



Community and Protective Services Committee

Tax Supported Programs

Draft BUDGET 2018

Balanced, Affordable and Progressive

Tabled November 8, 2017



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Emergency and Protective Services Security and Emergency Management 2018 Budget Briefing Note

Description

- Support a secure environment for citizens of Ottawa to live, work and play
- Lead the coordination of City services to prevent, mitigate, prepare, respond and recover from major emergencies and planned events
- Create a secure work environment for staff through training, assessment, monitoring and response as well as through the delivery of security services, advice and guidance
- Lead corporate and community emergency preparedness and planning activities
- Manage the corporate radio program and coordinate the transition to a new radio system

Programs/Services Offered

Office of Emergency Management

- Administer the City of Ottawa Emergency Management Program
- Provide the public emergency preparedness education program: "Are You Ready?"
- Provide Emergency Management training and exercise to staff and external stakeholders
- Administer hazard identification and mitigation programs
- Manage the Emergency Management Accreditation Program (EMAP) ensuring ongoing compliance

- Manage Urban Search and Rescue (USAR) and Chemical, Biological, Radiological, Nuclear and Explosive (CBRNE) Task Forces
- Provide corporate coordination of major events and emergencies including the notification and event escalation through the Corporate Duty Officer Network

Corporate Security

- Manage Corporate security systems
- Provide incident management and investigation services
- Provide security education and training
- Provide event security planning and onsite security for special events
- Provide threat and risk assessments at City facilities
- Manage Security Operations Centre
- Manage access control and alarm monitoring at City facilities
- Provide Photo ID services

Event Central

- First point of contact for event organizers planning an event within Ottawa and requiring the assistance of City services
- Coordinate the Special Events Advisory Team (team of City services and external agencies):
 - Oversee the logistical requirements for special events
 - Provide planning and resource coordination with internal and external representatives
 - Ensure safe and successful events by working with event organizers to adhere to the requirements outlined within the Special Events on Public and Private Property By-law No. 2013-232
- Assess the cumulative effect of special events and significant municipal projects, and manage City services, external agencies and event organizers to mitigate potential conflicts and minimize impact to residents and tourists

- Coordinate municipal notifications and permissions required by the Alcohol and Gaming Commission of Ontario in relation to the sale and service of alcohol

9-1-1 Service Level Agreement

- Manage Service Level Agreement with the Ottawa Police Service Board
- Manage funding agreement and provide governance and performance oversight

Corporate Radio System

- Manage the transition of approximately 5,500 radios from current system to a new radio system
- Manage the new radio system post implementation
- Provide governance and performance oversight

Protective Measures Program

- Formally define four protective measures: Building Evacuation, Shelter in Place, Secure Facility and Lockdown
- Provide employees with information on what to do and what to expect when there is a security or emergency situation affecting a City facility
- Aim to minimize or eliminate risk of danger, injuries or accidents to elected officials, employees and visitors during a security or emergency situation affecting a City facility

Emergency and Protective Services

Ottawa Fire Service

2018 Budget Briefing Note

Description

The goal of Ottawa Fire Services (OFS) is to reduce or eliminate loss of life and property. In order to meet this goal, Ottawa Fire Services encourages a culture of public fire safety and strives to empower members of the community with the knowledge and tools required to prevent fires. Ottawa Fire Services enhances emergency response through continual training of staff, identifying change opportunities and managing service priorities.

Programs/Services Offered

Suppression and Rescue

- Effective emergency response which includes fire suppression, rescue operations (e.g. water rescue and automobile extrication) and tiered medical responses
- Special operations, such as responding to hazardous material calls
- Ensure compliance with OFS response standards adopted as part of the Commission of Fire Accreditation International program
- In 2016, Ottawa Fire Services recorded 67,470 apparatus responses to 24,002 incidents including fire, hazardous material, rescue, medical and mutual aid agreement incidents

Communications and Outreach

- Dispatch services - The Communications Division directly impacts the ability of OFS to provide effective fire protection and emergency response to the City. As the first point of contact in an emergency or life threatening situation, this division is equipped with the technology and systems to receive calls from the public and other emergency services, while ensuring a safe working environment for emergency responders. In 2016, OFS Communications Center received 91,200 calls.
- Recruitment outreach and community engagement campaigns such as Camp FFIT (Female Firefighters in Training)

Prevention and Education

- Public fire safety education through various avenues, including social media, outreach campaigns, community events, and community partnerships
- Conducted 4,201 inspections and participated in 1,175 public education events in 2016. Additionally, OFS visited 13,984 homes in 2016 as part of the Wake Up! Get a Working Smoke Alarm Campaign. Having a strong presence in the community is vital to building trust and strengthening the service's voice. Education, inspections and investigations is a collaborative effort between all divisions within OFS with the ultimate goal of preventing fires;
- Application of fire safety standards and enforcement, including thorough fire cause, origin and circumstance evaluations, Fire Code compliance, investigations, fire inspections and risk assessments

Emergency & Protective Services

Ottawa Paramedic Service

2018 Budget Briefing Note

Description

The Ottawa Paramedic Service's integrated high performance system efficiently provides clinical excellence to bring residents and visitors sophisticated pre-hospital medicine. The Ottawa Paramedic Service also provides specialty services such as marine paramedics for waterways, tactical paramedics for police operations, and bike paramedics for special events.

The Service also delivers public education and injury prevention programs for City staff and stakeholders, manages all medical equipment purchases for the City of Ottawa, and oversees the defibrillator program, which includes the Police Service and Fire Services.

Programs/Services Offered

- Street Operations (50/50 cost sharing program with Ministry of Health and Long-Term Care (MOHLTC)). In 2016, the response volume was 137,993, which represents a 3.0% increase over the previous year. This works out to 378 responses per day.
- The Ottawa Central Ambulance Communications Centre (OCACC) is 100% funded by MOHLTC and provides call-taking and dispatching services to the City of Ottawa, United Counties of Prescott and Russell, and United Counties of Stormont, Dundas and Glengarry. In 2016, the OCACC provided call taking services for 133,450 calls and dispatching services for a response volume of 172,747.

- Special Operations - ensure public safety by providing medical coverage and response for special events in the City, such as Canada Day, international dignitary visits, conferences, special events and festivals. The majority of special events are on a cost recovery basis.
- Community Medicine Programs - promote a safe and healthy community by developing programs for public awareness. Training is run on a 100% cost recovery basis. In 2016, 620 First Aid, CPR and AED courses were provided to 12,186 participants.
- Public Access Defibrillator Program - placement of 900 defibrillators in public buildings, police, fire and OC Transpo vehicles. 116 lives have been saved since the program's inception in 2001.

Emergency & Protective Services

By-law & Regulatory Services

2018 Budget Briefing Note

Description

The Mandate of By-law & Regulatory Services is to protect and serve residents, businesses and visitors through education on, and enforcement of, regulations that address public health and safety, nuisance control and consumer protection. The Branch is responsible for ensuring compliance with city-wide regulatory by-laws and provincial legislation that address a wide range of municipal community issues. By-law & Regulatory Services accomplishes those objectives through:

- Animal care and control including pet registration
- Noise control
- Parking control, including the Private Parking Enforcement Agency Program
- Property Standards and Property Maintenance enforcement
- Smoke Free Ontario and municipal smoke-free regulation enforcement
- Zoning enforcement
- Graffiti enforcement
- Enforcement of various other regulations including Fences, Parks & Facilities, Use and Care of Roads, Clothing Donation Boxes, Shopping Carts
- Vehicle-for-Hire By-law enforcement and inspections (taxis, limousines, private transportation companies)
- Lottery Licensing
- Temporary Sign Permits

- Development and promotion of by-laws, policies and procedures
- Business licensing, administration and enforcement of 33 License Categories
- Management of the Spay/Neuter Clinic
- Management of various purchase-of-service agreements including the Municipal Animal Shelter Services Agreement.

Programs/Services Offered

Parking Enforcement

- Parking Enforcement (information, traffic control and enforcement): issued approximately 349,000 parking fines in 2016 – translating to about \$20 million in revenue

By-law Enforcement

- Enforcement and Inspection (including noise, property standards, tobacco, zoning, and animal care and control): in 2016 responded to 74,489 requests for service

Licensing and By-law Administration

- Business Licensing (information, issuance, renewal and compliance): issues over 10,555 business licenses and processes over 467 lottery licenses
- Taxi Licensing (information, issuance, renewal and compliance): over 2,000 taxi and limousine inspections were conducted and over 2,200 taxi driver licenses were issued in 2016
- Vehicle-for-Hire By-law implementation and monitoring introduced in 2016
- Cat/Dog Registration (information, issuance, renewal and compliance): approximately 49,000 registered cats and dogs
- Development and promotion of by-laws, policies and procedures
- Support of the development of by-laws emanating from other Departments
- Management of the Spay/Neuter Clinic: performs approximately 3,400 sterilizations
- Management of various purchase-of-service agreements (including Municipal Animal Shelter Services and Large Wild Mammal Emergency Response)

Community and Social Services

2018 Budget Briefing Note

Description

The Community and Social Services department oversees an integrated continuum of supports that includes child care and early-years services, employment and financial assistance, housing and homelessness services, long-term care and community funding, engagement and capacity building. In collaboration with community partners, we develop, deliver, and fund services and programs that respond to the community's needs and that foster inclusion, self-sufficiency and improved quality of life. Most services and programs are governed by specific provincial legislation; some are cost-shared with other levels of government with significant investments from the City.

Programs/Services Offered

Children's Services

Children's Services, together with community partners, provides high-quality child care and early years' services that are accessible and inclusive to all families. Programming includes child care and subsidies to cover parent's costs, as well as support for child care operators and professionals across the city.

Children's Services:

- Supports approximately 5,000 subsidized child care spaces in the community

- Provide general operating funding to non-profit child care agencies to support approximately 27,000 licensed spaces with affordability and quality
- Provide wage enhancement funding to non-profit child care agencies to support greater employment and income security to approximately 3,280 child care employees
- Provide special needs funding to help support over 500 children with special needs in licensed child care
- Directly operate 11 municipal child care centres and a licensed home child care program, offering approximately 440 child care spaces
- Manage the waitlist for subsidized child care and a registry for full-fee care
- Acts as Service System Manager to plan and build an integrated model of child and family programs (Ontario Early Years Child and Family Centres) by January 2018

Employment and Financial Assistance

Four geographically located Community and Social Support Centres, work in collaboration with community partners, to provide employment and financial assistance to families and individuals to promote their self-reliance and quality of life. Staff assess and monitor eligibility for basic needs, shelter, employment and health benefits such as medical supplies and prescription drugs for both provincial and municipal social assistance programs. The Centres offer residential services and light housekeeping services for low-income residents with a medical need. Employment services are also available, including job search, training and education, volunteer or employment placements and job retention supports to help clients find and maintain employment.

Every month:

- 36,000 residents receive assistance from Ontario Works and more than 34,000 people receive assistance from the Ontario Disability Support Program

- 1,000 vulnerable people receive supports to reside in safe and supportive residential services homes
- 1,400 low-income residents receive light housekeeping services

Every year, 2,000 low income residents receive financial support through a municipally funded program to maintain housing and for essential health items.

Housing Services

Housing Services oversee the administration of social/affordable housing to increase access to, and retention of, suitable housing for people living on low to middle incomes. Services also include emergency shelter response and supported housing services to assist residents experiencing homelessness and those at risk of homelessness by providing housing search, stabilization and housing loss prevention. Housing Services also facilitates the development of new affordable and supportive housing.

- Oversees funding, administration and monitoring of the social housing portfolio, housing over 50,000 people
- Oversees the Centralized Wait List for social housing for rent-gear-to-income assistance with an average of 10,000 active applications
- Funds services for over 650 community emergency shelter beds
- Manages two emergency family shelters with 64 units
- Administers funding contracts with non-profit community agencies that provide services to prevent and reduce homelessness
- Funds agencies that house and support over 1,000 residents living in Residential Services Homes

- Provides an interdepartmental, system-wide coordinated response to rooming house issues
- Administers several programs that invest in creating and maintaining affordable and supportive housing

Long-Term Care Services

Four Long-Term Care Homes provide care and services to 717 residents who require assistance with daily living. The Homes offer a variety of services to care for the residents' well-being and ensure a healthy and safe environment.

Services offered by the home include:

- nursing and personal care
- medical services
- physiotherapy and activation services
- nutrition and food preparation
- housekeeping and laundry services
- recreational activities; and
- spiritual care and social supports

The Homes also offer specialized services to care for and meet the needs of residents with a diagnosis of dementia. In addition, two day programs offer supervised programming and services to help adults who live in the community.

Partner and Stakeholder Initiatives

Partner and Stakeholder Initiatives responds to current and emerging community needs to promote equitable, inclusive and sustainable service delivery for a diversity of residents. Partner and Stakeholder Initiatives has two different service areas, Community Funding and Client Service Strategies:

- Administer \$23M of 100% municipal funding to 93 non-profit community agencies to improve quality of life and inclusion of residents who are low-income, at-risk or isolated
- Provide major capital funding to Community Health and Resource Centres to improve their facilities
- Coordinate engagement strategies, action plans and partnerships with internal and community stakeholders
- Develop and lead City-wide initiatives on behalf of the department and Council such as the Equity and Inclusion Lens, Youth Action Plan, Older Adult Plan, the Municipal Immigration Strategy and the Aboriginal Working Committee
- Conduct social research and policy analysis to aid in strategic planning and to address service gaps and barriers

Recreation, Cultural and Facility Services Department

2018 Budget Briefing Note

Description

The goal of Recreation, Cultural and Facility Services (RCFS) Department is to provide access to high quality recreation and cultural services, in collaboration with the community, to encourage healthy and active lifestyles, and to contribute to Ottawa's cultural identity and heritage; the Department also operates and maintains most City buildings. In accomplishing this goal RCFS:

- Develops and delivers recreation and cultural programs in arenas, pools, parks, sports fields, recreation and cultural facilities, and community centres
- Maintains and ensures facility cleanliness and good repair
- Adheres to clear service standards and structures services around community needs
- Ensures that legislative and safety requirements are implemented and adhered to
- Provides opportunities for participation in, and access to, Ottawa's arts, culture and heritage
- Works with community recreation, sport and cultural groups to maximize access and opportunities for recreation, cultural, and heritage programs/activities
- Plans, develops and redevelops recreation and cultural facilities, parks and sports fields
- Invests in local cultural initiatives and assets to sustain municipal and community infrastructure and programs

Programs/Services Offered

The Recreation, Cultural and Facility Services Department:

- Delivers registered recreation and cultural programs to more than 215,000 participants annually

- Promotes Ottawa's rich network of multi-use pathways and bike routes through 1,250 parks and greenspaces
- Operates and manages: 11 major recreation complexes, over 100 community centres/field houses, 21 indoor pools, 9 outdoor pools, 44 indoor ice surfaces, 515 sports fields, 283 ball diamonds, 4 senior centres, 56 wading pools, 129 splash pads and 4 beaches
- Operates a wide variety of Summer and March Break camps for children and youth
- Operates specialized and therapeutic recreation programs for more than 2,900 children, youth and adults with disabilities, and offers an integration support service to facilitate access to all programs
- Operates 24 cultural facilities across the city including: 4 theatres, 5 museums, 7 art galleries, two instructional art centres, three artist studios and two multi-disciplinary facilities – including Arts Court
- Researches, develops and delivers local museum educational programs to meet school curriculum requirements
- Allocates space for over 244,000 community facility rentals annually
- Supports, oversees and allocates: 515 sports fields and 283 ball diamonds; 115 tennis facilities, 280 outdoor basketball courts, 19 skateboard parks, 61 sledding hills, and provides track and field opportunities at the Terry Fox Athletic Facility
- Maintains City buildings including 9.1 million square feet in 836 buildings
- Operates 33 arenas with a total of 44 indoor ice surfaces, 10 curling sheets, and coordinates more than 410 outdoor ice surfaces at over 265 locations
- Provides oversight and contract compliance monitoring for 8 Public-Private Partnership agreements, including 2 sports domes, 3 arenas with 9 ice surfaces, a multi-disciplinary cultural facility, the Rideau Valley Conservation Authority Headquarters, and Lansdowne
- Supports over 170 local not-for-profit cultural organizations and over 100 individuals through 320 unique funding allocations to deliver a broad range of cultural activities to over 2.5 million participants and visitors
- Provides \$10M in financial support to more than 140 community recreation organizations and to more than 250 local not-for-profit cultural organizations to support the creation, production and presentation of arts, festivals, fairs and heritage activities, recreation and cultural programs and services for residents and visitors alike; and

- Offers over 600 hours per week (Fall/Winter) for public skating and public swimming and other sport drop-in programs to citizens of all ages

Public Works & Environmental Services Department Parks, Forestry & Stormwater Water Services 2018 Budget Briefing Note

Description

The Public Works & Environmental Services Department is responsible for overseeing drinking water production and distribution, wastewater collection and treatment, surface water management, solid waste collection, processing and disposal, roads, parks, and forestry maintenance and operations, and parking development and operations.

Public Works & Environmental Services has clear service mandates and clear lines of business accountability including:

- One-stop shop for the city's road, park and forestry operations and maintenance, parking related matters; and environmental services such as drinking water, waste water, surface water and solid waste
- Ability to respond quickly and share resources
- Common service districts for all field operations
- Clear service standards
- Structured around community needs
- Strong focus on continuous improvement and performance management.

Programs/Services Offered

Parks, Forestry and Stormwater

Provides centralized management of the City's parks including 508 sports fields and 282 ball diamonds, 4,421 hectares of parkland in more than 1,247 sites and 1984 play structures. Annually, the service area completes an average of 6,000 service requests with 97% being completed within established service levels.

Manages all aspects of the City's 10,000 hectares of urban and rural forests including 346,000 street and park trees. Plants 125,000 trees annually across the City in urban, suburban and rural areas. Manages invasive species, such as the Emerald Ash Borer. Waters and establishes maintenance of new and hard surface planted trees, removes trees and stumps as required.

Responsible for the operational planning, development and management of the City's storm water drainage and treatment systems. This includes 234 storm water management ponds, 113 underground storm treatment/control facilities, the maintenance of approximately 2,600 km of storm sewers and appurtenances. The service area conducts approximately 106,000 water quality tests annually. Oversees inter-department storm water programs and initiatives.

City of Ottawa
Community & Protective Services Committee - Operating Resource Requirement
In Thousands (\$000)

	2016	2017		2018	\$ Change over 2017 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Program					
GM's Office & Business Support Services - Emergency & Protective Services	930	2,671	2,871	2,931	60
Security and Emergency Management	11,526	11,664	12,164	12,299	135
Fire Services	157,678	158,215	157,455	161,630	4,175
Paramedic Service	87,025	92,603	91,038	95,675	4,637
By-law and Regulatory Services	20,092	20,399	20,039	20,674	635
GM's Office & Business Support Services - Community & Social Services	3,895	3,453	3,453	3,523	70
Social Services	258,890	238,470	237,430	244,915	7,485
Children's Services	122,844	124,818	122,708	154,008	31,300
Housing Services	170,741	199,093	197,698	201,460	3,762
Long Term Care	66,819	66,993	64,173	65,824	1,651
Partner & Stakeholder Initiatives	24,519	25,541	25,541	26,171	630
GM's Office & Business Support Services - Recreation, Cultural & Facility Services	23,813	23,659	24,324	25,352	1,028
Community Recreation and Cultural Programs	102,707	107,547	107,547	109,438	1,891
Aquatics, Specialized and City Wide Programs	30,696	30,745	30,570	32,276	1,706
Parks & Facilities Planning	1,361	2,004	2,034	2,084	50
Facility Operations Services	126,927	127,565	129,812	131,667	1,855
Parks	37,520	37,126	37,126	37,951	825
Gross Expenditure	1,247,983	1,272,566	1,265,983	1,327,878	61,895
Recoveries & Allocations	-136,938	-129,995	-129,312	-131,270	-1,958
Revenue	-561,106	-586,304	-582,989	-629,074	-46,085
Net Requirement	549,939	556,267	553,682	567,534	13,852
Expenditures by Type					
Salaries, Wages & Benefits	487,602	497,802	492,861	513,442	20,581
Overtime	7,500	7,273	6,893	7,021	128
Material & Services	121,592	123,820	129,138	130,714	1,576
Transfers/Grants/Financial Charges	511,500	525,832	519,329	556,677	37,348
Fleet Costs	25,709	23,097	22,812	23,493	681
Program Facility Costs	81,006	83,839	83,839	85,360	1,521
Other Internal Costs	13,074	10,903	11,111	11,171	60
Gross Expenditures	1,247,983	1,272,566	1,265,983	1,327,878	61,895
Recoveries & Allocations	-136,938	-129,995	-129,312	-131,270	-1,958
Net Expenditure	1,111,045	1,142,571	1,136,671	1,196,608	59,937

City of Ottawa
 Community & Protective Services Committee - Operating Resource Requirement
 In Thousands (\$000)

	2016	2017		2018	\$ Change over 2017 Budget
	Actual	Forecast	Budget	Estimate	
Revenues By Type					
Federal	-28,179	-28,076	-28,048	-26,748	1,300
Provincial	-416,377	-441,812	-436,010	-481,190	-45,180
Municipal	0	0	0	0	0
Own Funds	-2,329	-2,447	-2,464	-3,534	-1,070
Fees and Services	-114,221	-113,969	-116,467	-117,602	-1,135
Fines	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	-561,106	-586,304	-582,989	-629,074	-46,085
Net Requirement	549,939	556,267	553,682	567,534	13,852
Full Time Equivalents			5,131.78	5,196.78	65.00

City of Ottawa
 Emergency & Protective Services - Operating Resource Requirement
 In Thousands (\$000)

	2016	2017		2018	\$ Change over 2017 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Program					
GM's Office & Business Support Services	930	2,671	2,871	2,931	60
Security and Emergency Management	11,526	11,664	12,164	12,299	135
Fire Services	157,678	158,215	157,455	161,630	4,175
Paramedic Service	87,025	92,603	91,038	95,675	4,637
By-law and Regulatory Services	20,092	20,399	20,039	20,674	635
Gross Expenditure	277,251	285,552	283,567	293,209	9,642
Recoveries & Allocations	-3,892	-4,379	-4,319	-4,319	0
Revenue	-79,519	-83,401	-82,336	-84,461	-2,125
Net Requirement	193,840	197,772	196,912	204,429	7,517
Expenditures by Type					
Salaries, Wages & Benefits	225,123	233,442	232,240	240,124	7,884
Overtime	5,569	5,118	4,960	5,066	106
Material & Services	21,229	23,192	22,567	23,472	905
Transfers/Grants/Financial Charges	0	1	1	1	0
Fleet Costs	16,065	14,313	14,313	14,899	586
Program Facility Costs	5,091	5,498	5,498	5,599	101
Other Internal Costs	4,174	3,988	3,988	4,048	60
Gross Expenditures	277,251	285,552	283,567	293,209	9,642
Recoveries & Allocations	-3,892	-4,379	-4,319	-4,319	0
Net Expenditure	273,359	281,173	279,248	288,890	9,642
Revenues By Type					
Federal	-418	0	0	0	0
Provincial	-51,446	-54,159	-53,994	-55,999	-2,005
Municipal	0	0	0	0	0
Own Funds	0	0	0	0	0
Fees and Services	-27,655	-29,242	-28,342	-28,462	-120
Fines	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	-79,519	-83,401	-82,336	-84,461	-2,125
Net Requirement	193,840	197,772	196,912	204,429	7,517
Full Time Equivalents			1,816.78	1,830.78	14.00

City of Ottawa
 Emergency & Protective Services
 GM's Office & Business Support Services - Operating Resource Requirement
 In Thousands (\$000)

	2016	2017		2018	\$ Change over 2017 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Program					
General Manager's Office	826	371	371	381	10
Business Support Services	104	2,300	2,500	2,550	50
Gross Expenditure	930	2,671	2,871	2,931	60
Recoveries & Allocations	0	0	0	0	0
Revenue	0	0	0	0	0
Net Requirement	930	2,671	2,871	2,931	60
Expenditures by Type					
Salaries, Wages & Benefits	908	2,594	2,794	2,854	60
Overtime	0	1	1	1	0
Material & Services	16	74	74	74	0
Transfers/Grants/Financial Charges	0	0	0	0	0
Fleet Costs	0	0	0	0	0
Program Facility Costs	0	0	0	0	0
Other Internal Costs	6	2	2	2	0
Gross Expenditures	930	2,671	2,871	2,931	60
Recoveries & Allocations	0	0	0	0	0
Net Expenditure	930	2,671	2,871	2,931	60
Revenues By Type					
Federal	0	0	0	0	0
Provincial	0	0	0	0	0
Municipal	0	0	0	0	0
Own Funds	0	0	0	0	0
Fees and Services	0	0	0	0	0
Fines	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	0	0	0	0	0
Net Requirement	930	2,671	2,871	2,931	60
Full Time Equivalents			25.00	25.00	0.00

City of Ottawa
 Emergency & Protective Services
 Security and Emergency Management - Operating Resource Requirement
 In Thousands (\$000)

	2016	2017		2018	\$ Change over 2017 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Program					
Security and Emergency Management	9,681	9,825	10,325	10,400	75
9.1.1	1,845	1,839	1,839	1,899	60
Gross Expenditure	11,526	11,664	12,164	12,299	135
Recoveries & Allocations	-3,358	-3,858	-3,858	-3,858	0
Revenue	-416	-370	-270	-270	0
Net Requirement	7,752	7,436	8,036	8,171	135
Expenditures by Type					
Salaries, Wages & Benefits	3,727	2,619	2,619	2,694	75
Overtime	32	7	7	7	0
Material & Services	5,864	7,175	7,675	7,675	0
Transfers/Grants/Financial Charges	0	0	0	0	0
Fleet Costs	0	0	0	0	0
Program Facility Costs	0	0	0	0	0
Other Internal Costs	1,903	1,863	1,863	1,923	60
Gross Expenditures	11,526	11,664	12,164	12,299	135
Recoveries & Allocations	-3,358	-3,858	-3,858	-3,858	0
Net Expenditure	8,168	7,806	8,306	8,441	135
Revenues By Type					
Federal	-37	0	0	0	0
Provincial	0	0	0	0	0
Municipal	0	0	0	0	0
Own Funds	0	0	0	0	0
Fees and Services	-379	-370	-270	-270	0
Fines	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	-416	-370	-270	-270	0
Net Requirement	7,752	7,436	8,036	8,171	135
Full Time Equivalents			22.00	22.00	0.00

City of Ottawa
 Emergency & Protective Services
 Security and Emergency Management - User Fees

	2016 Rate \$	2017 Rate \$	2018 Rate \$	% Change Over 2017	% Change Over 2016	Effective Date	2018 Revenue (\$000)
Emergency Management course fees							
Emergency Management course fee- External participant * ¹	100.00	100.00	100.00	0.0%	0.0%	01-Jan-18	
Emergency Management course cancellation fee - Internal participant * ¹	100.00	100.00	100.00	0.0%	0.0%	01-Jan-18	
Emergency Management course cancellation fee - External participant * ¹	100.00	100.00	100.00	0.0%	0.0%	01-Jan-18	
Total Departmental							0

Notes:

* Fees calculated per day + HST applicable.

¹ Permission from Office of the Fire Marshal and Emergency Management to charge fees for cost recovery.

City of Ottawa
Emergency & Protective Services
Fire Services - Operating Resource Requirement
In Thousands (\$000)

	2016	2017		2018	\$ Change over 2018 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Program					
Chief's Office	524	469	469	486	17
Operations	139,147	140,829	140,069	143,883	3,814
Prevention	6,437	5,837	5,837	5,952	115
Communications	5,533	5,704	5,704	5,832	128
Operational Support	6,037	5,376	5,376	5,477	101
Gross Expenditure	157,678	158,215	157,455	161,630	4,175
Recoveries & Allocations	-217	0	0	0	0
Revenue	-1,244	-863	-963	-978	-15
Net Requirement	156,217	157,352	156,492	160,652	4,160
Expenditures by Type					
Salaries, Wages & Benefits	138,355	140,701	139,941	143,605	3,664
Overtime	2,353	2,926	2,926	2,997	71
Material & Services	3,639	3,250	3,250	3,250	0
Transfers/Grants/Financial Charges	0	0	0	0	0
Fleet Costs	9,292	7,153	7,153	7,492	339
Program Facility Costs	2,810	3,074	3,074	3,175	101
Other Internal Costs	1,229	1,111	1,111	1,111	0
Gross Expenditures	157,678	158,215	157,455	161,630	4,175
Recoveries & Allocations	-217	0	0	0	0
Net Expenditure	157,461	158,215	157,455	161,630	4,175
Revenues By Type					
Federal	-110	0	0	0	0
Provincial	0	0	0	0	0
Municipal	0	0	0	0	0
Own Funds	0	0	0	0	0
Fees and Services	-1,134	-863	-963	-978	-15
Fines	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	-1,244	-863	-963	-978	-15
Net Requirement	156,217	157,352	156,492	160,652	4,160
Full Time Equivalents			977.00	977.00	0.00

City of Ottawa
 Emergency & Protective Services
 Fire Services - User Fees

	2016 Rate \$	2017 Rate \$	2018 Rate \$	% Change Over 2017	% Change Over 2016	Effective Date	2018 Revenue (\$000)
Hazmat Fees and Charges (minimum charge of 1 hour)							-15
Hazmat Vehicle & Techs*	678.00	692.00	704.00	1.7%	3.8%	01-Apr-18	
Pump & Crew*	865.00	882.00	898.00	1.8%	3.8%	01-Apr-18	
Ladder, Aerial, Platform & Crew*	641.00	654.00	666.00	1.8%	3.9%	01-Apr-18	
Incident Commander & Vehicle*	430.00	439.00	447.00	1.8%	4.0%	01-Apr-18	
Safety Officer & Vehicle*	389.00	397.00	404.00	1.8%	3.9%	01-Apr-18	
Water Rescue & Vehicle*	335.00	342.00	348.00	1.8%	3.9%	01-Apr-18	
Hose Tender*	538.00	549.00	559.00	1.8%	3.9%	01-Apr-18	
Supply Tender*	318.00	324.00	330.00	1.9%	3.8%	01-Apr-18	
Foam Tender*	318.00	324.00	330.00	1.9%	3.8%	01-Apr-18	
Heavy Rescue*	641.00	654.00	666.00	1.8%	3.9%	01-Apr-18	
Tanker*	318.00	324.00	330.00	1.9%	3.8%	01-Apr-18	
Command RV Vehicle*	318.00	324.00	330.00	1.9%	3.8%	01-Apr-18	
Service Vehicle*	161.00	164.00	167.00	1.8%	3.7%	01-Apr-18	
Maintenance Vehicle*	161.00	164.00	167.00	1.8%	3.7%	01-Apr-18	
Hazmat Support Vehicle*	161.00	164.00	167.00	1.8%	3.7%	01-Apr-18	
Rehab Vehicle*	161.00	164.00	167.00	1.8%	3.7%	01-Apr-18	
Heavy Equipment*	153.00	156.00	159.00	1.9%	3.9%	01-Apr-18	

City of Ottawa
Emergency & Protective Services
Fire Services - User Fees

	2016 Rate \$	2017 Rate \$	2018 Rate \$	% Change Over 2017	% Change Over 2016	Effective Date	2018 Revenue (\$000)
Fire Prevention							
1) File Search (only) Fees							
Residential*	100.00	102.00	104.00	2.0%	4.0%	01-Apr-18	
Non-Residential*	202.00	206.00	210.00	1.9%	4.0%	01-Apr-18	
Replacement Documentation*	81.00	83.00	84.00	1.2%	3.7%	01-Apr-18	
2) General Fire Inspections Fees							
Inspections: less than 3 storeys, warehouses and other industrial buildings under 5,000 sq. ft.*	400.00	408.00	415.00	1.7%	3.8%	01-Apr-18	
Inspections: for 4-6 storeys, warehouses and other industrial buildings between 5,000 - 15,000 sq. ft.*	640.00	653.00	665.00	1.8%	3.9%	01-Apr-18	
Inspections: for 7-12 storeys, warehouses and other industrial buildings over 15,000 sq. ft.*	800.00	816.00	831.00	1.8%	3.9%	01-Apr-18	
Inspections: for 13 storeys or higher, or an especially large complex.*	1,040.00	1,061.00	1,080.00	1.8%	3.8%	01-Apr-18	
Group Homes/Daycares/Nurseries Inspections*	106.00	108.00	110.00	1.9%	3.8%	01-Apr-18	
Fire Summary Reports*	81.00	83.00	84.00	1.2%	3.7%	01-Apr-18	
Fire Safety Plan - Includes application, document review and site inspection.*	159.00	162.00	165.00	1.9%	3.8%	01-Apr-18	
Fire Safety Plan - Includes application, document review and site inspection - Multiple building (3 or more) property.*	459.00	468.00	476.00	1.7%	3.7%	01-Apr-18	

City of Ottawa
Emergency & Protective Services
Fire Services - User Fees

	2016 Rate \$	2017 Rate \$	2018 Rate \$	% Change Over 2017	% Change Over 2016	Effective Date	2018 Revenue (\$000)
Risk Safety Management Plan Review:							
Level 1*	530.00	541.00	551.00	1.8%	4.0%	01-Apr-18	
Level 2*	1,061.00	1,082.00	1,101.00	1.8%	3.8%	01-Apr-18	
Re-Inspection Fee - Applicable to the third visit to any property for non-compliance.*	106.00	108.00	110.00	1.9%	3.8%	01-Apr-18	
Marijuana Grow-Op Inspections (MGO) - Investigation and compliance.*	530.00	541.00	551.00	1.8%	4.0%	01-Apr-18	
Fire Drill and Safety Planning Review - On-Site drill assessment and safety plan review (vulnerable occupancies are excluded).*	233.00	238.00	242.00	1.7%	3.9%	01-Apr-18	
Open Air Fire Permits	13.00	13.00	13.00	0.0%	0.0%	01-Apr-18	
Inspection: Specific Event Open Air Fire Permits*	50.00	50.00	51.00	2.0%	2.0%	01-Apr-18	
Recruitment Fees:							
Competition User Fee*	220.00	220.00	225.00	2.3%	2.3%	01-Apr-18	
Canadian Physical Ability Testing (CPAT)*	450.00	450.00	460.00	2.2%	2.2%	01-Apr-18	
Special Events Fee:							
Fire Apparatus Unit (4 Firefighters plus Truck)-Base Rate ^{1*}	1,286.00	1,312.00	1,336.00	1.8%	3.9%	01-Apr-18	
Fire Apparatus Unit (4 Firefighters plus Truck)-Hourly Rate ^{2*}	428.00	437.00	445.00	1.8%	4.0%	01-Apr-18	
Additional Firefighter(s)-Base Rate ^{1*}	227.00	232.00	236.00	1.7%	4.0%	01-Apr-18	
Additional Firefighter(s)-Hourly Rate ^{2*}	76.00	78.00	79.00	1.3%	3.9%	01-Apr-18	
Fire Prevention Officer-Base Rate ^{1*}	298.00	304.00	309.00	1.6%	3.7%	01-Apr-18	
Fire Prevention Officer-Hourly Rate ^{2*}	99.50	101.50	103.50	2.0%	4.0%	01-Apr-18	
Chief Officer-Base Rate ^{1*}	336.50	343.50	349.50	1.7%	3.9%	01-Apr-18	
Chief Officer-Hourly Rate ^{2*}	112.00	114.00	116.00	1.8%	3.6%	01-Apr-18	
Total Departmental							-15

Notes:

* HST applicable

¹ Base rate includes the minimum requirement of three hours of on-site event coverage.

² The hourly rate is charged in addition to the Base Rate for events that exceed three hours.

City of Ottawa
 Emergency & Protective Services
 Paramedic Service - Operating Resource Requirement
 In Thousands (\$000)

	2016	2017		2018	\$ Change over 2017 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Program					
Paramedic Service (excl. CACC)	78,818	83,308	81,908	86,545	4,637
CACC (Dispatch) Contract	8,207	9,295	9,130	9,130	0
Gross Expenditure	87,025	92,603	91,038	95,675	4,637
Recoveries & Allocations	84	-166	-166	-166	0
Revenue	-52,770	-55,469	-54,904	-56,909	-2,005
Net Requirement	34,339	36,968	35,968	38,600	2,632
Expenditures by Type					
Salaries, Wages & Benefits	67,495	72,608	72,236	75,991	3,755
Overtime	2,905	1,849	1,781	1,816	35
Material & Services	8,239	8,959	7,834	8,439	605
Transfers/Grants/Financial Charges	0	0	0	0	0
Fleet Costs	5,849	6,246	6,246	6,488	242
Program Facility Costs	2,211	2,343	2,343	2,343	0
Other Internal Costs	326	598	598	598	0
Gross Expenditures	87,025	92,603	91,038	95,675	4,637
Recoveries & Allocations	84	-166	-166	-166	0
Net Expenditure	87,109	92,437	90,872	95,509	4,637
Revenues By Type					
Federal	-266	0	0	0	0
Provincial	-51,446	-54,159	-53,994	-55,999	-2,005
Municipal	0	0	0	0	0
Own Funds	0	0	0	0	0
Fees and Services	-1,058	-1,310	-910	-910	0
Fines	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	-52,770	-55,469	-54,904	-56,909	-2,005
Net Requirement	34,339	36,968	35,968	38,600	2,632
Full Time Equivalents			631.00	645.00	14.00

City of Ottawa
 Emergency & Protective Services
 Paramedic Service - User Fees

	2016 Rate \$	2017 Rate \$	2018 Rate \$	% Change Over 2017	% Change Over 2016	Effective Date	2018 Revenue (\$000)
Program Fees							
First Aid, Cardiopulmonary Resuscitation (CPR) and Automated External Defibrillator (AED) Training Registrations*	47.00-165.25	47.00-165.25	47.00-165.25	0.0%	0.0%	01-Apr-18	
Training off-site fee (one day course)*	50.00	50.00	50.00	0.0%	0.0%	01-Apr-18	
Training off-site fee (two day course)*	75.00	75.00	75.00	0.0%	0.0%	01-Apr-18	
Special Events Fees ¹							
Two Person Paramedic Resource - Hourly Rate*	246.00	250.00	250.00	0.0%	1.6%	01-Apr-18	
Single Paramedic Resource - Hourly Rate* ²	123.00	125.00	125.00	0.0%	1.6%	01-Apr-18	
Total Departmental							0

Notes:

* HST applicable.

¹ A minimum charge of 4.5 hours will be applied, which includes 3 hours on-site + 1.5 hours for preparation and travel.

² The hourly rate divided in half in the event that only a single resource is required.

City of Ottawa
Emergency & Protective Services
By-law and Regulatory Services - Operating Resource Requirement
In Thousands (\$000)

	2016	2017		2018	\$ Change over 2017 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Program					
Operations	18,414	18,774	18,414	19,049	635
Spay Neuter Clinic	608	488	488	488	0
Municipal Animal Shelter Services	1,070	1,137	1,137	1,137	0
Gross Expenditure	20,092	20,399	20,039	20,674	635
Recoveries & Allocations	-401	-355	-295	-295	0
Revenue	-25,089	-26,699	-26,199	-26,304	-105
Net Requirement	-5,398	-6,655	-6,455	-5,925	530
Expenditures by Type					
Salaries, Wages & Benefits	14,638	14,920	14,650	14,980	330
Overtime	279	335	245	245	0
Material & Services	3,471	3,734	3,734	4,034	300
Transfers/Grants/Financial Charges	0	1	1	1	0
Fleet Costs	924	914	914	919	5
Program Facility Costs	70	81	81	81	0
Other Internal Costs	710	414	414	414	0
Gross Expenditures	20,092	20,399	20,039	20,674	635
Recoveries & Allocations	-401	-355	-295	-295	0
Net Expenditure	19,691	20,044	19,744	20,379	635
Revenues By Type					
Federal	-5	0	0	0	0
Provincial	0	0	0	0	0
Municipal	0	0	0	0	0
Own Funds	0	0	0	0	0
Fees and Services	-25,084	-26,699	-26,199	-26,304	-105
Fines	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	-25,089	-26,699	-26,199	-26,304	-105
Net Requirement	-5,398	-6,655	-6,455	-5,925	530
Full Time Equivalents			161.78	161.78	0.00

City of Ottawa

Emergency & Protective Services

By-law and Regulatory Services - User Fees

	2016 Rate \$	2017 Rate \$	2018 Rate \$	% Change Over 2017	% Change Over 2016	Effective Date	2018 Revenue (\$000)
Business Licensing							
Application Processing Fee	55.00	55.00	55.00	0.0%	0.0%	01-Jan-18	
Renewal late fee	50.00	55.00	55.00	0.0%	10.0%	01-Jan-18	
Adult Entertainment Parlour (Owner) ¹	6,570.00	6,701.00	6,835.00	2.0%	4.0%	01-Jan-18	
Adult Entertainment Parlour (Operator) ¹	1,246.00	1,271.00	1,296.00	2.0%	4.0%	01-Jan-18	
Adult Entertainment Stores A ¹	635.00	648.00	661.00	2.0%	4.1%	01-Jan-18	
Adult Entertainment Stores B ¹	63.00	64.00	65.00	1.6%	3.2%	01-Jan-18	
All Night Dance Events ¹	254.00	259.00	300.00	15.8%	18.1%	01-Jan-18	
Amusement Places ¹	175.00	179.00	183.00	2.2%	4.6%	01-Jan-18	
Auctioneer A (Annual) ¹	429.00	438.00	447.00	2.1%	4.2%	01-Jan-18	
Auctioneer B (Per Event) ¹	145.00	148.00	151.00	2.0%	4.1%	01-Jan-18	
Body Rub Parlour ¹	1,246.00	1,271.00	1,296.00	2.0%	4.0%	01-Jan-18	
Driving School (Owner/Operator) ¹	422.00	430.00	439.00	2.1%	4.0%	01-Jan-18	
Driving School (Instructor) ¹	153.00	156.00	159.00	1.9%	3.9%	01-Jan-18	
Driving School (Initial vehicle inspection) ¹	50.00	50.00	51.00	2.0%	2.0%	01-Jan-18	
Exhibitions (per event) ¹	259.00	264.00	269.00	1.9%	3.9%	01-Jan-18	
Exhibitions (each additional day)	50.00	50.00	51.00	2.0%	2.0%	01-Jan-18	
Exotic Animal Entertainment ¹	259.00	264.00	269.00	1.9%	3.9%	01-Jan-18	
Exotic Animal Rescue Establishments ¹	129.00	132.00	135.00	2.3%	4.7%	01-Jan-18	
Flea Markets (C-Annual) ^{1:2}	3,780.00	1,928.00	1,967.00	2.0%	-48.0%	01-Jan-18	
Flea Markets (A-day) ¹	259.00	264.00	269.00	1.9%	3.9%	01-Jan-18	
Food Premises ¹	190.00	194.00	200.00	3.1%	5.3%	01-Jan-18	
Group Home Old Nepean and Old Gloucester ¹	123.00	125.00	128.00	2.4%	4.1%	01-Jan-18	
Group Home Cumberland (New) ¹	115.00	117.00	119.00	1.7%	3.5%	01-Jan-18	
Group Home Cumberland (Renewal)	31.00	32.00	33.00	3.1%	6.5%	01-Jan-18	
Kennel - Boarding ¹	106.00	108.00	110.00	1.9%	3.8%	01-Jan-18	
Kennel - In-Home Breeding	75.00	77.00	79.00	2.6%	5.3%	01-Jan-18	
Kennel - Recreational	75.00	77.00	79.00	2.6%	5.3%	01-Jan-18	

City of Ottawa

Emergency & Protective Services

By-law and Regulatory Services - User Fees

	2016 Rate \$	2017 Rate \$	2018 Rate \$	% Change Over 2017	% Change Over 2016	Effective Date	2018 Revenue (\$000)
Business Licensing cont'd							
Pet Shop ¹	109.00	111.00	113.00	1.8%	3.7%	01-Jan-18	
Public Garage ¹	189.00	193.00	200.00	3.6%	5.8%	01-Jan-18	
Rickshaw Operators	47.00	48.00	49.00	2.1%	4.3%	01-Jan-18	
Rickshaw Owners	89.00	91.00	93.00	2.2%	4.5%	01-Jan-18	
Rooming House Owner 4-10 rooming units ¹	181.00	185.00	189.00	2.2%	4.4%	01-Jan-18	
Rooming House Owner 11-20 rooming units ¹	241.00	246.00	251.00	2.0%	4.1%	01-Jan-18	
Rooming House Owner 21-30 rooming units ¹	307.00	313.00	319.00	1.9%	3.9%	01-Jan-18	
Rooming House Owner 31-40 rooming units ¹	364.00	371.00	378.00	1.9%	3.8%	01-Jan-18	
Rooming House Owner 41-50 rooming units ¹	429.00	438.00	447.00	2.1%	4.2%	01-Jan-18	
Rooming House Owner 51-60 rooming units ¹	488.00	498.00	508.00	2.0%	4.1%	01-Jan-18	
Rooming House Owner over 60 rooming units ¹	515.00	525.00	536.00	2.1%	4.1%	01-Jan-18	
Salvage Yards ¹	160.00	163.00	166.00	1.8%	3.8%	01-Jan-18	
Second-hand Goods Shops ¹	160.00	163.00	166.00	1.8%	3.8%	01-Jan-18	
Snow Plow Contractors ¹	265.00	270.00	275.00	1.9%	3.8%	01-Jan-18	
Snow Plow Vehicles	25.00	26.00	30.00	15.4%	20.0%	01-Jan-18	
Temporary Sign Lessors ¹	376.00	384.00	392.00	2.1%	4.3%	01-Jan-18	
Tobacco Vendors ¹	806.00	822.00	838.00	1.9%	4.0%	01-Jan-18	
Private Parking Enforcement Agency ^{1:3}	300.00	312.00	320.00	2.6%	6.7%	01-Jan-18	
Refreshment Vendors							
Mobile Refreshment Vehicle - Urban							
Licence "A" Annual ¹	3,111.00	3,173.00	3,236.00	2.0%	4.0%	01-Jan-18	
Licence "B" six months ¹	2,011.00	2,051.00	2,092.00	2.0%	4.0%	01-Jan-18	
Licence "C" monthly ¹	307.00	313.00	319.00	1.9%	3.9%	01-Jan-18	
Licence "D" special event (1-21 days) ¹	242.00	247.00	252.00	2.0%	4.1%	01-Jan-18	
Licence "E" special event per day (1-4 days) ¹	183.00	187.00	191.00	2.1%	4.4%	01-Jan-18	
Licence "F" roadway annual ¹	3,111.00	3,173.00	3,236.00	2.0%	4.0%	01-Jan-18	
Licence "G" roadway six months ¹	2,011.00	2,051.00	2,092.00	2.0%	4.0%	01-Jan-18	
Licence "H" roadway monthly ¹	307.00	313.00	319.00	1.9%	3.9%	01-Jan-18	
Licence "I" Canada Day ¹	157.00	160.00	163.00	1.9%	3.8%	01-Jan-18	

City of Ottawa

Emergency & Protective Services

By-law and Regulatory Services - User Fees

	2016 Rate \$	2017 Rate \$	2018 Rate \$	% Change Over 2017	% Change Over 2016	Effective Date	2018 Revenue (\$000)
Refreshment Vendors cont'd							
Mobile Canteen - Urban							
Licence "A" Annual ¹	671.00	684.00	698.00	2.0%	4.0%	01-Jan-18	
Licence "B" six months ¹	488.00	498.00	508.00	2.0%	4.1%	01-Jan-18	
Licence "C" monthly ¹	242.00	247.00	252.00	2.0%	4.1%	01-Jan-18	
Licence "D" special event (1-21 days) ¹	212.00	216.00	220.00	1.9%	3.8%	01-Jan-18	
Licence "E" special event per day (1-4 days) ¹	181.00	185.00	189.00	2.2%	4.4%	01-Jan-18	
Mobile Refreshment Cart - Urban							
Licence "A" Annual ¹	545.00	556.00	567.00	2.0%	4.0%	01-Jan-18	
Licence "B" six months ¹	364.00	371.00	378.00	1.9%	3.8%	01-Jan-18	
Licence "C" monthly ¹	242.00	247.00	252.00	2.0%	4.1%	01-Jan-18	
Licence "D" special event (1-21 days) ¹	212.00	216.00	220.00	1.9%	3.8%	01-Jan-18	
Licence "E" special event per day (1-4 days) ¹	181.00	185.00	189.00	2.2%	4.4%	01-Jan-18	
Licence "F" sidewalk annual ¹	545.00	556.00	567.00	2.0%	4.0%	01-Jan-18	
Licence "G" sidewalk six months ¹	364.00	371.00	378.00	1.9%	3.8%	01-Jan-18	
Licence "H" sidewalk monthly ¹	242.00	247.00	252.00	2.0%	4.1%	01-Jan-18	
Refreshment Stand - Urban							
Licence "A" Annual ¹	729.00	744.00	759.00	2.0%	4.1%	01-Jan-18	
Licence "B" Six Months ¹	488.00	498.00	508.00	2.0%	4.1%	01-Jan-18	
Licence "C" Monthly ¹	242.00	247.00	252.00	2.0%	4.1%	01-Jan-18	
Licence "D" Special Event (1-21 days) ¹	212.00	216.00	220.00	1.9%	3.8%	01-Jan-18	
Licence "E" Special Event per day (1-4 days) ¹	159.00	162.00	165.00	1.9%	3.8%	01-Jan-18	

City of Ottawa

Emergency & Protective Services

By-law and Regulatory Services - User Fees

	2016 Rate \$	2017 Rate \$	2018 Rate \$	% Change Over 2017	% Change Over 2016	Effective Date	2018 Revenue (\$000)
Refreshment Vendors cont'd							
Itinerant Seller - Urban							
Licence "A" Annual ¹	488.00	498.00	508.00	2.0%	4.1%	01-Jan-18	
Licence "B" Six Months ¹	307.00	313.00	319.00	1.9%	3.9%	01-Jan-18	
Licence "C" Monthly ¹	270.00	275.00	281.00	2.2%	4.1%	01-Jan-18	
Licence "D" special event (1-21 days) ¹	242.00	247.00	252.00	2.0%	4.1%	01-Jan-18	
Licence "E" Special Event per day (1-4 days) ¹	159.00	162.00	165.00	1.9%	3.8%	01-Jan-18	
Licence "F" Sidewalk Annual ¹	488.00	498.00	508.00	2.0%	4.1%	01-Jan-18	
Licence "G" Sidewalk Six Months ¹	307.00	313.00	319.00	1.9%	3.9%	01-Jan-18	
Licence "H" Sidewalk Monthly ¹	270.00	275.00	281.00	2.2%	4.1%	01-Jan-18	
Licence "I" Canada Day ¹	157.00	160.00	163.00	1.9%	3.8%	01-Jan-18	
Mobile Refreshment Vehicle - Rural							
Licence "A" Annual ¹	457.00	466.00	475.00	1.9%	3.9%	01-Jan-18	
Licence "B" Monthly ¹	287.00	293.00	299.00	2.0%	4.2%	01-Jan-18	
Licence "C" Special Event (30 days) ¹	115.00	117.00	119.00	1.7%	3.5%	01-Jan-18	
Itinerant Seller - Rural							
Licence "A" Annual ¹	343.00	350.00	357.00	2.0%	4.1%	01-Jan-18	
Licence "B" Monthly ¹	227.00	232.00	237.00	2.2%	4.4%	01-Jan-18	
Licence "C" Special Event (30 days) ¹	115.00	117.00	119.00	1.7%	3.5%	01-Jan-18	
Annual Designated Space							
Roadway - Removal Zone 1 (Schedule B) ¹	3,997.00	4,077.00	4,159.00	2.0%	4.1%	01-Jan-18	
Roadway - Removal Zone 2 (Schedule F) ¹	1,827.00	1,864.00	1,901.00	2.0%	4.1%	01-Jan-18	
Roadway - Removal Zone 3 (Schedule I) ¹	1,827.00	1,864.00	1,901.00	2.0%	4.1%	01-Jan-18	
Sidewalk - Removal Zone 1 (Schedule C) ¹	1,713.00	1,747.00	1,782.00	2.0%	4.0%	01-Jan-18	
Sidewalk - Removal Zone 2 (Schedule G) ¹	857.00	874.00	891.00	1.9%	4.0%	01-Jan-18	
Sidewalk - Removal Zone 3 (Schedule J) ¹	857.00	874.00	891.00	1.9%	4.0%	01-Jan-18	

City of Ottawa

Emergency & Protective Services

By-law and Regulatory Services - User Fees

	2016 Rate \$	2017 Rate \$	2018 Rate \$	% Change Over 2017	% Change Over 2016	Effective Date	2018 Revenue (\$000)
Portable Signs							
Temporary Sign (30 day)	120.00	122.00	125.00	2.5%	4.2%	01-Jan-18	
Temporary Sign Inflatable (7 days)	74.00	75.00	77.00	2.7%	4.1%	01-Jan-18	
Fireworks Permit	51.00	52.00	55.00	5.8%	7.8%	01-Jan-18	
Pet Registration and Pound Redemption							
Kitten/puppy (under 6 months)	20.00	20.00	20.00	0.0%	0.0%	01-Jan-18	
Dog/cat (over 6 months) - sterilized	20.00	20.00	20.00	0.0%	0.0%	01-Jan-18	
Dog/cat (over 6 months) - unsterilized	40.00	40.00	40.00	0.0%	0.0%	01-Jan-18	
Vicious dog	100.00	100.00	100.00	0.0%	0.0%	01-Jan-18	
Service Animal	-	-	-	0.0%	0.0%	01-Jan-18	
Tag Replacement (after first re-issue)	10.00	10.00	10.00	0.0%	0.0%	01-Jan-18	
Dog redeemed per day for each day	50.00	50.00	50.00	0.0%	0.0%	01-Jan-18	
Cat redeemed per day for each day	40.00	40.00	40.00	0.0%	0.0%	01-Jan-18	

City of Ottawa

Emergency & Protective Services

By-law and Regulatory Services - User Fees

	2016 Rate \$	2017 Rate \$	2018 Rate \$	% Change Over 2017	% Change Over 2016	Effective Date	2018 Revenue (\$000)
Spay Neuter Clinic							
Female Dogs							
Small - under 10kg.*	280.00	285.00	300.00	5.3%	7.1%	01-Jan-18	
Medium - 10 - 20 kg.*	290.00	295.00	310.00	5.1%	6.9%	01-Jan-18	
Large - 21 - 40 kg.*	320.00	325.00	345.00	6.2%	7.8%	01-Jan-18	
X-large - over 40 kg.*	360.00	370.00	395.00	6.8%	9.7%	01-Jan-18	
Male Dogs							
Small - under 10kg.*	250.00	255.00	270.00	5.9%	8.0%	01-Jan-18	
Medium - 10 - 20 kg.*	260.00	265.00	285.00	7.5%	9.6%	01-Jan-18	
Large - over 20 kg.*	270.00	275.00	300.00	9.1%	11.1%	01-Jan-18	
Inguinal cryptorchid ^{5*}	75.00	75.00	80.00	6.7%	6.7%	01-Jan-18	
Abdominal cryptorchid (dog) ^{5*}	75.00	75.00	80.00	6.7%	6.7%	01-Jan-18	
Female Cats*	165.00	170.00	185.00	8.8%	12.1%	01-Jan-18	
Male Cats*	125.00	130.00	145.00	11.5%	16.0%	01-Jan-18	
Inguinal cryptorchid ^{5*}	70.00	75.00	80.00	6.7%	14.3%	01-Jan-18	
Abdominal cryptorchid ^{5*}	70.00	75.00	80.00	6.7%	14.3%	01-Jan-18	
Other							
Surgery deposit (dog or cat)*	44.25	44.25	70.00	58.2%	58.2%	01-Jan-18	
Medical Supplies*	-	-	8.85	N/A	N/A	01-Jan-18	
Rabies vaccination*	-	-	25.00	N/A	N/A	01-Jan-18	
Microchip insertion*	-	-	30.00	N/A	N/A	01-Jan-18	
Surcharges							
Pregnant (dog or cat)*	40.00	40.00	40.00	0.0%	0.0%	01-Jan-18	
Abdominal medical condition (dog or cat)*	30.00	30.00	30.00	0.0%	0.0%	01-Jan-18	
Female undergoing surgery after commencing estrus	30.00	30.00	30.00	0.0%	0.0%	01-Jan-18	
Male removal of each retained testical (dog)*	65.00	75.00	80.00	6.7%	23.1%	01-Jan-18	
Abdominal cryptorchid (dog)*	-	-	150.00	N/A	N/A	01-Jan-18	
Other cryptorchid (dog or cat)*	-	-	80.00	N/A	N/A	01-Jan-18	
Non-resident female (dog or cat)*	25.00	25.00	25.00	0.0%	0.0%	01-Jan-18	
Non-resident male (dog or cat)*	25.00	25.00	25.00	0.0%	0.0%	01-Jan-18	
Elizabethan collar*	8.77	8.85	8.85	0.0%	0.9%	01-Jan-18	
Special Events							
By-law Enforcement Officer* ⁴	60.00	61.00	62.00	1.6%	3.3%	01-Jan-18	
Parking Control Officer* ⁴	60.00	61.00	62.00	1.6%	3.3%	01-Jan-18	
Property Standards Officer* ⁴	65.00	66.00	67.00	1.5%	3.1%	01-Jan-18	
Supervisor* ⁴	70.00	71.00	72.00	1.4%	2.9%	01-Jan-18	

City of Ottawa

Emergency & Protective Services

By-law and Regulatory Services - User Fees

	2016 Rate \$	2017 Rate \$	2018 Rate \$	% Change Over 2017	% Change Over 2016	Effective Date	2018 Revenue (\$000)
Noise By-law							
Exemption Application fee	50.00	50.00	55.00	10.0%	10.0%	01-Jan-18	
Inspection/Monitoring fee (per hour)	60.00	60.00	60.00	0.0%	0.0%	01-Jan-18	
Property Standards By-law (PSB)							
Property Standards Committee Appeal processing fee	200.00	200.00	205.00	2.5%	2.5%	01-Jan-18	
Property Standards By-law - Compliance report - Residential, Multiple Commercial, Industrial							
1-2 units/unit	50.00	50.00	55.00	10.0%	10.0%	01-Jan-18	
More than 2, not more than 5 units/unit	40.00	40.00	40.00	0.0%	0.0%	01-Jan-18	
More than 5, not more than 15 units/unit	200.00 + 15.00 per unit above the 5th unit	200.00 + 15.00 per unit above the 5th unit	204.00 + 15.00 per unit above the 5th unit	2.0%	N/A	01-Jan-18	
More than 15, not more than 25 units/unit	300.00 + 10.00 per unit above the 15th unit	300.00 + 10.00 per unit above the 15th unit	306.00 + 10.00 per unit above the 15th unit	2.0%	N/A	01-Jan-18	
More than 25 units/unit	400.00 + 5.00 per unit above the 25th unit	400.00 + 5.00 per unit above the 25th unit	408.00 + 5.00 per unit above the 25th unit	2.0%	N/A	01-Jan-18	
Property Standards By-law - Compliance report - Residential, Multiple Commercial, Industrial							
Free Standing Industrial, Commercial Buildings (single lot)	50.00 / 98 sq. m., 200.00 min.	50.00 / 98 sq. m., 200.00 min.	50.00 / 98 sq. m., 200.00 min.	0.0%	N/A	01-Jan-18	
Vacant and Derelict Property	100.00	100.00	102.00	2.0%	2.0%	01-Jan-18	
Property Standards By-law - Re-inspection Fee							
For first hour or part thereof/ property	100.00	100.00	102.00	2.0%	2.0%	01-Jan-18	
For each subsequent hour or part thereof/ property	50.00	50.00	51.00	2.0%	2.0%	01-Jan-18	
Vehicles-for Hire - Taxi's - New Application							
Taxicab Driver - Standard	170.00	96.00	96.00	0.0%	-43.5%	01-Jan-18	
Taxicab Driver Accessible	170.00	-	-	0.0%	0.0%	01-Jan-18	
Taxi Plate Holder - Standard Taxicab	545.00	545.00	556.00	2.0%	2.0%	01-Jan-18	
Taxi Plate Holder - Accessible Taxicab	545.00	545.00	556.00	2.0%	2.0%	01-Jan-18	
Taxicab Broker - 1 to 24 taxicabs	807.00	807.00	823.00	2.0%	2.0%	01-Jan-18	
Taxicab Broker - 25 to 99 taxicabs	2469.00	2,469.00	2,518.00	2.0%	2.0%	01-Jan-18	
Taxicab Broker - 100 or more taxicabs	7253.00	7,253.00	7,398.00	2.0%	2.0%	01-Jan-18	
New license application for Standard or Accessible Taxicab Driver with no less than 10 yrs experience, who's license had lapsed	300.00	300.00	306.00	2.0%	2.0%	01-Jan-18	

City of Ottawa

Emergency & Protective Services

By-law and Regulatory Services - User Fees

	2016 Rate \$	2017 Rate \$	2018 Rate \$	% Change Over 2017	% Change Over 2016	Effective Date	2018 Revenue (\$000)
Vehicles-for Hire - Taxi's - Renewal Application							
Taxicab Driver - Standard	170.00	96.00	96.00	0.0%	-43.5%	01-Jan-18	
Taxicab Driver Accessible	170.00	-	-	0.0%	0.0%	01-Jan-18	
Taxi Plate Holder - Standard Taxicab	545.00	545.00	556.00	2.0%	2.0%	01-Jan-18	
Taxi Plate Holder - Accessible Taxicab	545.00	545.00	556.00	2.0%	2.0%	01-Jan-18	
Taxicab Broker - 1 to 24 taxicabs	807.00	807.00	823.00	2.0%	2.0%	01-Jan-18	
Taxicab Broker - 25 to 99 taxicabs	2469.00	2,469.00	2,518.00	2.0%	2.0%	01-Jan-18	
Taxicab Broker - 100 or more taxicabs	7253.00	7,253.00	7,398.00	2.0%	2.0%	01-Jan-18	
Late fee (additional) - Taxicab Driver, Taxicab Broker	50.00	50.00	55.00	10.0%	10.0%	01-Jan-18	
Late fee (additional) - Taxi Plate Holder - Standard & Accessible	100.00	100.00	100.00	0.0%	0.0%	01-Jan-18	
Vehicles-for Hire - Taxis - License Transfer Fees							
Transfer Taxi Plate Holder to Taxi Plate Holder	4033.00	4,033.00	4,114.00	2.0%	2.0%	01-Jan-18	
Owner to legal spouse/child within 12 months of death	300.00	300.00	306.00	2.0%	2.0%	01-Jan-18	
Two Taxi Plates or more upon Death of Plate Holder (per plate)	3800.00	3,800.00	3,876.00	2.0%	2.0%	01-Jan-18	
Vehicle to replacement vehicle	50.00	50.00	55.00	10.0%	10.0%	01-Jan-18	
Vehicles-for Hire - Taxis - Replacement of Duplicate Fees							
Licence Plate	30.00	30.00	30.00	0.0%	0.0%	01-Jan-18	
License Certificate	20.00	20.00	20.00	0.0%	0.0%	01-Jan-18	
Change to Certificate	10.00	10.00	10.00	0.0%	0.0%	01-Jan-18	
Photo Identification	20.00	20.00	20.00	0.0%	0.0%	01-Jan-18	
Tariff Card	10.00	10.00	10.00	0.0%	0.0%	01-Jan-18	

City of Ottawa

Emergency & Protective Services

By-law and Regulatory Services - User Fees

	2016 Rate \$	2017 Rate \$	2018 Rate \$	% Change Over 2017	% Change Over 2016	Effective Date	2018 Revenue (\$000)
Vehicles-for Hire - Taxis - Inspection fee per vehicle							
Meter check after initial check	50.00	50.00	55.00	10.0%	10.0%	01-Jan-18	
Vehicle re-inspection	50.00	50.00	55.00	10.0%	10.0%	01-Jan-18	
Renewal to Priority List	50.00	50.00	55.00	10.0%	10.0%	01-Jan-18	
Addition to Priority List	50.00	50.00	55.00	10.0%	10.0%	01-Jan-18	
Vehicles-for Hire - Limousines							
Owner/Operator	941.00	941.00	960.00	2.0%	2.0%	01-Jan-18	
Each Vehicle (except auxiliary service vehicles)	545.00	545.00	556.00	2.0%	2.0%	01-Jan-18	
Each temporary vehicle (30 days)	58.00	58.00	59.00	1.7%	1.7%	01-Jan-18	
Limousines - License Transfer Fee							
Change of named licensee	50.00	50.00	55.00	10.0%	10.0%	01-Jan-18	
Change of premise location	100.00	100.00	102.00	2.0%	2.0%	01-Jan-18	
Change of named licensee to another partner	50.00	50.00	55.00	10.0%	10.0%	01-Jan-18	
Replacement vehicle	50.00	50.00	55.00	10.0%	10.0%	01-Jan-18	
Vehicles-for Hire - Private Transportation Companies (PTC)							
PTC - 1 to 24 affiliated vehicles	0.00	807.00 + 0.11/trip	823.00 + 0.11/trip	2.0%	N/A	01-Jan-18	
PTC - 25 to 99 affiliated vehicles	0.00	2,469.00 + 0.11/trip	2,518.00 + 0.11/trip	2.0%	N/A	01-Jan-18	
PTC - 100 or more affiliated vehicles	0.00	7,253.00 + 0.11/trip	7,398.00 + 0.11/trip	2.0%	N/A	01-Jan-18	
Total Departmental							-105

Notes:

- ¹ Fee subject to Application processing and Renewal late fee, as applicable.
- ² The complexity and size of the businesses in this category have decreased as a result of significant industry change, and a 50% rate reduction is proposed.
- ³ Fee has not increased since it was established in 2011.
- ⁴ Fee per hour; a minimum charge of 3 hours will be applied, which includes on-site time, preparation and travel.
- ⁵ Fee to be eliminated and replaced by cryptorchid surcharges.
- ⁶ Processing fee applies to each application by limousine licensee regardless of number of temporary vehicles.
- * HST applicable.

City of Ottawa
Community & Social Services - Operating Resource Requirement
In Thousands (\$000)

	2016	2017		2018	\$ Change over 2017 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Program					
GM's Office & Business Support Services	3,895	3,453	3,453	3,523	70
Social Services	258,890	238,470	237,430	244,915	7,485
Children's Services	122,844	124,818	122,708	154,008	31,300
Housing Services	170,741	199,093	197,698	201,460	3,762
Long Term Care	66,819	66,993	64,173	65,824	1,651
Partner & Stakeholder Initiatives	24,519	25,541	25,541	26,171	630
Gross Expenditure	647,708	658,368	651,003	695,901	44,898
Recoveries & Allocations	-34,780	-24,962	-24,962	-25,116	-154
Revenue	-416,199	-438,895	-433,460	-476,505	-43,045
Net Requirement	196,729	194,511	192,581	194,280	1,699
Expenditures by Type					
Salaries, Wages & Benefits	125,090	123,023	122,007	127,699	5,692
Overtime	337	281	165	170	5
Material & Services	10,604	11,688	11,688	12,346	658
Transfers/Grants/Financial Charges	496,675	510,023	503,790	542,094	38,304
Fleet Costs	8	5	5	5	0
Program Facility Costs	9,961	9,843	9,843	10,082	239
Other Internal Costs	5,033	3,505	3,505	3,505	0
Gross Expenditures	647,708	658,368	651,003	695,901	44,898
Recoveries & Allocations	-34,780	-24,962	-24,962	-25,116	-154
Net Expenditure	612,928	633,406	626,041	670,785	44,744
Revenues By Type					
Federal	-27,582	-28,023	-28,023	-26,723	1,300
Provincial	-363,081	-386,022	-380,872	-424,047	-43,175
Municipal	0	0	0	0	0
Own Funds	-2,250	-2,350	-2,350	-3,420	-1,070
Fees and Services	-23,286	-22,500	-22,215	-22,315	-100
Fines	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	-416,199	-438,895	-433,460	-476,505	-43,045
Net Requirement	196,729	194,511	192,581	194,280	1,699
Full Time Equivalents			1,314.87	1,342.87	28.00

City of Ottawa
Community & Social Services
GM's Office & Business Support Services - Operating Resource Requirement
In Thousands (\$000)

	2016	2017		2018	\$ Change over 2017 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Program					
General Manager's Office	3,890	378	378	387	9
Business Support Services	5	3,075	3,075	3,136	61
Gross Expenditure	3,895	3,453	3,453	3,523	70
Recoveries & Allocations	0	0	0	0	0
Revenue	0	0	0	0	0
Net Requirement	3,895	3,453	3,453	3,523	70
Expenditures by Type					
Salaries, Wages & Benefits	3,840	3,378	3,378	3,448	70
Overtime	0	0	0	0	0
Material & Services	45	69	69	69	0
Transfers/Grants/Financial Charges	0	0	0	0	0
Fleet Costs	0	0	0	0	0
Program Facility Costs	0	0	0	0	0
Other Internal Costs	10	6	6	6	0
Gross Expenditures	3,895	3,453	3,453	3,523	70
Recoveries & Allocations	0	0	0	0	0
Net Expenditure	3,895	3,453	3,453	3,523	70
Revenues By Type					
Federal	0	0	0	0	0
Provincial	0	0	0	0	0
Municipal	0	0	0	0	0
Own Funds	0	0	0	0	0
Fees and Services	0	0	0	0	0
Fines	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	0	0	0	0	0
Net Requirement	3,895	3,453	3,453	3,523	70
Full Time Equivalents			31.00	31.00	0.00

City of Ottawa
Community & Social Services
Social Services - Operating Resource Requirement
In Thousands (\$000)

	2016	2017		2018	\$ Change over 2017 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Program					
Ontario Works Program	242,733	221,829	220,789	228,244	7,455
Municipal Low Income Benefits	1,979	1,985	1,985	1,985	0
Home Support Program	2,879	3,000	3,000	3,000	0
Provincial Employment Programs	3,647	1,313	1,313	1,313	0
Addiction Services Initiative	1,867	1,821	1,821	1,851	30
ODSP Community Bus Passes	5,785	8,522	8,522	8,522	0
Gross Expenditure	258,890	238,470	237,430	244,915	7,485
Recoveries & Allocations	-25,956	-17,560	-17,560	-17,560	0
Revenue	-200,377	-190,774	-189,059	-201,259	-12,200
Net Requirement	32,557	30,136	30,811	26,096	-4,715
Expenditures by Type					
Salaries, Wages & Benefits	44,190	44,122	45,622	46,637	1,015
Overtime	3	0	0	0	0
Material & Services	1,312	1,608	1,608	1,608	0
Transfers/Grants/Financial Charges	205,813	185,739	183,199	189,669	6,470
Fleet Costs	0	0	0	0	0
Program Facility Costs	4,293	4,472	4,472	4,472	0
Other Internal Costs	3,279	2,529	2,529	2,529	0
Gross Expenditures	258,890	238,470	237,430	244,915	7,485
Recoveries & Allocations	-25,956	-17,560	-17,560	-17,560	0
Net Expenditure	232,934	220,910	219,870	227,355	7,485
Revenues By Type					
Federal	0	0	0	0	0
Provincial	-200,361	-190,774	-189,059	-201,259	-12,200
Municipal	0	0	0	0	0
Own Funds	0	0	0	0	0
Fees and Services	-16	0	0	0	0
Fines	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	-200,377	-190,774	-189,059	-201,259	-12,200
Net Requirement	32,557	30,136	30,811	26,096	-4,715
Full Time Equivalent			483.17	483.17	0.00

City of Ottawa
Community & Social Services
Children's Services - Operating Resource Requirement
In Thousands (\$000)

	2016	2017		2018	\$ Change over 2017 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Program					
Legislated Programs					
<u>Core Services</u>					
<i>Fee Subsidy</i>	70,847	65,924	64,736	82,683	17,947
<i>General Operating</i>	14,837	16,060	15,860	16,060	200
<i>Program Delivery</i>	3,176	3,509	3,459	5,680	2,221
Pay Equity Union Settlement	2,503	2,503	2,503	2,503	0
Special Needs Resourcing	3,971	4,611	4,053	4,611	558
Special Purpose	843	1,045	931	1,045	114
Wage Enhancement	13,667	16,455	16,455	16,455	0
Early Years Child and Family Centres	762	1,206	1,206	9,651	8,445
Municipal Investments					
Municipal Child Care Centres	9,629	9,648	9,602	9,937	335
Special Needs Resourcing	741	741	741	741	0
Early Years Child and Family Centres	664	646	646	1,056	410
Other Municipal Funding	1,204	2,470	2,516	3,586	1,070
Gross Expenditure	122,844	124,818	122,708	154,008	31,300
Recoveries & Allocations	-5,841	-6,217	-6,217	-6,217	0
Revenue	-96,926	-101,310	-99,200	-129,725	-30,525
Net Requirement	20,077	17,291	17,291	18,066	775
Expenditures by Type					
Salaries, Wages & Benefits	12,711	12,169	12,074	15,191	3,117
Overtime	4	0	0	0	0
Material & Services	699	889	889	1,293	404
Transfers/Grants/Financial Charges	108,599	110,891	108,876	136,655	27,779
Fleet Costs	0	0	0	0	0
Program Facility Costs	727	800	800	800	0
Other Internal Costs	104	69	69	69	0
Gross Expenditures	122,844	124,818	122,708	154,008	31,300
Recoveries & Allocations	-5,841	-6,217	-6,217	-6,217	0
Net Expenditure	117,003	118,601	116,491	147,791	31,300

City of Ottawa
Community & Social Services
Children's Services - Operating Resource Requirement
In Thousands (\$000)

	2016	2017		2018	\$ Change over 2017 Budget
	Actual	Forecast	Budget	Estimate	
Revenues By Type					
Federal	0	0	0	0	0
Provincial	-89,036	-94,006	-91,896	-121,251	-29,355
Municipal	0	0	0	0	0
Own Funds	-2,250	-2,350	-2,350	-3,420	-1,070
Fees and Services	-5,640	-4,954	-4,954	-5,054	-100
Fines	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	-96,926	-101,310	-99,200	-129,725	-30,525
Net Requirement	20,077	17,291	17,291	18,066	775
Full Time Equivalents			149.49	177.49	28.00

City of Ottawa
Community & Social Services
Children's Services - User Fees

	2016 Rate \$	2017 Rate \$	2018 Rate \$	% Change Over 2017	% Change Over 2016	Effective Date	2018 Revenue (\$000)
Child Care							
Infant	71.20	-	-	0.0%	0.0%		
Toddler	58.70	59.85	61.05	2.0%	4.0%	01-Apr-18	-24
Preschool	42.25	43.10	43.96	2.0%	4.1%	01-Apr-18	-76
Total Departmental							-100

City of Ottawa
Community & Social Services
Housing Services - Operating Resource Requirement
In Thousands (\$000)

	2016	2017		2018	\$ Change over 2017 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Program					
Manager's Office	518	341	341	348	7
Housing Programs	100,549	127,680	128,556	130,317	1,761
Community Homelessness Prevention Initiative	50,817	51,610	48,864	50,488	1,624
Housing & Poverty Reduction Initiative	12,262	12,404	12,879	13,249	370
National Homelessness Initiative	6,595	7,058	7,058	7,058	0
Gross Expenditure	170,741	199,093	197,698	201,460	3,762
Recoveries & Allocations	-2,224	-411	-411	-411	0
Revenue	-67,081	-94,628	-93,803	-93,503	300
Net Requirement	101,436	104,054	103,484	107,546	4,062
Expenditures by Type					
Salaries, Wages & Benefits	7,770	6,810	7,093	7,248	155
Overtime	101	60	60	60	0
Material & Services	382	432	432	432	0
Transfers/Grants/Financial Charges	160,071	190,119	188,441	191,906	3,465
Fleet Costs	8	5	5	5	0
Program Facility Costs	949	862	862	1,004	142
Other Internal Costs	1,460	805	805	805	0
Gross Expenditures	170,741	199,093	197,698	201,460	3,762
Recoveries & Allocations	-2,224	-411	-411	-411	0
Net Expenditure	168,517	198,682	197,287	201,049	3,762
Revenues By Type					
Federal	-27,582	-28,023	-28,023	-26,723	1,300
Provincial	-39,409	-66,605	-65,780	-66,780	-1,000
Municipal	0	0	0	0	0
Own Funds	0	0	0	0	0
Fees and Services	-90	0	0	0	0
Fines	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	-67,081	-94,628	-93,803	-93,503	300
Net Requirement	101,436	104,054	103,484	107,546	4,062
Full Time Equivalent			59.40	59.40	0.00

City of Ottawa
Community & Social Services
Long Term Care - Operating Resource Requirement
In Thousands (\$000)

	2016	2017		2018	\$ Change over 2017 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Program					
Nursing & Personal Care	40,507	40,833	38,436	39,278	842
Program & Support Services	3,170	3,387	3,387	3,463	76
Food Purchases	2,247	2,230	2,230	2,408	178
Accommodation	20,354	20,034	19,611	20,122	511
Daycentre Programs	541	509	509	553	44
Gross Expenditure	66,819	66,993	64,173	65,824	1,651
Recoveries & Allocations	-759	-474	-474	-628	-154
Revenue	-51,770	-52,139	-51,354	-51,974	-620
Net Requirement	14,290	14,380	12,345	13,222	877
Expenditures by Type					
Salaries, Wages & Benefits	54,560	55,017	52,313	53,608	1,295
Overtime	226	221	105	110	5
Material & Services	7,685	7,956	7,956	8,210	254
Transfers/Grants/Financial Charges	244	0	0	0	0
Fleet Costs	0	0	0	0	0
Program Facility Costs	3,992	3,709	3,709	3,806	97
Other Internal Costs	112	90	90	90	0
Gross Expenditures	66,819	66,993	64,173	65,824	1,651
Recoveries & Allocations	-759	-474	-474	-628	-154
Net Expenditure	66,060	66,519	63,699	65,196	1,497
Revenues By Type					
Federal	0	0	0	0	0
Provincial	-34,235	-34,593	-34,093	-34,713	-620
Municipal	0	0	0	0	0
Own Funds	0	0	0	0	0
Fees and Services	-17,535	-17,546	-17,261	-17,261	0
Fines	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	-51,770	-52,139	-51,354	-51,974	-620
Net Requirement	14,290	14,380	12,345	13,222	877
Full Time Equivalents			579.81	579.81	0.00

City of Ottawa
Community & Social Services
Partner & Stakeholder Initiatives - Operating Resource Requirement
In Thousands (\$000)

	2016	2017		2018	\$ Change over 2017 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Program					
Manager's Office	421	377	377	385	8
Client Service Strategies	1,018	1,632	1,632	1,648	16
Legislature & Policy Unit	216	0	0	0	0
Community Funding	22,864	23,532	23,532	24,138	606
Gross Expenditure	24,519	25,541	25,541	26,171	630
Recoveries & Allocations	0	-300	-300	-300	0
Revenue	-45	-44	-44	-44	0
Net Requirement	24,474	25,197	25,197	25,827	630
Expenditures by Type					
Salaries, Wages & Benefits	2,019	1,527	1,527	1,567	40
Overtime	3	0	0	0	0
Material & Services	481	734	734	734	0
Transfers/Grants/Financial Charges	21,948	23,274	23,274	23,864	590
Fleet Costs	0	0	0	0	0
Program Facility Costs	0	0	0	0	0
Other Internal Costs	68	6	6	6	0
Gross Expenditures	24,519	25,541	25,541	26,171	630
Recoveries & Allocations	0	-300	-300	-300	0
Net Expenditure	24,519	25,241	25,241	25,871	630
Revenues By Type					
Federal	0	0	0	0	0
Provincial	-40	-44	-44	-44	0
Municipal	0	0	0	0	0
Own Funds	0	0	0	0	0
Fees and Services	-5	0	0	0	0
Fines	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	-45	-44	-44	-44	0
Net Requirement	24,474	25,197	25,197	25,827	630
Full Time Equivalents			12.00	12.00	0.00

City of Ottawa
Recreation, Cultural and Facility Services - Operating Resource Requirement
In Thousands (\$000)

	2016	2017		2018	\$ Change over 2017 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Program					
GM's Office & Business Support Services	23,813	23,659	24,324	25,352	1,028
Community Recreation and Cultural Programs	102,707	107,547	107,547	109,438	1,891
Aquatics, Specialized and City Wide Programs	30,696	30,745	30,570	32,276	1,706
Parks & Facilities Planning	1,361	2,004	2,034	2,084	50
Facility Operations Services	126,927	127,565	129,812	131,667	1,855
Gross Expenditure	285,504	291,520	294,287	300,817	6,530
Recoveries & Allocations	-97,886	-100,206	-99,583	-101,387	-1,804
Revenue	-64,862	-63,577	-66,762	-67,677	-915
Net Requirement	122,756	127,737	127,942	131,753	3,811
Expenditures by Type					
Salaries, Wages & Benefits	118,489	120,936	118,213	124,499	6,286
Overtime	938	1,325	1,219	1,225	6
Material & Services	79,631	80,305	86,248	86,261	13
Transfers/Grants/Financial Charges	14,821	15,808	15,538	14,582	-956
Fleet Costs	2,101	2,033	1,748	1,748	0
Program Facility Costs	65,954	68,498	68,498	69,679	1,181
Other Internal Costs	3,570	2,615	2,823	2,823	0
Gross Expenditures	285,504	291,520	294,287	300,817	6,530
Recoveries & Allocations	-97,886	-100,206	-99,583	-101,387	-1,804
Net Expenditure	187,618	191,314	194,704	199,430	4,726
Revenues By Type					
Federal	-179	-53	-25	-25	0
Provincial	-1,850	-1,631	-1,144	-1,144	0
Municipal	0	0	0	0	0
Own Funds	-79	-97	-114	-114	0
Fees and Services	-62,754	-61,796	-65,479	-66,394	-915
Fines	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	-64,862	-63,577	-66,762	-67,677	-915
Net Requirement	122,756	127,737	127,942	131,753	3,811
Full Time Equivalents			1,720.59	1,739.59	19.00

City of Ottawa
Recreation, Cultural and Facility Services
GM's Office & Business Support Services - Operating Resource Requirement
In Thousands (\$000)

	2016	2017		2018	\$ Change over 2017 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Program					
General Manager's Office	1,573	592	1,115	1,136	21
Business & Technical Support Services	22,240	23,067	23,209	24,216	1,007
Gross Expenditure	23,813	23,659	24,324	25,352	1,028
Recoveries & Allocations	-724	-62	-62	-312	-250
Revenue	-1,386	-1,313	-758	-758	0
Net Requirement	21,703	22,284	23,504	24,282	778
Expenditures by Type					
Salaries, Wages & Benefits	8,162	7,976	7,913	8,398	485
Overtime	9	32	5	5	0
Material & Services	2,526	2,438	2,793	2,793	0
Transfers/Grants/Financial Charges	11,324	11,965	12,065	12,624	559
Fleet Costs	0	0	0	0	0
Program Facility Costs	304	348	348	332	-16
Other Internal Costs	1,488	900	1,200	1,200	0
Gross Expenditures	23,813	23,659	24,324	25,352	1,028
Recoveries & Allocations	-724	-62	-62	-312	-250
Net Expenditure	23,089	23,597	24,262	25,040	778
Revenues By Type					
Federal	0	0	0	0	0
Provincial	0	0	0	0	0
Municipal	0	0	0	0	0
Own Funds	0	0	0	0	0
Fees and Services	-1,386	-1,313	-758	-758	0
Fines	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	-1,386	-1,313	-758	-758	0
Net Requirement	21,703	22,284	23,504	24,282	778
Full Time Equivalents			77.60	77.60	0.00

City of Ottawa
Recreation, Cultural and Facility Services
GM's Office & Business Support Services - User Fees

	2016 Rate \$	2017 Rate \$	2018 Rate \$	% Change Over 2017	% Change Over 2016	Effective Date 2018	2018 Revenue (\$000)
Refund Administration Fee	15.00	15.00	15.00	0.0%	0.0%	01-Jan-18	
Total Departmental							0

City of Ottawa
Recreation, Cultural and Facility Services
Community Recreation and Cultural Programs - Operating Resource Requirement
In Thousands (\$000)

	2016	2017		2018	\$ Change over 2017 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Program					
Community Recreation and Cultural Programs	102,707	107,547	107,547	109,438	1,891
Gross Expenditure	102,707	107,547	107,547	109,438	1,891
Recoveries & Allocations	-1,210	-1,056	-791	-791	0
Revenue	-47,778	-47,033	-51,588	-51,633	-45
Net Requirement	53,719	59,458	55,168	57,014	1,846
Expenditures by Type					
Salaries, Wages & Benefits	40,627	41,602	41,592	43,138	1,546
Overtime	95	148	178	183	5
Material & Services	4,677	5,950	5,950	7,159	1,209
Transfers/Grants/Financial Charges	1,816	2,148	2,148	608	-1,540
Fleet Costs	31	50	50	50	0
Program Facility Costs	54,693	57,001	57,001	57,672	671
Other Internal Costs	768	648	628	628	0
Gross Expenditures	102,707	107,547	107,547	109,438	1,891
Recoveries & Allocations	-1,210	-1,056	-791	-791	0
Net Expenditure	101,497	106,491	106,756	108,647	1,891
Revenues By Type					
Federal	-166	-53	-25	-25	0
Provincial	-503	-296	-144	-144	0
Municipal	0	0	0	0	0
Own Funds	-79	-97	-114	-114	0
Fees and Services	-47,030	-46,587	-51,305	-51,350	-45
Fines	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	-47,778	-47,033	-51,588	-51,633	-45
Net Requirement	53,719	59,458	55,168	57,014	1,846
Full Time Equivalents			713.59	723.59	10.00

City of Ottawa
Recreation, Cultural and Facility Services
Community Recreation and Cultural Programs - User Fees

	2016 Rate \$	2017 Rate \$	2018 Rate \$	% Change Over 2017	% Change Over 2016	Effective Date 2018	2018 Revenue (\$000)
Rentals							0
Arena - Adult	253.76	267.97	282.98	5.6%	11.5%	01-Jan-18	
Arena - Commercial	261.23	275.86	291.31	5.6%	11.5%	01-Jan-18	
Arena - Minor	152.13	160.65	169.65	5.6%	11.5%	01-Jan-18	
Arena - Non-Prime Time	118.33	124.96	131.95	5.6%	11.5%	01-Jan-18	
Arena - Cancellation Fees	25% to 100%	25% to 100%	25% to 100%	0.0%	0.0%	01-Jan-18	
Arena - Other	59.18-265.04	62.5-275.86	66-291.31	5.6%	11.5%	01-Jan-18	
Arena Slab - Adult	48.34	49.30	50.29	2.0%	4.0%	01-Jan-18	
Arena Slab - Commercial	56.20	57.33	58.48	2.0%	4.1%	01-Jan-18	
Arena Slab - Minor	30.07	30.67	31.28	2.0%	4.0%	01-Jan-18	
Artificial Turf - Adult	114.44	116.73	119.06	2.0%	4.0%	01-Jan-18	
Artificial Turf - Commercial	123.60	126.08	128.60	2.0%	4.0%	01-Jan-18	
Artificial Turf - Minor	91.56	68.72	70.09	2.0%	-23.4%	01-Jan-18	
Artificial Turf - Non-Prime Time	55.14	56.24	57.36	2.0%	4.0%	01-Jan-18	
Artificial Turf - Other	55.17-68.71	56.28-68.71	57.41-70.08	2.0%	2-4%	01-Jan-18	
Art Centres	5.26-485.57	5.39-495.3	5.50-505.21	2.0%	4-5%	01-Jan-18	
Basketball Court	6.63-17.25	6.76-17.61	6.90-17.96	2.0%	4.0%	01-Jan-18	
Bleacher	420.13	428.53	437.10	2.0%	4.0%	01-Jan-18	
Hall	2.83-135.39	2.92-138.14	2.98-140.90	2.0%	4-5%	01-Jan-18	
Hall-Commercial	16.59-160.61	16.59-160.61	16.92-163.82	2.0%	2.0%	01-Jan-18	
Hall-NFP	3.09-70.7	3.18-72.12	3.24-73.56	2.0%	4-5%	01-Jan-18	
Hall-Private	12.56-124.60	12.69-125.88	12.94-128.4	2.0%	3.0%	01-Jan-18	
Lansdowne	11.9-6866.63	12.16-6866.63	12.40-7003.96	2.0%	2-4%	01-Jan-18	
Lansdowne Extra Fees	1.23-707.96	1.28-722.12	1.31-736.56	2.0%	4-7%	01-Jan-18	
Museum	30.61-260.10	31.23-265.3	31.85-270.61	2.0%	4.0%	01-Jan-18	
Nepean Sportsplex	5.79-3421.76	5.91-3421.76	6.03-3490.20	2.0%	2-4%	01-Jan-18	
Nepean Sportsplex Extra Fees	0.08-1710.88	0.13-1745.13	0.13-1780.03	2.0%	4-63%	01-Jan-18	
Ottawa Stadium	34.62-3610.62	34.62-3682.84	35.31-3756.50	2.0%	2-4%	01-Jan-18	
Ottawa Stadium Lights	38.76	41.10	41.92	2.0%	8.2%	01-Jan-18	
Outdoor Lighting Fee	9.65-22.95	12.17-24.38	12.41-24.87	2.0%	8-29%	01-Jan-18	

City of Ottawa
Recreation, Cultural and Facility Services
Community Recreation and Cultural Programs - User Fees

	2016 Rate \$	2017 Rate \$	2018 Rate \$	% Change Over 2017	% Change Over 2016	Effective Date 2018	2018 Revenue (\$000)
Park	24.33-388.80	24.82-396.59	25.32-404.52	2.0%	4.0%	01-Jan-18	
Parking Lot	3.04-920.70	3.10-939.15	3.16-957.93	2.0%	4.0%	01-Jan-18	
Sports Fields / Ball Diamonds - Adult	27.43-40.84	28.00-41.68	28.56-42.51	2.0%	4.0%	01-Jan-18	
Sports Fields / Ball Diamonds - Comm	28.80-42.83	29.42-43.71	30.01-44.58	2.0%	4.0%	01-Jan-18	
Sports Fields / Ball Diamonds - Minor	5.30-7.87	5.44-8.05	5.55-8.21	2.0%	4-5%	01-Jan-18	
Sports Fields / Ball Diamonds - Premi	34.64-106.85	35.35-109.02	36.06-111.20	2.0%	4.0%	01-Jan-18	
Theater	6.99-7803.00	7.12-7803.00	7.26-7959.06	2.0%	2-4%	01-Jan-18	
Theater Extra Fees	14.30-1632.00	14.30-1632.00	14.59-1664.64	2.0%	2.0%	01-Jan-18	
Miscellaneous Extra Fees	0.08-285.61	0.04-291.37	0.04-297.20	2.0%	0-4%	01-Jan-18	
Point of Sale							0
Administrative Charge	4.42-88.49	4.42-88.49	4.51-90.26	2.0%	2.0%	01-Jan-18	
Electric Vehicle Charging	1.76-4.42	1.76-4.42	1.81-4.51	2-3%	2-3%	01-Jan-18	
Event Admission	2.21-22.56	2.43-22.56	2.43-22.56	0-5%	0-10%	01-Jan-18	
Fitness Admission	3.58-7.43	3.76-7.74	3.76-7.96	0-3%	5-7%	01-Jan-18	
General Admission	0.88-89.15	0.88-91.15	0.88-92.92	0-2%	0-4%	01-Jan-18	
Merchandise	0.04-425.00	0.04-425.00	0.04-425.00	0-2%	0-2%	01-Jan-18	
Museum Admission	3.18-16.28	3.27-16.63	3.53-17.03	2-8%	5-11%	01-Jan-18	
Museum Event Admission	4.51-40.61	4.64-41.46	4.86-42.47	2-5%	5-8%	01-Jan-18	
Memberships							0
Fitness	19.91-846.90	20.35-863.93	20.76-881.21	2.0%	4.0%	01-Jan-18	
Multi Visit	3.18-8.80	3.27-8.98	3.34-9.16	2.0%	4-5%	01-Jan-18	
Museum	31.63	32.30	32.95	2.0%	4.0%	01-Jan-18	
Other	2.69-616.15	2.69-628.53	2.74-641.10	2.0%	2-4%	01-Jan-18	
Personal Training	18.58-53.31	19.02-54.42	19.40-55.51	2.0%	4.0%	01-Jan-18	
Senior Centre	17.69-22.12	17.69-22.56	18.04-23.01	2.0%	2-4%	01-Jan-18	

City of Ottawa
Recreation, Cultural and Facility Services
Community Recreation and Cultural Programs - User Fees

	2016 Rate \$	2017 Rate \$	2018 Rate \$	% Change Over 2017	% Change Over 2016	Effective Date 2018	2018 Revenue (\$000)
Program Registrations (Hourly)							-745
Day Camps	1.56-14.71	1.59-15	1.62-15.30	2.0%	4.0%	01-Mar-18	
Fitness	0.16-14.1	0.16-14.1	0.16-14.38	2.0%	0-2%	01-Mar-18	
General Interest	1.02-62.5	1.04-63.75	1.06-65.03	2.0%	4.0%	01-Mar-18	
Museum Program	2.77-45.93	2.83-46.85	2.89-47.79	2.0%	4.0%	01-Jan-18	
Museum Program - School & Summer	0.48-40.65	0.53-41.46	0.54-42.29	2.0%	4-13%	01-Jan-18	
Performing Arts	3.69-24.62	3.76-25.11	3.84-25.61	2.0%	4.0%	01-Mar-18	
Sports	2.06-72.92	2.1-74.38	2.14-75.87	2.0%	4.0%	01-Mar-18	
Visual Arts	1.84-28.63	1.88-29.2	1.92-29.78	2.0%	4.0%	01-Mar-18	
Private Programs and Services	28.63-67.79	29.2-69.15	29.78-70.53	2.0%	4.0%	01-Mar-18	
Cultural Services, Rentals & Related Fees							0
Box Office	0.03-790.5	0.03-790.5	0.03-790.50	0.0%	0.0%	01-Jan-18	
Capital Renewal Fund (Flat)	50-200	50-200	50-200	0.0%	0.0%	01-Jan-18	
Capital Renewal Fund (Per Ticket)	0.75-2.00	0.75-2.00	0.75-2.00	0.0%	0.0%	01-Jan-18	
Pouring	2.5-28.5	2.5-28.5	2.55-29.07	2.0%	2.0%	01-Jan-18	
Other							0
Exclusive Use Recreation Rentals	10/sq ft	10/sq ft	10/sq ft	0.0%	0.0%	01-Jan-18	
Wi-Fi Usage Fee	38.00-144.00	38.00-146.88	38.76-149.82	2.0%	2-4%	01-Jan-18	
Non-Resident Surcharge	25%	25%	25%	0.0%	0.0%	01-Jan-18	
Fee Assistance	170.00	170.00	175.00	2.9%	2.9%	01-Jan-18	25
Total Departmental							-720

City of Ottawa
Recreation, Cultural and Facility Services
Aquatics, Specialized & City Wide Programs - Operating Resource Requirement
In Thousands (\$000)

	2016	2017		2018	\$ Change over 2017 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Program					
Aquatics, Specialized & City Wide Programs	30,696	30,745	30,570	32,276	1,706
Gross Expenditure	30,696	30,745	30,570	32,276	1,706
Recoveries & Allocations	-537	-338	-163	-163	0
Revenue	-12,398	-12,734	-11,644	-12,514	-870
Net Requirement	17,761	17,673	18,763	19,599	836
Expenditures by Type					
Salaries, Wages & Benefits	17,097	17,623	17,112	18,266	1,154
Overtime	39	44	52	53	1
Material & Services	1,597	948	1,341	1,341	0
Transfers/Grants/Financial Charges	813	821	821	846	25
Fleet Costs	38	34	34	34	0
Program Facility Costs	10,957	11,149	11,149	11,675	526
Other Internal Costs	155	126	61	61	0
Gross Expenditures	30,696	30,745	30,570	32,276	1,706
Recoveries & Allocations	-537	-338	-163	-163	0
Net Expenditure	30,159	30,407	30,407	32,113	1,706
Revenues By Type					
Federal	-13	0	0	0	0
Provincial	-1,347	-1,335	-1,000	-1,000	0
Municipal	0	0	0	0	0
Own Funds	0	0	0	0	0
Fees and Services	-11,038	-11,399	-10,644	-11,514	-870
Fines	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	-12,398	-12,734	-11,644	-12,514	-870
Net Requirement	17,761	17,673	18,763	19,599	836
Full Time Equivalents			313.47	321.47	8.00

City of Ottawa
Recreation, Cultural and Facility Services
Aquatics, Specialized & City Wide Programs - User Fees

	2016 Rate \$	2017 Rate \$	2018 Rate \$	% Change Over 2017	% Change Over 2016	Effective Date 2018	2018 Revenue (\$000)
Rentals							0
Beach	1.76-45.13	1.76-46.23	1.80-47.15	2.0%	2-5%	01-Jan-18	
Outdoor Slab	3.38-24.24	3.38-24.73	3.45-25.22	2.0%	2-4%	01-Jan-18	
Outdoor Slab Lighting	2.74	2.83	2.89	2.1%	5.5%	01-Jan-18	
Pool	5.85-1800.50	5.97-1836.51	6.09-1873.24	2.0%	4.0%	01-Jan-18	
Tennis Court	2.97-17.26	6.77-17.60	6.91-17.95	2.0%	4.0%	01-Jan-18	
Terry Fox	5.44-394.55	5.57-402.47	5.68-410.52	2.0%	4.0%	01-Jan-18	
Wading Pool	208.09	212.30	216.55	2.0%	4.1%	01-Jan-18	
Miscellaneous Extra Fees	0.08-285.61	0.04-291.37	0.04-297.20	2.0%	4.0%	01-Jan-18	
Admissions							-100
Public Skating	1.55-6.42	1.55-6.42	1.55-6.63	0-9%	0-9%	01-Jan-18	
Public Skating - Specialty	5.53	2.43-5.53	2.65-5.75	4-9%	0-6%	01-Jan-18	
Public Swim	1.81-4.73	1.99-4.86	1.99-5.08	0-7%	7-10%	01-Jan-18	
Public Swim - Vitality	1.10-5.26	1.10-5.53	3.98-5.53	0-6%	5-9%	01-Jan-18	
Public Swim - Wave	4.73-7.47	4.86-7.74	5.08-7.96	3-5%	7.0%	01-Jan-18	
Memberships							0
Aquafitness	43.80-724.11	44.69-738.71	45.58-753.48	2.0%	4.0%	01-Jan-18	
Aquatic	19.46-521.01	19.91-531.63	20.31-542.26	2.0%	4.0%	01-Jan-18	
Aquatic - Wave	39.82-634.51	40.7-647.34	41.51-660.29	2.0%	4.0%	01-Jan-18	
Other	2.69-616.15	2.69-628.53	2.74-641.1	2.0%	2-4%	01-Jan-18	
Skating	8.62-271.90	8.84-277.43	9.02-282.98	2.0%	4-5%	01-Jan-18	
Skating - Specialized	16.81-135.39	17.25-138.27	17.6-141.04	2.0%	4-5%	01-Jan-18	
Special Needs	7.74-36.28	7.74-37.16	7.89-37.90	2.0%	2-5%	01-Jan-18	

City of Ottawa
 Recreation, Cultural and Facility Services
 Aquatics, Specialized & City Wide Programs - User Fees

	2016 Rate \$	2017 Rate \$	2018 Rate \$	% Change Over 2017	% Change Over 2016	Effective Date 2018	2018 Revenue (\$000)
Program Registration (Hourly)							-240
Aquatics	4.33-26.37	4.42-26.9	4.51-27.44	2.0%	4.0%	01-Mar-18	
Certification	0.77-23.34	0.79-23.81	0.81-24.29	2.0%	4-5%	01-Mar-18	
Skating	11.32-24.53	11.55-25.02	11.78-25.52	2.0%	4.0%	01-Mar-18	
Special Needs	1.84-19.51	1.88-19.9	1.92-20.30	2.0%	4.0%	01-Mar-18	
Special Needs - Integration Fee (per week of camp)	40.00	40.00	40.80	2.0%	2.0%	01-Mar-18	
Specialty	7.06-12.56	7.2-12.81	7.34-13.07	2.0%	4.0%	01-Mar-18	
Private Programs and Services	28.63-67.79	29.2-69.15	29.78-70.53	2.0%	4.0%	01-Mar-18	
Parking							0
Mooney's Bay - Vehicle (30 min)	0.75	0.75	0.75	0.0%	0.0%	01-Jan-18	
Mooney's Bay - Tour Bus (24 hr)	25.00	25.00	25.00	0.0%	0.0%	01-Jan-18	
Mooney's Bay - Season Pass	53.09	53.09	54.15	2.0%	2.0%	01-Jan-18	
Petrie - Vehicle (30 min)	0.50	0.50	0.50	0.0%	0.0%	01-Jan-18	
Other							0
Non-Resident Surcharge	25%	25%	25%	0.0%	0.0%	01-Jan-18	
Fee Assistance	170.00	170.00	175.00	2.9%	2.9%	01-Jan-18	10
Total Departmental							-330

City of Ottawa
Recreation, Cultural and Facility Services
Parks & Facilities Planning - Operating Resource Requirement
In Thousands (\$000)

	2016	2017		2018	\$ Change over 2017 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Program					
Parks & Facilities Planning	1,361	2,004	2,034	2,084	50
Gross Expenditure	1,361	2,004	2,034	2,084	50
Recoveries & Allocations	-241	-85	-85	-85	0
Revenue	-70	-125	-400	-400	0
Net Requirement	1,050	1,794	1,549	1,599	50
Expenditures by Type					
Salaries, Wages & Benefits	1,290	1,802	1,802	1,852	50
Overtime	2	2	2	2	0
Material & Services	64	200	230	230	0
Transfers/Grants/Financial Charges	0	0	0	0	0
Fleet Costs	0	0	0	0	0
Program Facility Costs	0	0	0	0	0
Other Internal Costs	5	0	0	0	0
Gross Expenditures	1,361	2,004	2,034	2,084	50
Recoveries & Allocations	-241	-85	-85	-85	0
Net Expenditure	1,120	1,919	1,949	1,999	50
Revenues By Type					
Federal	0	0	0	0	0
Provincial	0	0	0	0	0
Municipal	0	0	0	0	0
Own Funds	0	0	0	0	0
Fees and Services	-70	-125	-400	-400	0
Fines	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	-70	-125	-400	-400	0
Net Requirement	1,050	1,794	1,549	1,599	50
Full Time Equivalents			15.00	15.00	0.00

City of Ottawa
Recreation, Cultural and Facility Services
Facility Operations Services - Operating Resource Requirement
In Thousands (\$000)

	2016	2017		2018	\$ Change over 2017 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Program					
Facility Operations Services	126,927	127,565	129,812	131,667	1,855
Gross Expenditure	126,927	127,565	129,812	131,667	1,855
Recoveries & Allocations	-95,174	-98,665	-98,482	-100,036	-1,554
Revenue	-3,230	-2,372	-2,372	-2,372	0
Net Requirement	28,523	26,528	28,958	29,259	301
Expenditures by Type					
Salaries, Wages & Benefits	51,313	51,933	49,794	52,845	3,051
Overtime	793	1,099	982	982	0
Material & Services	70,767	70,769	75,934	74,738	-1,196
Transfers/Grants/Financial Charges	868	874	504	504	0
Fleet Costs	2,032	1,949	1,664	1,664	0
Program Facility Costs	0	0	0	0	0
Other Internal Costs	1,154	941	934	934	0
Gross Expenditures	126,927	127,565	129,812	131,667	1,855
Recoveries & Allocations	-95,174	-98,665	-98,482	-100,036	-1,554
Net Expenditure	31,753	28,900	31,330	31,631	301
Revenues By Type					
Federal	0	0	0	0	0
Provincial	0	0	0	0	0
Municipal	0	0	0	0	0
Own Funds	0	0	0	0	0
Fees and Services	-3,230	-2,372	-2,372	-2,372	0
Fines	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	-3,230	-2,372	-2,372	-2,372	0
Net Requirement	28,523	26,528	28,958	29,259	301
Full Time Equivalents			600.93	601.93	1.00

City of Ottawa
Recreation, Cultural and Facility Services
Facility Operations Services - User Fees

	2016 Rate \$	2017 Rate \$	2018 Rate \$	% Change Over 2017	% Change Over 2016	Effective Date 2018	2018 Revenue (\$000)
City Hall Services							
Room Booking - For Profit Organizations							
A.S. Haydon Hall	510.00	520.00	530.00	1.9%	3.9%	01-Jan-18	
Jean Pigott Place	1,414.00	1,442.00	1,471.00	2.0%	4.0%	01-Jan-18	
Champlain Room	291.00	297.00	303.00	2.0%	4.1%	01-Jan-18	
Keefer Room	225.00	229.00	234.00	2.2%	4.0%	01-Jan-18	
Councillor Lounge	341.00	348.00	355.00	2.0%	4.1%	01-Jan-18	
Festival Plaza	1,470.00	1,500.00	1,530.00	2.0%	4.1%	01-Jan-18	
Festival Control	285.00	291.00	297.00	2.1%	4.2%	01-Jan-18	
Festival Boardroom	170.00	173.00	176.00	1.7%	3.5%	01-Jan-18	
Colonel By Room	225.00	229.00	234.00	2.2%	4.0%	01-Jan-18	
Richmond Room	170.00	173.00	176.00	1.7%	3.5%	01-Jan-18	
Honeywell Room	170.00	173.00	176.00	1.7%	3.5%	01-Jan-18	
Billing Room	170.00	173.00	176.00	1.7%	3.5%	01-Jan-18	
Caucus Room	57.00	58.00	59.00	1.7%	3.5%	01-Jan-18	
Lisgar Field	328.00	335.00	342.00	2.1%	4.3%	01-Jan-18	
Room Booking - For Non-Profit Organizations							
A.S. Haydon Hall	170.00	173.00	176.00	1.7%	3.5%	01-Jan-18	
Jean Pigott Place	170.00	173.00	176.00	1.7%	3.5%	01-Jan-18	
Champlain Room	170.00	173.00	176.00	1.7%	3.5%	01-Jan-18	
Keefer Room	170.00	173.00	176.00	1.7%	3.5%	01-Jan-18	
Councillor Lounge	225.00	230.00	235.00	2.2%	4.4%	01-Jan-18	
Festival Plaza	767.00	782.00	798.00	2.0%	4.0%	01-Jan-18	
Festival Control	225.00	230.00	235.00	2.2%	4.4%	01-Jan-18	
Festival Boardroom	57.00	58.00	59.00	1.7%	3.5%	01-Jan-18	
Colonel By Room	57.00	58.00	59.00	1.7%	3.5%	01-Jan-18	
Richmond Room	57.00	58.00	59.00	1.7%	3.5%	01-Jan-18	
Honeywell Room	57.00	58.00	59.00	1.7%	3.5%	01-Jan-18	
Billing Room	57.00	58.00	59.00	1.7%	3.5%	01-Jan-18	
Caucus Room	35.00	36.00	37.00	2.8%	5.7%	01-Jan-18	
Lisgar Field	164.00	167.00	170.00	1.8%	3.7%	01-Jan-18	

City of Ottawa
Recreation, Cultural and Facility Services
Facility Operations Services - User Fees

	2016 Rate \$	2017 Rate \$	2018 Rate \$	% Change Over 2017	% Change Over 2016	Effective Date 2018	2018 Revenue (\$000)
Administration and Overhead charge will be applied to the overall cost recovery for any works or accident recoveries undertaken by PBG on behalf of Federal Gov't and any agencies, provincial government and any agencies, Hydro Ottawa, school boards, universities/colleges, municipalities, general persons/parties and developers.	15%	15%	15%	n/a	n/a	01-Jan-18	
Total Departmental							0

City of Ottawa
Public Works and Environmental Services Department
Parks - Operating Resource Requirement
In Thousands (\$000)

	2016	2017		2018	\$ Change over 2017 Budget
	Actual	Forecast	Budget	Estimate	
Expenditures by Program					
Parks	37,520	37,126	37,126	37,951	825
Gross Expenditure	37,520	37,126	37,126	37,951	825
Recoveries & Allocations	-380	-448	-448	-448	0
Revenue	-526	-431	-431	-431	0
Net Requirement	36,614	36,247	36,247	37,072	825
Expenditures by Type					
Salaries, Wages & Benefits	18,900	20,401	20,401	21,120	719
Overtime	656	549	549	560	11
Material & Services	10,128	8,635	8,635	8,635	0
Transfers/Grants/Financial Charges	4	0	0	0	0
Fleet Costs	7,535	6,746	6,746	6,841	95
Program Facility Costs	0	0	0	0	0
Other Internal Costs	297	795	795	795	0
Gross Expenditures	37,520	37,126	37,126	37,951	825
Recoveries & Allocations	-380	-448	-448	-448	0
Net Expenditure	37,140	36,678	36,678	37,503	825
Revenues By Type					
Federal	0	0	0	0	0
Provincial	0	0	0	0	0
Municipal	0	0	0	0	0
Own Funds	0	0	0	0	0
Fees and Services	-526	-431	-431	-431	0
Fines	0	0	0	0	0
Other	0	0	0	0	0
Total Revenue	-526	-431	-431	-431	0
Net Requirement	36,614	36,247	36,247	37,072	825
Full Time Equivalents			279.54	283.54	4.00

City Of Ottawa
2018 Draft Capital Budget
Community & Protective Services Committee
Capital Funding Summary
In Thousands (\$000's)

Project Description	Revenues	Capital Reserve Fund	Gas Tax	Development Charges	Debt Funding	Grand Total
By-law & Regulatory Services						
Renewal of City Assets						
908920 2018 Buildings-By-Law Services	-	250	-	-	-	250
909120 By-law Equipment Replacement (2018)	-	57	-	-	-	57
Renewal of City Assets Total	-	307	-	-	-	307
By-law & Regulatory Services Total	-	307	-	-	-	307
Child Care						
Renewal of City Assets						
908921 2018 Buildings-Child Care Services	-	145	-	-	-	145
Renewal of City Assets Total	-	145	-	-	-	145
Strategic Initiatives						
908933 2018 Accessibility - Child Care	-	165	-	-	-	165
Strategic Initiatives Total	-	165	-	-	-	165
Child Care Total	-	310	-	-	-	310
Fire Services						
Renewal of City Assets						
908896 Fire Tech. Development & Equipment-2018	-	200	-	-	-	200
908897 Fire Equipment Replacement Prog.-2018	-	250	-	-	-	250
908898 Fire Facility Equipment Replacement-2018	-	100	-	-	-	100
908899 Fire Safety Equipment Replacement-2018	-	391	-	-	-	391
908900 Specialty Fire Equip. Replacement-2018	-	150	-	-	-	150
908923 2018 Buildings-Fire Services	-	650	-	-	-	650
Renewal of City Assets Total	-	1,741	-	-	-	1,741
Strategic Initiatives						
908901 CBRN Grant-2018	100	-	-	-	-	100
Strategic Initiatives Total	100	-	-	-	-	100
Fire Services Total	100	1,741	-	-	-	1,841
Long Term Care						
Renewal of City Assets						

City Of Ottawa
2018 Draft Capital Budget
Community & Protective Services Committee
Capital Funding Summary
In Thousands (\$000's)

Project Description	Revenues	Capital Reserve Fund	Gas Tax	Development Charges	Debt Funding	Grand Total
908926 2018 Buildings-Long Term Care	-	4,525	-	-	-	4,525
909048 2018 Furniture & Equip. - Long Term Care	350	-	-	-	-	350
Renewal of City Assets Total	350	4,525	-	-	-	4,875
Strategic Initiatives						
908937 2018 Accessibility - Long Term Care	-	60	-	-	-	60
Strategic Initiatives Total	-	60	-	-	-	60
Long Term Care Total	350	4,585	-	-	-	4,935
Paramedic Service						
Renewal of City Assets						
909045 Paramedic Equipment Replacement (2018)	-	750	-	-	-	750
909046 Paramedic Technology & Equipment (2018)	-	274	-	-	-	274
Renewal of City Assets Total	-	1,024	-	-	-	1,024
Growth						
909047 Paramedic Vehicles & Equipment (2018)	-	35	-	210	-	245
Growth Total	-	35	-	210	-	245
Paramedic Service Total	-	1,059	-	210	-	1,269
Parks, Recreation & Culture						
Renewal of City Assets						
907844 Park Pathway Lighting 2018	-	247	-	-	-	247
908423 Backflow Prevention Project	-	850	-	-	-	850
908922 2018 Buildings-Cultural Services	-	970	-	-	-	970
908927 2018 Buildings-Parks & Rec	-	15,160	-	-	-	15,160
908932 2018 Parks - Parks & Rec	-	5,250	-	-	-	5,250
909103 Infrastruct Support - Outdoor Rinks 2018	-	289	-	-	-	289
909110 Minor Park Improvement 2018	-	326	-	-	-	326
909111 Park Redevelopment 2018	-	156	-	-	-	156
909112 Fitness & Recreation Equip. Replace 2018	-	130	-	-	-	130
909113 Centrepointe Theatre Cap Renew Fund 2018	-	60	-	-	-	60
909114 Cultural Services Building & Equip. 2018	-	205	-	-	-	205
Renewal of City Assets Total	-	23,643	-	-	-	23,643

City Of Ottawa
2018 Draft Capital Budget
Community & Protective Services Committee
Capital Funding Summary
In Thousands (\$000's)

Project Description	Revenues	Capital Reserve Fund	Gas Tax	Development Charges	Debt Funding	Grand Total
Growth						
907842 Community Centre South	290	-	-	1,544	100	1,934
908373 Diamond Jubilee Park Phase 2	-	103	-	924	-	1,027
908537 Hill Side Vista Park	-	103	-	-	-	103
908546 Riverside South District Park	-	742	-	3,163	-	3,905
Growth Total	290	948	-	5,631	100	6,969
Strategic Initiatives						
908389 Booking & Registration System Replace.	-	3,170	-	-	-	3,170
908934 2018 Accessibility - Cultural Services	-	50	-	-	-	50
908938 2018 Accessibility - Parks & Rec	-	2,525	-	-	-	2,525
909077 RCFS Facility Upgrades 2018	-	2,000	-	-	-	2,000
909078 Major Capital Partnership 2018	-	730	-	-	-	730
909079 Minor Capital Partnership 2018	-	300	-	-	-	300
Strategic Initiatives Total	-	8,775	-	-	-	8,775
Parks, Recreation & Culture Total	290	33,366	-	5,631	100	39,387
Security & Emergency Management						
Renewal of City Assets						
907913 SEM-Closed Circuit TV (CCTV) Equip.	-	350	-	-	-	350
Renewal of City Assets Total	-	350	-	-	-	350
Security & Emergency Management Total	-	350	-	-	-	350
Social Services						
Renewal of City Assets						
908929 2018 Buildings-Social Services	-	450	-	-	-	450
Renewal of City Assets Total	-	450	-	-	-	450
Strategic Initiatives						
908939 2018 Accessibility - Social Services	-	60	-	-	-	60
Strategic Initiatives Total	-	60	-	-	-	60
Social Services Total	-	510	-	-	-	510
Grand Total	740	42,228	-	5,841	100	48,909

City of Ottawa
Community & Protective Services Committee - Operating Resource Requirement Analysis
In Thousands (\$000)

	2017 Baseline			2018 Adjustments					2018	\$ Change over 2017 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Growth	Council Priorities	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Expenditures by Program										
GM's Office & Business Support Services - Emergency & Protective Services	2,671	2,871	0	60	0	0	0	0	2,931	60
Security and Emergency Management	11,664	12,164	0	135	0	0	0	0	12,299	135
Fire Services	158,215	157,455	900	3,174	101	0	0	0	161,630	4,175
Paramedic Service	92,603	91,038	1,665	2,032	940	0	0	0	95,675	4,637
By-law and Regulatory Services	20,399	20,039	0	635	0	0	0	0	20,674	635
GM's Office & Business Support Services - Community & Social Services	3,453	3,453	0	70	0	0	0	0	3,523	70
Social Services	238,470	237,430	0	3,935	3,550	0	0	0	244,915	7,485
Children's Services	124,818	122,708	14,205	1,350	15,745	0	0	0	154,008	31,300
Housing Services	199,093	197,698	0	3,762	0	0	0	0	201,460	3,762
Long Term Care	66,993	64,173	0	1,651	0	0	0	0	65,824	1,651
Partner & Stakeholder Initiatives	25,541	25,541	-410	715	325	0	0	0	26,171	630
GM's Office & Business Support Services - Recreation, Cultural & Facility Services	23,659	24,324	250	628	0	150	0	0	25,352	1,028
Community Recreation and Cultural Programs	107,547	107,547	0	1,891	0	0	0	0	109,438	1,891
Aquatics, Specialized and City Wide Programs	30,745	30,570	0	1,416	290	0	0	0	32,276	1,706
Parks & Facilities Planning	2,004	2,034	0	50	0	0	0	0	2,084	50
Facility Operations Services	127,565	129,812	0	1,480	375	0	0	0	131,667	1,855
Parks	37,126	37,126	0	650	175	0	0	0	37,951	825
Gross Expenditure	1,272,566	1,265,983	16,610	23,634	21,501	150	0	0	1,327,878	61,895
Recoveries & Allocations	-129,995	-129,312	-250	-1,558	-150	0	0	0	-131,270	-1,958
Revenue	-586,304	-582,989	-15,435	-3,265	-19,585	-5,230	0	-2,570	-629,074	-46,085
Net Requirement	556,267	553,682	925	18,811	1,766	-5,080	0	-2,570	567,534	13,852

City of Ottawa
Community & Protective Services Committee - Operating Resource Requirement Analysis
In Thousands (\$000)

	2017 Baseline			2018 Adjustments					2018	\$ Change over 2017 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Growth	Council Priorities	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Expenditures by Type										
Salaries, Wages & Benefits	497,802	492,861	6,083	11,697	2,801	0	0	0	513,442	20,581
Overtime	7,273	6,893	0	128	0	0	0	0	7,021	128
Material & Services	123,820	129,138	-182	1,084	674	0	0	0	130,714	1,576
Transfers/Grants/Financial Charges	525,832	519,329	10,709	8,564	17,925	150	0	0	556,677	37,348
Fleet Costs	23,097	22,812	0	681	0	0	0	0	23,493	681
Program Facility Costs	83,839	83,839	0	1,420	101	0	0	0	85,360	1,521
Other Internal Costs	10,903	11,111	0	60	0	0	0	0	11,171	60
Gross Expenditures	1,272,566	1,265,983	16,610	23,634	21,501	150	0	0	1,327,878	61,895
Recoveries & Allocations	-129,995	-129,312	-250	-1,558	-150	0	0	0	-131,270	-1,958
Net Expenditure	1,142,571	1,136,671	16,360	22,076	21,351	150	0	0	1,196,608	59,937
Percent of 2017 Net Expenditure Budget			1.4%	1.9%	1.9%	0.0%	0.0%	0.0%	5.3%	

City of Ottawa
Community & Protective Services Committee - Operating Resource Requirement Analysis
In Thousands (\$000)

	2017 Baseline			2018 Adjustments					2018	\$ Change over 2017 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Growth	Council Priorities	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Revenues By Type										
Federal	-28,076	-28,048	0	1,300	0	0	0	0	-26,748	1,300
Provincial	-441,812	-436,010	-15,435	-3,920	-19,295	-5,230	0	-1,300	-481,190	-45,180
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	-2,447	-2,464	0	-1,070	0	0	0	0	-3,534	-1,070
Fees and Services	-113,969	-116,467	0	425	-290	0	0	-1,270	-117,602	-1,135
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	-586,304	-582,989	-15,435	-3,265	-19,585	-5,230	0	-2,570	-629,074	-46,085
Percent of 2017 Revenue Budget			2.6%	0.6%	3.4%	0.9%	0.0%	0.4%	7.9%	
Net Requirement	556,267	553,682	925	18,811	1,766	-5,080	0	-2,570	567,534	13,852
Percent of 2017 Net Requirement Budget			0.2%	3.4%	0.3%	-0.9%	0.0%	-0.5%	2.5%	
Full Time Equivalents (FTE's)		5,131.78	23.00	0.00	42.00	0.00	0.00	0.00	5,196.78	65.00
Percent of 2017 FTE's			0.4%	0.0%	0.8%	0.0%	0.0%	0.0%	1.3%	

City of Ottawa
 Emergency & Protective Services - Operating Resource Requirement Analysis
 In Thousands (\$000)

	2017 Baseline			2018 Adjustments					2018	\$ Change over 2017 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Growth	Council Priorities	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Expenditures by Program										
GM's Office & Business Support Services	2,671	2,871	0	60	0	0	0	0	2,931	60
Security and Emergency Management	11,664	12,164	0	135	0	0	0	0	12,299	135
Fire Services	158,215	157,455	900	3,174	101	0	0	0	161,630	4,175
Paramedic Service	92,603	91,038	1,665	2,032	940	0	0	0	95,675	4,637
By-law and Regulatory Services	20,399	20,039	0	635	0	0	0	0	20,674	635
Gross Expenditure	285,552	283,567	2,565	6,036	1,041	0	0	0	293,209	9,642
Recoveries & Allocations	-4,379	-4,319	0	0	0	0	0	0	-4,319	0
Revenue	-83,401	-82,336	-825	0	0	0	0	-1,300	-84,461	-2,125
Net Requirement	197,772	196,912	1,740	6,036	1,041	0	0	-1,300	204,429	7,517
Expenditures by Type										
Salaries, Wages & Benefits	233,442	232,240	2,295	4,784	805	0	0	0	240,124	7,884
Overtime	5,118	4,960	0	106	0	0	0	0	5,066	106
Material & Services	23,192	22,567	270	500	135	0	0	0	23,472	905
Transfers/Grants/Financial Charges	1	1	0	0	0	0	0	0	1	0
Fleet Costs	14,313	14,313	0	586	0	0	0	0	14,899	586
Program Facility Costs	5,498	5,498	0	0	101	0	0	0	5,599	101
Other Internal Costs	3,988	3,988	0	60	0	0	0	0	4,048	60
Gross Expenditures	285,552	283,567	2,565	6,036	1,041	0	0	0	293,209	9,642
Recoveries & Allocations	-4,379	-4,319	0	0	0	0	0	0	-4,319	0
Net Expenditure	281,173	279,248	2,565	6,036	1,041	0	0	0	288,890	9,642
Percent of 2017 Net Expenditure Budget			0.9%	2.2%	0.4%	0.0%	0.0%	0.0%	3.5%	
Revenues By Type										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	-54,159	-53,994	-825	0	0	0	0	-1,180	-55,999	-2,005
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0	0
Fees and Services	-29,242	-28,342	0	0	0	0	0	-120	-28,462	-120
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	-83,401	-82,336	-825	0	0	0	0	-1,300	-84,461	-2,125
Percent of 2017 Revenue Budget			1.0%	0.0%	0.0%	0.0%	0.0%	1.6%	2.6%	
Net Requirement	197,772	196,912	1,740	6,036	1,041	0	0	-1,300	204,429	7,517
Percent of 2017 Net Requirement Budget			0.9%	3.1%	0.5%	0.0%	0.0%	-0.7%	3.8%	
Full Time Equivalents (FTE's)		1,816.78	0.00	0.00	14.00	0.00	0.00	0.00	1,830.78	14.00
Percent of 2017 FTE's			0.0%	0.0%	0.8%	0.0%	0.0%	0.0%	0.8%	

City of Ottawa
Emergency & Protective Services
GM's Office & Business Support Services- Operating Resource Requirement Analysis
In Thousands (\$000)

	2017 Baseline			2018 Adjustments					2018	\$ Change over 2017 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Growth	Council Priorities	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Expenditures by Program										
General Manager's Office	371	371	0	10	0	0	0	0	381	10
Business Support Services	2,300	2,500	0	50	0	0	0	0	2,550	50
Gross Expenditure	2,671	2,871	0	60	0	0	0	0	2,931	60
Recoveries & Allocations	0	0	0	0	0	0	0	0	0	0
Revenue	0	0	0	0	0	0	0	0	0	0
Net Requirement	2,671	2,871	0	60	0	0	0	0	2,931	60
Expenditures by Type										
Salaries, Wages & Benefits	2,594	2,794	0	60	0	0	0	0	2,854	60
Overtime	1	1	0	0	0	0	0	0	1	0
Material & Services	74	74	0	0	0	0	0	0	74	0
Transfers/Grants/Financial Charges	0	0	0	0	0	0	0	0	0	0
Fleet Costs	0	0	0	0	0	0	0	0	0	0
Program Facility Costs	0	0	0	0	0	0	0	0	0	0
Other Internal Costs	2	2	0	0	0	0	0	0	2	0
Gross Expenditures	2,671	2,871	0	60	0	0	0	0	2,931	60
Recoveries & Allocations	0	0	0	0	0	0	0	0	0	0
Net Expenditure	2,671	2,871	0	60	0	0	0	0	2,931	60
Percent of 2017 Net Expenditure Budget			0.0%	2.1%	0.0%	0.0%	0.0%	0.0%	2.1%	
Revenues By Type										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0	0
Fees and Services	0	0	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	0	0	0	0	0	0	0	0	0	0
Percent of 2017 Revenue Budget			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Net Requirement	2,671	2,871	0	60	0	0	0	0	2,931	60
Percent of 2017 Net Requirement Budget			0.0%	2.1%	0.0%	0.0%	0.0%	0.0%	2.1%	
Full Time Equivalents (FTE's)		25.00	0.00	0.00	0.00	0.00	0.00	0.00	25.00	0.00
Percent of 2017 FTE's			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	

City of Ottawa

Emergency & Protective Services

GM's Office & Business Support Services - Operating Resource Requirement Explanatory Notes

In Thousands (\$000)

		Surplus / (Deficit)			
2017 Forecast vs. Budget Variance Explanation		Expense	Revenue	Net	
Savings primarily due to lower Compensation resulting from vacant positions.		200	0	200	
Total Surplus / (Deficit)		200	0	200	
		Increase / (Decrease)			
2018 Pressure Category / Explanation		Expense	Revenue	Net 2018 Changes	FTE Impact
Maintain Services					
All programs include an adjustment for potential 2018 cost of living, increments and benefit adjustments.		60	0	60	0.00
Total Maintain Services		60	0	60	0.00
Total Budget Changes		60	0	60	0.00

City of Ottawa
 Emergency & Protective Services
 Security and Emergency Management - Operating Resource Requirement Analysis
 In Thousands (\$000)

	2017 Baseline			2018 Adjustments					2018	\$ Change over 2017 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Growth	Council Priorities	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Expenditures by Program										
Security and Emergency Management	9,825	10,325	0	75	0	0	0	0	10,400	75
9.1.1	1,839	1,839	0	60	0	0	0	0	1,899	60
Gross Expenditure	11,664	12,164	0	135	0	0	0	0	12,299	135
Recoveries & Allocations	-3,858	-3,858	0	0	0	0	0	0	-3,858	0
Revenue	-370	-270	0	0	0	0	0	0	-270	0
Net Requirement	7,436	8,036	0	135	0	0	0	0	8,171	135
Expenditures by Type										
Salaries, Wages & Benefits	2,619	2,619	0	75	0	0	0	0	2,694	75
Overtime	7	7	0	0	0	0	0	0	7	0
Material & Services	7,175	7,675	0	0	0	0	0	0	7,675	0
Transfers/Grants/Financial Charges	0	0	0	0	0	0	0	0	0	0
Fleet Costs	0	0	0	0	0	0	0	0	0	0
Program Facility Costs	0	0	0	0	0	0	0	0	0	0
Other Internal Costs	1,863	1,863	0	60	0	0	0	0	1,923	60
Gross Expenditures	11,664	12,164	0	135	0	0	0	0	12,299	135
Recoveries & Allocations	-3,858	-3,858	0	0	0	0	0	0	-3,858	0
Net Expenditure	7,806	8,306	0	135	0	0	0	0	8,441	135
Percent of 2017 Net Expenditure Budget			0.0%	1.6%	0.0%	0.0%	0.0%	0.0%	1.6%	
Revenues By Type										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0	0
Fees and Services	-370	-270	0	0	0	0	0	0	-270	0
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	-370	-270	0	0	0	0	0	0	-270	0
Percent of 2017 Revenue Budget			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Net Requirement	7,436	8,036	0	135	0	0	0	0	8,171	135
Percent of 2017 Net Requirement Budget			0.0%	1.7%	0.0%	0.0%	0.0%	0.0%	1.7%	
Full Time Equivalents (FTE's)		22.00	0.00	0.00	0.00	0.00	0.00	0.00	22.00	0.00
Percent of 2017 FTE's			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	

City of Ottawa
 Emergency & Protective Services
 Security and Emergency Management - Operating Resource Requirement Explanatory Notes
 In Thousands (\$000)

2017 Forecast vs. Budget Variance Explanation	Surplus / (Deficit)		
	Expense	Revenue	Net
Savings mainly due to ongoing delays in full implementation of the new P25 Corporate Radio System.	500	0	500
Increased revenue due to radio tower rentals associated with the Enhanced Digital Access Communication System (EDACS) system. The EDACS system will no longer exist once the new P25 Corporate Radio System is fully operational.	0	100	100
Total Surplus / (Deficit)	500	100	600

2018 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2018 Changes	FTE Impact
Maintain Services				
All programs include an adjustment for potential 2018 cost of living, increments and benefit adjustments.	75	0	75	0.00
Inflationary increase related to 9-1-1 service level agreement with Police Services.	60	0	60	0.00
Total Maintain Services	135	0	135	0.00
User Fees & Revenues				
See following user fee schedule for details on the specific rates.	0	0	0	0.00
Total User Fees & Revenues	0	0	0	0.00
Total Budget Changes	135	0	135	0.00

City of Ottawa
Emergency & Protective Services
Fire Services - Operating Resource Requirement Analysis
In Thousands (\$000)

	2017 Baseline			2018 Adjustments					2018	\$ Change over 2017 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Growth	Council Priorities	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Expenditures by Program										
Chief's Office	469	469	0	17	0	0	0	0	486	17
Operations	140,829	140,069	900	2,813	101	0	0	0	143,883	3,814
Prevention	5,837	5,837	0	115	0	0	0	0	5,952	115
Communications	5,704	5,704	0	128	0	0	0	0	5,832	128
Operational Support	5,376	5,376	0	101	0	0	0	0	5,477	101
Gross Expenditure	158,215	157,455	900	3,174	101	0	0	0	161,630	4,175
Recoveries & Allocations	0	0	0	0	0	0	0	0	0	0
Revenue	-863	-963	0	0	0	0	0	-15	-978	-15
Net Requirement	157,352	156,492	900	3,174	101	0	0	-15	160,652	4,160
Expenditures by Type										
Salaries, Wages & Benefits	140,701	139,941	900	2,764	0	0	0	0	143,605	3,664
Overtime	2,926	2,926	0	71	0	0	0	0	2,997	71
Material & Services	3,250	3,250	0	0	0	0	0	0	3,250	0
Transfers/Grants/Financial Charges	0	0	0	0	0	0	0	0	0	0
Fleet Costs	7,153	7,153	0	339	0	0	0	0	7,492	339
Program Facility Costs	3,074	3,074	0	0	101	0	0	0	3,175	101
Other Internal Costs	1,111	1,111	0	0	0	0	0	0	1,111	0
Gross Expenditures	158,215	157,455	900	3,174	101	0	0	0	161,630	4,175
Recoveries & Allocations	0	0	0	0	0	0	0	0	0	0
Net Expenditure	158,215	157,455	900	3,174	101	0	0	0	161,630	4,175
Percent of 2017 Net Expenditure Budget			0.6%	2.0%	0.1%	0.0%	0.0%	0.0%	2.7%	
Revenues By Type										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0	0
Fees and Services	-863	-963	0	0	0	0	0	-15	-978	-15
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	-863	-963	0	0	0	0	0	-15	-978	-15
Percent of 2017 Revenue Budget			0.0%	0.0%	0.0%	0.0%	0.0%	1.6%	1.6%	
Net Requirement	157,352	156,492	900	3,174	101	0	0	-15	160,652	4,160
Percent of 2017 Net Requirement Budget			0.6%	2.0%	0.1%	0.0%	0.0%	0.0%	2.7%	
Full Time Equivalents (FTE's)		977.00	0.00	0.00	0.00	0.00	0.00	0.00	977.00	0.00
Percent of 2017 FTE's			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	

City of Ottawa
 Emergency & Protective Services
 Fire Services - Operating Resource Requirement Explanatory Notes
 In Thousands (\$000)

2017 Forecast vs. Budget Variance Explanation	Surplus / (Deficit)			
	Expense	Revenue	Net	
Increased Compensation mainly attributable to not meeting vacancy allowance provision.	-760	0	-760	
Revenue shortfall mainly due to reduced Ministry of Transportation (MTO) highway claims and fire inspections.	0	-100	-100	
Total Surplus / (Deficit)	-760	-100	-860	
Increase / (Decrease)				
2017 Baseline Adjustment / Explanation	Expense	Revenue	Net 2017 Changes	FTE Impact
Adjustment to vacancy allowance provision for 24/7 operations to be phased-in over 3 years (year 3 of 3).	900	0	900	0.00
Total Adjustments to Base Budget	900	0	900	0.00
Increase / (Decrease)				
2018 Pressure Category / Explanation	Expense	Revenue	Net 2018 Changes	FTE Impact
Maintain Services				
All programs include an adjustment for potential 2018 cost of living, increments and benefit adjustments.	2,835	0	2,835	0.00
Increase in Fleet costs related to inflation on compensation contracts, parts, fuel, contribution to capital reserve and maintenance.	339	0	339	0.00
Total Maintain Services	3,174	0	3,174	0.00
Growth				
Increased Facility costs to reflect the addition of Station 36 (Cyrville) and Station 55 (Portobello).	101	0	101	0.00
Total Growth	101	0	101	0.00
User Fees & Revenues				
See following user fee schedule for details on the specific rates.	0	-15	-15	0.00
Total User Fees & Revenues	0	-15	-15	0.00
Total Budget Changes	4,175	-15	4,160	0.00

City of Ottawa
Emergency & Protective Services
Paramedic Service - Operating Resource Requirement Analysis
In Thousands (\$000)

	2017 Baseline			2018 Adjustments					2018	\$ Change over 2017 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Growth	Council Priorities	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Expenditures by Program										
Paramedic Service (excl. CACC)	83,308	81,908	1,665	2,032	940	0	0	0	86,545	4,637
CACC (Dispatch) Contract	9,295	9,130	0	0	0	0	0	0	9,130	0
Gross Expenditure	92,603	91,038	1,665	2,032	940	0	0	0	95,675	4,637
Recoveries & Allocations	-166	-166	0	0	0	0	0	0	-166	0
Revenue	-55,469	-54,904	-825	0	0	0	0	-1,180	-56,909	-2,005
Net Requirement	36,968	35,968	840	2,032	940	0	0	-1,180	38,600	2,632
Expenditures by Type										
Salaries, Wages & Benefits	72,608	72,236	1,395	1,555	805	0	0	0	75,991	3,755
Overtime	1,849	1,781	0	35	0	0	0	0	1,816	35
Material & Services	8,959	7,834	270	200	135	0	0	0	8,439	605
Transfers/Grants/Financial Charges	0	0	0	0	0	0	0	0	0	0
Fleet Costs	6,246	6,246	0	242	0	0	0	0	6,488	242
Program Facility Costs	2,343	2,343	0	0	0	0	0	0	2,343	0
Other Internal Costs	598	598		0	0	0	0	0	598	0
Gross Expenditures	92,603	91,038	1,665	2,032	940	0	0	0	95,675	4,637
Recoveries & Allocations	-166	-166	0	0	0	0	0	0	-166	0
Net Expenditure	92,437	90,872	1,665	2,032	940	0	0	0	95,509	4,637
Percent of 2017 Net Expenditure Budget			1.8%	2.2%	1.0%	0.0%	0.0%	0.0%	5.1%	
Revenues By Type										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	-54,159	-53,994	-825	0	0	0	0	-1,180	-55,999	-2,005
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0	0
Fees and Services	-1,310	-910	0	0	0	0	0	0	-910	0
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	-55,469	-54,904	-825	0	0	0	0	-1,180	-56,909	-2,005
Percent of 2017 Revenue Budget			1.5%	0.0%	0.0%	0.0%	0.0%	2.1%	3.7%	
Net Requirement	36,968	35,968	840	2,032	940	0	0	-1,180	38,600	2,632
Percent of 2017 Net Requirement Budget			2.3%	5.6%	2.6%	0.0%	0.0%	-3.3%	7.3%	
Full Time Equivalents (FTE's)		631.00	0.00	0.00	14.00	0.00	0.00	0.00	645.00	14.00
Percent of 2017 FTE's			0.0%	0.0%	2.2%	0.0%	0.0%	0.0%	2.2%	

City of Ottawa
Emergency & Protective Services
Paramedic Service - Operating Resource Requirement Explanatory Notes
In Thousands (\$000)

2017 Forecast vs. Budget Variance Explanation	Surplus / (Deficit)		
	Expense	Revenue	Net
Increased expenditures in Compensation mainly due to shortfall in attaining the vacancy allowance attributable to the nature of 24/7 operations and higher Workplace Safety Insurance Board (WSIB) costs.	-372	0	-372
Higher medical equipment/supplies costs resulting from increased call volume.	-800	0	-800
Additional Central Ambulance Communication Centre (CACC) expenditures related to uninterruptable power supply (UPS) and equipment, which is offset by provincial revenue.	-165	165	0
Increased charges related to new Electronic Patient Call Record (EPCR) tablets (air card SIMs).	-160	0	-160
One-time additional costs related to the Ottawa River Flooding - Spring Freshet emergency.	-68	0	-68
Additional revenue due to one-time funding - CHEO Neonatal program, West Carleton Community Paramedicine Partnership and standby revenue related to additional events.	0	400	400
Total Surplus / (Deficit)	-1,565	565	-1,000

2017 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2017 Changes	FTE Impact
Annualization of 24 FTEs hired in June 2017, per Council approved Paramedic Service Review report ACS2016-EPS-GEN-0005.	990	-825	165	0.00
Adjustment to vacancy allowance provision for 24/7 operations to be phased-in over 3 years (year 3 of 3).	405	0	405	0.00
Adjustment to medical supplies/equipment and pharmaceuticals due to increase in call volume.	270	0	270	0.00
Total Adjustments to Base Budget	1,665	-825	840	0.00

City of Ottawa
Emergency & Protective Services
Paramedic Service - Operating Resource Requirement Explanatory Notes
In Thousands (\$000)

2018 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2018 Changes	FTE Impact
Maintain Services				
All programs include an adjustment for potential 2018 cost of living, increments and benefit adjustments.	1,590	0	1,590	0.00
Annual fees related to the upgrade of Electronic Patient Call Record (EPCR) tablets.	180	0	180	0.00
Increase in Fleet costs related to inflation on compensation contracts, parts, fuel, contribution to capital reserve and maintenance.	242	0	242	0.00
Annual facility operating increases relating to Paramedic Headquarters, per P3 contract.	20	0	20	0.00
Total Maintain Services	2,032	0	2,032	0.00
Growth				
Per the Paramedic Service Review report, ACS2016-EPS-GEN-0005, due to an increase in call volume demand, an increase of 14 FTEs, including one vehicle, is required to maintain Council-approved response times. 14 FTEs phased-in June 2018.	940	0	940	14.00
Total Growth	940	0	940	14.00
User Fees & Revenues				
See following user fee schedule for details on the specific rates.	0	0	0	0.00
Anticipated increase in provincial revenue in land ambulance service to reflect 50/50 funding.	0	-1,180	-1,180	0.00
Total User Fees & Revenues	0	-1,180	-1,180	0.00
Total Budget Changes	4,637	-2,005	2,632	14.00

City of Ottawa
 Emergency & Protective Services
 By-law and Regulatory Services - Operating Resource Requirement Analysis
 In Thousands (\$000)

	2017 Baseline			2018 Adjustments					2017	\$ Change over 2017 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Growth	Council Priorities	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Expenditures by Program										
Operations	18,774	18,414	0	635	0	0	0	0	19,049	635
Spay Neuter Clinic	488	488	0	0	0	0	0	0	488	0
Municipal Animal Shelter Services	1,137	1,137	0	0	0	0	0	0	1,137	0
Gross Expenditure	20,399	20,039	0	635	0	0	0	0	20,674	635
Recoveries & Allocations	-355	-295	0	0	0	0	0	0	-295	0
Revenue	-26,699	-26,199	0	0	0	0	0	-105	-26,304	-105
Net Requirement	-6,655	-6,455	0	635	0	0	0	-105	-5,925	530
Expenditures by Type										
Salaries, Wages & Benefits	14,920	14,650	0	330	0	0	0	0	14,980	330
Overtime	335	245	0	0	0	0	0	0	245	0
Material & Services	3,734	3,734	0	300	0	0	0	0	4,034	300
Transfers/Grants/Financial Charges	1	1	0	0	0	0	0	0	1	0
Fleet Costs	914	914	0	5	0	0	0	0	919	5
Program Facility Costs	81	81	0	0	0	0	0	0	81	0
Other Internal Costs	414	414	0	0	0	0	0	0	414	0
Gross Expenditures	20,399	20,039	0	635	0	0	0	0	20,674	635
Recoveries & Allocations	-355	-295	0	0	0	0	0	0	-295	0
Net Expenditure	20,044	19,744	0	635	0	0	0	0	20,379	635
Percent of 2017 Net Expenditure Budget			0.0%	3.2%	0.0%	0.0%	0.0%	0.0%	3.2%	
Revenues By Type										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0	0
Fees and Services	-26,699	-26,199	0	0	0	0	0	-105	-26,304	-105
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	-26,699	-26,199	0	0	0	0	0	-105	-26,304	-105
Percent of 2017 Revenue Budget			0.0%	0.0%	0.0%	0.0%	0.0%	0.4%	0.4%	
Net Requirement	-6,655	-6,455	0	635	0	0	0	-105	-5,925	530
Percent of 2017 Net Requirement Budget			0.0%	-9.8%	0.0%	0.0%	0.0%	1.6%	-8.2%	
Full Time Equivalents (FTE's)		161.78	0.00	0.00	0.00	0.00	0.00	0.00	161.78	0.00
Percent of 2017 FTE's			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	

City of Ottawa
 Emergency & Protective Services
 By-law and Regulatory Services - Operating Resource Requirement Explanatory Notes
 In Thousands (\$000)

2017 Forecast vs. Budget Variance Explanation	Surplus / (Deficit)		
	Expense	Revenue	Net
Increased expenditures mainly due to additional temporary positions, which are offset by revenue.	-300	0	-300
Higher revenue mainly due to additional Private Transportation Company fees and Parking Fines.	0	500	500
Total Surplus / (Deficit)	-300	500	200

2018 Pressure Category / Explanation	Increase / (Decrease)			FTE Impact
	Expense	Revenue	Net 2018 Changes	
Maintain Services All programs include an adjustment for potential 2018 cost of living, increments and benefit adjustments.	310	0	310	0.00
Review of the licensing of residential room rentals, short-term rentals and shared accommodations funded by the Provision of One-Time and Unforeseen.	300		300	0.00
Minimum wage impact effective January 1, 2018.	20	0	20	0.00
Increase in Fleet costs related to inflation on compensation contracts, parts, fuel, contribution to capital reserve and maintenance.	5	0	5	0.00
Total Maintain Services	635	0	635	0.00
User Fees & Revenues See following user fee schedule for details on the specific rates.	0	-105	-105	0.00
Total User Fees & Revenues	0	-105	-105	0.00
Total Budget Changes	635	-105	530	0.00

City of Ottawa
Community & Social Services - Operating Resource Requirement Analysis
In Thousands (\$000)

	2017 Baseline			2018 Adjustments					2018	\$ Change over 2017 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Growth	Council Priorities	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Expenditures by Program										
GM's Office & Business Support Services	3,453	3,453	0	70	0	0	0	0	3,523	70
Social Services	238,470	237,430	0	3,935	3,550	0	0	0	244,915	7,485
Children's Services	124,818	122,708	14,205	1,350	15,745	0	0	0	154,008	31,300
Housing Services	199,093	197,698	0	3,762	0	0	0	0	201,460	3,762
Long Term Care	66,993	64,173	0	1,651	0	0	0	0	65,824	1,651
Partner & Stakeholder Initiatives	25,541	25,541	-410	715	325	0	0	0	26,171	630
Gross Expenditure	658,368	651,003	13,795	11,483	19,620	0	0	0	695,901	44,898
Recoveries & Allocations	-24,962	-24,962	0	-154	0	0	0	0	-25,116	-154
Revenue	-438,895	-433,460	-14,610	-3,690	-19,295	-5,230	0	-220	-476,505	-43,045
Net Requirement	194,511	192,581	-815	7,639	325	-5,230	0	-220	194,280	1,699
Expenditures by Type										
Salaries, Wages & Benefits	123,023	122,007	1,367	2,855	1,470	0	0	0	127,699	5,692
Overtime	281	165	0	5	0	0	0	0	170	5
Material & Services	11,688	11,688	179	254	225	0	0	0	12,346	658
Transfers/Grants/Financial Charges	510,023	503,790	12,249	8,130	17,925	0	0	0	542,094	38,304
Fleet Costs	5	5	0	0	0	0	0	0	5	0
Program Facility Costs	9,843	9,843	0	239	0	0	0	0	10,082	239
Other Internal Costs	3,505	3,505	0	0	0	0	0	0	3,505	0
Gross Expenditures	658,368	651,003	13,795	11,483	19,620	0	0	0	695,901	44,898
Recoveries & Allocations	-24,962	-24,962	0	-154	0	0	0	0	-25,116	-154
Net Expenditure	633,406	626,041	13,795	11,329	19,620	0	0	0	670,785	44,744
Percent of 2017 Net Expenditure Budget			2.2%	1.8%	3.1%	0.0%	0.0%	0.0%	7.1%	
Revenues By Type										
Federal	-28,023	-28,023	0	1,300	0	0	0	0	-26,723	1,300
Provincial	-386,022	-380,872	-14,610	-3,920	-19,295	-5,230	0	-120	-424,047	-43,175
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	-2,350	-2,350	0	-1,070	0	0	0	0	-3,420	-1,070
Fees and Services	-22,500	-22,215	0	0	0	0	0	-100	-22,315	-100
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	-438,895	-433,460	-14,610	-3,690	-19,295	-5,230	0	-220	-476,505	-43,045
Percent of 2017 Revenue Budget			3.4%	0.9%	4.5%	1.2%	0.0%	0.1%	9.9%	
Net Requirement	194,511	192,581	-815	7,639	325	-5,230	0	-220	194,280	1,699
Percent of 2017 Net Requirement Budget			-0.4%	4.0%	0.2%	-2.7%	0.0%	-0.1%	0.9%	
Full Time Equivalents (FTE's)		1,314.87	13.00	0.00	15.00	0.00	0.00	0.00	1,342.87	28.00
Percent of 2017 FTE's			1.0%	0.0%	1.1%	0.0%	0.0%	0.0%	2.1%	

City of Ottawa
Community & Social Services
GM's Office & Business Support Services - Operating Resource Requirement Analysis
In Thousands (\$000)

	2017 Baseline			2018 Adjustments					2018	\$ Change over 2017 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Growth	Council Priorities	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Expenditures by Program										
General Manager's Office	378	378	0	9	0	0	0	0	387	9
Business Support Services	3,075	3,075	0	61	0	0	0	0	3,136	61
Gross Expenditure	3,453	3,453	0	70	0	0	0	0	3,523	70
Recoveries & Allocations	0	0	0	0	0	0	0	0	0	0
Revenue	0	0	0	0	0	0	0	0	0	0
Net Requirement	3,453	3,453	0	70	0	0	0	0	3,523	70
Expenditures by Type										
Salaries, Wages & Benefits	3,378	3,378	0	70	0	0	0	0	3,448	70
Overtime	0	0	0	0	0	0	0	0	0	0
Material & Services	69	69	0	0	0	0	0	0	69	0
Transfers/Grants/Financial Charges	0	0	0	0	0	0	0	0	0	0
Fleet Costs	0	0	0	0	0	0	0	0	0	0
Program Facility Costs	0	0	0	0	0	0	0	0	0	0
Other Internal Costs	6	6	0	0	0	0	0	0	6	0
Gross Expenditures	3,453	3,453	0	70	0	0	0	0	3,523	70
Recoveries & Allocations	0	0	0	0	0	0	0	0	0	0
Net Expenditure	3,453	3,453	0	70	0	0	0	0	3,523	70
Percent of 2017 Net Expenditure Budget			0.0%	2.0%	0.0%	0.0%	0.0%	0.0%	2.0%	
Revenues By Type										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0	0
Fees and Services	0	0	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	0	0	0	0	0	0	0	0	0	0
Percent of 2017 Revenue Budget			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Net Requirement	3,453	3,453	0	70	0	0	0	0	3,523	70
Percent of 2017 Net Requirement Budget			0.0%	2.0%	0.0%	0.0%	0.0%	0.0%	2.0%	
Full Time Equivalents (FTE's)		31.00	0.00	0.00	0.00	0.00	0.00	0.00	31.00	0.00
Percent of 2017 FTE's			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	

City of Ottawa
 Community & Social Services
 GM's Office & Business Support Services - Operating Resource Requirement Explanatory Notes
 In Thousands (\$000)

2017 Forecast vs. Budget Variance Explanation	Surplus / (Deficit)		
	Expense	Revenue	Net
No significant variances to report.	0	0	0
Total Surplus / (Deficit)	0	0	0

2018 Pressure Category / Explanation	Increase / (Decrease)			FTE Impact
	Expense	Revenue	Net 2018 Changes	
Maintain Services All programs include an adjustment for potential 2018 cost of living, increments, and benefit adjustments.	70	0	70	0.00
Total Maintain Services	70	0	70	0.00
Total Budget Changes	70	0	70	0.00

City of Ottawa
Community & Social Services
Social Services - Operating Resource Requirement Analysis
In Thousands (\$000)

	2017 Baseline			2018 Adjustments					2018	\$ Change over 2017 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Growth	Council Priorities	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Expenditures by Program										
Ontario Works Program	221,829	220,789	0	3,905	3,550	0	0	0	228,244	7,455
Municipal Low Income Benefits	1,985	1,985	0	0	0	0	0	0	1,985	0
Home Support Program	3,000	3,000	0	0	0	0	0	0	3,000	0
Provincial Employment Programs	1,313	1,313	0	0	0	0	0	0	1,313	0
Addiction Services Initiative	1,821	1,821	0	30	0	0	0	0	1,851	30
ODSP Community Bus Passes	8,522	8,522	0	0	0	0	0	0	8,522	0
Gross Expenditure	238,470	237,430	0	3,935	3,550	0	0	0	244,915	7,485
Recoveries & Allocations	-17,560	-17,560	0	0	0	0	0	0	-17,560	0
Revenue	-190,774	-189,059	-500	-2,920	-3,550	-5,230	0	0	-201,259	-12,200
Net Requirement	30,136	30,811	-500	1,015	0	-5,230	0	0	26,096	-4,715
Expenditures by Type										
Salaries, Wages & Benefits	44,122	45,622	0	1,015	0	0	0	0	46,637	1,015
Overtime	0	0	0	0	0	0	0	0	0	0
Material & Services	1,608	1,608	0	0	0	0	0	0	1,608	0
Transfers/Grants/Financial Charges	185,739	183,199	0	2,920	3,550	0	0	0	189,669	6,470
Fleet Costs	0	0	0	0	0	0	0	0	0	0
Program Facility Costs	4,472	4,472	0	0	0	0	0	0	4,472	0
Other Internal Costs	2,529	2,529	0	0	0	0	0	0	2,529	0
Gross Expenditures	238,470	237,430	0	3,935	3,550	0	0	0	244,915	7,485
Recoveries & Allocations	-17,560	-17,560	0	0	0	0	0	0	-17,560	0
Net Expenditure	220,910	219,870	0	3,935	3,550	0	0	0	227,355	7,485
Percent of 2017 Net Expenditure Budget			0.0%	1.8%	1.6%	0.0%	0.0%	0.0%	3.4%	
Revenues By Type										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	-190,774	-189,059	-500	-2,920	-3,550	-5,230	0	0	-201,259	-12,200
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0	0
Fees and Services	0	0	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	-190,774	-189,059	-500	-2,920	-3,550	-5,230	0	0	-201,259	-12,200
Percent of 2017 Revenue Budget			0.3%	1.5%	1.9%	2.8%	0.0%	0.0%	6.5%	
Net Requirement	30,136	30,811	-500	1,015	0	-5,230	0	0	26,096	-4,715
Percent of 2017 Net Requirement Budget			-1.6%	3.3%	0.0%	-17.0%	0.0%	0.0%	-15.3%	
Full Time Equivalents (FTE's)		483.17	0.00	0.00	0.00	0.00	0.00	0.00	483.17	0.00
Percent of 2017 FTE's			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	

City of Ottawa
Community & Social Services
Social Services - Operating Resource Requirement Explanatory Notes
In Thousands (\$000)

2017 Forecast vs. Budget Variance Explanation	Surplus / (Deficit)			
	Expense	Revenue	Net	
Lower Ontario Works (OW) Compensation due to vacancies partly offset by higher Employment Assistance Benefits (EABs).	-1,040	1,715	675	
Total Surplus / (Deficit)	-1,040	1,715	675	
2017 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2017 Changes	FTE Impact
2017 adjustment to reflect actual Ontario Works contract.	0	-500	-500	0.00
Total Adjustments to Base Budget	0	-500	-500	0.00
2018 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2018 Changes	FTE Impact
Maintain Services				
All programs include an adjustment for potential 2018 cost of living, increments and benefit adjustments.	995	0	995	0.00
2018 minimum wage impact.	20	0	20	0.00
2.0% OW rate increase for financial assistance (per Regulation 379/10 under the authority of the Ontario Works Act, 1997).	2,920	-2,920	0	0.00
Total Maintain Services	3,935	-2,920	1,015	0.00
Growth				
Ontario Works - 2.5% caseload increase.	3,550	-3,550	0	0.00
Total Growth	3,550	-3,550	0	0.00
Council Priorities				
Provincial Upload - Provincial share from 97.2% to 100%.	0	-5,230	-5,230	0.00
Total Council Priorities	0	-5,230	-5,230	0.00
Total Budget Changes	7,485	-12,200	-4,715	0.00

City of Ottawa
Community & Social Services
Children's Services - Operating Resource Requirement Analysis
In Thousands (\$000)

	2017 Baseline			2018 Adjustments					2018	\$ Change over 2017 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Growth	Council Priorities	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Expenditures by Program										
Legislated Programs										
<u>Core Services</u>										
<i>Fee Subsidy</i>	65,924	64,736	11,377	0	6,570	0	0	0	82,683	17,947
<i>General Operating</i>	16,060	15,860	200	0	0	0	0	0	16,060	200
<i>Program Delivery</i>	3,509	3,459	1,361	130	730	0	0	0	5,680	2,221
Pay Equity Union Settlement	2,503	2,503	0	0	0	0	0	0	2,503	0
Special Needs Resourcing	4,611	4,053	558	0	0	0	0	0	4,611	558
Special Purpose	1,045	931	114	0	0	0	0	0	1,045	114
Wage Enhancement	16,455	16,455	0	0	0	0	0	0	16,455	0
Early Years Child and Family Centres	1,206	1,206	0	0	8,445	0	0	0	9,651	8,445
Municipal Investments										
Municipal Child Care Centres	9,648	9,602	185	150	0	0	0	0	9,937	335
Special Needs Resourcing	741	741	0	0	0	0	0	0	741	0
Early Years Child and Family Centres	646	646	410	0	0	0	0	0	1,056	410
Other Municipal Funding	2,470	2,516	0	1,070	0	0	0	0	3,586	1,070
Gross Expenditure	124,818	122,708	14,205	1,350	15,745	0	0	0	154,008	31,300
Recoveries & Allocations	-6,217	-6,217	0	0	0	0	0	0	-6,217	0
Revenue	-101,310	-99,200	-13,610	-1,070	-15,745	0	0	-100	-129,725	-30,525
Net Requirement	17,291	17,291	595	280	0	0	0	-100	18,066	775
Expenditures by Type										
Salaries, Wages & Benefits	12,169	12,074	1,367	280	1,470	0	0	0	15,191	3,117
Overtime	0	0	0	0	0	0	0	0	0	0
Material & Services	889	889	179	0	225	0	0	0	1,293	404
Transfers/Grants/Financial Charges	110,891	108,876	12,659	1,070	14,050	0	0	0	136,655	27,779
Fleet Costs	0	0	0	0	0	0	0	0	0	0
Program Facility Costs	800	800	0	0	0	0	0	0	800	0
Other Internal Costs	69	69	0	0	0	0	0	0	69	0
Gross Expenditures	124,818	122,708	14,205	1,350	15,745	0	0	0	154,008	31,300
Recoveries & Allocations	-6,217	-6,217	0	0	0	0	0	0	-6,217	0
Net Expenditure	118,601	116,491	14,205	1,350	15,745	0	0	0	147,791	31,300
Percent of 2017 Net Expenditure Budget			12.2%	1.2%	13.5%	0.0%	0.0%	0.0%	26.9%	

City of Ottawa
Community & Social Services
Children's Services - Operating Resource Requirement Analysis
In Thousands (\$000)

	2017 Baseline			2018 Adjustments					2018	\$ Change over 2017 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Growth	Council Priorities	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Revenues By Type										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	-94,006	-91,896	-13,610	0	-15,745	0	0	0	-121,251	-29,355
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	-2,350	-2,350	0	-1,070	0	0	0	0	-3,420	-1,070
Fees and Services	-4,954	-4,954	0	0	0	0	0	-100	-5,054	-100
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	-101,310	-99,200	-13,610	-1,070	-15,745	0	0	-100	-129,725	-30,525
Percent of 2017 Revenue Budget			13.7%	1.1%	15.9%	0.0%	0.0%	0.1%	30.8%	
Net Requirement	17,291	17,291	595	280	0	0	0	-100	18,066	775
Percent of 2017 Net Requirement Budget			3.4%	1.6%	0.0%	0.0%	0.0%	-0.6%	4.5%	
Full Time Equivalents (FTE's)		149.49	13.00	0.00	15.00	0.00	0.00	0.00	177.49	28.00
Percent of 2017 FTE's			8.7%	0.0%	10.0%	0.0%	0.0%	0.0%	18.7%	

City of Ottawa
 Community & Social Services
 Children's Services - Operating Resource Requirement Explanatory Notes
 In Thousands (\$000)

2017 Forecast vs. Budget Variance Explanation	Surplus / (Deficit)			
	Expense	Revenue	Net	
Mostly attributable to Fee Subsidy and serving additional children as a result of the Provincial and Federal expansion plan to support access to licensed child care for 100,000 more children across Ontario.	-2,110	2,110	0	
Total Surplus / (Deficit)	-2,110	2,110	0	
2017 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2017 Changes	FTE Impact
Municipal Child Care Centres: Changes to the Child Care and Early Years Act as of September 1st, 2017 require additional staffing hours in order to meet legislated teacher-to-child ratios.	185	0	185	0.00
Early Years Child and Family Centres (Municipal): Transfer of funds from Community Funding to Children's Services. As outlined in Council Report ACS2017-CSS-GEN-0007 current early years service providers will receive transition funding in order to plan, structure and build the new system and its capacity, including those providers who previously received funding from Renewable Community Funding.	410	0	410	0.00
Received additional Provincial (Child Care Expansion Plan - CCEP) and Federal (Canada-Ontario Early Learning and Child Care Plan - ELCC) funding in August 2017 as part of the commitment by the Ontario government to support access to licensed child care for 100,000 more children across the province over the next five years. In Ottawa, this funding will be used to support access to licensed child care for over 1,400 children. To support the success of this commitment and to allow for sufficient local planning, the Ministry is providing cities the ability to use funding to meet expansion targets up to December 31st, 2018.	13,610	-13,610	0	13.00
Total Adjustments to Base Budget	14,205	-13,610	595	13.00

City of Ottawa
 Community & Social Services
 Children's Services - Operating Resource Requirement Explanatory Notes
 In Thousands (\$000)

2018 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2018 Changes	FTE Impact
Maintain Services				
All programs include an adjustment for potential 2018 cost of living, increments and benefit adjustments.	280	0	280	0.00
Other Municipal Funding: As outlined in Council Report ACS2016-COS-CSS-0007 the Stabilization Initiative to invest in the viability of child care agencies until 2020 as they transition to the new funding model and expanding the Emergency Bridge funding initiative.	1,070	-1,070	0	0.00
Total Maintain Services	1,350	-1,070	280	0.00
Growth				
Early Years Child and Family Centres: As outlined in Council report ACS2017-CSS-GEN-0007 the City is now the Consolidated Municipal Service Manager (CMSM) responsible for the local planning, integration, transformation and management of these services. A transition year is required in 2018 to meet the Provincial requirements and to work with stakeholders to structure and build the new system and its capacity.	8,445	-8,445	0	8.00
Fee Subsidy and Program Delivery: Anticipated additional revenue based on the Provincial estimates as part of the commitment by the Ontario government to support access to licensed child care for 100,000 more children across the province over the next five years.	7,300	-7,300	0	7.00
Total Growth	15,745	-15,745	0	15.00
User Fees & Revenues				
See following user fee schedule for details on the specific rates.	0	-100	-100	0.00
Total User Fees & Revenues	0	-100	-100	0.00
Total Budget Changes	31,300	-30,525	775	28.00

City of Ottawa
Community & Social Services
Housing Services - Operating Resource Requirement Analysis
In Thousands (\$000)

	2017 Baseline			2018 Adjustments					2018	\$ Change over 2017 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Growth	Council Priorities	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Expenditures by Program										
Manager's Office	341	341	0	7	0	0	0	0	348	7
Housing Programs	127,680	128,556	0	1,761	0	0	0	0	130,317	1,761
Community Homelessness Prevention Initiative	51,610	48,864	0	1,624	0	0	0	0	50,488	1,624
Housing & Poverty Reduction Initiative	12,404	12,879	0	370	0	0	0	0	13,249	370
National Homelessness Initiative	7,058	7,058	0	0	0	0	0	0	7,058	0
Gross Expenditure	199,093	197,698	0	3,762	0	0	0	0	201,460	3,762
Recoveries & Allocations	-411	-411	0	0	0	0	0	0	-411	0
Revenue	-94,628	-93,803	0	300	0	0	0	0	-93,503	300
Net Requirement	104,054	103,484	0	4,062	0	0	0	0	107,546	4,062
Expenditures by Type										
Salaries, Wages & Benefits	6,810	7,093	0	155	0	0	0	0	7,248	155
Overtime	60	60	0	0	0	0	0	0	60	0
Material & Services	432	432	0	0	0	0	0	0	432	0
Transfers/Grants/Financial Charges	190,119	188,441	0	3,465	0	0	0	0	191,906	3,465
Fleet Costs	5	5	0	0	0	0	0	0	5	0
Program Facility Costs	862	862	0	142	0	0	0	0	1,004	142
Other Internal Costs	805	805	0	0	0	0	0	0	805	0
Gross Expenditures	199,093	197,698	0	3,762	0	0	0	0	201,460	3,762
Recoveries & Allocations	-411	-411	0	0	0	0	0	0	-411	0
Net Expenditure	198,682	197,287	0	3,762	0	0	0	0	201,049	3,762
Percent of 2017 Net Expenditure Budget			0.0%	1.9%	0.0%	0.0%	0.0%	0.0%	1.9%	
Revenues By Type										
Federal	-28,023	-28,023	0	1,300	0	0	0	0	-26,723	1,300
Provincial	-66,605	-65,780	0	-1,000	0	0	0	0	-66,780	-1,000
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0	0
Fees and Services	0	0	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	-94,628	-93,803	0	300	0	0	0	0	-93,503	300
Percent of 2017 Revenue Budget			0.0%	-0.3%	0.0%	0.0%	0.0%	0.0%	-0.3%	
Net Requirement	104,054	103,484	0	4,062	0	0	0	0	107,546	4,062
Percent of 2017 Net Requirement Budget			0.0%	3.9%	0.0%	0.0%	0.0%	0.0%	3.9%	
Full Time Equivalents (FTE's)		59.40	0.00	0.00	0.00	0.00	0.00	0.00	59.40	0.00
Percent of 2017 FTE's			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	

City of Ottawa
Community & Social Services
Housing Services - Operating Resource Requirement Explanatory Notes
In Thousands (\$000)

2017 Forecast vs. Budget Variance Explanation	Surplus / (Deficit)		
	Expense	Revenue	Net
Increased demand for emergency shelter placements.	-1,395	825	-570
Total Surplus / (Deficit)	-1,395	825	-570

2018 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2018 Changes	FTE Impact
Maintain Services				
All programs include an adjustment for potential 2018 cost of living, increments and benefit adjustments.	145	0	145	0.00
2018 Minimum wage impact.	10	0	10	0.00
Legislated Social & Public Housing programs & Safer Communities - Program costs use a variety of formulas involving provincially mandated indices that have been set for 2018. Indexed pressures are integrated with expected prior year reconciliations and mortgage renewal savings.	1,705	0	1,705	0.00
Community Homelessness Prevention Initiative (CHPI) - Inflationary increase of 2% on City portion of agency contribution funding for Homelessness Support and Social Supports to Housing (100% City Funded).	260	0	260	0.00
Housing and Homelessness Investment Plan (H&HIP) programs - Inflationary increase of 2% on the programs and for the service agencies.	250	0	250	0.00
CHPI and H&HIP - Increase of 1% in funding to agencies to assist with the impact of minimum wage.	250	0	250	0.00
Housing Programs - Federal Funding adjustment as announced in the Ontario Gazette. The City must continue to maintain its legislated funding requirements to Social Housing.	0	1,300	1,300	0.00
Increase in Facility costs related to inflation on compensation contracts, utility increases, security and maintenance contracts.	142	0	142	0.00
Increase in Provincial funding for Community Homelessness Prevention Initiative (CHPI).	1,000	-1,000	0	0.00
Total Maintain Services	3,762	300	4,062	0.00
Total Budget Changes	3,762	300	4,062	0.00

City of Ottawa
Community & Social Services
Long Term Care - Operating Resource Requirement Analysis
In Thousands (\$000)

	2017 Baseline			2018 Adjustments					2018	\$ Change over 2017 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Growth	Council Priorities	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Expenditures by Program										
Nursing & Personal Care	40,833	38,436	0	842	0	0	0	0	39,278	842
Program & Support Services	3,387	3,387	0	76	0	0	0	0	3,463	76
Food Purchases	2,230	2,230	0	178	0	0	0	0	2,408	178
Accommodation	20,034	19,611	0	511	0	0	0	0	20,122	511
Daycentre Programs	509	509	0	44	0	0	0	0	553	44
Gross Expenditure	66,993	64,173	0	1,651	0	0	0	0	65,824	1,651
Recoveries & Allocations	-474	-474	0	-154	0	0	0	0	-628	-154
Revenue	-52,139	-51,354	-500	0	0	0	0	-120	-51,974	-620
Net Requirement	14,380	12,345	-500	1,497	0	0	0	-120	13,222	877
Expenditures by Type										
Salaries, Wages & Benefits	55,017	52,313	0	1,295	0	0	0	0	53,608	1,295
Overtime	221	105	0	5	0	0	0	0	110	5
Material & Services	7,956	7,956	0	254	0	0	0	0	8,210	254
Transfers/Grants/Financial Charges	0	0	0	0	0	0	0	0	0	0
Fleet Costs	0	0	0	0	0	0	0	0	0	0
Program Facility Costs	3,709	3,709	0	97	0	0	0	0	3,806	97
Other Internal Costs	90	90	0	0	0	0	0	0	90	0
Gross Expenditures	66,993	64,173	0	1,651	0	0	0	0	65,824	1,651
Recoveries & Allocations	-474	-474	0	-154	0	0	0	0	-628	-154
Net Expenditure	66,519	63,699	0	1,497	0	0	0	0	65,196	1,497
Percent of 2017 Net Expenditure Budget			0.0%	2.4%	0.0%	0.0%	0.0%	0.0%	2.4%	
Revenues By Type										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	-34,593	-34,093	-500	0	0	0	0	-120	-34,713	-620
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0	0
Fees and Services	-17,546	-17,261	0	0	0	0	0	0	-17,261	0
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	-52,139	-51,354	-500	0	0	0	0	-120	-51,974	-620
Percent of 2017 Revenue Budget			1.0%	0.0%	0.0%	0.0%	0.0%	0.2%	1.2%	
Net Requirement	14,380	12,345	-500	1,497	0	0	0	-120	13,222	877
Percent of 2017 Net Requirement Budget			-4.1%	12.1%	0.0%	0.0%	0.0%	-1.0%	7.1%	
Full Time Equivalents (FTE's)		579.81	0.00	0.00	0.00	0.00	0.00	0.00	579.81	0.00
Percent of 2017 FTE's			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	

City of Ottawa
Community & Social Services
Long Term Care - Operating Resource Requirement Explanatory Notes
In Thousands (\$000)

2017 Forecast vs. Budget Variance Explanation	Surplus / (Deficit)			
	Expense	Revenue	Net	
Compensation higher than budget as in previous years mainly attributable to staff replacement hours due to higher sick leave.	-2,820	0	-2,820	
Higher Provincial revenues in line with final 2017 contract.	0	500	500	
Higher Resident revenues.	0	285	285	
Total Surplus / (Deficit)	-2,820	785	-2,035	
Increase / (Decrease)				
2017 Baseline Adjustment / Explanation	Expense	Revenue	Net 2017 Changes	FTE Impact
Adjust 2017 for higher provincial revenues in line with final 2017 contract.	0	-500	-500	0.00
Total Adjustments to Base Budget	0	-500	-500	0.00
Increase / (Decrease)				
2018 Pressure Category / Explanation	Expense	Revenue	Net 2018 Changes	FTE Impact
Maintain Services				
All programs include an adjustment for potential 2018 cost of living, increments and benefit adjustments.	1,300	0	1,300	0.00
Increase in facility costs related to inflation on compensation contracts and utility increases.	97	0	97	0.00
Inflationary contracted services and maintenance agreement increases.	100	0	100	0.00
Total Maintain Services	1,497	0	1,497	0.00
User Fees & Revenues				
Increase in resident fees and anticipated Provincial funding per diem increase of 2% for Nursing and Personal Care and 2% Program Support Services effective April 1, 2018, and 2% Raw Food effective July 1, 2018.	0	-120	-120	0.00
Total User Fees & Revenues	0	-120	-120	0.00
Total Budget Changes	1,497	-620	877	0.00

City of Ottawa
Community & Social Services
Partner & Stakeholder Initiatives - Operating Resource Requirement Analysis
In Thousands (\$000)

	2017 Baseline			2018 Adjustments					2018	\$ Change over 2017 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Growth	Council Priorities	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Expenditures by Program										
Manager's Office	377	377	0	8	0	0	0	0	385	8
Client Service Strategies	1,632	1,632	0	16	0	0	0	0	1,648	16
Legislature & Policy Unit	0	0	0	0	0	0	0	0	0	0
Community Funding	23,532	23,532	-410	691	325	0	0	0	24,138	606
Gross Expenditure	25,541	25,541	-410	715	325	0	0	0	26,171	630
Recoveries & Allocations	-300	-300	0	0	0	0	0	0	-300	0
Revenue	-44	-44	0	0	0	0	0	0	-44	0
Net Requirement	25,197	25,197	-410	715	325	0	0	0	25,827	630
Expenditures by Type										
Salaries, Wages & Benefits	1,527	1,527	0	40	0	0	0	0	1,567	40
Overtime	0	0	0	0	0	0	0	0	0	0
Material & Services	734	734	0	0	0	0	0	0	734	0
Transfers/Grants/Financial Charges	23,274	23,274	-410	675	325	0	0	0	23,864	590
Fleet Costs	0	0	0	0	0	0	0	0	0	0
Program Facility Costs	0	0	0	0	0	0	0	0	0	0
Other Internal Costs	6	6	0	0	0	0	0	0	6	0
Gross Expenditures	25,541	25,541	-410	715	325	0	0	0	26,171	630
Recoveries & Allocations	-300	-300	0	0	0	0	0	0	-300	0
Net Expenditure	25,241	25,241	-410	715	325	0	0	0	25,871	630
Percent of 2017 Net Expenditure Budget			-1.6%	2.8%	1.3%	0.0%	0.0%	0.0%	2.5%	
Revenues By Type										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	-44	-44	0	0	0	0	0	0	-44	0
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0	0
Fees and Services	0	0	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	-44	-44	0	0	0	0	0	0	-44	0
Percent of 2017 Revenue Budget			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Net Requirement	25,197	25,197	-410	715	325	0	0	0	25,827	630
Percent of 2017 Net Requirement Budget			-1.6%	2.8%	1.3%	0.0%	0.0%	0.0%	2.5%	
Full Time Equivalents (FTE's)		12.00	0.00	0.00	0.00	0.00	0.00	0.00	12.00	0.00
Percent of 2017 FTE's			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	

City of Ottawa
Community & Social Services
Partner & Stakeholder Initiatives - Operating Resource Requirement Explanatory Notes
In Thousands (\$000)

2017 Forecast vs. Budget Variance Explanation	Surplus / (Deficit)			
	Expense	Revenue	Net	
No significant variances to report.	0	0	0	
Total Surplus / (Deficit)	0	0	0	
2017 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2017 Changes	FTE Impact
Ontario Early Years Child and Family Centres (Municipal): Transfer of funds from Community Funding to Children's Services. As outlined in Council Report ACS2017-CSS-GEN-0007 current early years service providers will receive transition funding in order to plan, structure and build the new system and its capacity, including those providers who previously received funding from Renewable Community Funding.	-410	0	-410	0.00
Total Adjustments to Base Budget	-410	0	-410	0.00
2018 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2018 Changes	FTE Impact
Maintain Services				
All programs include an adjustment for potential 2018 cost of living, increments and benefit adjustments.	40	0	40	0.00
Renewable Funding - Inflationary increase of 2% in funding to community agencies.	450	0	450	0.00
Renewable Funding - Increase of 1% in funding to community agencies to assist with the impact of cost pressures and minimum wage.	225	0	225	0.00
Total Maintain Services	715	0	715	0.00
Growth				
One-time and Sustainability Fund.	325	0	325	0.00
Total Growth	325	0	325	0.00
Total Budget Changes	630	0	630	0.00

City of Ottawa
Recreation, Cultural and Facility Services - Operating Resource Requirement Analysis
In Thousands (\$000)

	2017 Baseline			2018 Adjustments					2018	\$ Change over 2018 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Growth	Council Priorities	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Expenditures by Program										
GM's Office & Business Support Services	23,659	24,324	250	628	0	150	0	0	25,352	1,028
Community Recreation and Cultural Programs	107,547	107,547	0	1,891	0	0	0	0	109,438	1,891
Aquatics, Specialized and City Wide Programs	30,745	30,570	0	1,416	290	0	0	0	32,276	1,706
Parks & Facilities Planning	2,004	2,034	0	50	0	0	0	0	2,084	50
Facility Operations Services	127,565	129,812	0	1,480	375	0	0	0	131,667	1,855
Gross Expenditure	291,520	294,287	250	5,465	665	150	0	0	300,817	6,530
Recoveries & Allocations	-100,206	-99,583	-250	-1,404	-150	0	0	0	-101,387	-1,804
Revenue	-63,577	-66,762	0	425	-290	0	0	-1,050	-67,677	-915
Net Requirement	127,737	127,942	0	4,486	225	150	0	-1,050	131,753	3,811
Expenditures by Type										
Salaries, Wages & Benefits	120,936	118,213	2,421	3,514	351	0	0	0	124,499	6,286
Overtime	1,325	1,219	0	6	0	0	0	0	1,225	6
Material & Services	80,305	86,248	-631	330	314	0	0	0	86,261	13
Transfers/Grants/Financial Charges	15,808	15,538	-1,540	434	0	150	0	0	14,582	-956
Fleet Costs	2,033	1,748	0	0	0	0	0	0	1,748	0
Program Facility Costs	68,498	68,498	0	1,181	0	0	0	0	69,679	1,181
Other Internal Costs	2,615	2,823	0	0	0	0	0	0	2,823	0
Gross Expenditures	291,520	294,287	250	5,465	665	150	0	0	300,817	6,530
Recoveries & Allocations	-100,206	-99,583	-250	-1,404	-150	0	0	0	-101,387	-1,804
Net Expenditure	191,314	194,704	0	4,061	515	150	0	0	199,430	4,726
Percent of 2017 Net Expenditure Budget			0.0%	2.1%	0.3%	0.1%	0.0%	0.0%	2.4%	
Revenues By Type										
Federal	-53	-25	0	0	0	0	0	0	-25	0
Provincial	-1,631	-1,144	0	0	0	0	0	0	-1,144	0
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	-97	-114	0	0	0	0	0	0	-114	0
Fees and Services	-61,796	-65,479	0	425	-290	0	0	-1,050	-66,394	-915
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	-63,577	-66,762	0	425	-290	0	0	-1,050	-67,677	-915
Percent of 2017 Revenue Budget			0.0%	-0.6%	0.4%	0.0%	0.0%	1.6%	1.4%	
Net Requirement	127,737	127,942	0	4,486	225	150	0	-1,050	131,753	3,811
Percent of 2017 Net Requirement Budget			0.0%	3.5%	0.2%	0.1%	0.0%	-0.8%	3.0%	
Full Time Equivalents (FTE's)		1,720.59	10.00	0.00	9.00	0.00	0.00	0.00	1,739.59	19.00
Percent of 2017 FTE's			0.6%	0.0%	0.5%	0.0%	0.0%	0.0%	1.1%	

City of Ottawa
Recreation, Cultural and Facility Services
GM's Office & Business Support Services - Operating Resource Requirement Analysis
In Thousands (\$000)

	2017 Baseline			2018 Adjustments					2018	\$ Change over 2018 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Growth	Council Priorities	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Expenditures by Program										
General Manager's Office	592	1,115	0	21	0	0	0	0	1,136	21
Business & Technical Support Services	23,067	23,209	250	607	0	150	0	0	24,216	1,007
Gross Expenditure	23,659	24,324	250	628	0	150	0	0	25,352	1,028
Recoveries & Allocations	-62	-62	-250	0	0	0	0	0	-312	-250
Revenue	-1,313	-758	0	0	0	0	0	0	-758	0
Net Requirement	22,284	23,504	0	628	0	150	0	0	24,282	778
Expenditures by Type										
Salaries, Wages & Benefits	7,976	7,913	250	235	0	0	0	0	8,398	485
Overtime	32	5	0	0	0	0	0	0	5	0
Material & Services	2,438	2,793	0	0	0		0	0	2,793	0
Transfers/Grants/Financial Charges	11,965	12,065	0	409	0	150	0	0	12,624	559
Fleet Costs	0	0	0	0	0	0	0	0	0	0
Program Facility Costs	348	348	0	-16	0	0	0	0	332	-16
Other Internal Costs	900	1,200	0	0	0	0	0	0	1,200	0
Gross Expenditures	23,659	24,324	250	628	0	150	0	0	25,352	1,028
Recoveries & Allocations	-62	-62	-250	0	0	0	0	0	-312	-250
Net Expenditure	23,597	24,262	0	628	0	150	0	0	25,040	778
Percent of 2017 Net Expenditure Budget			0.0%	2.6%	0.0%	0.6%	0.0%	0.0%	3.2%	
Revenues By Type										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0	0
Fees and Services	-1,313	-758	0	0	0	0	0	0	-758	0
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	-1,313	-758	0	0	0	0	0	0	-758	0
Percent of 2017 Revenue Budget			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Net Requirement	22,284	23,504	0	628	0	150	0	0	24,282	778
Percent of 2017 Net Requirement Budget			0.0%	2.7%	0.0%	0.6%	0.0%	0.0%	3.3%	
Full Time Equivalents (FTE's)		77.60	0.00	0.00	0.00	0.00	0.00	0.00	77.60	0.00
Percent of 2017 FTE's			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	

City of Ottawa

Recreation, Cultural and Facility Services

GM's Office & Business Support Services - Operating Resource Requirement Explanatory Notes

In Thousands (\$000)

2017 Forecast vs. Budget Variance Explanation	Surplus / (Deficit)		
	Expense	Revenue	Net
Recovery of 2016 HST rebate on operations.	0	555	555
Savings on fixed assets and administrative costs to offset overall revenue deficit in Recreation revenues.	665	0	665
Total Surplus / (Deficit)	665	555	1,220

2017 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2017 Changes	FTE Impact
Staffing support for implementation of the Renewed Public Art Policy. Staff costs offset 100% from capital funding.	250	0	250	0.00
Recovery from Capital for staffing costs for the Public Art program.	-250	0	-250	0.00
Total Adjustments to Base Budget	0	0	0	0.00

City of Ottawa

Recreation, Cultural and Facility Services

GM's Office & Business Support Services - Operating Resource Requirement Explanatory Notes

In Thousands (\$000)

2018 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2018 Changes	FTE Impact
Maintain Services				
All programs include an adjustment for potential 2018 cost of living, increments and benefit adjustments.	235	0	235	0.00
Increase in Facility costs for recreation and cultural facilities related to inflation on compensation contracts, utility increases, security and maintenance contracts.	-16	0	-16	0.00
Inflationary increase of 1.5% for Cultural and Recreation Community grants.	190	0	190	0.00
Additional inflationary increase of 1.5% for Cultural and Recreation Community grants to assist with minimum wage impact.	190	0	190	0.00
Increase to Recreation Community grants for the Richmond 200th Anniversary funded by the Provision of One-Time and Unforeseen.	29	0	29	0.00
Total Maintain Services	628	0	628	0.00
Council Priorities				
Increased funding for the Momentum Fund.	150	0	150	0.00
Total Council Priorities	150	0	150	0.00
User Fees & Revenues				
See following user fee schedule for details on the specific rates.	0	0	0	0.00
Total User Fees & Revenues	0	0	0	0.00
Total Budget Changes	778	0	778	0.00

City of Ottawa
Recreation, Cultural and Facility Services
Community Recreation and Cultural Programs - Operating Resource Requirement Analysis
In Thousands (\$000)

	2017 Baseline			2018 Adjustments					2018	\$ Change over 2018 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Growth	Council Priorities	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Expenditures by Program										
Community Recreation and Cultural Programs	107,547	107,547	0	1,891	0	0	0	0	109,438	1,891
Gross Expenditure	107,547	107,547	0	1,891	0	0	0	0	109,438	1,891
Recoveries & Allocations	-1,056	-791	0	0	0	0	0	0	-791	0
Revenue	-47,033	-51,588	0	675	0	0	0	-720	-51,633	-45
Net Requirement	59,458	55,168	0	2,566	0	0	0	-720	57,014	1,846
Expenditures by Type										
Salaries, Wages & Benefits	41,602	41,592	331	1,215	0	0	0	0	43,138	1,546
Overtime	148	178	0	5	0	0	0	0	183	5
Material & Services	5,950	5,950	1,209	0	0		0	0	7,159	1,209
Transfers/Grants/Financial Charges	2,148	2,148	-1,540	0	0	0	0	0	608	-1,540
Fleet Costs	50	50	0	0	0	0	0	0	50	0
Program Facility Costs	57,001	57,001	0	671	0	0	0	0	57,672	671
Other Internal Costs	648	628	0	0	0	0	0	0	628	0
Gross Expenditures	107,547	107,547	0	1,891	0	0	0	0	109,438	1,891
Recoveries & Allocations	-1,056	-791	0	0	0	0	0	0	-791	0
Net Expenditure	106,491	106,756	0	1,891	0	0	0	0	108,647	1,891
Percent of 2017 Net Expenditure Budget			0.0%	1.8%	0.0%	0.0%	0.0%	0.0%	1.8%	
Revenues By Type										
Federal	-53	-25	0	0	0	0	0	0	-25	0
Provincial	-296	-144	0	0	0	0	0	0	-144	0
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	-97	-114	0	0	0	0	0	0	-114	0
Fees and Services	-46,587	-51,305	0	675	0	0	0	-720	-51,350	-45
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	-47,033	-51,588	0	675	0	0	0	-720	-51,633	-45
Percent of 2017 Revenue Budget			0.0%	-1.3%	0.0%	0.0%	0.0%	1.4%	0.1%	
Net Requirement	59,458	55,168	0	2,566	0	0	0	-720	57,014	1,846
Percent of 2017 Net Requirement Budget			0.0%	4.7%	0.0%	0.0%	0.0%	-1.3%	3.3%	
Full Time Equivalents (FTE's)		713.59	10.00	0.00	0.00	0.00	0.00	0.00	723.59	10.00
Percent of 2017 FTE's		0.0%	1.4%	0.0%	0.0%	0.0%	0.0%	0.0%	1.4%	

City of Ottawa
 Recreation, Cultural and Facility Services
 Community Recreation and Cultural Programs - Operating Resource Requirement Explanatory Notes
 In Thousands (\$000)

2017 Forecast vs. Budget Variance Explanation	Surplus / (Deficit)			
	Expense	Revenue	Net	
Revenues lower than budgeted for arena rentals, memberships and admissions.	0	-4,555	-4,555	
No significant variances to report.	265	0	265	
Total Surplus / (Deficit)	265	-4,555	-4,290	
2017 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2017 Changes	FTE Impact
Arts Court begins operations. Funding of \$2.135M is available within existing resources.	0	0	0	10.00
Total Adjustments to Base Budget	0	0	0	10.00
2018 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2018 Changes	FTE Impact
Maintain Services				
All programs include an adjustment for potential 2018 cost of living, increments and benefit adjustments.	1,145	0	1,145	0.00
Minimum wage increase impact	750	0	750	0.00
Increase in Facility costs for recreation and cultural facilities related to inflation on compensation contracts, utility increases, security and maintenance contracts.	671	0	671	0.00
New provincial legislation on Before & After School Programs - impact of day care programs implemented by the school boards.	-675	675	0	0.00
Total Maintain Services	1,891	675	2,566	0.00
User Fees & Revenues				
See following user fee schedule for details on the specific rates.	0	-720	-720	0.00
Total User Fees & Revenues	0	-720	-720	0.00
Total Budget Changes	1,891	-45	1,846	10.00

City of Ottawa
Recreation, Cultural and Facility Services
Aquatics, Specialized & City Wide Programs - Operating Resource Requirement Analysis
In Thousands (\$000)

	2017 Baseline			2018 Adjustments					2018	\$ Change over 2018 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Growth	Council Priorities	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Expenditures by Program										
Aquatics, Specialized & City Wide Prog	30,745	30,570	0	1,416	290	0	0	0	32,276	1,706
Gross Expenditure	30,745	30,570	0	1,416	290	0	0	0	32,276	1,706
Recoveries & Allocations	-338	-163	0	0	0	0	0	0	-163	0
Revenue	-12,734	-11,644	0	-250	-290	0	0	-330	-12,514	-870
Net Requirement	17,673	18,763	0	1,166	0	0	0	-330	19,599	836
Expenditures by Type										
Salaries, Wages & Benefits	17,623	17,112	0	864	290	0	0	0	18,266	1,154
Overtime	44	52	0	1	0	0	0	0	53	1
Material & Services	948	1,341	0	0	0	0	0	0	1,341	0
Transfers/Grants/Financial Charges	821	821	0	25	0	0	0	0	846	25
Fleet Costs	34	34	0	0	0	0	0	0	34	0
Program Facility Costs	11,149	11,149	0	526	0	0	0	0	11,675	526
Other Internal Costs	126	61	0	0	0	0	0	0	61	0
Gross Expenditures	30,745	30,570	0	1,416	290	0	0	0	32,276	1,706
Recoveries & Allocations	-338	-163	0	0	0	0	0	0	-163	0
Net Expenditure	30,407	30,407	0	1,416	290	0	0	0	32,113	1,706
Percent of 2017 Net Expenditure Budget			0.0%	4.7%	1.0%	0.0%	0.0%	0.0%	5.6%	
Revenues By Type										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	-1,335	-1,000	0	0	0	0	0	0	-1,000	0
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0	0
Fees and Services	-11,399	-10,644	0	-250	-290	0	0	-330	-11,514	-870
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	-12,734	-11,644	0	-250	-290	0	0	-330	-12,514	-870
Percent of 2017 Revenue Budget			0.0%	2.1%	2.5%	0.0%	0.0%	2.8%	7.5%	
Net Requirement	17,673	18,763	0	1,166	0	0	0	-330	19,599	836
Percent of 2017 Net Requirement Budget			0.0%	6.2%	0.0%	0.0%	0.0%	-1.8%	4.5%	
Full Time Equivalents (FTE's)		313.47	0.00	0.00	8.00	0.00	0.00	0.00	321.47	8.00
Percent of 2017 FTE's			0.0%	0.0%	2.6%	0.0%	0.0%	0.0%	2.6%	

City of Ottawa

Recreation, Cultural and Facility Services

Aquatics, Specialized and City Wide Programs - Operating Resource Requirement Explanatory Notes

In Thousands (\$000)

		Surplus / (Deficit)			
2017 Forecast vs. Budget Variance Explanation		Expense	Revenue	Net	
One time provincial funding for the Healthy Kids Challenge and Summer Camp revenue higher than budgeted across all aquatic programs.		0	1,090	1,090	
Total Surplus / (Deficit)		0	1,090	1,090	
		Increase / (Decrease)			
2018 Pressure Category / Explanation		Expense	Revenue	Net 2018 Changes	FTE Impact
Maintain Services					
All programs include an adjustment for potential 2018 cost of living, increments and benefit adjustments.		180	0	180	0.00
Minimum wage increase impact.		435	0	435	0.00
Increase in Facility costs for recreation and cultural facilities related to inflation on compensation contracts, utility increases, security and maintenance contracts.		526	0	526	0.00
Collective bargaining impact on aquatic instructors.		250	-250	0	0.00
Increase outdoor rink grants to assist with minimum wage impact.		25	0	25	0.00
Total Maintain Services		1,416	-250	1,166	0.00
Growth					
Francois Dupuis community centre addition.		290	-290	0	8.00
Total Growth		290	-290	0	8.00
User Fees & Revenues					
See following user fee schedule for details on the specific rates.		0	-330	-330	0.00
Total User Fees & Revenues		0	-330	-330	0.00
Total Budget Changes		1,706	-870	836	8.00

City of Ottawa
Recreation, Cultural and Facility Services
Parks & Facilities Planning - Operating Resource Requirement Analysis
In Thousands (\$000)

	2017 Baseline			2018 Adjustments					2018	\$ Change over 2018 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Growth	Council Priorities	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Expenditures by Program										
Parks & Facilities Planning	2,004	2,034	0	50	0	0	0	0	2,084	50
Gross Expenditure	2,004	2,034	0	50	0	0	0	0	2,084	50
Recoveries & Allocations	-85	-85	0	0	0	0	0	0	-85	0
Revenue	-125	-400	0	0	0	0	0	0	-400	0
Net Requirement	1,794	1,549	0	50	0	0	0	0	1,599	50
Expenditures by Type										
Salaries, Wages & Benefits	1,802	1,802	0	50	0	0	0	0	1,852	50
Overtime	2	2	0	0	0	0	0	0	2	0
Material & Services	200	230	0	0	0	0	0	0	230	0
Transfers/Grants/Financial Charges	0	0	0	0	0	0	0	0	0	0
Fleet Costs	0	0	0	0	0	0	0	0	0	0
Program Facility Costs	0	0	0	0	0	0	0	0	0	0
Other Internal Costs	0	0	0	0	0	0	0	0	0	0
Gross Expenditures	2,004	2,034	0	50	0	0	0	0	2,084	50
Recoveries & Allocations	-85	-85	0	0	0	0	0	0	-85	0
Net Expenditure	1,919	1,949	0	50	0	0	0	0	1,999	50
Percent of 2017 Net Expenditure Budget			0.0%	2.6%	0.0%	0.0%	0.0%	0.0%	2.6%	
Revenues By Type										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0	0
Fees and Services	-125	-400	0	0	0	0	0	0	-400	0
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	-125	-400	0	0	0	0	0	0	-400	0
Percent of 2017 Revenue Budget			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Net Requirement	1,794	1,549	0	50	0	0	0	0	1,599	50
Percent of 2017 Net Requirement Budget			0.0%	3.2%	0.0%	0.0%	0.0%	0.0%	3.2%	
Full Time Equivalents (FTE's)		15.00	0.00	0.00	0.00	0.00	0.00	0.00	15.00	0.00
Percent of 2017 FTE's			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	

City of Ottawa
 Recreation, Cultural and Facility Services
 Parks & Facilities Planning - Operating Resource Requirement Explanatory Notes
 In Thousands (\$000)

2017 Forecast vs. Budget Variance Explanation	Surplus / (Deficit)		
	Expense	Revenue	Net
Lower revenues than budgeted from the newly implemented Park Review & Inspection fees partially offset by savings in materials and supplies.	30	-275	-245
Total Surplus / (Deficit)	30	-275	-245

2018 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2018 Changes	FTE Impact
Maintain Services All programs include an adjustment for potential 2018 cost of living, increments and benefit adjustments.	50	0	50	0.00
Total Maintain Services	50	0	50	0.00
Total Budget Changes	50	0	50	0.00

City of Ottawa
Recreation, Cultural and Facility Services
Facility Operations Services - Operating Resource Requirement Analysis
In Thousands (\$000)

	2017 Baseline			2018 Adjustments					2018	\$ Change over 2018 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Growth	Council Priorities	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Expenditures by Program										
Facility Operations Services	127,565	129,812	0	1,480	375	0	0	0	131,667	1,855
Gross Expenditure	127,565	129,812	0	1,480	375	0	0	0	131,667	1,855
Recoveries & Allocations	-98,665	-98,482	0	-1,404	-150	0	0	0	-100,036	-1,554
Revenue	-2,372	-2,372	0	0	0	0	0	0	-2,372	0
Net Requirement	26,528	28,958	0	76	225	0	0	0	29,259	301
Expenditures by Type										
Salaries, Wages & Benefits	51,933	49,794	1,840	1,150	61	0	0	0	52,845	3,051
Overtime	1,099	982	0	0	0	0	0	0	982	0
Material & Services	70,769	75,934	-1,840	330	314		0	0	74,738	-1,196
Transfers/Grants/Financial Charges	874	504	0	0	0	0	0	0	504	0
Fleet Costs	1,949	1,664	0	0	0	0	0	0	1,664	0
Program Facility Costs	0	0	0	0	0	0	0	0	0	0
Other Internal Costs	941	934	0	0	0	0	0	0	934	0
Gross Expenditures	127,565	129,812	0	1,480	375	0	0	0	131,667	1,855
Recoveries & Allocations	-98,665	-98,482	0	-1,404	-150	0	0	0	-100,036	-1,554
Net Expenditure	28,900	31,330	0	76	225	0	0	0	31,631	301
Percent of 2017 Net Expenditure Budget			0.0%	0.2%	0.7%	0.0%	0.0%	0.0%	1.0%	
Revenues By Type										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0	0
Fees and Services	-2,372	-2,372	0	0	0	0	0	0	-2,372	0
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	-2,372	-2,372	0	0	0	0	0	0	-2,372	0
Percent of 2017 Revenue Budget			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Net Requirement	26,528	28,958	0	76	225	0	0	0	29,259	301
Percent of 2017 Net Requirement Budget			0.0%	0.3%	0.8%	0.0%	0.0%	0.0%	1.0%	
Full Time Equivalents (FTE's)		600.93	0.00	0.00	1.00	0.00	0.00	0.00	601.93	1.00
Percent of 2017 FTE's			0.0%	0.0%	0.2%	0.0%	0.0%	0.0%	0.2%	

City of Ottawa
Recreation, Cultural and Facility Services
Facility Operations Services - Operating Resource Requirement Explanatory Notes
In Thousands (\$000)

2017 Forecast vs. Budget Variance Explanation	Surplus / (Deficit)			
	Expense	Revenue	Net	
Increased compensation for facility maintenance & repairs offset by savings in contracted services and lower utility costs primarily due to the Provincially announced hydro price reductions.	2,430	0	2,430	
Total Surplus / (Deficit)	2,430	0	2,430	
2017 Baseline Adjustment / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2017 Changes	FTE Impact
Realign \$1.8M from contracted services to compensation for internal staffing to increase the efficiency and effectiveness of performing facility maintenance and repairs.	0	0	0	0.00
Total Adjustments to Base Budget	0	0	0	0.00
2018 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2018 Changes	FTE Impact
Maintain Services				
All programs include an adjustment for potential 2018 cost of living, increments and benefit adjustments.	940	0	940	0.00
Minimum wage impact.	105	0	105	0.00
Inflation related to utilities.	435	0	435	0.00
Facility Allocation to Client Departments.	-1,404	0	-1,404	0.00
Total Maintain Services	76	0	76	0.00
Growth				
Facility growth - Francois Dupuis Recreation Centre, Cyrville and Orleans Fire Stations.	375	0	375	1.00
Facility Allocation.	-150	0	-150	0.00
Total Growth	225	0	225	1.00
User Fees & Revenues				
See following user fee schedule for details on the specific rates.	0	0	0	0.00
Total User Fees & Revenues	0	0	0	0.00
Total Budget Changes	301	0	301	1.00

City of Ottawa
Public Works and Environmental Services Department
Parks - Operating Resource Requirement Analysis
In Thousands (\$000)

	2017 Baseline			2018 Adjustments					2018	\$ Change over 2017 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Growth	Council Priorities	Service Initiatives / Savings	User Fees & Revenues	Estimate	
Expenditures by Program										
Parks	37,126	37,126	0	650	175	0	0	0	37,951	825
Gross Expenditure	37,126	37,126	0	650	175	0	0	0	37,951	825
Recoveries & Allocations	-448	-448	0	0	0	0	0	0	-448	0
Revenue	-431	-431	0	0	0	0	0	0	-431	0
Net Requirement	36,247	36,247	0	650	175	0	0	0	37,072	825
Expenditures by Type										
Salaries, Wages & Benefits	20,401	20,401	0	544	175	0	0	0	21,120	719
Overtime	549	549	0	11	0	0	0	0	560	11
Material & Services	8,635	8,635	0	0	0	0	0	0	8,635	0
Transfers/Grants/Financial Charges	0	0	0	0	0	0	0	0	0	0
Fleet Costs	6,746	6,746	0	95	0	0	0	0	6,841	95
Program Facility Costs	0	0	0	0	0	0	0	0	0	0
Other Internal Costs	795	795	0	0	0	0	0	0	795	0
Gross Expenditures	37,126	37,126	0	650	175	0	0	0	37,951	825
Recoveries & Allocations	-448	-448	0	0	0	0	0	0	-448	0
Net Expenditure	36,678	36,678	0	650	175	0	0	0	37,503	825
Percent of 2017 Net Expenditure Budget			0.0%	1.8%	0.5%	0.0%	0.0%	0.0%	2.2%	
Revenues By Type										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0	0
Fees and Services	-431	-431	0	0	0	0	0	0	-431	0
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Revenue	-431	-431	0	0	0	0	0	0	-431	0
Percent of 2017 Revenue Budget			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Net Requirement	36,247	36,247	0	650	175	0	0	0	37,072	825
Percent of 2017 Net Requirement Budget			0.0%	1.8%	0.5%	0.0%	0.0%	0.0%	2.3%	
Full Time Equivalents (FTE's)		279.54	0.00	0.00	4.00	0.00	0.00	0.00	283.54	4.00
Percent of 2017 FTE's			0.0%	0.0%	1.4%	0.0%	0.0%	0.0%	1.4%	

City of Ottawa
 Public Works and Environmental Services Department
 Parks - Operating Resource Requirement Explanatory Notes
 In Thousands (\$000)

2017 Forecast vs. Budget Variance Explanation	Surplus / (Deficit)		
	Expense	Revenue	Net
No significant variances to report.	0	0	0
Total Surplus / (Deficit)	0	0	0

2018 Pressure Category / Explanation	Increase / (Decrease)			FTE Impact
	Expense	Revenue	Net 2018 Changes	
Maintain Services				
All programs include an adjustment for potential 2018 cost of living, increments and benefit adjustments.	425	0	425	0.00
2018 minimum wage impact.	130	0	130	0.00
Increase in Fleet costs related to inflation on compensation contracts, parts, fuel, contribution to capital reserve and maintenance.	95	0	95	0.00
Total Maintain Services	650	0	650	0.00
Growth				
Maintenance and operating funds required to support additional parks.	175	0	175	4.00
Total Growth	175	0	175	4.00
Total Budget Changes	825	0	825	4.00

Capital Budget

City of Ottawa
2018 Draft Capital Budget
Community & Protective Services Committee
In Thousands (\$000)

Service Area: By-law & Regulatory Services											
Category	2018 Capital Budget	Revenues	Tax Supported/ Dedicated Reserves	Rate Supported Reserves	Develop. Charges	Gas Tax	Debt				
							Tax/ Dedicated	Rate	Develop. Charges	Gas Tax	Total Debt
Renewal of City Assets	307	0	307	0	0	0	0	0	0	0	0
Growth	0	0	0	0	0	0	0	0	0	0	0
Regulatory	0	0	0	0	0	0	0	0	0	0	0
Strategic Initiatives	0	0	0	0	0	0	0	0	0	0	0
Total	307	0	307	0	0	0	0	0	0	0	0

City of Ottawa
2018 Draft Capital Budget
Service Area: By-law & Regulatory Services
 In Thousands (\$000)

Program Information		Financial Details	
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Buildings-By-Law Services		Class of Estimate: C) Planning	
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Dept: Planning, Infrastructure & Economic Development Department	Category: Renewal of City Assets	Ward: Multiple	Year of Completion: Various
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The Building and Park programs provide for life-cycle renewal and replacement work to existing building and park assets. Detailed scope of work for specific projects extends to a wide assortment of work, such as roof replacement, building preservation, building mechanical and electrical systems, parks playgrounds and property elements, hard landscaping, arena and pool equipment, and unplanned emergency work.

Annual programming provides allocations as required for each of the service areas as follows:

Service Area	Buildings	Parks
By-Law Services	250	
Child Care Services	145	
Cultural Services	970	
Fire Services	650	
General Government	2,065	
Public Library	810	
Long Term Care	4,525	
Parks & Recreation Facilities	15,160	5,250
Roads Services	1,235	
Social Services	450	
Water Services	1,000	
Transit Services	3,600	
TOTAL Authority Request	30,860	5,250

2018 Request	250	Projected Yearend Unspent Bal.			0
Revenues	0	Debt			
Tax Supported/ Dedicated	250	Tax Supported/ Dedicated Debt			0
Rate Supported	0	Rate Supported Debt			0
Develop. Charges	0	Develop. Charges Debt			0
Gas Tax	0	Gas Tax Debt			0
Forecast	2018	2019	2020	2021	
Authority	250	500	500	500	
Spending Plan	250	500	350	450	
FTE's	0	0	0	0	
Operating Impact	0	0	0	0	

Forecasts are based on bulk allocations that will be detailed in future budget submissions. Project cost group summaries are provided following this program summary.

City of Ottawa
2018 Draft Capital Budget
Service Area: By-law & Regulatory Services
 In Thousands (\$000)

Program Information		Financial Details				
Life Cycle Renewal - By-law		Class of Estimate: Not Applicable				
Dept: Emergency & Protective Services Department	Category: Renewal of City Assets	Ward: Multiple	Year of Completion: Various			
<p>The program includes the annual life-cycle replacement of communication technology or other equipment and any unexpected loss due to operational incidents, which ensures that equipment is current, safe and reliable for effective day-to-day operations.</p>		2018 Request	57	Projected Yearend Unspent Bal.	0	
		Revenues	0	Debt		
		Tax Supported/ Dedicated	57	Tax Supported/ Dedicated Debt	0	
		Rate Supported	0	Rate Supported Debt	0	
		Develop. Charges	0	Develop. Charges Debt	0	
		Gas Tax	0	Gas Tax Debt	0	
		Forecast	2018	2019	2020	2021
		Authority	57	59	135	361
		Spending Plan	57	59	135	361
		FTE's	0	0	0	0
Operating Impact	0	0	0	0		

City of Ottawa
2018 Draft Capital Budget
Service Area: By-law & Regulatory Services
 In Thousands (\$000)

Project(s) within a Program Information			\$000's
909120 By-law Equipment Replacement (2018)		Class of Estimate: Not Applicable	
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2021	
<p>The project includes communication and technology equipment, such as computer-aided dispatch devices; and operational equipment, such as noise meters, safety vests, cages, bite sticks; and other miscellaneous items.</p>			

City of Ottawa
 2018 Draft Capital Budget
 Community & Protective Services Committee
 In Thousands (\$000)

Service Area: Child Care											
Category	2018 Capital Budget	Revenues	Tax Supported/ Dedicated Reserves	Rate Supported Reserves	Develop. Charges	Gas Tax	Debt				
							Tax/ Dedicated	Rate	Develop. Charges	Gas Tax	Total Debt
Renewal of City Assets	145	0	145	0	0	0	0	0	0	0	0
Growth	0	0	0	0	0	0	0	0	0	0	0
Regulatory	0	0	0	0	0	0	0	0	0	0	0
Strategic Initiatives	165	0	165	0	0	0	0	0	0	0	0
Total	310	0	310	0	0	0	0	0	0	0	0

City of Ottawa
2018 Draft Capital Budget
Service Area: Child Care
 In Thousands (\$000)

Program Information		Financial Details	
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Buildings-Child Care Services		Class of Estimate: C) Planning	
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Dept: Planning, Infrastructure & Economic Development Department	Category: Renewal of City Assets	Ward: Multiple	Year of Completion: Various
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The Building and Park programs provide for life-cycle renewal and replacement work to existing building and park assets. Detailed scope of work for specific projects extends to a wide assortment of work, such as roof replacement, building preservation, building mechanical and electrical systems, park playgrounds and property elements, hard landscaping, arena and pool equipment, and unplanned emergency work.

Annual programming provides allocations as required for each of the service areas as follows:

Service Area	Buildings	Parks
By-Law Services	250	
Child Care Services	145	
Cultural Services	970	
Fire Services	650	
General Government	2,065	
Public Library	810	
Long Term Care	4,525	
Parks & Recreation Facilities	15,160	5,250
Roads Services	1,235	
Social Services	450	
Water Services	1,000	
Transit Services	3,600	
TOTAL Authority Request	30,860	5,250

2018 Request	145	Projected Yearend Unspent Bal.			0
Revenues	0	Debt			
Tax Supported/ Dedicated	145	Tax Supported/ Dedicated Debt			0
Rate Supported	0	Rate Supported Debt			0
Develop. Charges	0	Develop. Charges Debt			0
Gas Tax	0	Gas Tax Debt			0
Forecast	2018	2019	2020	2021	
Authority	145	150	150	150	
Spending Plan	145	150	110	140	
FTE's	0	0	0	0	
Operating Impact	0	0	0	0	

Forecasts are based on bulk allocations that will be detailed in future budget submissions. Project cost group summaries are provided following this program summary.

City of Ottawa
2018 Draft Capital Budget
Service Area: Child Care
 In Thousands (\$000)

Program Information		Financial Details																					
Accessibility - Child Care Services		Class of Estimate: C) Planning																					
Dept: Planning, Infrastructure & Economic Development Department	Category: Strategic Initiatives	Ward: Multiple	Year of Completion: Various																				
<p>The Accessibility program provides for barrier removals to existing building and park assets based on ongoing condition assessments. Detailed scope of work for specific projects extends to a wide assortment of planned and/or emergency work: installation of ramps, elevators, power door operators, signage, handrails in arena stands; removal of barriers in exterior and interior paths of travel; washroom / changeroom / kitchen remedial work; and parks playgrounds.</p> <p>Annual programming provides allocations as required for each of the service areas as follows:</p> <table border="1"> <thead> <tr> <th>Service Area</th> <th></th> </tr> </thead> <tbody> <tr> <td>Child Care</td> <td>165</td> </tr> <tr> <td>Cultural Services</td> <td>50</td> </tr> <tr> <td>General Government</td> <td>340</td> </tr> <tr> <td>Library</td> <td>300</td> </tr> <tr> <td>Long Term Care</td> <td>60</td> </tr> <tr> <td>Parks & Recreation</td> <td>2,525</td> </tr> <tr> <td>Social Services</td> <td>60</td> </tr> <tr> <td>Total Authority Request</td> <td>3,500</td> </tr> </tbody> </table>		Service Area		Child Care	165	Cultural Services	50	General Government	340	Library	300	Long Term Care	60	Parks & Recreation	2,525	Social Services	60	Total Authority Request	3,500	2018 Request	165	Projected Yearend Unspent Bal. 0	
		Service Area																					
		Child Care	165																				
		Cultural Services	50																				
		General Government	340																				
		Library	300																				
		Long Term Care	60																				
		Parks & Recreation	2,525																				
		Social Services	60																				
		Total Authority Request	3,500																				
Revenues	0	Debt																					
Tax Supported/ Dedicated	165	Tax Supported/ Dedicated Debt	0																				
Rate Supported	0	Rate Supported Debt	0																				
Develop. Charges	0	Develop. Charges Debt	0																				
Gas Tax	0	Gas Tax Debt	0																				
Forecast	2018	2019	2020	2021																			
Authority	165	0	0	0																			
Spending Plan	120	30	15	0																			
FTE's	0	0	0	0																			
Operating Impact	0	0	0	0																			

City of Ottawa
 2018 Draft Capital Budget
 Community & Protective Services Committee
 In Thousands (\$000)

Service Area: Fire Services											
Category	2018 Capital Budget	Revenues	Tax Supported/ Dedicated Reserves	Rate Supported Reserves	Develop. Charges	Gas Tax	Debt				
							Tax/ Dedicated	Rate	Develop. Charges	Gas Tax	Total Debt
Renewal of City Assets	1,741	0	1,741	0	0	0	0	0	0	0	0
Growth	0	0	0	0	0	0	0	0	0	0	0
Regulatory	0	0	0	0	0	0	0	0	0	0	0
Strategic Initiatives	100	100	0	0	0	0	0	0	0	0	0
Total	1,841	100	1,741	0	0	0	0	0	0	0	0

City of Ottawa
2018 Draft Capital Budget
Service Area: Fire Services
 In Thousands (\$000)

Program Information		Financial Details				
Life Cycle Renewal - Fire		Class of Estimate: Not Applicable				
Dept: Emergency & Protective Services Department	Category: Renewal of City Assets	Ward: Multiple	Year of Completion: Various			
<p>Fire Services Life-Cycle Renewal Program provides Fire Services with equipment that is both current and reliable, which reduces the possibility of failure during operations. This allows for continued quality and reliable emergency response services, while providing due consideration to the safety of fire personnel (satisfying the provisions of the Occupational Health and Safety Act), the general public and the protection of property.</p> <p>The program requires ongoing capital funding for the annual life-cycle replacement of equipment, maintenance and development of systems, and unexpected loss due to operational incidents; to ensure effective day-to-day operations for Fire Services.</p>		2018 Request	1,091	Projected Yearend Unspent Bal.	0	
		Revenues	0	Debt		
		Tax Supported/Dedicated	1,091	Tax Supported/Dedicated Debt	0	
		Rate Supported	0	Rate Supported Debt	0	
		Develop. Charges	0	Develop. Charges Debt	0	
		Gas Tax	0	Gas Tax Debt	0	
		Forecast	2018	2019	2020	2021
		Authority	1,091	1,650	2,290	2,354
		Spending Plan	1,091	1,650	2,290	2,354
		FTE's	0	0	0	0
Operating Impact	0	0	0	0		

City of Ottawa
2018 Draft Capital Budget
Service Area: Fire Services
In Thousands (\$000)

Project(s) within a Program Information			\$000's
908896 Fire Tech. Development & Equipment-2018		Class of Estimate: Not Applicable	
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2019	
<p>This project supports the Ottawa Fire Services' technological requirements. Ottawa Fire Services has eight large technological systems: Computer Aided Dispatch, Radio, Paging, Station Alerting, Records management for incident data collection, in-station training systems and Mobile Data Terminals (including GPS-Global Positioning Systems and AVL-Automatic Vehicle Location).</p>			
908897 Fire Equipment Replacement Prog.-2018		Class of Estimate: Not Applicable	
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2019	
<p>The scope of this project covers an annual replacement program relating to fire equipment, such as hand tools, ladders, chain saws, pumps, accessory equipment, generators, hose equipment, hoses and nozzles.</p>			
908898 Fire Facility Equipment Replacement-2018		Class of Estimate: Not Applicable	
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2019	
<p>This replacement project supports the on-going replacement of tables and chairs for training purposes, appliances, blinds, health and wellness initiatives etc. Continued capital funding is allocated to support required replacement of station facility equipment in 45 fire stations and the nine support facilities (Training centre, Communications centre, two Prevention offices, four rural administrative offices and Headquarters).</p>			

City of Ottawa
2018 Draft Capital Budget
Service Area: Fire Services
In Thousands (\$000)

Project(s) within a Program Information			\$000's
908899 Fire Safety Equipment Replacement-2018		Class of Estimate: Not Applicable	
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2019	
<p>This project is intended to enhance employee and public safety. The scope of this project covers a replacement program relating to fire safety equipment. This program includes funds that will be utilized for Rapid Intervention Team (RIT) Training and Occupational Health and Safety issues.</p>			
908900 Specialty Fire Equip. Replacement-2018		Class of Estimate: Not Applicable	
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2019	
<p>The scope of this project covers an annual replacement program relating to specialty fire equipment, such as ice rescue, water rescue, technical rescue, thermal imaging cameras, auto extrication, hazardous materials response equipment, and other specialty equipment.</p>			

City of Ottawa
2018 Draft Capital Budget
Service Area: Fire Services
In Thousands (\$000)

Project Information			Financial Details					
908901 CBRN Grant-2018			Class of Estimate: Not Applicable					
Dept: Emergency & Protective Services Department	Category: Strategic Initiatives	Ward: CW	Year of Completion: 2021					
This project is 100% Provincially funded for specialized equipment and training required for incidents involving Chemical, Biological, Radiological and Nuclear (CBRN) hazardous materials.			2018 Request	100	Projected Yearend Unspent Bal.		0	
			Revenues	100	Debt			
			Tax Supported/Dedicated	0	Tax Supported/Dedicated Debt			0
			Rate Supported	0	Rate Supported Debt			0
			Develop. Charges	0	Develop. Charges Debt			0
			Gas Tax	0	Gas Tax Debt			0
			Forecast	2018	2019	2020	2021	
			Authority	100	100	100	100	
			Spending Plan	100	100	100	100	
			FTE's	0	0	0	0	
Operating Impact	0	0	0	0				

City of Ottawa
2018 Draft Capital Budget
Service Area: Fire Services
 In Thousands (\$000)

Program Information		Financial Details	
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Buildings-Fire Services		Class of Estimate: C) Planning	
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Dept: Planning, Infrastructure & Economic Development Department	Category: Renewal of City Assets	Ward: Multiple	Year of Completion: Various
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The Building and Park programs provide for life-cycle renewal and replacement work to existing building and park assets. Detailed scope of work for specific projects extends to a wide assortment of work, such as roof replacement, building preservation, building mechanical and electrical systems, parks playgrounds and property elements, hard landscaping, arena and pool equipment, and unplanned emergency work.

Annual programming provides allocations as required for each of the service areas as follows:

Service Area	Buildings	Parks
By-Law Services	250	
Child Care Services	145	
Cultural Services	970	
Fire Services	650	
General Government	2,065	
Public Library	810	
Long Term Care	4,525	
Parks & Recreation Facilities	15,160	5,250
Roads Services	1,235	
Social Services	450	
Water Services	1,000	
Transit Services	3,600	
TOTAL Authority Request	30,860	5,250

2018 Request	650	Projected Yearend Unspent Bal.			0
Revenues	0	Debt			
Tax Supported/ Dedicated	650	Tax Supported/ Dedicated Debt			0
Rate Supported	0	Rate Supported Debt			0
Develop. Charges	0	Develop. Charges Debt			0
Gas Tax	0	Gas Tax Debt			0
Forecast	2018	2019	2020	2021	
Authority	650	500	500	500	
Spending Plan	650	500	350	450	
FTE's	0	0	0	0	
Operating Impact	0	0	0	0	

Forecasts are based on bulk allocations that will be detailed in future budget submissions. Project cost group summaries are provided following this program summary.

City of Ottawa
2018 Draft Capital Budget
Service Area: Fire Services
In Thousands (\$000)

Project Information			Location/Description	\$000's
908923 2018 Buildings-Fire Services		Class of Estimate: C) Planning		650
Category: Renewal of City Assets		Ward: CW	Year of Completion: 2020	
<p>This program provides for life-cycle renewal and replacement work to existing building assets, and is a component of the corporate Building and Park program.</p>				
7	Fire Station 22 - Lincoln Heights	Type II Building Condition Audit		
10	Fire Station 31 - Greenboro	Type II Building Condition Audit		
14	Fire Station 11 - Preston	Type II Building Condition Audit		
15	Fire Administration Building	Type II Building Condition Audit		
15	Fire Station 23 - Hampton Park	Type II Building Condition Audit		
16	Fire Station 33 - Hunt Club	Type II Building Condition Audit		
16	Fire Station 34 - Hog's Back	Type II Building Condition Audit		
18	Fire Station 36 - Elmvale Acres	Resurface Portion of Parking Lot		
18	Fire Station 35 - Alta Vista	Type II Building Condition Audit		
18	Fire Station 35 - Alta Vista	Replace Tar and Gravel 4 Ply Roof		
19	Fire Station 53 - Fallingbrook	Replace Infrared Heater System in Garage Area		
CW	City Wide: Fire Services Facilities	Unscheduled Work: Fire Services Facilities		

City of Ottawa
 2018 Draft Capital Budget
 Community & Protective Services Committee
 In Thousands (\$000)

Service Area: Long Term Care											
Category	2018 Capital Budget	Revenues	Tax Supported/ Dedicated Reserves	Rate Supported Reserves	Develop. Charges	Gas Tax	Debt				
							Tax/ Dedicated	Rate	Develop. Charges	Gas Tax	Total Debt
Renewal of City Assets	4,875	350	4,525	0	0	0	0	0	0	0	0
Growth	0	0	0	0	0	0	0	0	0	0	0
Regulatory	0	0	0	0	0	0	0	0	0	0	0
Strategic Initiatives	60	0	60	0	0	0	0	0	0	0	0
Total	4,935	350	4,585	0	0	0	0	0	0	0	0

City of Ottawa
2018 Draft Capital Budget
Service Area: Long Term Care
In Thousands (\$000)

Project Information		Financial Details					
909048 2018 Furniture & Equipment - Long Term Care		Class of Estimate: Not Applicable					
Dept: Community and Social Services Department	Category: Renewal of City Assets	Ward: 8,12,22	Year of Completion: 2021				
<p>The project includes the replacement of furniture and equipment as it becomes obsolete, to ensure safety and compliance with Ministry of Health and Long-Term Care standards. In addition, it relates to resident safety and security that requires completing minor renovations to meet Ministry of Health and Long-Term Care compliance standards.</p> <p>Regular replacement of furniture and equipment is also essential to maintain resident comfort and resident and staff safety.</p>		2018 Request	350	Projected Yearend Unspent Bal.		0	
		Revenues	350	Debt			
		Tax Supported/ Dedicated	0	Tax Supported/ Dedicated Debt			0
		Rate Supported	0	Rate Supported Debt			0
		Develop. Charges	0	Develop. Charges Debt			0
		Gas Tax	0	Gas Tax Debt			0
		Forecast	2018	2019	2020	2021	
		Authority	350	350	350	350	
		Spending Plan	350	350	350	350	
		FTE's	0	0	0	0	
Operating Impact	0	0	0	0			

City of Ottawa
2018 Draft Capital Budget
Service Area: Long Term Care
 In Thousands (\$000)

Program Information		Financial Details	
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Buildings-Long Term Care		Class of Estimate: C) Planning	
Dept: Planning, Infrastructure & Economic Development Department	Category: Renewal of City Assets	Ward: Multiple	Year of Completion: Various

The Building and Park programs provide for life-cycle renewal and replacement work to existing building and park assets. Detailed scope of work for specific projects extends to a wide assortment of work, such as roof replacement, building preservation, building mechanical and electrical systems, park playgrounds and property elements, hard landscaping, arena and pool equipment, and unplanned emergency work.

Annual programming provides allocations as required for each of the service areas as follows:

Service Area	Buildings	Parks
By-Law Services	250	
Child Care Services	145	
Cultural Services	970	
Fire Services	650	
General Government	2,065	
Public Library	810	
Long Term Care	4,525	
Parks & Recreation Facilities	15,160	5,250
Roads Services	1,235	
Social Services	450	
Water Services	1,000	
Transit Services	3,600	
TOTAL Authority Request	30,860	5,250

2018 Request	4,525	Projected Yearend Unspent Bal.			0
Revenues	0	Debt			
Tax Supported/ Dedicated	4,525	Tax Supported/ Dedicated Debt			0
Rate Supported	0	Rate Supported Debt			0
Develop. Charges	0	Develop. Charges Debt			0
Gas Tax	0	Gas Tax Debt			0
Forecast	2018	2019	2020	2021	
Authority	4,525	1,000	1,000	1,000	
Spending Plan	4,525	1,000	700	900	
FTE's	0	0	0	0	
Operating Impact	0	0	0	0	

Forecasts are based on bulk allocations that will be detailed in future budget submissions. Project cost group summaries are provided following this program summary.

City of Ottawa
2018 Draft Capital Budget
Service Area: Long Term Care
 In Thousands (\$000)

Project Information		Location/Description	\$000's
908926	2018 Buildings-Long Term Care	Class of Estimate: C) Planning	4,525
Category: Renewal of City Assets Ward: CW		Year of Completion: 2020	
<p>This program provides for life cycle renewal and replacement work to existing building assets and is a component of the corporate Building and Park program.</p>			
8	Peter D Clark: The Houses	Replace Cement Board Cladding/Sheating	
8	Peter D Clark: The Bungalows	Advance Design - Replace Flat Roofs	
12	Garry J. Armstrong	Replace 2 Entrance Doors	
12	Garry J. Armstrong	Replace Rubber Flooring - Kitchen & High Traffic Areas (PH 1 of 5)	
12	Garry J. Armstrong	Replace Wall Tiles - Tub Rooms	
12	Centre D'Accueil Champlain	Replace Floor Finishes	
12	Centre D'Accueil Champlain	Replace Roof Mounted Chiller	
12	Centre D'Accueil Champlain	Replace Roof Area 5, 6, 7, 8, 9	
22	Carleton Lodge	Replace Windows - Clerestory Windows (16)	
CW	City Wide: Long Term Care Facilities	Unscheduled Work: Long Term Care Facilities	

City of Ottawa
2018 Draft Capital Budget
Service Area: Long Term Care
 In Thousands (\$000)

Program Information		Financial Details																				
Accessibility - Long Term Care		Class of Estimate: C) Planning																				
Dept: Planning, Infrastructure & Economic Development Department	Category: Strategic Initiatives	Ward: Multiple	Year of Completion: Various																			
<p>The Accessibility program provides for barrier removals to existing building and park assets based on ongoing condition assessments. Detailed scope of work for specific projects extends to a wide assortment of planned and/or emergency work, such as installation of ramps, elevators, power door operators, signage, handrails in arena stands, removal of barriers in exterior and interior paths of travels, washroom / changeroom / kitchen remedial work, and park playgrounds.</p> <p>Annual programming provides allocations as required for each of the service areas as follows:</p> <p>Service Area</p> <table border="1"> <tr><td>Child Care</td><td>165</td></tr> <tr><td>Cultural Services</td><td>50</td></tr> <tr><td>General Government</td><td>340</td></tr> <tr><td>Library</td><td>300</td></tr> <tr><td>Long Term Care</td><td>60</td></tr> <tr><td>Parks & Recreation</td><td>2,525</td></tr> <tr><td>Social Services</td><td>60</td></tr> <tr><td>Total Authority Request</td><td>3,500</td></tr> </table>		Child Care	165	Cultural Services	50	General Government	340	Library	300	Long Term Care	60	Parks & Recreation	2,525	Social Services	60	Total Authority Request	3,500	2018 Request	60	Projected Yearend Unspent Bal.		0
		Child Care	165																			
		Cultural Services	50																			
		General Government	340																			
		Library	300																			
		Long Term Care	60																			
		Parks & Recreation	2,525																			
		Social Services	60																			
		Total Authority Request	3,500																			
		Revenues	0	Debt																		
Tax Supported/ Dedicated	60	Tax Supported/ Dedicated Debt			0																	
Rate Supported	0	Rate Supported Debt			0																	
Develop. Charges	0	Develop. Charges Debt			0																	
Gas Tax	0	Gas Tax Debt			0																	
Forecast	2018	2019	2020	2021																		
Authority	60	0	0	0																		
Spending Plan	40	10	10	0																		
FTE's	0	0	0	0																		
Operating Impact	0	0	0	0																		

City of Ottawa
2018 Draft Capital Budget
Service Area: Long Term Care
In Thousands (\$000)

Project Information		Location/Description		\$000's
908937 2018 Accessibility - Long Term Care		Class of Estimate: C) Planning		60
Category: Strategic Initiatives	Ward: CW	Year of Completion: 2020		
<p>This program provides for barrier removal work to existing building assets, and is a component of the corporate Building and Park program.</p>				
CW	City Wide: Long Term Care Facilities	Unscheduled Work: Accessibility Barrier Removals		

City of Ottawa
2018 Draft Capital Budget
Community & Protective Services Committee
In Thousands (\$000)

Service Area: Paramedic Service											
Category	2018 Capital Budget	Revenues	Tax Supported/ Dedicated Reserves	Rate Supported Reserves	Develop. Charges	Gas Tax	Debt				
							Tax/ Dedicated	Rate	Develop. Charges	Gas Tax	Total Debt
Renewal of City Assets	1,024	0	1,024	0	0	0	0	0	0	0	0
Growth	245	0	35	0	210	0	0	0	0	0	0
Regulatory	0	0	0	0	0	0	0	0	0	0	0
Strategic Initiatives	0	0	0	0	0	0	0	0	0	0	0
Total	1,269	0	1,059	0	210	0	0	0	0	0	0

City of Ottawa
2018 Draft Capital Budget
Service Area: Paramedic Service
 In Thousands (\$000)

Program Information		Financial Details				
Life Cycle Renewal - Paramedic		Class of Estimate: Not Applicable				
Dept: Emergency & Protective Services Department	Category: Renewal of City Assets	Ward: Multiple	Year of Completion: Various			
<p>The program includes the annual life-cycle replacement of medical equipment, technology systems, and any unexpected loss due to operational incidents; which ensures that equipment is current, safe, and reliable for effective day-to-day operations.</p>		2018 Request	1,024	Projected Yearend Unspent Bal.	0	
		Revenues	0	Debt		
		Tax Supported/ Dedicated	1,024	Tax Supported/ Dedicated Debt	0	
		Rate Supported	0	Rate Supported Debt	0	
		Develop. Charges	0	Develop. Charges Debt	0	
		Gas Tax	0	Gas Tax Debt	0	
		Forecast	2018	2019	2020	2021
		Authority	1,024	1,214	1,859	2,782
		Spending Plan	1,024	1,214	1,859	2,782
		FTE's	0	0	0	0
Operating Impact	0	0	0	0		

City of Ottawa
2018 Draft Capital Budget
Service Area: Paramedic Service
In Thousands (\$000)

Project(s) within a Program Information			\$000's
909045 Paramedic Equipment Replacement (2018)		Class of Estimate: Not Applicable	
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2020	
<p>This project covers an annual life-cycle replacement of assets relating to Paramedic Service equipment. The program includes, but is not limited to:</p> <ul style="list-style-type: none"> • Medical equipment; cardiac monitors, stretchers, back boards, and ventilators. • Paramedic Posts and Headquarters equipment; clinical diagnostic tools, shop equipment, and office furniture. 			
909046 Paramedic Technology & Equipment (2018)		Class of Estimate: Not Applicable	
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2020	
<p>This project covers an annual life-cycle replacement of technology and infrastructure relating to Paramedic Service. The program includes, but is not limited to technology equipment: mobile and portable radios, in-vehicle laptops, automated vehicle locator (AVL) system, staff scheduling system (Telestaff), and asset preventative maintenance tracking system (FDM).</p>			

City of Ottawa
2018 Draft Capital Budget
Service Area: Paramedic Service
In Thousands (\$000)

Project Information			Financial Details				
909047 Paramedic Vehicles & Equipment (2018)			Class of Estimate: Not Applicable				
Dept: Emergency & Protective Services Department	Category: Growth	Ward: CW	Year of Completion: 2020				
<p>This project covers the growth in relation to call volume, and the required vehicles and equipment in support of the request for additional staff in 2018, per the Council approved report ACS2016-EPS-GEN-0005 Ottawa Paramedic Service Review. Paramedics and Paramedic Superintendants provide direct patient care and are deployed and respond to calls for service in emergency response vehicles. This project is for the purchase of emergency response vehicles and required equipment. Provincial legislation stipulates stringent vehicle standards and equipment requirements.</p>			2018 Request	245	Projected Yearend Unspent Bal.		0
			Revenues	0	Debt		
			Tax Supported/Dedicated	35	Tax Supported/Dedicated Debt	0	
			Rate Supported	0	Rate Supported Debt	0	
			Develop. Charges	210	Develop. Charges Debt	0	
			Gas Tax	0	Gas Tax Debt	0	
			Forecast	2018	2019	2020	2021
			Authority	245	245	245	250
			Spending Plan	245	245	245	250
			FTE's	14	0	0	0
Operating Impact	63	63	64	65			

City of Ottawa
 2018 Draft Capital Budget
 Community & Protective Services Committee
 In Thousands (\$000)

Service Area: Parks, Recreation & Culture											
Category	2018 Capital Budget	Revenues	Tax Supported/ Dedicated Reserves	Rate Supported Reserves	Develop. Charges	Gas Tax	Debt				
							Tax/ Dedicated	Rate	Develop. Charges	Gas Tax	Total Debt
Renewal of City Assets	23,643	0	23,643	0	0	0	0	0	0	0	0
Growth	6,969	290	948	0	5,631	0	0	0	100	0	100
Regulatory	0	0	0	0	0	0	0	0	0	0	0
Strategic Initiatives	8,775	0	8,775	0	0	0	0	0	0	0	0
Total	39,387	290	33,366	0	5,631	0	0	0	100	0	100

City of Ottawa
2018 Draft Capital Budget
Service Area: Parks, Recreation & Culture
 In Thousands (\$000)

Program Information		Financial Details	
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Buildings-Parks & Recreation		Class of Estimate: C) Planning	
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Dept: Planning, Infrastructure & Economic Development Department	Category: Renewal of City Assets	Ward: Multiple	Year of Completion: Various
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The Building and Park programs provide for life-cycle renewal and replacement work to existing building and park assets. Detailed scope of work for specific projects extends to a wide assortment of work, such as roof replacement, building preservation, building mechanical and electrical systems, park playgrounds and property elements, hard landscaping, arena and pool equipment, and unplanned emergency work.

Annual programming provides allocations as required for each of the service areas as follows:

Service Area	Buildings	Parks
By-Law Services	250	
Child Care Services	145	
Cultural Services	970	
Fire Services	650	
General Government	2,065	
Public Library	810	
Long Term Care	4,525	
Parks & Recreation Facilities	15,160	5,250
Roads Services	1,235	
Social Services	450	
Water Services	1,000	
Transit Services	3,600	
TOTAL Authority Request	30,860	5,250

2018 Request	15,160	Projected Yearend Unspent Bal.		0
Revenues	0	Debt		
Tax Supported/ Dedicated	15,160	Tax Supported/ Dedicated Debt	0	
Rate Supported	0	Rate Supported Debt	0	
Develop. Charges	0	Develop. Charges Debt	0	
Gas Tax	0	Gas Tax Debt	0	
Forecast	2018	2019	2020	2021
Authority	15,160	24,644	27,500	27,752
Spending Plan	11,260	20,180	25,650	27,394
FTE's	0	0	0	0
Operating Impact	0	0	0	0

Forecasts are based on bulk allocations that will be detailed in future budget submissions. Project cost group summaries are provided following this program summary.

City of Ottawa
2018 Draft Capital Budget
Service Area: Parks, Recreation & Culture
In Thousands (\$000)

Project Information		Location/Description	\$000's
908927	2018 Buildings-Parks & Rec	Class of Estimate: C) Planning	15,160
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2020	
<p>This program provides for life-cycle renewal and replacement work to existing building assets, and is a component of the Corporate Building and Park program.</p>			
1	Bob MacQuarrie Recreation Complex - Orleans	Pool Roof/Deck Replacement	
1	Bob MacQuarrie Recreation Complex - Orleans	Investigation of Roof OWSJ Bridging	
1	Bob MacQuarrie Recreation Complex - Orleans	Replace Underfloor Heating System Pump & Heat Exchangers	
1	Bob MacQuarrie Recreation Complex - Orleans	Replace International Rink Slab	
2	Blackburn Arena	Replace Evaporative Condenser	
2	Blackburn Arena	Replace Arena Ice Making Equipment Control Panel	
3	Walter Baker Sports Centre	Reline Main DHW Tanks (2)	
3	Walter Baker Sports Centre	Replace All Air Handling Units in Upper Mechanical Room	
3	Walter Baker Sports Centre	Replace AHU6 Serving Pool Changerooms	
4	J.G. Mlacak Centre	Replace Shingled Roof - Senior Centre	
5	West Carleton Community Complex: Arena	Structural Adequacy Review	
5	Fitzroy Harbour Community Centre & Library	Type II Building Condition Audit	
6	Goulbourn Recreation Complex	Structural Adequacy Review - Arena B/Pool	
6	Johnny Leroux Stittsville Arena & Community	Compressor Room Roof Structural Review/Follow-up Repairs	
7	Woodroffe Park: Fieldhouse	Type II Building Condition Audit	
7	Fairfields: Gazebo	Investigation - Structure Below Wood Deck	
7	Olde Forge Community Centre	Refinish Soffit/Restore Windows/Paint Woodwork/Replace Ext Doors	
8	Bell Arena	Structural Adequacy Review	
8	Pinecrest Recreation Complex	Type II Building Condition Audit	
8	Agincourt Park Fieldhouse	Replace Roof	
8	Pinecrest Recreation Complex	Replace 2 Exhaust Fans/Mod Bit Roof	
9	Howard Darwin Centennial Arena	Structural Adequacy Review	
9	Tanglewood Park Community Centre	Replace Roof Shingles	
9	Howard Darwin Centennial Arena	Replace Metal Roof Over Arena/Repaint Roof Trusses/Install Heat Tracing	
9	General Burns Community Building	Replace Concrete/Precast Ramp/Stairs/RetainingWall	

City of Ottawa
2018 Draft Capital Budget
Service Area: Parks, Recreation & Culture
In Thousands (\$000)

Project Information		Location/Description	\$000's
Class of Estimate:			
Category:	Ward:	Year of Completion:	
<p>This program provides for life cycle renewal and replacement works to existing building assets and is a component of the corporate Building and Park program.</p>			
9	Nepean Sportsplex	Replace Yzerman Arena Rink Floor and Board Systems	
9	Nepean Sportsplex	Replace 50M Pool Ventilation/Dehumidification System	
9	Nepean Sportsplex	Replace Dectron Dehumidifier for 25M Pool	
9	Nepean Sportsplex	Install Cathodic Protection on Water Service	
10	Albion Heatherington Community Centre	Type II Building Condition Audit	
10	Sawmill Creek Pool	Type II Building Condition Audit	
10	Top Generation Club	Type II-H Building Condition Audit	
11	Splash - Wave Pool	Replace Dectron System	
11	Earl Armstrong Arena	Structural Repairs	
11	Splash - Wave Pool	Investigation - Leaking Windows/Curtain Wall	
12	Centre Richelieu Vanier	Design (Specs) - Code Fire Separation Issues	
12	Lowertown Complex	Type II Building Condition Audit	
12	Centre Richelieu Vanier	Replace Flat Roof B1 & B2	
12	Champagne Bath	Structural Adequacy Review	
12	Routhier Community Centre	Complete Flush and Camera Inspection of Underground Drainage Piping	
12	Routhier Community Centre	Complete Lighting Study for Emergency Lighting Requirements	
13	Raymond Chabot Grant Thornton Park	Replace A/C 9	
13	ST Laurent Don Gamble Recreation Complex	Replace Modified Bitumen Roof Area 3,4,5	
14	McNabb Arena	Type II Building Condition Audit	
14	McNabb Community Centre	Type II Building Condition Audit	
14	Plouffe Park: Plant Recreation Centre	Type II Building Condition Audit	
14	Dalhousie Community Centre	North Wall Monitoring	
14	Dalhousie Community Centre	Replace Lead Piping	
14	Dalhousie Community Centre	Masonry Restoration	

City of Ottawa
2018 Draft Capital Budget
Service Area: Parks, Recreation & Culture
In Thousands (\$000)

Project Information		Location/Description	\$000's
Class of Estimate:			
Category:	Ward:	Year of Completion:	
<p>This program provides for life cycle renewal and replacement works to existing building assets and is a component of the corporate Building and Park program.</p>			
15	Tom Brown Arena	Structural Adequacy Review	
15	Ottawa Gymnastics Club Building	Type II Building Condition Audit	
15	Tom Brown Arena	Type II Building Condition Audit	
15	Tom Brown Arena	Replace Brine Headers	
15	Hintonburg Community Centre	Replace Cupboards/Countertops (Art Room)/Ceramic Wall Tiles	
15	Dovercourt Recreation Complex	Replace Self Adhering Membrane - Roof Area 1,2,3	
15	Ottawa Gymnastics Club Building	Replace Asphalt in Parking Lot	
17	Brewer Arena	Lower Roof Investigation & Repairs	
17	Brewer Pool	Investigation - Exterior Walls	
17	Brewer Arena	Replace Evaporative Condenser	
17	Ottawa South Community Centre	Design (Specs) - Code Fire Stopping Requirement	
17	Glebe Community Centre	Investigation - Cupping of Hardwood Floor - Main Hall	
18	Canterbury Community Centre	Design (Specs) - Code Fire Containment	
18	Jim Durrell Recreation Complex	Type II Building Condition Audit	
19	Bearbrook Community Centre	Advance Design - Replacement of Septic System	
19	R.J. Kennedy Memorial Centre	Investigation - Condition of Concealed Framing	
19	Navan Memorial Centre	Investigation - Concrete Block Partitions Restraints	
20	Greely Community Centre and Library	Fire Alarm System Audit/Infrared Electrical Scan	
20	Osgoode CC and Stuart Holmes Arena	Replace Electrical Equipment Located in Refrigeration Room	
20	Kenmore Community Hall	Type II-H Building Condition Audit	
21	Alfred Taylor Recreation Centre	Septic System Audit	
21	Harry Craig Community Centre	Type II-H Building Condition Audit	
21	Marlborough Community Centre	Type II-H Building Condition Audit	
21	Richmond Arena and Community Centre	Replace Deteriorated Concrete Blocks	

City of Ottawa
2018 Draft Capital Budget
Service Area: Parks, Recreation & Culture
 In Thousands (\$000)

Program Information		Financial Details	
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Parks - Parks & Recreation		Class of Estimate: C) Planning	
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Dept: Planning, Infrastructure & Economic Development Department	Category: Renewal of City Assets	Ward: Multiple	Year of Completion: Various
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The Building and Park programs provide for life-cycle renewal and replacement work to existing building and park assets. Detailed scope of work for specific projects extends to a wide assortment of work, such as roof replacement, building preservation, building mechanical and electrical systems, parks playgrounds and property elements, hard landscaping, arena and pool equipment, and unplanned emergency work.

Annual programming provides allocations as required for each of the service areas as follows:

Service Area	Buildings	Parks
By-Law Services	250	
Child Care Services	145	
Cultural Services	970	
Fire Services	650	
General Government	2,065	
Public Library	810	
Long Term Care	4,525	
Parks & Recreation Facilities	15,160	5,250
Roads Services	1,235	
Social Services	450	
Water Services	1,000	
Transit Services	3,600	
TOTAL Authority Request	30,860	5,250

2018 Request	5,250	Projected Yearend Unspent Bal.		0
Revenues	0	Debt		
Tax Supported/ Dedicated	5,250	Tax Supported/ Dedicated Debt	0	
Rate Supported	0	Rate Supported Debt	0	
Develop. Charges	0	Develop. Charges Debt	0	
Gas Tax	0	Gas Tax Debt	0	
Forecast	2018	2019	2020	2021
Authority	5,250	5,000	5,500	6,000
Spending Plan	3,750	4,500	5,350	5,800
FTE's	0	0	0	0
Operating Impact	0	0	0	0

Forecasts are based on bulk allocations that will be detailed in future budget submissions. Project cost group summaries are provided following this program summary.

City of Ottawa
2018 Draft Capital Budget
Service Area: Parks, Recreation & Culture
In Thousands (\$000)

Project Information		Location/Description	\$000's
908932 2018 Parks - Parks & Rec		Class of Estimate: C) Planning	5,250
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2020	
<p>This program provides for life-cycle renewal and replacement work to existing building assets, and is a component of the Corporate Building and Park program.</p>			
1	Caserta Park: Playground	Replace Junior Playstructure and Play Equipment	
3	Greenbank Park: Playground	Replace Jr./Sr. Playstructures and Play Equipment	
3	Greenbank Park	Replace Spray Pad	
3	Mulligan Park: Gazebo/Shelter	Replace Gazebo	
4	Allenby Park: Playground	Replace Senior Playstructure and Play Equipment	
5	Kinburn Community Centre: Playground	Replace Senior Playstructure and Play Equipment	
6	Amberway Park: Playground	Replace Senior Playstructure and Play Equipment	
6	Bryanston Gate Park: Playground	Replace Senior Playstructure and Play Equipment	
7	Woodroffe Park: Playground	Replace Jr./Sr. Playstructures and Play Equipment	
9	Bateman Park: Playground	Replace Senior Playstructure and Play Equipment	
10	Aladdin Park: Tennis Courts (2)	Replace Asphalt	
10	Russell Boyd Park: Playground	Replace Kompan Play Equipment	
13	Cummings Park (Ottawa): Playground	Replace Senior Playstructure and Play Equipment	
16	Owl Park	Replace Morality/Pathway Lighting (12)	
16	Owl Park	Replace Wood Electrical Shed	
17	Dalhousie South Park: Playground	Replace Play Equipment	
17	Central Park	Advance Design - Surface Drainage	
18	Hutton Park: Playground	Replace Junior Playstructure and Climber	
18	Alta Vista Park: Playground	Replace Junior Playstructure and Play Equipment	
18	Featherstone Park: Playground	Replace Junior Playstructure and Play Equipment	
20	Greely West Park: Playground	Replace Senior Playstructure and Play Equipment	
20	Harold Barnhart Park: Playground	Replace Senior Playstructure and Play Equipment	
20	Osgoode Community Centre: Ball Diamond 01	Replace Electrical Kiosk (2)	
20	Josie Anselmo Memorial Park: Playground	Replace Junior Playstructure	
20	Josie Anselmo Memorial Park: Playground	Replace Senior Playstructure and Play Equipment	

City of Ottawa
2018 Draft Capital Budget
Service Area: Parks, Recreation & Culture
 In Thousands (\$000)

Program Information		Financial Details																						
Accessibility - Parks & Recreation		Class of Estimate: C) Planning																						
Dept: Planning, Infrastructure & Economic Development Department	Category: Strategic Initiatives	Ward: Multiple	Year of Completion: Various																					
<p>The Accessibility program provides for barrier removals to existing building and park assets based on ongoing condition assessments. Detailed scope of work for specific projects extends to a wide assortment of planned and/or emergency works, such as installation of ramps, elevators, power door operators, signage, handrails in arena stands; removal of barriers in exterior and interior paths of travels; washroom / changeroom / kitchen remedial work; and park playgrounds.</p> <p>Annual programming provides allocations as required for each of the service areas as follows:</p> <table border="1"> <thead> <tr> <th>Service Area</th> <th></th> </tr> </thead> <tbody> <tr> <td>Child Care</td> <td>165</td> </tr> <tr> <td>Cultural Services</td> <td>50</td> </tr> <tr> <td>General Government</td> <td>340</td> </tr> <tr> <td>Library</td> <td>300</td> </tr> <tr> <td>Long Term Care</td> <td>60</td> </tr> <tr> <td>Parks & Recreation</td> <td>2,525</td> </tr> <tr> <td>Social Services</td> <td>60</td> </tr> <tr> <td>Total Authority Request</td> <td>3,500</td> </tr> </tbody> </table>		Service Area		Child Care	165	Cultural Services	50	General Government	340	Library	300	Long Term Care	60	Parks & Recreation	2,525	Social Services	60	Total Authority Request	3,500	2018 Request	2,525	Projected Yearend Unspent Bal.		0
		Service Area																						
		Child Care	165																					
		Cultural Services	50																					
		General Government	340																					
		Library	300																					
		Long Term Care	60																					
		Parks & Recreation	2,525																					
		Social Services	60																					
		Total Authority Request	3,500																					
Revenues	0	Debt																						
Tax Supported/ Dedicated	2,525	Tax Supported/ Dedicated Debt			0																			
Rate Supported	0	Rate Supported Debt			0																			
Develop. Charges	0	Develop. Charges Debt			0																			
Gas Tax	0	Gas Tax Debt			0																			
		Forecast	2018	2019	2020	2021																		
		Authority	2,525	0	0	0																		
		Spending Plan	1,770	510	245	0																		
		FTE's	0	0	0	0																		
		Operating Impact	0	0	0	0																		

City of Ottawa
2018 Draft Capital Budget
Service Area: Parks, Recreation & Culture
 In Thousands (\$000)

Program Information		Financial Details	
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Buildings-Cultural Services		Class of Estimate: C) Planning	
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Dept: Planning, Infrastructure & Economic Development Department	Category: Renewal of City Assets	Ward: Multiple	Year of Completion: Various
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The Building and Park programs provide for life-cycle renewal and replacement work to existing building and park assets. Detailed scope of work for specific projects extends to a wide assortment of work, such as roof replacement, building preservation, building mechanical and electrical systems, park playgrounds and property elements, hard landscaping, arena and pool equipment, and unplanned emergency work.

Annual programming provides allocations as required for each of the service areas as follows:

Service Area	Buildings	Parks
By-Law Services	250	
Child Care Services	145	
Cultural Services	970	
Fire Services	650	
General Government	2,065	
Public Library	810	
Long Term Care	4,525	
Parks & Recreation Facilities	15,160	5,250
Roads Services	1,235	
Social Services	450	
Water Services	1,000	
Transit Services	3,600	
TOTAL Authority Request	30,860	5,250

2018 Request	970	Projected Yearend Unspent Bal.			0
Revenues	0	Debt			
Tax Supported/ Dedicated	970	Tax Supported/ Dedicated Debt			0
Rate Supported	0	Rate Supported Debt			0
Develop. Charges	0	Develop. Charges Debt			0
Gas Tax	0	Gas Tax Debt			0
Forecast	2018	2019	2020	2021	
Authority	970	800	800	800	
Spending Plan	970	800	560	720	
FTE's	0	0	0	0	
Operating Impact	0	0	0	0	

Forecasts are based on bulk allocations that will be detailed in future budget submissions. Project cost group summaries are provided following this program summary.

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Project Information		Location/Description	\$000's
908922 2018 Buildings-Cultural Services		Class of Estimate: C) Planning	970
Category: Renewal of City Assets	Ward: CW	Year of Completion: 2020	
<p>This program provides for life-cycle renewal and replacement work to existing building assets, and is a component of the corporate Building and Park program.</p>			
5	Pinhey Estate Main Building	Complete Lifesafety Audit	
5	Pinhey Estate Main Building	Cedar Shingle Roofing Investigation	
7	Fairfields House	Foundation Drainage Investigation	
7	Fairfields House	Ground Floor Joists & Stone Lintel Investigation	
7	Fairfields House	Roof - Review Venting/Leaks & Add Flashing	
7	Fairfields House	Ceilings - Blistering Investigation	
8	Nepean Museum and Community Building	Replace Carpet - Museum	
12	Ottawa School of Art	Foundation Remediation	
12	Ottawa School of Art	Full Masonry Restoration - South Elevation	
18	Billings Estate Museum: Main House	Design (Specs) - Code Fire Containment	
19	Cumberland Museum: Fire Hall: Reproduction	Type II-H Building Condition Audit	
19	Cumberland Museum: Sawmill/Shingle Mill	Type II-H Building Condition Audit	
19	Cumberland Museum: Spratt Grier House	Type II-H Building Condition Audit	
19	Cumberland Museum: Washroom and Offices	Type II-H Building Condition Audit	
19	Cumberland Museum: French Hill School	Type II-H Building Condition Audit	
19	Cumberland Museum: Mainville House	Type II-H Building Condition Audit	
19	Cumberland Museum: Knox Presbyterian	Roof Replacement	
19	Cumberland Museum: Duford House	Replace Shingled Roof	
19	Cumberland Museum: Mainville House	Roof Replacement	
CW	City Wide: Community and Cultural Facilities	Unscheduled Work: Cultural Services General Buildings	
CW	City Wide: Community and Cultural Facilities	Unscheduled Work: Cultural Services Heritage Buildings	


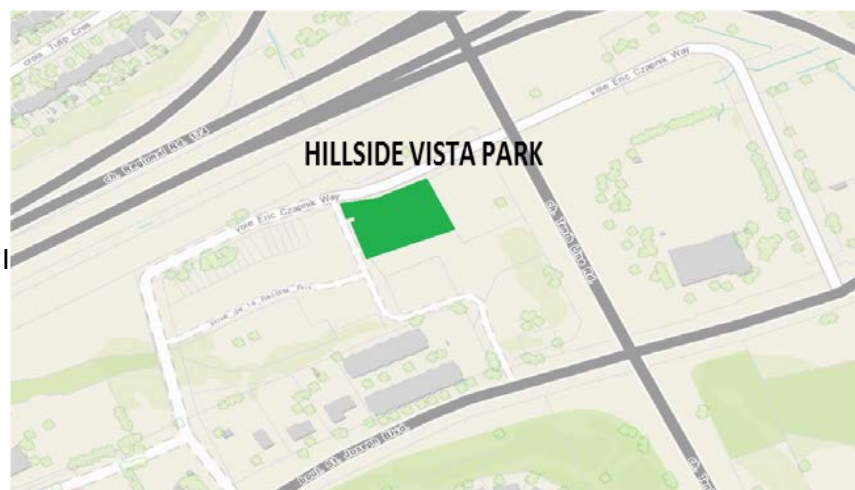
City of Ottawa
2018 Draft Capital Budget
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Program Information		Financial Details																						
Accessibility - Cultural Services		Class of Estimate: C) Planning																						
Dept: Planning, Infrastructure & Economic Development Department	Category: Strategic Initiatives	Ward: Multiple	Year of Completion: Various																					
<p>The Accessibility program provides for barrier removals to existing building and park assets, based on ongoing condition assessments. Detailed scope of work for specific projects extends to a wide assortment of planned and/or emergency works, such as installation of ramps, elevators, power door operators, signage, handrails in arena stands; removal of barriers in exterior and interior paths of travel; washroom / changeroom / kitchen remedial work; and park playgrounds.</p> <p>Annual programming provides allocations as required for each of the service areas as follows:</p> <table border="1"> <thead> <tr> <th colspan="2">Service Area</th> </tr> </thead> <tbody> <tr> <td>Child Care</td> <td>165</td> </tr> <tr> <td>Cultural Services</td> <td>50</td> </tr> <tr> <td>General Government</td> <td>340</td> </tr> <tr> <td>Library</td> <td>300</td> </tr> <tr> <td>Long Term Care</td> <td>60</td> </tr> <tr> <td>Parks & Recreation</td> <td>2,525</td> </tr> <tr> <td>Social Services</td> <td>60</td> </tr> <tr> <td>Total Authority Request</td> <td>3,500</td> </tr> </tbody> </table>		Service Area		Child Care	165	Cultural Services	50	General Government	340	Library	300	Long Term Care	60	Parks & Recreation	2,525	Social Services	60	Total Authority Request	3,500	2018 Request	50	Projected Yearend Unspent Bal.		0
		Service Area																						
		Child Care	165																					
		Cultural Services	50																					
		General Government	340																					
		Library	300																					
		Long Term Care	60																					
		Parks & Recreation	2,525																					
		Social Services	60																					
		Total Authority Request	3,500																					
Revenues	0	Debt																						
Tax Supported/ Dedicated	50	Tax Supported/ Dedicated Debt			0																			
Rate Supported	0	Rate Supported Debt			0																			
Develop. Charges	0	Develop. Charges Debt			0																			
Gas Tax	0	Gas Tax Debt			0																			
Forecast	2018	2019	2020	2021																				
Authority	50	0	0	0																				
Spending Plan	40	10	0	0																				
FTE's	0	0	0	0																				
Operating Impact	0	0	0	0																				

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 In Thousands (\$000)

Program Information		Financial Details					
Parks Growth		Class of Estimate: D) Conceptual					
Dept: Recreation, Cultural and Facility Operations Department	Category: Growth	Ward: Multiple	Year of Completion: Various				
<p>The program funding is required to allow staff to plan, design and construct new parks in growth and redevelopment areas; to meet the parkland and leisure needs of developing communities in Ottawa.</p>		2018 Request	5,035	Projected Yearend Unspent Bal.		0	
		Revenues	0	Debt			
		Tax Supported/ Dedicated	948	Tax Supported/ Dedicated Debt			0
		Rate Supported	0	Rate Supported Debt			0
		Develop. Charges	4,087	Develop. Charges Debt			0
		Gas Tax	0	Gas Tax Debt			0
		Forecast	2018	2019	2020	2021	
		Authority	5,035	3,904	0	0	
		Spending Plan	713	4,210	4,016	0	
		FTE's	0	0	0	0	
Operating Impact	0	0	0	0			

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Project(s) within a Program Information		Location/Description	\$000's
908373 Diamond Jubilee Park Phase 2		Class of Estimate: D) Conceptual	1,027
Category: Growth	Ward: 22	Year of Completion: 2018	
<p>2018 - Design and construction of Phase 2 of Diamond Jubilee Park including double tennis courts, a full-size soccer field, an ultimate field, a parking lot, a gazebo, pathways and landscaping.</p> <p>New estimated year of completion 2020.</p>			
908537 Hill Side Vista Park		Class of Estimate: D) Conceptual	103
Category: Growth	Ward: 1	Year of Completion: 2019	
<p>Funds were committed in 2007 through the Orleans Town Centre P3 Agreement to construct a 0.24ha park in the Orleans Town Centre East neighbourhood. The site is now ready for park construction. Due to inflation over the last 10 years, additional funds are needed to complete the park construction. \$30,000 was allocated in 2017 for design of the park. We are now requesting \$103,000 in 2018 to construct the park.</p> <p>New estimated year of completion 2020.</p>			

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Project(s) within a Program Information		Location/Description	\$000's
908546 Riverside South District Park		Class of Estimate: D) Conceptual	3,905
Category: Growth	Ward: 22	Year of Completion: 2020	
Design of facilities and amenities in Riverside South District Parks.			

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Project Information			Financial Details								
907844 Park Pathway Lighting 2018			Class of Estimate: Not Applicable								
Dept: Recreation, Cultural and Facility Operations Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2020								
<p>The envelope is intended to fund pathway lighting in parks that meet Council approved criteria, established in the pathway lighting policy.</p>			2018 Request		247		Projected Yearend Unspent Bal.		0		
			Revenues		0		Debt				
			Tax Supported/Dedicated		247		Tax Supported/Dedicated Debt		0		
			Rate Supported		0		Rate Supported Debt		0		
			Develop. Charges		0		Develop. Charges Debt		0		
			Gas Tax		0		Gas Tax Debt		0		
			Forecast		2018		2019		2020		2021
			Authority		247		0		250		0
			Spending Plan		124		124		250		0
			FTE's		0		0		0		0
Operating Impact		0		0		0		0			
908423 Backflow Prevention Project			Class of Estimate: Not Applicable								
Dept: Recreation, Cultural and Facility Operations Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2019								
<p>The City's Backflow Prevention Program will apply current Ontario Building Code requirements to all City buildings, including those built before the Building Code amendments. The implementation of the Program addresses regulatory requirements and will be completed by 2020.</p> <p>New estimated year of completion 2020.</p>			2018 Request		850		Projected Yearend Unspent Bal.		550		
			Revenues		0		Debt				
			Tax Supported/Dedicated		850		Tax Supported/Dedicated Debt		0		
			Rate Supported		0		Rate Supported Debt		0		
			Develop. Charges		0		Develop. Charges Debt		0		
			Gas Tax		0		Gas Tax Debt		0		
			Forecast		2018		2019		2020		2021
			Authority		850		750		0		0
			Spending Plan		850		750		550		0
			FTE's		0		0		0		0
Operating Impact		0		0		0		0			

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Project Information			Financial Details								
909103 Infrastruct Support - Outdoor Rinks 2018			Class of Estimate: Not Applicable								
Dept: Recreation, Cultural and Facility Operations Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2020								
<p>This envelope provides funding for park infrastructure required for the City's outdoor rink program. Requirements include stand pipes for new water sources, bunkers to house outdoor rink equipment, lights ect. Priority sites for improvements are based on acheiving the goals as set out in Outdoor Rink Strategy.</p>			2018 Request		289		Projected Yearend Unspent Bal.		0		
			Revenues		0		Debt				
			Tax Supported/Dedicated		289		Tax Supported/Dedicated Debt		0		
			Rate Supported		0		Rate Supported Debt		0		
			Develop. Charges		0		Develop. Charges Debt		0		
			Gas Tax		0		Gas Tax Debt		0		
			Forecast		2018		2019		2020		2021
			Authority		289		0		400		0
			Spending Plan		150		139		400		0
			FTE's		0		0		0		0
			Operating Impact		0		0		0		0
			909110 Minor Park Improvement 2018			Class of Estimate: Not Applicable					
Dept: Recreation, Cultural and Facility Operations Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2021								
<p>The Minor Park Improvement Program enables staff to respond to priority community requests for minor capital improvements, and to add specific elements to parks independent of full redevelopment. Examples of minor elements: park furniture; benches, picnic tables, litter containers, bike racks; and single park components such a set of swings, spring toys, etc. The program provides the flexibility required to respond promptly to community requests; resulting from recreation trend changes, population increases, or demographic changes in the service area of a park.</p>			2018 Request		326		Projected Yearend Unspent Bal.		0		
			Revenues		0		Debt				
			Tax Supported/Dedicated		326		Tax Supported/Dedicated Debt		0		
			Rate Supported		0		Rate Supported Debt		0		
			Develop. Charges		0		Develop. Charges Debt		0		
			Gas Tax		0		Gas Tax Debt		0		
			Forecast		2018		2019		2020		2021
			Authority		326		150		250		250
			Spending Plan		326		150		250		250
			FTE's		0		0		0		0
			Operating Impact		0		0		0		0

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Project Information			Financial Details								
909111 Park Redevelopment 2018			Class of Estimate: Not Applicable								
Dept: Recreation, Cultural and Facility Operations Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2021								
<p>This program provides the ability to re-develop parks that no longer meet community needs due to changes to the neighbourhood demographics, and are not achievable through the Lifecycle Replacement Program.</p>			2018 Request		156		Projected Yearend Unspent Bal.		0		
			Revenues		0		Debt				
			Tax Supported/Dedicated		156		Tax Supported/Dedicated Debt		0		
			Rate Supported		0		Rate Supported Debt		0		
			Develop. Charges		0		Develop. Charges Debt		0		
			Gas Tax		0		Gas Tax Debt		0		
			Forecast		2018		2019		2020		2021
			Authority		156		300		0		500
			Spending Plan		156		150		150		500
			FTE's		0		0		0		0
			Operating Impact		0		0		0		0
			909112 Fitness & Recreation Equip. Replace 2018			Class of Estimate: Not Applicable					
Dept: Recreation, Cultural and Facility Operations Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2021								
<p>Supports the ongoing life-cycle replacement of fitness equipment in community facilities: cardio and strength training equipment at 14 City fitness centres, and general programming equipment across the City. Timely planned replacement of equipment promotes more effective program delivery, client satisfaction, and safer programming environments.</p>			2018 Request		130		Projected Yearend Unspent Bal.		0		
			Revenues		0		Debt				
			Tax Supported/Dedicated		130		Tax Supported/Dedicated Debt		0		
			Rate Supported		0		Rate Supported Debt		0		
			Develop. Charges		0		Develop. Charges Debt		0		
			Gas Tax		0		Gas Tax Debt		0		
			Forecast		2018		2019		2020		2021
			Authority		130		100		0		250
			Spending Plan		80		80		70		250
			FTE's		0		0		0		0
			Operating Impact		0		0		0		0

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Service Area: Parks, Recreation & Culture
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Project Information			Financial Details							
909113 Centrepointe Theatre Cap Renewal Fund 2018			Class of Estimate: Not Applicable							
Dept: Recreation, Cultural and Facility Operations Department	Category: Renewal of City Assets	Ward: 8	Year of Completion: 2021							
<p>Funded by reserve fund from fee on ticket sales or a flat rate on non-ticketed events. The establishment of Centrepointe Theatre's Capital Renewal Fund was approved by Council in 2005 (ACS2005-CPS-CSF-0008) to support the on-going needs for equipment replacement, building improvements, theatre system upgrades, adopt new technologies in customer service, and to maintain a sustainable resource for continued revenue generation.</p>			2018 Request		60	Projected Yearend Unspent Bal.		0		
			Revenues		0	Debt				
			Tax Supported/Dedicated		60	Tax Supported/Dedicated Debt		0		
			Rate Supported		0	Rate Supported Debt		0		
			Develop. Charges		0	Develop. Charges Debt		0		
			Gas Tax		0	Gas Tax Debt		0		
			Forecast		2018	2019	2020	2021		
			Authority		60	100	100	100		
			Spending Plan		60	100	100	100		
			FTE's		0	0	0	0		
			Operating Impact		0	0	0	0		
			909114 Cultural Services Building & Equip. 2018			Class of Estimate: Not Applicable				
Dept: Recreation, Cultural and Facility Operations Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2021							
<p>Supports the operation of cultural facilities/spaces that provide direct services to residents; which allows for ongoing repair and maintenance to equipment and program building improvements, to meet health and safety standards and accessibility requirements. This funding includes program equipment replacement, artifact collection restoration/valuation and storage, system upgrades, building program improvements and renovations.</p>			2018 Request		205	Projected Yearend Unspent Bal.		0		
			Revenues		0	Debt				
			Tax Supported/Dedicated		205	Tax Supported/Dedicated Debt		0		
			Rate Supported		0	Rate Supported Debt		0		
			Develop. Charges		0	Develop. Charges Debt		0		
			Gas Tax		0	Gas Tax Debt		0		
			Forecast		2018	2019	2020	2021		
			Authority		205	100	126	125		
			Spending Plan		205	100	126	125		
			FTE's		0	0	0	0		
			Operating Impact		0	0	0	0		

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Project Information			Financial Details								
907842 Community Centre South			Class of Estimate: Not Applicable								
Dept: Recreation, Cultural and Facility Operations Department	Category: Growth	Ward: 20	Year of Completion: 2020								
<p>As identified in the Development Charge background study and advanced through Council Motion 34/4 on June 22, 2016, a new community centre is to be developed in the fast growing community of Riverside South. The 2018 funding represents 10% of estimated project costs and will be used to advance facility and site design.</p>			2018 Request		1,934		Projected Yearend Unspent Bal.		0		
			Revenues		290		Debt				
			Tax Supported/Dedicated		0		Tax Supported/Dedicated Debt		0		0
			Rate Supported		0		Rate Supported Debt		0		0
			Develop. Charges		1,544		Develop. Charges Debt		100		0
			Gas Tax		0		Gas Tax Debt		0		0
			Forecast		2018		2019		2020		2021
			Authority		1,934		17,400		0		0
			Spending Plan		1,933		8,700		8,700		0
			FTE's		0		0		0		0
			Operating Impact		0		0		0		0
			908389 Booking & Registration System Replace.			Class of Estimate: Not Applicable					
Dept: Recreation, Cultural and Facility Operations Department	Category: Strategic Initiatives	Ward: CW	Year of Completion: 2018								
<p>The current booking and registration system (CLASS) is at end of life and requires a replacement solution that will enhance the current level of service provided to the citizens of Ottawa. The project will provide a replacement solution with a common registration, booking, and payment experience for functions that are currently in CLASS.</p> <p>New estimated year of completion 2020.</p>			2018 Request		3,170		Projected Yearend Unspent Bal.		1,272		
			Revenues		0		Debt				
			Tax Supported/Dedicated		3,170		Tax Supported/Dedicated Debt		0		0
			Rate Supported		0		Rate Supported Debt		0		0
			Develop. Charges		0		Develop. Charges Debt		0		0
			Gas Tax		0		Gas Tax Debt		0		0
			Forecast		2018		2019		2020		2021
			Authority		3,170		0		0		0
			Spending Plan		1,470		1,700		1,272		0
			FTE's		0		0		0		0
			Operating Impact		0		0		0		0

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Project Information			Financial Details								
909077 RCFS Facility Upgrades 2018			Class of Estimate: Not Applicable								
Dept: Recreation, Cultural and Facility Operations Department	Category: Strategic Initiatives	Ward: CW	Year of Completion: 2020								
<p>Planned facility improvements funded from strategic initiative 37 include new splash pads in wards 9, 11 and 19; a variety of park improvements in wards 16 and 20; and funding for a new skateboard or BMX park in ward 6.</p>			2018 Request		2,000		Projected Yearend Unspent Bal.		0		
			Revenues		0		Debt				
			Tax Supported/Dedicated		2,000		Tax Supported/Dedicated Debt		0		
			Rate Supported		0		Rate Supported Debt		0		
			Develop. Charges		0		Develop. Charges Debt		0		
			Gas Tax		0		Gas Tax Debt		0		
			Forecast		2018		2019		2020		2021
			Authority		2,000		0		0		0
			Spending Plan		667		667		666		0
			FTE's		0		0		0		0
			Operating Impact		0		0		0		0
			909078 Major Capital Partnership 2018			Class of Estimate: Not Applicable					
Dept: Recreation, Cultural and Facility Operations Department	Category: Strategic Initiatives	Ward: CW	Year of Completion: 2020								
<p>The Community Partnership Major Capital Program provides funding which enables community groups to enter into partnerships with the City; to implement major capital projects for new development, renovations and expansions to parks and recreation facilities. Major capital projects in City-owned facilities are eligible for a maximum of 50% City contribution, and non-City owned facilities are eligible for a maximum of 25% City contribution. Included in HC2 Council Strategic Priorities.</p>			2018 Request		730		Projected Yearend Unspent Bal.		0		
			Revenues		0		Debt				
			Tax Supported/Dedicated		730		Tax Supported/Dedicated Debt		0		
			Rate Supported		0		Rate Supported Debt		0		
			Develop. Charges		0		Develop. Charges Debt		0		
			Gas Tax		0		Gas Tax Debt		0		
			Forecast		2018		2019		2020		2021
			Authority		730		0		0		0
			Spending Plan		244		243		243		0
			FTE's		0		0		0		0
			Operating Impact		0		0		0		0

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Project Information			Financial Details					
909079 Minor Capital Partnership 2018			Class of Estimate: Not Applicable					
Dept:	Recreation, Cultural and Facility Operations Department	Category: Strategic Initiatives	Ward: CW	Year of Completion: 2020				
<p>The Community Partnership Minor Capital Program provides funding to community groups to implement minor capital improvements to parks and recreation facilities, on a cost-sharing basis with the City. This program enables the City to upgrade its recreational assets incrementally, as the community requires, thereby reducing the frequency for capital development projects. As neighbourhoods change, socially and demographically, the program is able to respond quickly to the changing requirements of the local residents. Community participation in fundraising, planning and installation of recreational facilities promotes community pride, ownership and stewardship of assets.</p>			2018 Request	300	Projected Yearend Unspent Bal.		0	
			Revenues	0	Debt			
			Tax Supported/Dedicated	300	Tax Supported/Dedicated Debt	0		
			Rate Supported	0	Rate Supported Debt	0		
			Develop. Charges	0	Develop. Charges Debt	0		
			Gas Tax	0	Gas Tax Debt	0		
			Forecast	2018	2019	2020	2021	
			Authority	300	0	0	0	
			Spending Plan	100	100	100	0	
			FTE's	0	0	0	0	
Operating Impact	0	0	0	0				

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 Community & Protective Services Committee
 In Thousands (\$000)

Service Area: Security & Emergency Management											
Category	2018 Capital Budget	Revenues	Tax Supported/ Dedicated Reserves	Rate Supported Reserves	Develop. Charges	Gas Tax	Debt				
							Tax/ Dedicated	Rate	Develop. Charges	Gas Tax	Total Debt
Renewal of City Assets	350	0	350	0	0	0	0	0	0	0	0
Growth	0	0	0	0	0	0	0	0	0	0	0
Regulatory	0	0	0	0	0	0	0	0	0	0	0
Strategic Initiatives	0	0	0	0	0	0	0	0	0	0	0
Total	350	0	350	0	0	0	0	0	0	0	0

City of Ottawa
2018 Draft Capital Budget
Service Area: Security & Emergency Management
In Thousands (\$000)

Project Information			Financial Details				
907913 SEM-Closed Circuit TV (CCTV) Equip.			Class of Estimate: Not Applicable				
Dept: Emergency & Protective Services Department	Category: Renewal of City Assets	Ward: CW	Year of Completion: 2019				
<p>The Security and Emergency Management Closed Circuit Television (CCTV) Equipment Renewal Project is a four year renewal project to ensure appropriate CCTV services for the City of Ottawa.</p> <p>Currently, the City of Ottawa operates ~800 cameras with supporting hardware. The cameras are both a deterrent to crime (the possibility that a criminal act may be viewed or recorded) and a community service tool; wherein activity may be viewed or recorded, to enhance the safety and security of staff and visitors to sites and facilities administered by the City of Ottawa. The current inventory of cameras and supporting hardware have reached their useful end-of-life and the current video quality is inadequate. The equipment will be replaced with current technology, including video recording devices. An initial CCTV assessment took place in 2015 to establish which facilities would have their CCTV replaced in which order. Annually, a new work plan is reviewed to prioritize the sites and facilities with the highest replacement or renewal requirement.</p>			2018 Request	350	Projected Yearend Unspent Bal.		499
			Revenues	0	Debt		
			Tax Supported/Dedicated	350	Tax Supported/Dedicated Debt	0	
			Rate Supported	0	Rate Supported Debt	0	
			Develop. Charges	0	Develop. Charges Debt	0	
			Gas Tax	0	Gas Tax Debt	0	
			Forecast	2018	2019	2020	2021
			Authority	350	0	0	0
			Spending Plan	849	0	0	0
			FTE's	0	0	0	0
Operating Impact	0	0	0	0			

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2018 Draft Capital Budget
Community & Protective Services Committee
In Thousands (\$000)

Service Area: Social Services											
Category	2018 Capital Budget	Revenues	Tax Supported/ Dedicated Reserves	Rate Supported Reserves	Develop. Charges	Gas Tax	Debt				
							Tax/ Dedicated	Rate	Develop. Charges	Gas Tax	Total Debt
Renewal of City Assets	450	0	450	0	0	0	0	0	0	0	0
Growth	0	0	0	0	0	0	0	0	0	0	0
Regulatory	0	0	0	0	0	0	0	0	0	0	0
Strategic Initiatives	60	0	60	0	0	0	0	0	0	0	0
Total	510	0	510	0	0	0	0	0	0	0	0

City of Ottawa
2018 Draft Capital Budget
Service Area: Social Services
 In Thousands (\$000)

Program Information		Financial Details	
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Buildings-Social Services		Class of Estimate: C) Planning	
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Dept: Planning, Infrastructure & Economic Development Department	Category: Renewal of City Assets	Ward: Multiple	Year of Completion: Various
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The Building and Park programs provide for life-cycle renewal and replacement work to existing building and park assets. Detailed scope of work for specific projects extends to a wide assortment of work, such as roof replacement, building preservation, building mechanical and electrical systems, park playgrounds and property elements, hard landscaping, arena and pool equipment, and unplanned emergency work.

Annual programming provides allocations as required for each of the service areas as follows:

Service Area	Buildings	Parks
By-Law Services	250	
Child Care Services	145	
Cultural Services	970	
Fire Services	650	
General Government	2,065	
Public Library	810	
Long Term Care	4,525	
Parks & Recreation Facilities	15,160	5,250
Roads Services	1,235	
Social Services	450	
Water Services	1,000	
Transit Services	3,600	
TOTAL Authority Request	30,860	5,250

2018 Request	450	Projected Yearend Unspent Bal.			0
Revenues	0	Debt			
Tax Supported/ Dedicated	450	Tax Supported/ Dedicated Debt	0		
Rate Supported	0	Rate Supported Debt	0		
Develop. Charges	0	Develop. Charges Debt	0		
Gas Tax	0	Gas Tax Debt	0		
Forecast	2018	2019	2020	2021	
Authority	450	250	250	250	
Spending Plan	450	250	180	230	
FTE's	0	0	0	0	
Operating Impact	0	0	0	0	

Forecasts are based on bulk allocations that will be detailed in future budget submissions. Project cost group summaries are provided following this program summary.

City of Ottawa
2018 Draft Capital Budget
Service Area: Social Services
 In Thousands (\$000)

Project Information			Location/Description	\$000's
908929 2018 Buildings-Social Services			Class of Estimate: C) Planning	450
Category: Renewal of City Assets		Ward: CW	Year of Completion: 2020	
<p>This program provides for life-cycle renewal and replacement work to existing building assets, and is a component of the corporate Building and Park program.</p>				
7	Carling Family Shelter	Code Fire Stopping Requirement		
15	Forward Avenue Family Shelter	Replace Female Showers - 3rd Floor		
15	Forward Avenue Family Shelter	Remediate Washrooms - 3rd Floor		
15	Forward Avenue Family Shelter	Replace Main Entrance (Storefront) Doors and Frames		
CW	City Wide: Social Services Facilities	Unscheduled Work: Social Services Facilities		
CW	City Wide: Public Health Facilities	Unscheduled Work: Public Health Facilities		

City of Ottawa
2018 Draft Capital Budget
Service Area: Social Services
 In Thousands (\$000)

Program Information		Financial Details																					
Accessibility - Social Services		Class of Estimate: C) Planning																					
Dept: Planning, Infrastructure & Economic Development Department	Category: Strategic Initiatives	Ward: Multiple	Year of Completion: Various																				
<p>The Accessibility program provides for barrier removals to existing building and park assets based on ongoing condition assessments. Detailed scope of work for specific projects extends to a wide assortment of planned and/or emergency work, such as installation of ramps, elevators, power door operators, signage, handrails in arena stands; removal of barriers in exterior and interior paths of travels; washroom / changeroom / kitchen remedial work; and park playgrounds.</p> <p>Annual programming provides allocations as required for each of the service areas as follows:</p> <table border="1"> <thead> <tr> <th colspan="2">Service Area</th> </tr> </thead> <tbody> <tr> <td>Child Care</td> <td>165</td> </tr> <tr> <td>Cultural Services</td> <td>50</td> </tr> <tr> <td>General Government</td> <td>340</td> </tr> <tr> <td>Library</td> <td>300</td> </tr> <tr> <td>Long Term Care</td> <td>60</td> </tr> <tr> <td>Parks & Recreation</td> <td>2,525</td> </tr> <tr> <td>Social Services</td> <td>60</td> </tr> <tr> <td>Total Authority Request</td> <td>3,500</td> </tr> </tbody> </table>		Service Area		Child Care	165	Cultural Services	50	General Government	340	Library	300	Long Term Care	60	Parks & Recreation	2,525	Social Services	60	Total Authority Request	3,500	2018 Request	60	Projected Yearend Unspent Bal. 0	
		Service Area																					
		Child Care	165																				
		Cultural Services	50																				
		General Government	340																				
		Library	300																				
		Long Term Care	60																				
		Parks & Recreation	2,525																				
		Social Services	60																				
		Total Authority Request	3,500																				
Revenues	0	Debt																					
Tax Supported/ Dedicated	60	Tax Supported/ Dedicated Debt	0																				
Rate Supported	0	Rate Supported Debt	0																				
Develop. Charges	0	Develop. Charges Debt	0																				
Gas Tax	0	Gas Tax Debt	0																				
Forecast	2018	2019	2020	2021																			
Authority	60	0	0	0																			
Spending Plan	0	0	0	0																			
FTE's	0	0	0	0																			
Operating Impact	0	0	0	0																			

City Of Ottawa
2018 Capital Draft Budget
Community & Protective Services Committee
Capital Forecast Summary
In Thousands (000's)

Projects by Service Area and Category	2018	2019	2020	2021	Total
By-law & Regulatory Services					
Renewal of City Assets					
908920 2018 Buildings-By-Law Services	250	500	500	500	1,750
909118 By-law Ballistic Vest Replacement	-	-	75	-	75
909119 By-law Field Technology Systems	-	-	-	300	300
909120 By-law Equipment Replacement (2018)	57	59	60	61	237
Renewal of City Assets Total	307	559	635	861	2,362
By-law & Regulatory Services Total	307	559	635	861	2,362
Child Care					
Renewal of City Assets					
908921 2018 Buildings-Child Care Services	145	150	150	150	595
Renewal of City Assets Total	145	150	150	150	595
Strategic Initiatives					
908933 2018 Accessibility - Child Care	165	-	-	-	165
Strategic Initiatives Total	165	-	-	-	165
Child Care Total	310	150	150	150	760
Fire Services					
Renewal of City Assets					
908883 Back-up Generators	-	-	200	200	400
908895 Fire Station Alerting&Paging Sys Upgrade	-	450	1,050	-	1,500
908896 Fire Tech. Development & Equipment-2018	200	300	475	500	1,475
908897 Fire Equipment Replacement Prog.-2018	250	400	540	500	1,690
908898 Fire Facility Equipment Replacement-2018	100	250	375	354	1,079
908899 Fire Safety Equipment Replacement-2018	391	400	400	500	1,691
908900 Specialty Fire Equip. Replacement-2018	150	300	500	500	1,450
908923 2018 Buildings-Fire Services	650	500	500	500	2,150
Renewal of City Assets Total	1,741	2,600	4,040	3,054	11,435

City Of Ottawa
2018 Capital Draft Budget
Community & Protective Services Committee
Capital Forecast Summary
In Thousands (000's)

Projects by Service Area and Category	2018	2019	2020	2021	Total
Growth					
909130 Fire Rural Water Supply	-	-	200	-	200
Growth Total	-	-	200	-	200
Strategic Initiatives					
908901 CBRN Grant-2018	100	100	100	100	400
Strategic Initiatives Total	100	100	100	100	400
Fire Services Total	1,841	2,700	4,340	3,154	12,035
Long Term Care					
Renewal of City Assets					
908926 2018 Buildings-Long Term Care	4,525	1,000	1,000	1,000	7,525
909048 2018 Furniture & Equip. - Long Term Care	350	350	350	350	1,402
Renewal of City Assets Total	4,875	1,350	1,350	1,350	8,927
Strategic Initiatives					
908937 2018 Accessibility - Long Term Care	60	-	-	-	60
Strategic Initiatives Total	60	-	-	-	60
Long Term Care Total	4,935	1,350	1,350	1,350	8,987
Paramedic Service					
Renewal of City Assets					
909045 Paramedic Equipment Replacement (2018)	750	350	350	250	1,700
909046 Paramedic Technology & Equipment (2018)	274	564	584	300	1,722
909073 Paramedic Facilities/Post Equipment Repl	-	300	100	102	502
909074 Paramedic Defibrillator Replace (2020)	-	-	825	1,830	2,655
909075 Paramedic Mobile Data Equipment (2021)	-	-	-	300	300
Renewal of City Assets Total	1,024	1,214	1,859	2,782	6,879
Growth					
909047 Paramedic Vehicles & Equipment (2018)	245	245	245	250	985
Growth Total	245	245	245	250	985
Paramedic Service Total	1,269	1,459	2,104	3,032	7,864

City Of Ottawa
2018 Capital Draft Budget
Community & Protective Services Committee
Capital Forecast Summary
In Thousands (000's)

Projects by Service Area and Category	2018	2019	2020	2021	Total
Parks, Recreation & Culture					
Renewal of City Assets					
904835 Artifact & Art Collection Restore & Maint	-	50	50	50	150
907810 Tennis Court Redevelopment 2016	-	-	200	-	200
907844 Park Pathway Lighting 2018	247	-	250	-	497
908423 Backflow Prevention Project	850	750	-	-	1,600
908922 2018 Buildings-Cultural Services	970	800	800	800	3,370
908927 2018 Buildings-Parks & Rec	15,160	24,644	27,500	27,752	95,056
908932 2018 Parks - Parks & Rec	5,250	5,000	5,500	6,000	21,750
909103 Infrastruct Support - Outdoor Rinks 2018	289	-	400	-	689
909104 Beach Pavillion Upgrade/Renewal	-	-	-	933	933
909107 Facility Op Svc Minor Cap Front of House	-	300	300	300	900
909110 Minor Park Improvement 2018	326	150	250	250	976
909111 Park Redevelopment 2018	156	300	-	500	956
909112 Fitness & Recreation Equip. Replace 2018	130	100	-	250	480
909113 Centrepointe Theatre Cap Renew Fund 2018	60	100	100	100	360
909114 Cultural Services Building & Equip. 2018	205	100	126	125	556
909127 Shenkman Theatre Cap Renewal Fund 2018	-	40	40	40	120
Renewal of City Assets Total	23,643	32,334	35,516	37,100	128,593
Growth					
907417 Dr. Taite Linear Park	-	64	-	-	64
907842 Community Centre South	1,934	17,400	-	-	19,334
908373 Diamond Jubilee Park Phase 2	1,027	-	-	-	1,027
908530 Bayswater / Lebreton Street Park	-	-	-	609	609
908531 Buckles St. Neighbourhood Park	-	-	1,214	-	1,214
908532 Carp Airport Community Park	-	-	1,384	-	1,384
908533 Cedar Lakes (1566 Stagecoach Rd-Ripley)	-	-	-	305	305
908534 Cobble Hill Park Strandherd Meadows	-	1,142	-	-	1,142

City Of Ottawa
2018 Capital Draft Budget
Community & Protective Services Committee
Capital Forecast Summary
In Thousands (000's)

Projects by Service Area and Category	2018	2019	2020	2021	Total
908537 Hill Side Vista Park	103	-	-	-	103
908538 Humanics Linear Park	-	141	-	-	141
908541 Manotick Estates Park	-	106	-	-	106
908543 Onessa Springs Park	-	487	-	-	487
908544 Place des Gouverneurs Park	-	-	-	342	342
908546 Riverside South District Park	3,905	3,904	-	-	7,809
908548 Train Lands TOD	-	-	-	609	609
909102 Community Centre Upgrades	-	825	384	418	1,627
Growth Total	6,969	24,069	2,982	2,283	36,303
Strategic Initiatives					
903716 Museum Sustainability Plan	-	-	200	200	400
908389 Booking & Registration System Replace.	3,170	-	-	-	3,170
908934 2018 Accessibility - Cultural Services	50	-	-	-	50
908938 2018 Accessibility - Parks & Rec	2,525	-	-	-	2,525
909078 Major Capital Partnership 2018	730	-	-	-	730
909079 Minor Capital Partnership 2018	300	-	-	-	300
909077 RCFS Facility Upgrades 2018	2,000	-	-	-	2,000
908773 2018 Accessibility - Arenas	0	1000	1000	0	2000
Strategic Initiatives Total	8,775	1,000	1,200	200	11,175
Parks, Recreation & Culture Total	39,387	57,403	39,698	39,583	176,071
Security & Emergency Management					
Renewal of City Assets					
907913 SEM-Closed Circuit TV (CCTV) Equip.	350	-	-	-	350
908684 Emergency Operations Equipment Replacemnt	-	109	100	104	313
909105 CBRNE/USAR Equipment and Training	-	50	50	50	150
909106 Security Operations Equipment Replacemnt	-	200	300	302	802
Renewal of City Assets Total	350	359	450	456	1,615
Security & Emergency Management Total	350	359	450	456	1,615

City Of Ottawa
2018 Capital Draft Budget
Community & Protective Services Committee
Capital Forecast Summary
In Thousands (000's)

Projects by Service Area and Category	2018	2019	2020	2021	Total
Social Services					
Renewal of City Assets					
908929 2018 Buildings-Social Services	450	250	250	250	1,200
Renewal of City Assets Total	450	250	250	250	1,200
Strategic Initiatives					
908939 2018 Accessibility - Social Services	60	-	-	-	60
Strategic Initiatives Total	60	-	-	-	60
Social Services Total	510	250	250	250	1,260
Grand Total	48,909	64,230	48,977	48,836	210,954

City of Ottawa
Community & Protective Service Committee
Capital Works-In-Progress
In Thousands (\$000's)

Project Description	Total Authority	Total Expenditures as of August 31, 2017	Unspent Cash Balance as of August 31, 2017	Total Contractual Obligation	Unspent/Uncommitted Balance as of August 31, 2017
By-Law & Regulatory Services					
Renewal of City Assets					
907698 Lifecycle Renewal Fleet - By-Law Service	435	1	434	-	434
907814 Bylaw Equipment Replacement (2015)	48	29	19	4	15
908041 Bylaw Equipment Replacement (2016)	51	-	51	-	51
908109 2016 Buildings-By-Law Services	312	173	139	6	133
908462 2017 Buildings-By-Law Services	120	2	118	2	116
908525 Bylaw Equipment Replacement (2017)	55	-	55	-	55
Renewal of City Assets Total	1,021	205	816	12	804
By-Law & Regulatory Services Total	1,021	205	816	12	804
Child Care					
Renewal of City Assets					
904935 Mun. Child Care Outdoor Facilities	200	149	51	-	51
905638 Mun. Child Care Infrastructure	400	187	213	0	213
907710 Buildings-Child Care Services	137	51	86	79	7
908110 2016 Buildings-Child Care Services	145	119	26	-	26
908463 2017 Buildings-Child Care Services	235	11	224	10	215
Renewal of City Assets Total	1,117	516	601	89	513
Growth					
907885 Child Care Facilities	4,529	-	4,529	-	4,529
Growth Total	4,529	-	4,529	-	4,529
Strategic Initiatives					
908122 2016 Accessibility - Child Care Services	37	36	1	-	1
908456 2017 Accessibility - Child Care	80	2	78	-	78
Strategic Initiatives Total	117	38	79	-	79
Child Care Total	5,763	554	5,210	89	5,121
Environment					
Strategic Initiatives					
907985 Energy Management & Invest. Strategy SI	3,000	1,898	1,102	1,118	(16)
Strategic Initiatives Total	3,000	1,898	1,102	1,118	(16)
Environment Total	3,000	1,898	1,102	1,118	(16)

City of Ottawa
Community & Protective Service Committee
Capital Works-In-Progress
In Thousands (\$000's)

Project Description	Total Authority	Total Expenditures as of August 31, 2017	Unspent Cash Balance as of August 31, 2017	Total Contractual Obligation	Unspent/Uncommitted Balance as of August 31, 2017
Fire Services					
Renewal of City Assets					
907735 Buildings-Fire Services	558	529	29	12	17
908032 Fire Tech. Development & Equipment-2016	100	6	94	16	77
908033 Specialty Fire Equip. Replacement-2016	100	74	26	29	(3)
908034 Fire Equipment Replacement Prog.-2016	305	256	49	58	(9)
908045 Fire Safety Equipment Replacement-2016	300	286	14	20	(6)
908057 Lifecycle Renewal Fleet - Fire Services	3,580	45	3,535	1,460	2,075
908112 2016 Buildings-Fire Services	543	440	103	55	47
908417 Fire Tech. Development & Equipment-2017	100	5	95	12	83
908418 Fire Equipment Replacement Prog.-2017	325	125	200	27	173
908419 Fire Facility Equipment Replacement-2017	200	89	111	27	84
908420 Fire Safety Equipment Replacement-2017	350	5	345	36	309
908421 Specialty Fire Equip. Replacement-2017	150	14	136	29	106
908465 2017 Buildings-Fire Services	775	198	577	197	380
Renewal of City Assets Total	7,386	2,072	5,314	1,979	3,335
Growth					
903142 Ottawa East Fire Station	7,000	1,922	5,078	3,794	1,284
903157 Ottawa West Fire Station	8,750	8,107	643	27	616
Growth Total	15,750	10,029	5,721	3,821	1,900
Strategic Initiatives					
907527 Fire Dynamics	1,200	1,488	(288)	19	(307)
908030 Cyrville Fire Station	7,000	2,346	4,654	4,153	500
908422 CBRN Grant-2017	100	59	41	-	41
Strategic Initiatives Total	8,300	3,894	4,406	4,172	233
Fire Services Total	31,436	15,995	15,441	9,972	5,468
Long Term Care					
Renewal of City Assets					
907738 Buildings-Long Term Care	921	912	9	3	6
908115 2016 Buildings-Long Term Care	1,030	711	319	232	86
908416 2017 Furniture & Equipment LTC	350	159	191	110	80

City of Ottawa
Community & Protective Service Committee
Capital Works-In-Progress
In Thousands (\$000's)

Project Description	Total Authority	Total Expenditures as of August 31, 2017	Unspent Cash Balance as of August 31, 2017	Total Contractual Obligation	Unspent/Uncommitted Balance as of August 31, 2017
908468 2017 Buildings-Long Term Care	2,130	443	1,687	1,186	501
Renewal of City Assets Total	4,431	2,226	2,205	1,532	673
Strategic Initiatives					
907994 Accessibility - Long Term Care	50	11	39	-	39
908566 Accessibility - Long Term Care	90	-	90	-	90
Strategic Initiatives Total	140	11	129	-	129
Long Term Care Total	4,571	2,238	2,334	1,532	801
Paramedic Services					
Renewal of City Assets					
906161 Paramedic Defibrillator Replacement	3,800	2,488	1,312	-	1,312
907853 Paramedic Technology & Equipment (2015)	631	503	128	-	128
907854 Paramedic Equipment Replacement (2015)	295	295	0	-	0
908059 Lifecycle Renewal Fleet - Paramedic Svcs	3,320	996	2,324	2,095	229
908315 Buildings-Paramedic Services (P3)	356	289	66	66	(0)
908630 Paramedic Equipment Replacement (2017)	1,616	-	1,616	10	1,606
908631 Paramedic Technology & Equipment (2017)	518	92	426	65	360
Renewal of City Assets Total	10,536	4,663	5,873	2,237	3,635
Growth					
908632 Paramedic Vehicles & Equipment (2017)	460	25	435	357	78
Growth Total	460	25	435	357	78
Strategic Initiatives					
905210 Paramedic CACC Facility (Don Reid Dr.)	12,446	12,355	91	-	91
Strategic Initiatives Total	12,446	12,355	91	-	91
Paramedic Services Total	23,442	17,043	6,398	2,594	3,804
Parks, Buildings, & Grounds					
Renewal of City Assets					
908423 Backflow Prevention Project	550	-	550	-	550
Renewal of City Assets Total	550	-	550	-	550
Strategic Initiatives					
907292 Accessibility-General Government	290	125	165	102	63
907991 Accessibility - General Government	325	297	28	0	28

City of Ottawa
Community & Protective Service Committee
Capital Works-In-Progress
In Thousands (\$000's)

Project Description	Total Authority	Total Expenditures as of August 31, 2017	Unspent Cash Balance as of August 31, 2017	Total Contractual Obligation	Unspent/Uncommitted Balance as of August 31, 2017
Strategic Initiatives Total	615	423	192	102	90
Parks, Buildings, & Grounds Total	1,165	423	742	102	640
Parks, Recreation & Culture					
Renewal of City Assets					
902396 Rock Knoll Land Acquisition	200	(21)	221	-	221
904699 Brewer Park	100	0	100	-	100
904835 Artifact & Art Collection Restore & Maint	48	44	3	0	3
906181 Tennis Court Redevelopment	102	16	86	-	86
906183 Cultural Facilities Security Systems	143	131	12	-	12
906675 Goulbourn Complex - soccer field rehab.	175	106	69	1	69
906688 Ron Kolbus Lakeside Gardens Improvement	1,014	64	950	63	886
906728 Winston Place	478	450	28	-	28
906855 Minor Park Improvement 2013	629	531	98	18	81
907003 Mooney's Bay Upgrade/Renewal	250	35	215	-	215
907147 Reid Park Redevelopment - Design Phase	1,576	386	1,190	78	1,112
907318 Ward 13 Cash in Lieu Projects	156	147	9	13	(4)
907355 Miracle League Ottawa Field & Playground	1,688	987	701	-	701
907356 Cultural Services Bulding & Equip. 2014	95	87	8	-	8
907358 Minor Park Improvement 2014	521	277	243	19	224
907359 Ward 23 Cash in Lieu Projects	149	104	44	-	44
907426 George Nelms Park Fieldhouse-Major Cap.	475	(93)	568	-	568
907430 Urban Parks Manual	190	38	152	4	148
907711 Buildings-Cultural Services	323	316	7	8	(1)
907739 Buildings-Parks & Rec	11,881	11,576	305	200	106
907744 Parks - Parks & Rec	2,885	2,561	324	100	224
907803 Fitness & Recreation Equip. Replace 2015	247	142	105	94	11
907804 Minor Park Improvement 2015	372	62	310	6	304
907810 Tennis Court Redevelopment 2016	174	-	174	-	174
907811 Infrastruct Support - Outdoor Rinks 2016	400	33	367	-	367
907904 Dundonald Park Improvements	143	123	20	2	18
907933 Centrepointe Theatre Cap Renewal Fund	327	302	24	2	22
907935 Nixon Farm Park	480	42	438	34	404

City of Ottawa
Community & Protective Service Committee
Capital Works-In-Progress
In Thousands (\$000's)

Project Description	Total Authority	Total Expenditures as of August 31, 2017	Unspent Cash Balance as of August 31, 2017	Total Contractual Obligation	Unspent/ Uncommitted Balance as of August 31, 2017
907937 Kings Grant	870	94	776	39	737
907950 Ward 9 Cash-in-lieu 2016	23	18	5	-	5
907951 Redevelopment of Optimist Park	1,225	1,162	63	9	54
907953 Shefford Road Sports Park - Field Replac	657	586	71	40	31
907956 CIP150 - Manotick Arena - reno & exp	2,751	637	2,113	2,026	87
907975 St. Ambroise Park - splash pad	200	175	25	2	23
907976 Cathcart Park Dog Park - fencing	210	29	181	158	23
908020 Canterbury Park -Outdoor Roofed Ice Rink	94	74	20	-	20
908051 Cultural Services Bulding & Equip. 2016	275	27	248	-	248
908111 2016 Buildings-Cultural Services	1,085	460	625	68	557
908116 2016 Buildings-Parks & Rec	15,785	13,530	2,255	1,062	1,193
908120 2016 Parks - Parks & Rec	3,740	2,883	857	352	504
908295 Manor Park Community Cntr Interior Reno	620	14	606	26	579
908296 Loyola Park - Splash Pad	320	73	247	13	234
908304 Meadowbreeze Pk-RinkShack Ship Container	50	2	48	46	2
908311 CIP150 - Bayshore C.C. Bldg - reno & exp	1,000	616	384	373	10
908312 CIP150 - Orleans Sports Field - lighting	500	419	81	34	47
908313 CIP150 - AlbionHeatherington C.C.-upgrad	880	627	253	83	170
908325 Inverness Park - Splash Pad	300	281	19	19	0
908340 Village Square Park - Gazebo	78	105	(27)	1	(28)
908341 Ward 22 Cash-in-lieu 2016	46	41	5	1	3
908346 Mooney's Bay Playground	1,156	1,128	28	1	27
908350 St. Paul's Park - Pathway	99	81	18	30	(12)
908356 Ward 21 Cash-in-lieu 2016	33	28	5	4	1
908362 Walter Baker Sports Complex -improvement	128	127	1	-	1
908369 Public Art Commissions 2016	12	13	(0)	-	(0)
908371 Ward 15 Cash-in-lieu 2016	1	1	0	-	0
908374 Carp Highlands Pathway	122	-	122	-	122
908395 Ward 13 Cash-in-lieu 2016	60	44	16	9	7
908464 2017 Buildings-Cultural Services	1,720	459	1,261	741	520
908469 2017 Buildings-Parks & Rec	14,284	3,553	10,731	4,973	5,758
908475 2017 Parks - Parks & Rec	5,000	1,183	3,817	2,011	1,807
908478 Deer Run Park - splash pad	283	266	17	33	(16)

City of Ottawa
Community & Protective Service Committee
Capital Works-In-Progress
In Thousands (\$000's)

Project Description	Total Authority	Total Expenditures as of August 31, 2017	Unspent Cash Balance as of August 31, 2017	Total Contractual Obligation	Unspent/Uncommitted Balance as of August 31, 2017
908523 Ward 2 Cash-in-lieu 2016	26	21	5	-	5
908524 Ward 7 Cash-in-lieu 2016	3	-	3	-	3
908537 Hill Side Vista Park	30	-	30	-	30
908636 Minor Park Improvement 2017	230	-	230	-	230
908638 Park Redevelopment 2017	355	-	355	-	355
908641 CentrepoinTE Theatre Cap Renewal Fund	60	-	60	-	60
908642 Cultural Services Building & Equip. 2017	75	-	75	21	54
908657 Ward 3 Cash-in-lieu 2016	41	39	2	-	2
908719 Featherston Park - play equipment improv	153	24	129	10	119
908768 Albion Heatherington Recreation Centre	55	3	52	52	(0)
908775 Ward 1 Cash-in-lieu 2016	11	7	3	-	3
908778 Manotick Remembrance Park - construction	283	319	(36)	2	(38)
908779 Dunrobin Park - rink upgrade	55	2	53	93	(40)
908800 Sharel Park Gazebo	50	9	41	58	(17)
908805 Ward 23 Cash-in-lieu 2016	16	16	(0)	-	(0)
908813 Hazeldean Open Space Improvements	128	13	115	-	115
908814 Ward 22 Cash-in-lieu 2017	40	21	19	11	8
908815 Village Square Park - Drinking Fountain	64	3	61	45	17
908820 Ward 1 Cash-in-lieu 2017	11	-	11	-	11
908821 Paul Landry Park - park improvements	160	-	160	-	160
908828 Public Art Commissions CW 2017-05-24	551	(143)	694	18	676
908829 Devonian Park - Tennis Courts	60	-	60	-	60
908830 Cardinal Glen Park rehabilitation proj.	312	3	309	-	309
908846 Minto Field	50	8	42	-	42
908847 Ward 1 Cash-in-lieu 2017	3	3	0	-	0
908856 Ward 12 Cash-in-lieu 2017	26	20	5	2	4
908857 Ward 21 Cash-in-lieu 2017	40	-	40	-	40
908861 Ward 4 Cash-in-lieu 2017	4	4	1	0	0
908862 Ward 14 Cash-in-lieu 2017	15	-	15	-	15
908865 Rate Funded Public Art Commissions 2017	102	-	102	-	102
908871 Ward 2 Cash-in-lieu 2017	12	-	12	8	4
908872 Rose Park Fitness Equipment	65	-	65	8	57
908873 Central Park East Lighting project	100	1	99	-	99

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Project Description	Total Authority	Total Expenditures as of August 31, 2017	Unspent Cash Balance as of August 31, 2017	Total Contractual Obligation	Unspent/Uncommitted Balance as of August 31, 2017
908891 CIP150 - Pat Clarke Community Centre Ren	2,836	-	2,836	-	2,836
908903 Ward 9 Cash-in-lieu 2017	45	2	44	-	44
908910 Ken Ross Park Eagle's Nest - Dugout	42	-	42	-	42
908913 Ward 8 Cash-in-lieu 2017	25	2	23	-	23
908914 Ward 16 Cash-in-lieu 2017	2	-	2	-	2
908992 Lynwood Park - Sitting Area	30	-	30	-	30
908993 Ward 23 Cash-in-lieu 2017	2	-	2	-	2
909000 Dalhousie South Park 2018 Redevelopment	180	-	180	-	180
909004 Dovercourt Phase 2 Expansion	500	-	500	-	500
909020 Ward 19 Cash-in-lieu 2017	21	-	21	-	21
Renewal of City Assets Total	85,693	47,560	38,133	13,122	25,011
Growth					
902411 Hydro Corridor Trails	762	549	213	-	213
902412 Beryl Gaffney Park	684	317	367	-	367
903115 Manotick Park Development	368	14	354	-	354
903614 Goulbourn Rec Complex Icepad Twinning	8,700	8,516	184	-	184
903622 Riverside South Recreation Complex Land	4,500	-	4,500	4	4,496
903623 District Skate Board Park-East	750	-	750	-	750
903624 Minto Recreation Complex	53,502	52,774	729	142	587
904076 Cardinal Creek Park 18B	1,545	1,421	124	-	124
904373 North Kanata Recreation Complex	43,472	42,369	1,103	16	1,087
905842 Romina Park	547	555	(8)	8	(16)
905902 Kanata Town Centre Parks	187	176	11	7	4
906276 Greely South Village Parks	1,016	994	22	19	3
906277 Broughton Park	418	373	44	-	44
906279 Kristina Kiss Park	1,374	1,324	50	-	50
906296 Lalande Conservation Park	355	250	105	-	105
906546 Community Centre East - FDRC	5,536	4,671	865	96	768
906580 Expand/Redevelop Sawmill Creek Pool & CC	1,532	123	1,409	-	1,409
906654 Fountainhead Park	381	409	(28)	11	(38)
906655 Shadow Ridge Park	402	353	49	-	49
906993 Emerald Links Park	260	-	260	-	260
906994 Greely Village Centre Park	2,980	2,866	114	142	(28)

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906995 Kizell Pond Pathway	1,000	-	1,000	-	1,000
906996 Watershields Park	361	359	2	1	1
906997 Joseph LaFlame Park	330	318	12	-	12
906998 Royal Ridge Park	556	264	292	-	292
906999 Trail Edge Park	40	40	0	0	(0)
907000 Hibiscus Park	636	692	(56)	2	(58)
907231 Leitrim East Neighbourhood Park	1,005	977	28	40	(12)
907317 Boisdale Park	654	625	29	12	17
907319 Boothfield Park	1,392	1,256	136	74	63
907411 Leboutillier Park	320	296	24	10	14
907412 Blackstone Community Park	720	55	665	-	665
907413 Cardinal Creek Park (18A)	1,938	153	1,785	14	1,771
907415 Nepean Pond Park	350	264	86	1	86
907416 Creekview Park	424	391	33	2	31
907417 Dr. Taite Linear Park	40	3	37	-	37
907418 Mancini Park	880	846	34	2	32
907419 Havencrest Woods Park	460	287	173	13	160
907422 Green Meadows (Rivington)	550	399	151	13	138
907423 Meadow Breeze Park Expansion	562	549	13	9	4
907424 Millennium Park	8,030	7,980	50	15	34
907427 Richardson Ridge Park	490	475	15	10	5
907428 Summerhill Park	1,210	1,010	200	13	187
907429 Tulip Tree Park	330	306	24	7	18
907524 Fosterbrook Park	50	4	46	42	4
907545 DCA-Lindenshade Park	162	-	162	-	162
907546 DCA-Major W. Ross Chamberlain Entry Park	360	-	360	-	360
907549 DCA-Joseph Vezina Park Phase II	338	-	338	-	338
907588 DCA-Fairwinds North Phase 3 Park	99	98	1	-	1
907905 Quarry Ridge Recreational Pathway	260	163	97	2	95
907906 Emerald Links Phase 1-3	140	-	140	-	140
907907 Longfields Ph 4 (Leather Leaf Parkette)	290	300	(10)	2	(12)
907908 Avalon South Recreational Pathway	510	77	433	293	141
907936 Cassandra Park	310	266	44	40	4

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908277 Longfields Phase 6 Mattino	160	6	154	-	154
908355 Canterbury Comm Outdoor Covered Rink Fac	5,850	2,229	3,621	2,574	1,047
908373 Diamond Jubilee Park Phase 2	102	-	102	-	102
908534 Cobble Hill Park Strandherd Meadows	196	-	196	-	196
908780 PTIF Cardinal Creek Park 18A MUP	1,300	114	1,186	75	1,111
908827 Half Moon Bay South Community Park	951	951	-	-	-
908882 2017 Parks Growth	600	39	561	-	561
Growth Total	163,228	139,846	23,382	3,711	19,670
Strategic Initiatives					
902150 Cumberland History Book	-	(1)	1	-	1
903716 Museum Sustainability Plan	3,189	3,182	7	0	7
903721 Land Acquisition - Sportsfield	2,862	2,623	239	-	239
904443 Facility Upgrade (Swans)	75	64	11	-	11
905118 Community Centre Additions	2,131	681	1,450	26	1,424
905848 Laroche Park Improvements	55	25	30	-	30
906232 Sports Development - Lansdown extra 2011	5,023	2,712	2,311	-	2,311
906234 Major Capital Partnership 2011	513	8	505	-	505
906236 Program Facilities Upgrades	2,188	2,243	(55)	4	(59)
906407 Major Capital Partnership 2012	441	330	111	-	111
907294 Accessibility-Parks & Rec	1,523	1,473	50	29	21
907361 Major Capital Partnerships 2014	379	113	265	-	265
907362 Minor Capital Partnerships 2014	330	305	25	-	25
907986 PRCS Facility Upgrades 2015	729	321	408	242	166
907987 Major Capital Partnership 2015	480	-	480	0	480
907988 Minor Capital Partnership 2015	300	-	300	-	300
907990 Accessibility - Cultural Services	55	-	55	-	55
907993 Accessibility - Parks & Rec	1,530	1,222	308	106	202
908123 2016 Accessibility - Cultural Services	175	23	152	34	118
908126 2016 Accessibility - Parks & Rec	1,616	1,479	137	49	88
908213 PRCS Facility Upgrades 2016	2,131	1,089	1,042	207	835
908214 Major Capital Partnership 2016	500	-	500	166	334
908270 Minor Capital Partnership 2016	300	-	300	-	300
908389 Booking & Registration System Replace.	1,870	598	1,272	485	787

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908457 2017 Accessibility - Cultural Services	471	58	413	17	396
908460 2017 Accessibility - Parks & Rec	1,925	405	1,520	904	615
908635 PRCS Facility Upgrades 2017	1,620	10	1,610	38	1,572
908639 Major Capital Partnership 2017	230	-	230	-	230
908640 Minor Capital Partnership 2017	300	-	300	-	300
908893 Doug Frobels Park	380	-	380	-	380
Strategic Initiatives Total	33,320	18,963	14,357	2,307	12,049
Parks, Recreation & Culture Total	282,241	206,369	75,871	19,141	56,730
Security & Emergency Mgmt					
Renewal of City Assets					
905916 SEM - Corporate Radio System	9,583	7,620	1,963	17	1,946
907913 SEM-Closed Circuit TV (CCTV) Equip.	1,033	534	499	190	309
Renewal of City Assets Total	10,616	8,154	2,461	207	2,255
Security & Emergency Mgmt Total	10,616	8,154	2,461	207	2,255
Social Services					
Renewal of City Assets					
907042 CSSD Client & Community Hub Design&Build	400	28	372	11	361
907741 Buildings-Social Services	174	145.85896	28.14104	24.22345	3.91759
908118 2016 Buildings-Social Services	350	296.17754	53.82246	18.64569	35.17677
908305 Section 37 Ward 14 Community Garden Proj	106.536	8.90055	97.63545	0	97.63545
908472 2017 Buildings-Social Services	460	61.95786	398.04214	25.51733	372.52481
Renewal of City Assets Total	1,491	541	950	79	870
Strategic Initiatives					
906448 2016 Accessibility - Social Services	454	80.11948	373.88052	328.80325	45.07727
908461 2017 Accessibility - Social Services	60	-	60	-	60
Strategic Initiatives Total	514	80	434	329	105
Social Services Total	2,005	621	1,383	408	975
Grand Total	365,258	253,499	111,759	35,177	76,582