVE?I DON'T KNOW.BUT WE HIRED THEM FOR THEIR EXPERTISE.WE PAID THEM WELL FOR THEIR EXPERTISE. THEY GAVE US A NUMBER. WE WORKED FORWARD THAT NUMBER AND I ACHIEVED THAT NUMBER WITH HAD THIS

BUDGET.AND WE WILL FIND OUT AT THE END OF THIS WINTER WHETHER IT IS A CORRECT NUMBER OR NOT.BUT AGAIN, FORECASTING THE SNOW AND HOW MUCH WILL HIT THE GROUND IS NOT AN EXACT SCIENCE.IF K.P.M.G. GOT IT WRONG, WE HAVE TO GOING BACK TO THE DRAWING BOARD AND LOOK AT IT AFRESH.BUT AT THIS POINT, WE HAD A PLAN, PUT TO STAFF BY COMMITTEE IN COUNCIL. THEY FOLLOWED THAT PLAN BY RETAINING THE CONSULTANT. WE APPROVED OF THE CONSULTANT'S RECOMMENDATIONS, LARGELY, TOLD STAFF TO GO AHEAD AND DO IT. THAT'S WHAT THEY ARE DOING. DOING WHAT WAS EXPECTED OF THEM. WORKING WITH THE TOOLS THEY PROVIDED OF THEM AND ACHIEVED THE NUMBER WE ASKED OF THEM.AND AGAIN. IT PASSED UNANIMOUSLY AT COMMITTEE.AND I HOPE EVERYBODY SUPPORTS IT GOING FORWARD.AND WE HAVE GIVEN THE TOOLS TO OUR STAFF AND THEY WORKED WITH THE TOOLS WE HAVE GIVEN THEM AND THEY HAVE ACHIEVED THE NUMBER WE ASKED THEM TO ACHIEVE. SO. AGAIN. I WOULD ASK YOU TO PLEASE SUPPORT IT.>> Mayor: SO ON THE AMENDED 2018 DRAFT TRANSPORTATION CAPITAL BUDGET?[Inaudible]SORRY, WE SHOULD GO TO THE OPERATING FIRST.ON THE OPERATING.CARRIED?YEAS AND NAYS ON THE OPERATING BUDGET.(Recorded vote) (Recorded vote CONTINUING) >> COUNCILLOR HARDER?>> YES.>> COUNCILLOR WILKINSON?>> YES.>> COUNCILLOR TIERNEY?>> YES.>> COUNCILLOR TAYLOR?>> YES.>> COUNCILLOR DEANS?>> NO.>> COUNCILLOR FLEURY?>> NO.>> COUNCILLOR DAROUZE?>> OUI.>> COUNCILLOR NUSSBAUM?>> NO.>> COUNCILLOR MOFFATT?>> YES.>> COUNCILLOR LEIPER?>> NO.>> COUNCILLOR EGLI.>> YES.>> COUNCILLOR CHIARELLI?[INAUDIBLE]>> COUNCILLOR QAQISH?>> YES.>> MAYOR WATSON?>> YES.>> I HAVE 18 TO 6--[Inaudible] >> AND THAT'S NOT--[Inaudible].>> 17-6.>> Okay, so-- transportation committee capital budget.Carried.Environment and climate protection committee rate supported portion 2018--[Inaudible]-- CAPITAL.CARRIED.DISSENT BY COUNCILLOR FLEURY.>>> PLANNING COMMITTEE PORTION OF 2017 DRAFT PORTION OPERATING BUDGET.CARRIED.TRANSIT COMMISSION PART 2018 DRAFT BUDGET FOLLOWS-- AS AMENDED BY THE FOLLOWING-- \$6 BE GIVEN TO EVERY CUSTOMER--[Inaudible]-- LOADED ON TO PRESTO CARD--[Inaudible]-- THAT THIS CREDIT BE FUNDED FROM WITHIN THE APPROVED--[Inaudible]--EQUI-PASS.USER FEE TABLE IN 2018 DRAFT OPERATING BUDGET BE AMENDED TO PROVIDE THE PRICE OF THE NEW PRESTO CARD--[Inaudible]DISCOUNT BE SET AT ZERO.THIS DISCOUNT FROM REGULAR PRICE BE FUNDED FROM WITHIN THE PROPOSED FUNDING FOR

THE--[Inaudible]CARRIED.2018 DRAFT COMMISSION CAPITAL BUDGET.OKAY, GO AHEAD.>> THANK YOU MAYOR.NO, I JUST HAD A SERIES OF QUESTIONS OF STAFF ON THE OPERATING BUDGET, AND THIS IS A FOLLOW-UP TO QUESTIONS I BOSSED AT TRANSIT COMMISSION, AND THEN THERE WAS A MEMORANDUM THAT CAME OUT YESTERDAY AND I HAVE--[Inaudible] >> So the issue here was looking for the revenue difference between the forecast and the budget. One of the items in between the explanation and the memorandum is that about \$1.8 million will come from new and increased services--[Inaudible]PUTTING ON AT THE END OF THIS YEAR.SERVICE WHICH IS ABSOLUTELY WELCOME.ON THE BUDGET LAST YEAR, THEY ESTIMATED -- [Inaudible] -- ONCE SERVICES HAVE MATURED.AND MY FIRST QUESTION IS, WHEN DOES THAT ANTICIPATE THAT THE SERVICES WILL HAVE MATURED.>> Mr. MAYOR, IF THE COUNCILLOR IS REFERRING TO THE ADDITIONAL BUSES, THEY GO INTO SERVICE ON THE 24TH.ALL ROUT ROUTES EXCEPT ONE OF THEM. GOES TO. I THINK 26. 27 DECEMBER.SO THE ROUTES KICK IN AND YOU HAVE A FULL SERVICE YEAR IN PLACE AND THEY ARE IN DEMAND.AND WE ASSUME THE RIDERSHIP WILL BE THERE RIGHT AWAY.>> A YEAR AGO IN THE DECK IT SAID 900,000 TRIPS WITNESS THE SERVICES MATURE SO THE EXPECTATION IS THAT ON DAY ONE, ON JANUARY 1, THAT WE WILL REACH THE TARGET OF 950,000 TRIPS OVER THE COURSE OF 2018?CORRECT?>> YES, AND AS YOU KNOW WHERE THOSE BUSES HAVE BEEN DEPLOYED, THEY ARE ALL IN VERY HIGH DEMAND AND IT WAS THE CONSULTATION WE DID WITH WARD COUNCILLORS ON THAT ALSO.>> THANK YOU.HELPFUL.NEXT IN THE ACTUAL DESCRIPTION IN THE CHART, MEMORANDUM YESTERDAY, THE EXPLANATION FOR WHY THERE IS A \$3 MILLION DIFFERENCE BETWEEN WHAT IS BEING BUDGETED AND WHAT IS BEING FORECAST FOR 2017.AND I WILL JUST READ IT OUT IS BECAUSE THE BUDGET ASSUMES THAT THE AVERAGE FARE WILL INCREASE AND THE ECONOMY WILL IMPROVE, RESULTING IN AN INCREASE IN RIDERSHIP.I WANT TO BREAK THAT DOWN A LITTLE BIT. THERE ARE THREE PARTS TO THAT. THAT I DON'T UNDERSTAND.SO, WHEN THE TREASURER SAY THAT IS THE BUDGET ASSUME THAT IS THE AVERAGE FARE WILL INCREASE-- WHAT DOES THAT MEAN?>> I WILL ASK Mr. SCRIMINGER TO COME DOWN AND HE WILL WALK YOU THROUGH THAT AGAIN.OKAY?>>> Mr. MAYOR I HAVE A COPY OF A MEMO DATED 12 DECEMBER FROM MARIANNE TO EVERYONE.IS THIS THE ONE THE COUNCILLOR IS ASKING ABOUT? CORRECT. I WONDER IF THE COUNCILLOR CAN-- THE BUDGET ASSUMES THAT THE AVERAGE FARE WILL INCREASE.AND ECONOMY WILL IMPROVE, RESULTING IN AN INCREASE IN RIDERSHIP.THE-->> I WILL ASK IT IN THREE PARTS.FIRST, WHAT DOES IT MEAN THAT THE AVERAGE FARE WILL INCREASE.I DO NOT UNDERSTAND THAT.>> THE AVERAGE FARE-- I WILL START BY EXPLAINING, Mr. MAYOR, THE AVERAGE FAIR IS THE AVERAGE AMOUNT OF MONEY THAT WE RECEIVE PER CUSTOMER WHO TRAVELS ON THE SYSTEM, AVERAGED OVER THE ENTIRE SYSTEM, OVER THE ENTIRE YEAR.SO IT IS CALCULATED BY DIVIDING THE TOTAL FARE REVENUE BY THE NUMBER OF CUSTOMERS WE CARRY.AND IT IS USUALLY IN THE-- IT IS FOR EVERY TRANSIT SYSTEM, IT IS IN THE \$1.50 TO \$2 RANGE.I DON'T HAVE THE CURRENT AVERAGE FARE HERE BUT THAT'S WHAT THE AVERAGE FARE IS.IT WILL GO UP FROM ONE YEAR TO THE NEXT AS THE PRICE OF FARES IS CHANGED BY COUNCIL OR ANY OTHER GOVERNING BODY FOR A TRANSIT SYSTEM.BUT IN THE SENTENCE EARLIER, THE SENTENCE READS, THE SHORTFALL FROM LAST YEAR IS PRIMARILY DO TO A REDUCTION IN THE AVERAGE FAIR.SO WE'RE GOING FROM A REDUCTION IN THE AVERAGE FARE IN 2017 TO A SUPPOSED INCREASE IN THE AVERAGE FARE IN 2018.I DON'T UNDERSTAND THAT.>> Mr. MAYOR, AS WE EXPLAINED, AT THE TRANSIT COMMISSION MEETING, THE CHANGE THAT WE SAW OR HAVE SEEN SO FAR IN 2017, WAS RESULTING FROM FEWER OF OUR CUSTOMERS BEING FULL-FARE CUSTOMERS AND MORE OF OUR CUSTOMERS BEING PEOPLE WITH A DISCOUNTED FARE LIKE STUDENTS, SENIORS, CHILDREN.IF IT IS THE CASE THAT THERE ARE MORE PEOPLE WORKING IN OTTAWA, THEN THERE WILL LIKELY BE MORE ADULTS TRAVELLING AND PAYING FULL FARE.>> SO, BUT THE TREND OF PEOPLE MOVING TO CHEAPER FARE FORMS--[Inaudible]AS OPPOSED TO CASH AND SO ON, DO YOU EXPECT THAT TO REVERSE SO THAT THEY WILL NOTHING NO LONGER USE E-PURSE AND WILL NOW USE CASH?>> THAT'S NOT OTHER OPENINGS, Mr. MAYOR.WE DIDN'T SEE THAT HAPPEN.IT WAS MORE OF OUR CUSTOMERS BEING QUALIFIED FOR DISCOUNT.IT WAS NOT THIS YEAR ABOUT THE CHOICE BETWEEN WHETHER TO BUY A MONTHLY PASS OR A SINGLE-RIDE FARE.>> AND WHAT TREND DO YOU THINK WILL RESULT IN THAT SWITCH FROM HAVING-- GOING TO A-- TO AN AVERAGE LOWER FARE TO AN AVERAGE HIGHER FARE. WHAT ARE THE FACTORS THAT YOU THINK WILL GO INTO THAT?>> MORE PEOPLE WORKING IN OTTAWA, Mr. MAYOR.>> OKAY.I CAN'T SAY THAT I UNDERSTAND THAT, BUT LET ME MOVE ON TO THE NEXT PORTION. THE NEXT PHRASE IS THAT THE ECONOMY WILL IMPROVE.WHAT IS THAT?WHAT DOES THAT MEAN?>> WE HAVE PREDICTIONS FROM THE ORGANIZATIONS THAT PREDICT THIS SORT OF THING. THAT THE ECONOMY WILL IMPROVE AND MORE PEOPLE WILL BE WORKING IN OTTAWA

NEXT YEAR THAN HAVE BEEN WORKING HERE THIS YEAR.>> OKAY, BECAUSE I LOOKED AT THE CONFERENCE BOARD MET MOLTEN OUTLOOK FROM THE FALL OF 2017, REAL G.D.P. 2017 BANNER YEAR.2.5 PERCENT.GREAT YEAR.2017.ELSE.EXPECTATION FOR SLIGHT REDUCTION NEXT YEAR.GOING FROM 2.5 TO 2.2.SO, I AM ASSUMING YOU HAVE DIFFERENT NUMBERS.>> SO I AM' JUST LOOKING AT THE LATEST REPORT FROM THE CONFERENCE BOARD AND THEY ARE SHOWING TOTAL EMPLOYMENT FOR THE OTTAWA-GATINEAU AREA, THAT IT IS ACTUALLY THE 2017, UNTIL 20.3000 AND THEY ARE FORECASTING 736.4000 AND 1 PERCENT INCREASE.[Inaudible] >> It is people who ride the bus so we look at employment numbers.>> So, I guess, both of those factors, the fact that the average fare will increase and that the economy will improve is going to result in an increase in ridership, according to this memo. And that's the conclusion I'm most confused about. Because I thought that the increase in ridership was already calculated to be 9 7.2 trips in 2018. And those factors, factors are factored into the chart above. Are we expecting another boost that wasn't predicted at transit commission. >> Mayor, if I can.I just want to sort of try to describe how this works. And think we are trying to make this as pure and as scientific as we want it to be. Unfortunately, it is not that, and as I said, at transit commission. I will say it over and over again. There is nobody in North America that can predict transit ridership right now. The whole model has been tipped on its side. Recently in Washington. Listening to my peers talking about how they are struggling with ridership forecasts. So if anybody can come in and tell you, guarantee you, here the forecast for next year's ridership in Ottawa is -- let's here them.>> What Mr. SCRIMINGER DOES AND HIS TEAM, IS HE GETS INPUTS FROM ALL THE INPUTS HE CAN LOCALLY AND NATIONALLY AND INTERNATIONALLY.YOU HEARD THE TREASURER TALK ABOUT THAT: YOU HEARD ABOUT STAT CANADA.PHENOMENAL INPUT FROM Mr. WILLIS' TAM.AND HE TAKES ALL THE INPUTS, THE PLUSES, THE MINUSES AND WE'VE BEEN VERY TRANSPARENT IN RIDERSHIP ADJUSTMENT. THERE IS A 1.2 RIDERSHIP DROP WHICH TRANSLATES INTO \$5 MILLION.THAT'S OUR BEST GUEST MATS GIVEN ALL THE INPUTS.WE FACTORED IN A MODEST BUMP THROUGH CONFEDERATION LINE WHEN THAT GOES INTO REVENUE SERVICE.WE ADJUSTED FOR GROWTH AREAS.PEALED AWAY THE BOUNCE FROM THE ONE-FIVE-OH CELEBRATIONS BUT JUST TO GET TO THE BOTTOM LINE, IF YOU ARE LOOKING FOR US TO GIVE YOU EVERY LITTLE PIECE THAT SAYS WE WILL FORECAST THE 9 7.2 MILLION RIDERS TO EXACTLY THAT NUMBER-- WE CAN'T GUARANTEE YOU THAT.WE CAN TELL YOU THE ECONOMY IS UP.THAT. GENERALLY DRIVES RIDERSHIP UP.WE DID AN ADJUSTMENT BASED ON THE

NEGATIVE DROP IN RIDERSHIP AND WE FACTORED IN THE GROWTH AND OVER ELEMENTS WE KNOW AND THAT'S WHAT IS IN FRONT OF YOU.197 MILLION RIDES, \$195 MILLION IN REVENUE, OUR BEST ESTIMATED BASED ON EVERYTHING WE'VE SEEN AND HEARD.[Please stand by] [1:59 P.M.]