



Environment and  
Climate  
Protection  
Committee

Tax Supported Programs

**Draft**  
**BUDGET 2018**

**Balanced, Affordable and Progressive**

Tabled November 8, 2017





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# **Planning, Infrastructure and Economic Development (PIED) Department Infrastructure Services (IS) 2018 Budget Briefing Note**

## **Description**

Infrastructure Services (IS) is part of the Planning, Infrastructure and Economic Development (PIED) Department, a department that champions the city-building agenda – from planning and delivering growth opportunities and infrastructure, to managing City assets, to fostering economic prosperity.

### **Vision**

To build a better Ottawa for all to enjoy, today and into the future.

### **Mission**

To implement city-building priorities from planning and delivering infrastructure projects, to managing infrastructure assets and investments.

## **Programs/Services Offered**

In addition to Infrastructure Services' most visible service, construction, there are two key priorities: Comprehensive Asset Management (CAM) Program which focuses on defining the right projects needed to sustain the City's infrastructure and the Integrated Departmental Management Plan (IDMP) focused on doing the projects right.

The following are services offered by Infrastructure Services:

**Asset Management**

Administer and optimize the lifecycle of municipal infrastructure, maintain inventory, undertake condition and performance assessments, develop risk-based renewal strategies and define investment needs. Lead water resource master planning, source water protection and capital program definition.

**Quality Assurance and Standards**

Provide overall quality management on infrastructure projects in terms of design guidelines and construction standards, material quality and project delivery practices.

**Design and Construction**

Manage the design and construction of new and renewal of existing municipal infrastructure, buildings and parks.

# **Public Works & Environmental Services Department**

## **Solid Waste Services**

### **2018 Budget Briefing Note**

#### **Description**

The Solid Waste Services Branch is responsible for the operational planning, development, management, and environmentally sound operation of the residential solid waste management system for the City. This includes:

- Operational planning for future requirements including system growth and development provision of collection, disposal and processing facilities, and ensuring there is long term capacity for residential waste
- Provision of systems and facilities for residential recycling and household hazardous waste management
- Provision of systems and facilities for residential organics collection and composting
- Planning, developing and implementing residential waste diversion programs
- Environmentally sound management, operation and maintenance of City-owned landfills and collection programs
- Provision of graffiti removal from City property in accordance with the Council-approved Graffiti Management Strategy

#### **Programs/Services Offered**

- Collection and disposal of residential waste
- Residential waste diversion programs
- Operational Planning
- Landfill operations
- Compliance management
- Asset management

- Graffiti removal from City assets in the municipal rights-of-way; and
- Financial Resources Management



# **Public Works & Environmental Services Department Parks, Forestry & Stormwater Water Services 2018 Budget Briefing Note**

## **Description**

The Public Works & Environmental Services Department is responsible for overseeing drinking water production and distribution, wastewater collection and treatment, surface water management, solid waste collection, processing and disposal, roads, parks, and forestry maintenance and operations, and parking development and operations.

Public Works & Environmental Services has clear service mandates and clear lines of business accountability including:

- One-stop shop for the city's road, park and forestry operations and maintenance, parking related matters; and environmental services such as drinking water, waste water, surface water and solid waste
- Ability to respond quickly and share resources
- Common service districts for all field operations
- Clear service standards
- Structured around community needs
- Strong focus on continuous improvement and performance management.

## Programs/Services Offered

### **Parks, Forestry and Stormwater**

Provides centralized management of the City's parks including 508 sports fields and 282 ball diamonds, 4,421 hectares of parkland in more than 1,247 sites and 1984 play structures. Annually, the service area completes an average of 6,000 service requests with 97% being completed within established service levels.

Manages all aspects of the City's 10,000 hectares of urban and rural forests including 346,000 street and park trees. Plants 125,000 trees annually across the City in urban, suburban and rural areas. Manages invasive species, such as the Emerald Ash Borer. Waters and establishes maintenance of new and hard surface planted trees, removes trees and stumps as required.

Responsible for the operational planning, development and management of the City's storm water drainage and treatment systems. This includes 234 storm water management ponds, 113 underground storm treatment/control facilities, the maintenance of approximately 2,600 km of storm sewers and appurtenances. The service area conducts approximately 106,000 water quality tests annually. Oversees inter-department storm water programs and initiatives.

City of Ottawa  
 Environment and Climate Protection Committee - Operating Resource Requirement  
 In Thousands (\$000)

	2016	2017		2018	\$ Change over 2017 Budget
	Actual	Forecast	Budget	Estimate	
<b>Expenditures by Program</b>					
Infrastructure Services	26,799	26,928	28,436	29,111	675
Environmental Initiatives	544	526	526	531	5
Solid Waste Services	69,820	74,421	72,611	74,581	1,970
Forestry Services	19,043	18,125	18,125	18,290	165
<b>Gross Expenditure</b>	<b>116,206</b>	<b>120,000</b>	<b>119,698</b>	<b>122,513</b>	<b>2,815</b>
Recoveries & Allocations	-24,807	-23,714	-25,222	-25,822	-600
Revenue	-51,367	-55,509	-50,129	-51,154	-1,025
<b>Net Requirement</b>	<b>40,032</b>	<b>40,777</b>	<b>44,347</b>	<b>45,537</b>	<b>1,190</b>
<b>Expenditures by Type</b>					
Salaries, Wages & Benefits	43,563	43,819	44,548	45,766	1,218
Overtime	1,302	1,262	962	984	22
Material & Services	55,559	58,873	58,924	60,394	1,470
Transfers/Grants/Financial Charges	4,686	4,655	5,377	5,377	0
Fleet Costs	9,303	9,124	8,361	8,466	105
Program Facility Costs	0	0	0	0	0
Other Internal Costs	1,793	2,267	1,526	1,526	0
<b>Gross Expenditures</b>	<b>116,206</b>	<b>120,000</b>	<b>119,698</b>	<b>122,513</b>	<b>2,815</b>
Recoveries & Allocations	-24,807	-23,714	-25,222	-25,822	-600
<b>Net Expenditure</b>	<b>91,399</b>	<b>96,286</b>	<b>94,476</b>	<b>96,691</b>	<b>2,215</b>
<b>Revenues By Type</b>					
Federal	0	0	0	0	0
Provincial	-6,181	-6,129	-6,129	-6,129	0
Municipal	0	0	0	0	0
Own Funds	-58	0	0	0	0
Fees and Services	-45,128	-49,380	-44,000	-45,025	-1,025
Fines	0	0	0	0	0
Other	0	0	0	0	0
<b>Total Revenue</b>	<b>-51,367</b>	<b>-55,509</b>	<b>-50,129</b>	<b>-51,154</b>	<b>-1,025</b>
<b>Net Requirement</b>	<b>40,032</b>	<b>40,777</b>	<b>44,347</b>	<b>45,537</b>	<b>1,190</b>
<b>Full Time Equivalents</b>			<b>350.14</b>	<b>350.14</b>	<b>0.00</b>

City of Ottawa  
 Planning, Infrastructure & Economic Development Department  
 Infrastructure Services - Operating Resource Requirement  
 In Thousands (\$000)

	2016	2017		2018	\$ Change over 2017 Budget
	Actual	Forecast	Budget	Estimate	
<b>Expenditures by Program</b>					
Director's Office	1,316	781	781	816	35
Quality Assurance	2,759	2,305	2,305	2,355	50
Combined Sewage Storage Tunnel Project	263	357	155	160	5
Design & Construction - Branch 1	6,107	6,087	6,312	6,447	135
Design & Construction - Branch 2	5,249	5,645	6,589	6,764	175
Asset Management	11,105	11,753	12,294	12,569	275
<b>Gross Expenditure</b>	<b>26,799</b>	<b>26,928</b>	<b>28,436</b>	<b>29,111</b>	<b>675</b>
Recoveries & Allocations	-20,401	-21,163	-22,671	-23,271	-600
Revenue	-73	-39	-39	-39	0
<b>Net Requirement</b>	<b>6,325</b>	<b>5,726</b>	<b>5,726</b>	<b>5,801</b>	<b>75</b>
<b>Expenditures by Type</b>					
Salaries, Wages & Benefits	23,507	22,499	24,116	24,791	675
Overtime	157	177	177	177	0
Material & Services	2,927	4,046	3,975	3,975	0
Transfers/Grants/Financial Charges	0	0	0	0	0
Fleet Costs	85	97	97	97	0
Program Facility Costs	0	0	0	0	0
Other Internal Costs	123	109	71	71	0
<b>Gross Expenditures</b>	<b>26,799</b>	<b>26,928</b>	<b>28,436</b>	<b>29,111</b>	<b>675</b>
Recoveries & Allocations	-20,401	-21,163	-22,671	-23,271	-600
<b>Net Expenditure</b>	<b>6,398</b>	<b>5,765</b>	<b>5,765</b>	<b>5,840</b>	<b>75</b>
<b>Revenues By Type</b>					
Federal	0	0	0	0	0
Provincial	0	0	0	0	0
Municipal	0	0	0	0	0
Own Funds	-58	0	0	0	0
Fees and Services	-15	-39	-39	-39	0
Fines	0	0	0	0	0
Other	0	0	0	0	0
<b>Total Revenue</b>	<b>-73</b>	<b>-39</b>	<b>-39</b>	<b>-39</b>	<b>0</b>
<b>Net Requirement</b>	<b>6,325</b>	<b>5,726</b>	<b>5,726</b>	<b>5,801</b>	<b>75</b>
<b>Full Time Equivalent</b>			<b>198.42</b>	<b>198.42</b>	<b>0.00</b>

City of Ottawa  
 Planning, Infrastructure & Economic Development Department  
 Infrastructure Services - User Fees

	2016 Rate \$	2017 Rate \$	2018 Rate \$	% Change Over 2017	% Change Over 2016	Effective Date	2018 Revenue (\$000)
<b>Road Cut Degradation Fees</b>							
Road Cut Pavement Degradation fees (per square meter)							
2 years or less	34.80	35.50	36.20	2.0%	4.0%	01-Jan-18	
2 to 4 years	28.90	29.50	30.10	2.0%	4.2%	01-Jan-18	
4 to 7 years	23.20	23.70	24.20	2.1%	4.3%	01-Jan-18	
7 to 10 years	14.50	14.80	15.10	2.0%	4.1%	01-Jan-18	
10 years or more	5.80	5.90	6.00	1.7%	3.4%	01-Jan-18	
<b>Contract Manual</b>							
Contract Manual (CD only)	75.20	76.70	80.00	4.3%	6.4%	01-Jan-18	
<b>Guideline Publications</b>							
Guideline Publications (hard copy)	301.00	307.00	350.00	14.0%	16.3%	01-Jan-18	
Guideline Publications (CD only)	75.20	76.70	80.00	4.3%	6.4%	01-Jan-18	
<b>Accident Inspections</b>							
3 hour minimum (hourly rate)	153.00	156.10	160.00	2.5%	4.6%	01-Jan-18	
Any third party charges (cost recovery)	100%	100%	100%	0.0%	0.0%	01-Jan-18	
<b>Transfer of Review</b>							
Transfer of Review Fees are per the Ministry of Environment and Climate Change							
<b>Administration and Overhead Charge</b>							
Applied to the overall cost recovery for any works undertaken for third parties not covered under other agreements, such as developers, school boards, universities or general parties	15%	15%	15%	0.0%	0.0%	01-Jan-18	
<b>Total Departmental</b>							<b>0</b>

City of Ottawa  
 Planning, Infrastructure & Economic Development Department  
 Environmental Initiatives - Operating Resource Requirement  
 In Thousands (\$000)

	2016	2017		2018	\$ Change over 2017 Budget
	Actual	Forecast	Budget	Estimate	
<b>Expenditures by Program</b>					
Environmental Initiatives	544	526	526	531	5
<b>Gross Expenditure</b>	<b>544</b>	<b>526</b>	<b>526</b>	<b>531</b>	<b>5</b>
Recoveries & Allocations	-132	0	0	0	0
Revenue	0	0	0	0	0
<b>Net Requirement</b>	<b>412</b>	<b>526</b>	<b>526</b>	<b>531</b>	<b>5</b>
<b>Expenditures by Type</b>					
Salaries, Wages & Benefits	395	343	343	348	5
Overtime	3	5	5	5	0
Material & Services	84	128	128	128	0
Transfers/Grants/Financial Charges	58	50	50	50	0
Fleet Costs	0	0	0	0	0
Program Facility Costs	0	0	0	0	0
Other Internal Costs	4	0	0	0	0
<b>Gross Expenditures</b>	<b>544</b>	<b>526</b>	<b>526</b>	<b>531</b>	<b>5</b>
Recoveries & Allocations	-132	0	0	0	0
<b>Net Expenditure</b>	<b>412</b>	<b>526</b>	<b>526</b>	<b>531</b>	<b>5</b>
<b>Revenues By Type</b>					
Federal	0	0	0	0	0
Provincial	0	0	0	0	0
Municipal	0	0	0	0	0
Own Funds	0	0	0	0	0
Fees and Services	0	0	0	0	0
Fines	0	0	0	0	0
Other	0	0	0	0	0
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Requirement</b>	<b>412</b>	<b>526</b>	<b>526</b>	<b>531</b>	<b>5</b>
<b>Full Time Equivalents</b>			<b>2.00</b>	<b>2.00</b>	<b>0.00</b>

City of Ottawa  
Public Works and Environmental Services Department  
Solid Waste Services - Operating Resource Requirement  
In Thousands (\$000)

	2016	2017		2018	\$ Change over 2017 Budget
	Actual	Forecast	Budget	Estimate	
<b>Expenditures by Program</b>					
Director's Office	306	827	476	481	5
Diversion/Recycling	41,446	41,644	41,516	42,539	1,023
Graffiti Management	0	889	659	659	0
Landfill Operations/Disposal	7,467	10,744	8,899	9,243	344
Garbage Collection	14,655	14,594	14,895	15,487	592
Other	624	419	419	425	6
Solid Waste Non Departmental	5,322	5,304	5,747	5,747	0
<b>Gross Expenditure</b>	<b>69,820</b>	<b>74,421</b>	<b>72,611</b>	<b>74,581</b>	<b>1,970</b>
Recoveries & Allocations	-4,271	-2,551	-2,551	-2,551	0
Revenue	-51,037	-55,425	-50,045	-51,070	-1,025
<b>Net Requirement</b>	<b>14,512</b>	<b>16,445</b>	<b>20,015</b>	<b>20,960</b>	<b>945</b>
<b>Expenditures by Type</b>					
Salaries, Wages & Benefits	12,169	13,346	12,458	12,849	391
Overtime	917	915	615	634	19
Material & Services	42,899	45,503	45,625	47,095	1,470
Transfers/Grants/Financial Charges	4,603	4,605	5,327	5,327	0
Fleet Costs	7,832	7,915	7,152	7,242	90
Program Facility Costs	0	0	0	0	0
Other Internal Costs	1,400	2,137	1,434	1,434	0
<b>Gross Expenditures</b>	<b>69,820</b>	<b>74,421</b>	<b>72,611</b>	<b>74,581</b>	<b>1,970</b>
Recoveries & Allocations	-4,271	-2,551	-2,551	-2,551	0
<b>Net Expenditure</b>	<b>65,549</b>	<b>71,870</b>	<b>70,060</b>	<b>72,030</b>	<b>1,970</b>
<b>Revenues By Type</b>					
Federal	0	0	0	0	0
Provincial	-6,181	-6,129	-6,129	-6,129	0
Municipal	0	0	0	0	0
Own Funds	0	0	0	0	0
Fees and Services	-44,856	-49,296	-43,916	-44,941	-1,025
Fines	0	0	0	0	0
Other	0	0	0	0	0
<b>Total Revenue</b>	<b>-51,037</b>	<b>-55,425</b>	<b>-50,045</b>	<b>-51,070</b>	<b>-1,025</b>
<b>Net Requirement</b>	<b>14,512</b>	<b>16,445</b>	<b>20,015</b>	<b>20,960</b>	<b>945</b>
<b>Full Time Equivalent</b>			<b>68.40</b>	<b>68.40</b>	<b>0.00</b>

City of Ottawa  
Public Works and Environmental Services Department  
Solid Waste Services - User Fees

	2016 Rate \$	2017 Rate \$	2018 Rate \$	% Change Over 2017	% Change Over 2016	Effective Date	2018 Revenue (\$000)
<b>Solid Waste - User Fees</b>							-560
Single Family Household	82.00	84.00	86.00	2.4%	4.9%	01-Jan-18	
Multi Residential Household	40.00	41.00	42.00	2.4%	5.0%	01-Jan-18	
Yellow Bag per bag fee	3.65	3.75	3.75	0.0%	2.7%	01-Jan-18	
<b>Landfill Operations - Tipping Fees</b>							-40
<b>Waste Materials</b>							
Garbage <=100 kg (minimum)	10.60	10.80	11.00	1.9%	3.8%	01-Mar-18	
Garbage >100 kg (per tonne)	106.00	108.00	110.00	1.9%	3.8%	01-Mar-18	
Mixed garbage & recyclable material <=100 kg (minimum)	53.00	21.60	22.00	1.9%	-58.5%	01-Mar-18	
Mixed garbage & recyclable material >100 kg (per tonne)	212.00	216.00	220.00	1.9%	3.8%	01-Mar-18	
Asbestos <=250 kg per load flat rate (minimum)	116.75	119.00	121.00	1.7%	3.6%	01-Mar-18	
Asbestos >250 kg (per tonne)	467.00	476.00	484.00	1.7%	3.6%	01-Mar-18	
<b>Diversion Program - Clean Loads</b>							
Metal /Tires	Free	Free	Free	N/A	N/A	01-Mar-18	
E-waste	Free	Free	Free	N/A	N/A	01-Mar-18	
Blue Box Material	Free	Free	Free	N/A	N/A	01-Mar-18	
Cardboard <=100 kg (minimum)	Free	5.20	5.30	1.9%	N/A	01-Mar-18	
Cardboard >100 kg (per tonne)	Free	52.00	53.00	1.9%	N/A	01-Mar-18	
Leaf and Yard Waste under 10 cm in diameter <=100 kg (minimum)	12.75	5.20	3.75	-27.9%	-70.6%	01-Mar-18	
Leaf and Yard Waste >100 kg (per tonne)	51.00	52.00	37.50	-27.9%	-26.5%	01-Mar-18	
Soil/Fill - required <=200 kg (minimum) (Top soil, sand, sod, asphalt, masonry, concrete without rebar)	6.35	5.40	5.50	1.9%	-13.4%	01-Mar-18	
Soil/Fill - required >200 kg (per tonne) (Top soil, sand, sod, asphalt, masonry, concrete without rebar)	26.50	27.00	27.50	1.9%	3.8%	01-Mar-18	
Woodchips <=200 kg (minimum)		5.40	5.50	1.9%	N/A	01-Mar-18	
Woodchips >200 kg (per tonne)	26.50	27.00	27.50	1.9%	3.8%	01-Mar-18	



**City of Ottawa**  
**Public Works and Environmental Services Department**  
**Solid Waste Services - User Fees**

	2016 Rate \$	2017 Rate \$	2018 Rate \$	% Change Over 2017	% Change Over 2016	Effective Date	2018 Revenue (\$000)
<b>Retail Materials Program</b>							
Municipal Compost <=200 kg (minimum)	11.50	7.80	8.00	2.6%	-30.4%	01-Mar-18	
Municipal Compost >200 kg (per tonne)	28.50	39.00	40.00	2.6%	40.4%	01-Mar-18	
Blue/Black boxes (sold to public through retailer, each)*	9.99	9.99	9.99	0.0%	0.0%	N/A	
Organics Green Bin 80 L (sold to public through retailer, each, except for service growth)*	39.99	39.99	39.99	0.0%	0.0%	N/A	
Organics Green Bin 46 L (sold to public through retailer, each, except for service growth)*	29.99	29.99	29.99	0.0%	0.0%	N/A	
Organics Kitchen Container (sold to public through retailer, each, except for service growth)*	8.99	8.99	8.99	0.0%	0.0%	N/A	
<b>Total Departmental</b>							<b>-600</b>

**Note:**

\* These prices are set until June 30, 2018 at which time a new agreement with new prices, yet to be negotiated and determined, will come into effect.

City of Ottawa  
Public Works & Environmental Services Department  
Forestry Services - Operating Resource Requirement  
In Thousands (\$000)

	2016	2017		2018	\$ Change over 2017 Budget
	Actual	Forecast	Budget	Estimate	
<b>Expenditures by Program</b>					
Forestry Services	19,043	18,125	18,125	18,290	165
<b>Gross Expenditure</b>	<b>19,043</b>	<b>18,125</b>	<b>18,125</b>	<b>18,290</b>	<b>165</b>
Recoveries & Allocations	-3	0	0	0	0
Revenue	-257	-45	-45	-45	0
<b>Net Requirement</b>	<b>18,783</b>	<b>18,080</b>	<b>18,080</b>	<b>18,245</b>	<b>165</b>
<b>Expenditures by Type</b>					
Salaries, Wages & Benefits	7,492	7,631	7,631	7,778	147
Overtime	225	165	165	168	3
Material & Services	9,649	9,196	9,196	9,196	0
Transfers/Grants/Financial Charges	25	0	0	0	0
Fleet Costs	1,386	1,112	1,112	1,127	15
Program Facility Costs	0	0	0	0	0
Other Internal Costs	266	21	21	21	0
<b>Gross Expenditures</b>	<b>19,043</b>	<b>18,125</b>	<b>18,125</b>	<b>18,290</b>	<b>165</b>
Recoveries & Allocations	-3	0	0	0	0
<b>Net Expenditure</b>	<b>19,040</b>	<b>18,125</b>	<b>18,125</b>	<b>18,290</b>	<b>165</b>
<b>Revenues By Type</b>					
Federal	0	0	0	0	0
Provincial	0	0	0	0	0
Municipal	0	0	0	0	0
Own Funds	0	0	0	0	0
Fees and Services	-257	-45	-45	-45	0
Fines	0	0	0	0	0
Other	0	0	0	0	0
<b>Total Revenue</b>	<b>-257</b>	<b>-45</b>	<b>-45</b>	<b>-45</b>	<b>0</b>
<b>Net Requirement</b>	<b>18,783</b>	<b>18,080</b>	<b>18,080</b>	<b>18,245</b>	<b>165</b>
<b>Full Time Equivalents</b>			81.32	81.32	0.00

**City of Ottawa**  
**Public Works & Environmental Services Department**  
**Forestry Services - User Fees**

	2016 Rate \$	2017 Rate \$	2018 Rate \$	% Change Over 2017	% Change Over 2016	Effective Date	2018 Revenue (\$000)
Tree Planting Deposit - Low Rise Housing	700.00	700.00	700.00	0.0%	0.0%		
Establish a permit fee for Distinctive Tree Bylaw 2009-200 part 3 - Small Property Component -- For properties one hectare or less in size, and condominium and multi-residential properties of all sizes, if a landowner wants to remove a tree that is greater than 50 centimetres (20 inches) in diameter, they must obtain a Distinctive Tree Permit from the City.	100.00	100.00	100.00	0.0%	N/A		
Administration and Overhead charge will be applied to the overall cost recovery for any works or accident recoveries undertaken by Forestry Services on behalf of Federal/Provincial governments, Hydro Ottawa, school boards, universities/colleges, municipalities, general persons/parties and developers.	15%	15%	15%	N/A	N/A		
<b>Total Departmental</b>							<b>0</b>

**City Of Ottawa**  
**2018 Draft Capital Budget**  
**Environment and Climate Protection Committee-Tax**  
**Capital Funding Summary**  
**In Thousands (\$000's)**

Project Description	Revenues	Capital Reserve Fund	Gas Tax	Development Charges	Debt Funding	Grand Total
<b>Environment</b>						
Strategic Initiatives						
908869 Green Fleet	-	500	-	-	-	500
908894 2018 Natural Area Acquisitions (Rural)	-	140	-	-	200	340
909109 2018 Natural Area Acquisitions (Urban)	-	170	-	-	-	170
909115 Energy Mgmt & Invest. Strategy 2018	-	1,000	-	-	-	1,000
909151 Community Energy Intitiatives	-	500	-	-	-	500
<b>Strategic Initiatives Total</b>	-	<b>2,310</b>	-	-	<b>200</b>	<b>2,510</b>
<b>Environment Total</b>	-	<b>2,310</b>	-	-	<b>200</b>	<b>2,510</b>
<b>Solid Waste</b>						
Renewal of City Assets						
908013 Trail Road Scalehouse Rehabilitation	-	300	-	-	-	300
908685 Solid Waste Fleet Growth - Landfill	-	1,350	-	-	-	1,350
<b>Renewal of City Assets Total</b>	-	<b>1,650</b>	-	-	-	<b>1,650</b>
Regulatory						
907238 Landfill Disposal Stage 2 Capping	-	7,579	-	-	-	7,579
907353 Trail Rd Gas Collection System Expansion	-	500	-	-	-	500
907815 Trail Road Landfill - Exp & Development	-	250	-	-	-	250
907816 Groundwater Management	-	750	-	-	-	750
<b>Regulatory Total</b>	-	<b>9,079</b>	-	-	-	<b>9,079</b>
<b>Solid Waste Total</b>	-	<b>10,729</b>	-	-	-	<b>10,729</b>
<b>Grand Total</b>	-	<b>13,039</b>	-	-	<b>200</b>	<b>13,239</b>

City of Ottawa  
 Environment and Climate Protection Committee - Operating Resource Requirement Analysis  
 In Thousands (\$000)

	2017 Baseline			2018 Adjustments					2018	\$ Change over 2017 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Growth	Council Priorities	Service Initiatives / Savings	User Fees & Revenues	Estimate	
<b>Expenditures by Program</b>										
Infrastructure Services	26,928	28,436	0	675	0	0	0	0	29,111	675
Environmental Initiatives	526	526	0	5	0	0	0	0	531	5
Solid Waste Services	74,421	72,611	0	1,195	775	0	0	0	74,581	1,970
Forestry Services	18,125	18,125	0	165	0	0	0	0	18,290	165
<b>Gross Expenditure</b>	<b>120,000</b>	<b>119,698</b>	<b>0</b>	<b>2,040</b>	<b>775</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>122,513</b>	<b>2,815</b>
Recoveries & Allocations	-23,714	-25,222	0	-600	0	0	0	0	-25,822	-600
Revenue	-55,509	-50,129	0	0	-425	0	0	-600	-51,154	-1,025
<b>Net Requirement</b>	<b>40,777</b>	<b>44,347</b>	<b>0</b>	<b>1,440</b>	<b>350</b>	<b>0</b>	<b>0</b>	<b>-600</b>	<b>45,537</b>	<b>1,190</b>
<b>Expenditures by Type</b>										
Salaries, Wages & Benefits	43,819	44,548	0	1,068	150	0	0	0	45,766	1,218
Overtime	1,262	962	0	22	0	0	0	0	984	22
Material & Services	58,873	58,924	0	845	625	0	0	0	60,394	1,470
Transfers/Grants/Financial Charges	4,655	5,377	0	0	0	0	0	0	5,377	0
Fleet Costs	9,124	8,361	0	105	0	0	0	0	8,466	105
Program Facility Costs	0	0	0	0	0	0	0	0	0	0
Other Internal Costs	2,267	1,526	0	0	0	0	0	0	1,526	0
<b>Gross Expenditures</b>	<b>120,000</b>	<b>119,698</b>	<b>0</b>	<b>2,040</b>	<b>775</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>122,513</b>	<b>2,815</b>
Recoveries & Allocations	-23,714	-25,222	0	-600	0	0	0	0	-25,822	-600
<b>Net Expenditure</b>	<b>96,286</b>	<b>94,476</b>	<b>0</b>	<b>1,440</b>	<b>775</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>96,691</b>	<b>2,215</b>
<b>Percent of 2017 Net Expenditure Budget</b>			<b>0.0%</b>	<b>1.5%</b>	<b>0.8%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>2.3%</b>	
<b>Revenues By Type</b>										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	-6,129	-6,129	0	0	0	0	0	0	-6,129	0
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0	0
Fees and Services	-49,380	-44,000	0	0	-425	0	0	-600	-45,025	-1,025
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>-55,509</b>	<b>-50,129</b>	<b>0</b>	<b>0</b>	<b>-425</b>	<b>0</b>	<b>0</b>	<b>-600</b>	<b>-51,154</b>	<b>-1,025</b>
<b>Percent of 2017 Revenue Budget</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.8%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>1.2%</b>	<b>2.0%</b>	
<b>Net Requirement</b>	<b>40,777</b>	<b>44,347</b>	<b>0</b>	<b>1,440</b>	<b>350</b>	<b>0</b>	<b>0</b>	<b>-600</b>	<b>45,537</b>	<b>1,190</b>
<b>Percent of 2017 Net Requirement Budget</b>			<b>0.0%</b>	<b>3.2%</b>	<b>0.8%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-1.4%</b>	<b>2.7%</b>	
<b>Full Time Equivalents (FTE's)</b>		350.14	0.00	0.00	0.00	0.00	0.00	0.00	350.14	0.00
<b>Percent of 2017 FTE's</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	

City of Ottawa  
 Planning, Infrastructure & Economic Development Department  
 Infrastructure Services - Operating Resource Requirement Analysis  
 In Thousands (\$000)

	2017 Baseline			2018 Adjustments					2018	\$ Change over 2017 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Growth	Council Priorities	Service Initiatives / Savings	User Fees & Revenues	Estimate	
<b>Expenditures by Program</b>										
Director's Office	781	781	0	35	0	0	0	0	816	35
Quality Assurance	2,305	2,305	0	50	0	0	0	0	2,355	50
Combined Sewage Storage Tunnel Project	357	155	0	5	0	0	0	0	160	5
Design & Construction - Branch 1	6,087	6,312	0	135	0	0	0	0	6,447	135
Design & Construction - Branch 2	5,645	6,589	0	175	0	0	0	0	6,764	175
Asset Management	11,753	12,294	0	275	0	0	0	0	12,569	275
<b>Gross Expenditure</b>	<b>26,928</b>	<b>28,436</b>	<b>0</b>	<b>675</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>29,111</b>	<b>675</b>
Recoveries & Allocations	-21,163	-22,671	0	-600	0	0	0	0	-23,271	-600
Revenue	-39	-39	0	0	0	0	0	0	-39	0
<b>Net Requirement</b>	<b>5,726</b>	<b>5,726</b>	<b>0</b>	<b>75</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,801</b>	<b>75</b>
<b>Expenditures by Type</b>										
Salaries, Wages & Benefits	22,499	24,116		675	0	0	0	0	24,791	675
Overtime	177	177	0	0	0	0	0	0	177	0
Material & Services	4,046	3,975	0	0	0	0	0	0	3,975	0
Transfers/Grants/Financial Charges	0	0	0	0	0	0	0	0	0	0
Fleet Costs	97	97	0	0	0	0	0	0	97	0
Program Facility Costs	0	0	0	0	0	0	0	0	0	0
Other Internal Costs	109	71	0	0	0	0	0	0	71	0
<b>Gross Expenditures</b>	<b>26,928</b>	<b>28,436</b>	<b>0</b>	<b>675</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>29,111</b>	<b>675</b>
Recoveries & Allocations	-21,163	-22,671	0	-600	0	0	0	0	-23,271	-600
<b>Net Expenditure</b>	<b>5,765</b>	<b>5,765</b>	<b>0</b>	<b>75</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,840</b>	<b>75</b>
<b>Percent of 2017 Net Expenditure Budget</b>			<b>0.0%</b>	<b>1.3%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>1.3%</b>	
<b>Revenues By Type</b>										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0	0
Fees and Services	-39	-39	0	0	0	0	0	0	-39	0
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>-39</b>	<b>-39</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-39</b>	<b>0</b>
<b>Percent of 2017 Revenue Budget</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	
<b>Net Requirement</b>	<b>5,726</b>	<b>5,726</b>	<b>0</b>	<b>75</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,801</b>	<b>75</b>
<b>Percent of 2017 Net Requirement Budget</b>			<b>0.0%</b>	<b>1.3%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>1.3%</b>	
<b>Full Time Equivalents (FTE's)</b>		198.42	0.00	0.00	0.00	0.00	0.00	0.00	198.42	0.00
<b>Percent of 2017 FTE's</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	

City of Ottawa  
 Planning, Infrastructure & Economic Development Department  
 Infrastructure Services - Operating Resource Requirement Explanatory Notes  
 In Thousands (\$000)

2017 Forecast vs. Budget Variance Explanation	Surplus / (Deficit)			
	Expense	Revenue	Net	
No significant variance to report.	0	0	0	
<b>Total Surplus / (Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	
2018 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2018 Changes	FTE Impact
<b>Maintain Services</b>				
All programs include an adjustment for potential 2018 cost of living, increments and benefit adjustments.	675	0	675	0.00
All programs include an adjustment for potential 2018 cost of living, increments and benefit adjustments - offset by recoveries and allocations.	-600	0	-600	0.00
<b>Total Maintain Services</b>	<b>75</b>	<b>0</b>	<b>75</b>	<b>0.00</b>
<b>User Fees &amp; Revenues</b>				
See following user fee schedule for details on the specific rates.	0	0	0	0.00
<b>Total User Fees &amp; Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>75</b>	<b>0</b>	<b>75</b>	<b>0.00</b>

City of Ottawa  
 Planning, Infrastructure & Economic Development Department  
 Environmental Initiatives - Operating Resource Requirement Analysis  
 In Thousands (\$000)

	2017 Baseline			2018 Adjustments					2018	\$ Change over 2017 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Growth	Council Priorities	Service Initiatives / Savings	User Fees & Revenues	Estimate	
<b>Expenditures by Program</b>										
Environmental Initiatives	526	526	0	5	0	0	0	0	531	5
<b>Gross Expenditure</b>	<b>526</b>	<b>526</b>	<b>0</b>	<b>5</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>531</b>	<b>5</b>
Recoveries & Allocations	0	0	0	0	0	0	0	0	0	0
Revenue	0	0	0	0	0	0	0	0	0	0
<b>Net Requirement</b>	<b>526</b>	<b>526</b>	<b>0</b>	<b>5</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>531</b>	<b>5</b>
<b>Expenditures by Type</b>										
Salaries, Wages & Benefits	343	343	0	5	0	0	0	0	348	5
Overtime	5	5	0	0	0	0	0	0	5	0
Material & Services	128	128	0	0	0	0	0	0	128	0
Transfers/Grants/Financial Charges	50	50	0	0	0	0	0	0	50	0
Fleet Costs	0	0	0	0	0	0	0	0	0	0
Program Facility Costs	0	0	0	0	0	0	0	0	0	0
Other Internal Costs	0	0	0	0	0	0	0	0	0	0
<b>Gross Expenditures</b>	<b>526</b>	<b>526</b>	<b>0</b>	<b>5</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>531</b>	<b>5</b>
Recoveries & Allocations	0	0	0	0	0	0	0	0	0	0
<b>Net Expenditure</b>	<b>526</b>	<b>526</b>	<b>0</b>	<b>5</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>531</b>	<b>5</b>
<b>Percent of 2017 Net Expenditure Budget</b>			<b>0.0%</b>	<b>1.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>1.0%</b>	
<b>Revenues By Type</b>										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0	0
Fees and Services	0	0	0	0	0	0	0	0	0	0
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Percent of 2017 Revenue Budget</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	
<b>Net Requirement</b>	<b>526</b>	<b>526</b>	<b>0</b>	<b>5</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>531</b>	<b>5</b>
<b>Percent of 2017 Net Requirement Budget</b>			<b>0.0%</b>	<b>1.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>1.0%</b>	
<b>Full Time Equivalents (FTE's)</b>		2.00	0.00	0.00	0.00	0.00	0.00	0.00	2.00	0.00
<b>Percent of 2017 FTE's</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	



City of Ottawa  
 Planning, Infrastructure & Economic Development Department  
 Environmental Initiatives - Operating Resource Requirement Explanatory Notes  
 In Thousands (\$000)

		Surplus / (Deficit)			
2017 Forecast vs. Budget Variance Explanation		Expense	Revenue	Net	
No significant variance to report.		0	0	0	
<b>Total Surplus / (Deficit)</b>		<b>0</b>	<b>0</b>	<b>0</b>	
		Increase / (Decrease)			
2018 Pressure Category / Explanation		Expense	Revenue	Net 2018 Changes	FTE Impact
<b>Maintain Services</b>					
All programs include an adjustment for potential 2018 cost of living, increments and benefit adjustments.		5	0	5	0.00
<b>Total Maintain Services</b>		<b>5</b>	<b>0</b>	<b>5</b>	<b>0.00</b>
<b>Total Budget Changes</b>		<b>5</b>	<b>0</b>	<b>5</b>	<b>0.00</b>

City of Ottawa  
Public Works and Environmental Services Department  
Solid Waste Services - Operating Resource Requirement Analysis  
In Thousands (\$'000)

	2017 Baseline			2018 Adjustments					2018	\$ Change over 2017 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Growth	Council Priorities	Service Initiatives / Savings	User Fees & Revenues	Estimate	
<b>Expenditures by Program</b>										
Director's Office	827	476	0	5	0	0	0	0	481	5
Diversion/Recycling	41,644	41,516	0	548	475	0	0	0	42,539	1,023
Graffiti Management	889	659	0	0	0	0	0	0	659	0
Landfill Operations/Disposal	10,744	8,899	0	344	0	0	0	0	9,243	344
Garbage Collection	14,594	14,895	0	292	300	0	0	0	15,487	592
Other	419	419	0	6	0	0	0	0	425	6
Solid Waste Non Departmental	5,304	5,747	0	0	0	0	0	0	5,747	0
<b>Gross Expenditure</b>	<b>74,421</b>	<b>72,611</b>	<b>0</b>	<b>1,195</b>	<b>775</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>74,581</b>	<b>1,970</b>
Recoveries & Allocations	-2,551	-2,551	0	0	0	0	0	0	-2,551	0
Revenue	-55,425	-50,045	0	0	-425	0	0	-600	-51,070	-1,025
<b>Net Requirement</b>	<b>16,445</b>	<b>20,015</b>	<b>0</b>	<b>1,195</b>	<b>350</b>	<b>0</b>	<b>0</b>	<b>-600</b>	<b>20,960</b>	<b>945</b>
<b>Expenditures by Type</b>										
Salaries, Wages & Benefits	13,346	12,458	0	241	150	0	0	0	12,849	391
Overtime	915	615	0	19	0	0	0	0	634	19
Material & Services	45,503	45,625	0	845	625	0	0	0	47,095	1,470
Transfers/Grants/Financial Charges	4,605	5,327	0	0	0	0	0	0	5,327	0
Fleet Costs	7,915	7,152	0	90	0	0	0	0	7,242	90
Program Facility Costs	0	0	0	0	0	0	0	0	0	0
Other Internal Costs	2,137	1,434	0	0	0	0	0	0	1,434	0
<b>Gross Expenditures</b>	<b>74,421</b>	<b>72,611</b>	<b>0</b>	<b>1,195</b>	<b>775</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>74,581</b>	<b>1,970</b>
Recoveries & Allocations	-2,551	-2,551	0	0	0	0	0	0	-2,551	0
<b>Net Expenditure</b>	<b>71,870</b>	<b>70,060</b>	<b>0</b>	<b>1,195</b>	<b>775</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>72,030</b>	<b>1,970</b>
<b>Percent of 2017 Net Expenditure Budget</b>			<b>0.0%</b>	<b>1.7%</b>	<b>1.1%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>2.8%</b>	
<b>Revenues By Type</b>										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	-6,129	-6,129	0	0	0	0	0	0	-6,129	0
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0	0
Fees and Services	-49,296	-43,916	0	0	-425	0	0	-600	-44,941	-1,025
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>-55,425</b>	<b>-50,045</b>	<b>0</b>	<b>0</b>	<b>-425</b>	<b>0</b>	<b>0</b>	<b>-600</b>	<b>-51,070</b>	<b>-1,025</b>
<b>Percent of 2017 Revenue Budget</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.8%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>1.2%</b>	<b>2.0%</b>	
<b>Net Requirement</b>	<b>16,445</b>	<b>20,015</b>	<b>0</b>	<b>1,195</b>	<b>350</b>	<b>0</b>	<b>0</b>	<b>-600</b>	<b>20,960</b>	<b>945</b>
<b>Percent of 2017 Net Requirement Budget</b>			<b>0.0%</b>	<b>6.0%</b>	<b>1.7%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>-3.0%</b>	<b>4.7%</b>	
<b>Full Time Equivalents (FTE's)</b>		68.40	0.00	0.00	0.00	0.00	0.00	0.00	<b>68.40</b>	<b>0.00</b>
<b>Percent of 2017 FTE's</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	

City of Ottawa  
Public Works and Environmental Services Department  
Solid Waste Services - Operating Resource Requirement Explanatory Notes  
In Thousands (\$000)

2017 Forecast vs. Budget Variance Explanation	Surplus / (Deficit)				
	Expense	Revenue	Net		
Deficit due to higher overtime costs and fleet costs with In House and Landfill Operations, offset with increased recycling and soil management revenues.	-1,810	5,380	3,570		
<b>Total Surplus / (Deficit)</b>	<b>-1,810</b>	<b>5,380</b>	<b>3,570</b>		
2018 Pressure Category / Explanation	Increase / (Decrease)				
	Expense	Revenue	Net 2018 Changes	FTE Impact	
<b>Maintain Services</b>					
All programs include an adjustment for potential 2018 cost of living, increments and benefit adjustments.	260	0	260	0.00	
Contractual inflationary increase to garbage, recycling and green bin collection contracts.	415	0	415	0.00	
Contractual inflationary increase to recycling and organics processing contracts.	180	0	180	0.00	
Inflationary increase in leachate hauling costs.	250	0	250	0.00	
Increase in Fleet costs related to inflation on compensation contracts, parts, fuel, contribution to capital reserve and maintenance.	90	0	90	0.00	
<b>Total Maintain Services</b>	<b>1,195</b>	<b>0</b>	<b>1,195</b>	<b>0.00</b>	
<b>Growth</b>					
Increase in garbage, recycling and green bin collection contracts due to growth in the number of households.	725	0	725	0.00	
Increase in recycling processing contract due to growth in tonnage.	50	0	50	0.00	
Increase in per household fee revenues due to increase in the number of households.	0	-425	-425	0.00	
<b>Total Growth</b>	<b>775</b>	<b>-425</b>	<b>350</b>	<b>0.00</b>	
<b>User Fees &amp; Revenues</b>					
See following user fee schedule for details on the specific rates.	0	-600	-600	0.00	
<b>Total User Fees &amp; Revenues</b>	<b>0</b>	<b>-600</b>	<b>-600</b>	<b>0.00</b>	
<b>Total Budget Changes</b>	<b>1,970</b>	<b>-1,025</b>	<b>945</b>	<b>0.00</b>	

City of Ottawa  
Public Works & Environmental Services Department  
Forestry Services - Operating Resource Requirement Analysis  
In Thousands (\$000)

	2017 Baseline			2018 Adjustments					2018	\$ Change over 2017 Budget
	Forecast	Budget	Adj. to Base Budget	Maintain Services	Growth	Council Priorities	Service Initiatives / Savings	User Fees & Revenues	Estimate	
<b>Expenditures by Program</b>										
Forestry Services	18,125	18,125	0	165	0	0	0	0	18,290	165
<b>Gross Expenditure</b>	<b>18,125</b>	<b>18,125</b>	<b>0</b>	<b>165</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,290</b>	<b>165</b>
Recoveries & Allocations	0	0	0	0	0	0	0	0	0	0
Revenue	-45	-45	0	0	0	0	0	0	-45	0
<b>Net Requirement</b>	<b>18,080</b>	<b>18,080</b>	<b>0</b>	<b>165</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,245</b>	<b>165</b>
<b>Expenditures by Type</b>										
Salaries, Wages & Benefits	7,631	7,631	0	147	0	0	0	0	7,778	147
Overtime	165	165	0	3	0	0	0	0	168	3
Material & Services	9,196	9,196	0	0	0	0	0	0	9,196	0
Transfers/Grants/Financial Charges	0	0	0	0	0	0	0	0	0	0
Fleet Costs	1,112	1,112	0	15	0	0	0	0	1,127	15
Program Facility Costs	0	0	0	0	0	0	0	0	0	0
Other Internal Costs	21	21	0	0	0	0	0	0	21	0
<b>Gross Expenditures</b>	<b>18,125</b>	<b>18,125</b>	<b>0</b>	<b>165</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,290</b>	<b>165</b>
Recoveries & Allocations	0	0	0	0	0	0	0	0	0	0
<b>Net Expenditure</b>	<b>18,125</b>	<b>18,125</b>	<b>0</b>	<b>165</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,290</b>	<b>165</b>
<b>Percent of 2017 Net Expenditure Budget</b>			<b>0.0%</b>	<b>0.9%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.9%</b>	
<b>Revenues By Type</b>										
Federal	0	0	0	0	0	0	0	0	0	0
Provincial	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0
Own Funds	0	0	0	0	0	0	0	0	0	0
Fees and Services	-45	-45	0	0	0	0	0	0	-45	0
Fines	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
<b>Total Revenue</b>	<b>-45</b>	<b>-45</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>-45</b>	<b>0</b>
<b>Percent of 2017 Revenue Budget</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	
<b>Net Requirement</b>	<b>18,080</b>	<b>18,080</b>	<b>0</b>	<b>165</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,245</b>	<b>165</b>
<b>Percent of 2017 Net Requirement Budget</b>			<b>0.0%</b>	<b>0.9%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.9%</b>	
<b>Full Time Equivalents (FTE's)</b>		81.32	0.00	0.00	0.00	0.00	0.00	0.00	<b>81.32</b>	<b>0.00</b>
<b>Percent of 2017 FTE's</b>			<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	<b>0.0%</b>	

City of Ottawa  
 Public Works & Environmental Services Department  
 Forestry Services - Operating Resource Requirement Explanatory Notes  
 In Thousands (\$000)

2017 Forecast vs. Budget Variance Explanation	Surplus / (Deficit)			
	Expense	Revenue	Net	
No significant variance to report.	0	0	0	
<b>Total Surplus / (Deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	
2018 Pressure Category / Explanation	Increase / (Decrease)			
	Expense	Revenue	Net 2018 Changes	FTE Impact
<b>Maintain Services</b> All programs include an adjustment for potential 2018 cost of living, increments and benefit adjustments.	150	0	150	0.00
Increase in Fleet costs related to inflation on compensation contracts, parts, fuel, contribution to capital reserve and maintenance.	15	0	15	0.00
<b>Total Maintain Services</b>	<b>165</b>	<b>0</b>	<b>165</b>	<b>0.00</b>
<b>User Fees &amp; Revenues</b> See following user fee schedule for details on the specific rates.	0	0	0	0.00
<b>Total User Fees &amp; Revenues</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00</b>
<b>Total Budget Changes</b>	<b>165</b>	<b>0</b>	<b>165</b>	<b>0.00</b>

# Capital Budget

City of Ottawa  
 2018 Draft Capital Budget  
 Environment and Climate Protection Committee-Tax  
 In Thousands (\$000)

Service Area: Environment											
Category	2018 Capital Budget	Revenues	Tax Supported/ Dedicated Reserves	Rate Supported Reserves	Develop. Charges	Gas Tax	Debt				
							Tax/ Dedicated	Rate	Develop. Charges	Gas Tax	Total Debt
Renewal of City Assets	0	0	0	0	0	0	0	0	0	0	0
Growth	0	0	0	0	0	0	0	0	0	0	0
Regulatory	0	0	0	0	0	0	0	0	0	0	0
Strategic Initiatives	2,510	0	2,310	0	0	0	200	0	0	0	200
<b>Total</b>	<b>2,510</b>	<b>0</b>	<b>2,310</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>200</b>

**City of Ottawa**  
**2018 Draft Capital Budget**  
**Service Area: Environment**  
**In Thousands (\$000)**

Project Information			Financial Details						
<b>908869 Green Fleet</b>			<b>Class of Estimate: Not Applicable</b>						
Dept: Corporate Services Department	Category: Strategic Initiatives	Ward: CW	Year of Completion: 2021						
<p>This provides funding for the Municipal Green Fleet Plan, which is focussed on supporting the City's commitment to reducing Municipal Green House Gas emissions.</p> <p>Projects supported by the Green Fleet Plan include but are not limited to:</p> <ul style="list-style-type: none"> <li>• Hybrid vehicles, primarily light (cars / SUVs) but also specialty (bucket trucks, electric ice resurfacers).</li> <li>• Biofuels (ethanol, biodiesel).</li> <li>• Vehicle engine technologies (diesel in light fleet).</li> <li>• Vehicle specifications to incorporate reduced fuel consumption and/or reduced emissions.</li> <li>• Training tools and technology to enhance driver education / promote green driving habits.</li> <li>• In-vehicle technology to reduce idling and provide alternate solutions for heating/cooling etc. which do not involve running the engine</li> <li>• This provides funding for the Municipal Green Fleet Plan which is focused on supporting the City's commitment to reducing Municipal Green House Gas emissions.</li> </ul> <p>Green Fleet: \$500.</p>			<b>2018 Request</b>	<b>500</b>	Projected Yearend Unspent Bal.			0	
			Revenues	0	Debt				
			Tax Supported/ Dedicated	500	Tax Supported/ Dedicated Debt				0
			Rate Supported	0	Rate Supported Debt				0
			Develop. Charges	0	Develop. Charges Debt				0
			Gas Tax	0	Gas Tax Debt				0
			<b>Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>		
			Authority	500	0	0	0		0
			Spending Plan	500	0	0	0		0
			FTE's	0	0	0	0		0
Operating Impact	0	0	0	0		0			



**City of Ottawa**  
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**In Thousands (\$000)**

Project Information			Financial Details						
<b>909109 2018 Natural Area Acquisitions (Urban)</b>			<b>Class of Estimate: Not Applicable</b>						
Dept:	Planning, Infrastructure & Economic Development Department	Category: Strategic Initiatives	Ward: CW	Year of Completion: 2020					
<p>Under Policy 5.2.1(5) of the Official Plan, the City has an obligation to acquire privately-owned Urban Natural Features, at the request of the landowner. The policy also requires the City to obtain, at the request of the landowner, any properties that are entirely constrained from development by the City's natural heritage system, which otherwise would be developable. The City employs a variety of methods to acquire such properties, including but not limited to land exchanges and parkland dedication. Notwithstanding these other methods; most acquisitions require funds for purchase, appraisals, environmental site assessments, and legal fees.</p>			<b>2018 Request</b>		<b>170</b>		Projected Yearend Unspent Bal.	0	
			Revenues		0		Debt		
			Tax Supported/Dedicated		170		Tax Supported/Dedicated Debt		0
			Rate Supported		0		Rate Supported Debt		0
			Develop. Charges		0		Develop. Charges Debt		0
			Gas Tax		0		Gas Tax Debt		0
			<b>Forecast</b>		<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	
			Authority		170	0	0	0	
			Spending Plan		170	0	0	0	
			FTE's		0	0	0	0	
Operating Impact		0	0	0	0				
<b>909151 Community Energy Initiatives</b>			<b>Class of Estimate: Not Applicable</b>						
Dept:	Planning, Infrastructure & Economic Development Department	Category: Strategic Initiatives	Ward: CW	Year of Completion: 2020					
<p>In 2015, City Council approved Ottawa's Renewable Energy Strategy project as a 2015-2018 Term of Council strategic initiative. The activities related to this strategic priority directed staff to complete a baseline analysis of energy supply and demand within the City of Ottawa. This includes assessing options in collaboration with community partners. The goal is for all partners to advance energy conservation, energy efficiency, and renewable energy generation within their respective areas of control/influence.</p> <p>Phase 1 focused on energy generation, and will be presented at ECPC November 21, 2017. Phase 2 work to begin in 2018, will include the development of the remaining pathways for buildings, transportation, waste and energy storage. Upon the completion of Phase 2, an energy modeling component will be completed to quantify the potential impacts associated with different actions, initiatives, and all of the pathways. This modeling component informs an assessment report that will be used by the City and its community partners to determine where to prioritize efforts over the medium and long term. It will additionally facilitate the charting of a path forward for Ottawa's low carbon future that is powered by clean, renewable energy.</p>			<b>2018 Request</b>		<b>500</b>		Projected Yearend Unspent Bal.	0	
			Revenues		0		Debt		
			Tax Supported/Dedicated		500		Tax Supported/Dedicated Debt		0
			Rate Supported		0		Rate Supported Debt		0
			Develop. Charges		0		Develop. Charges Debt		0
			Gas Tax		0		Gas Tax Debt		0
			<b>Forecast</b>		<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	
			Authority		500	0	0	0	
			Spending Plan		500	0	0	0	
			FTE's		0	0	0	0	
Operating Impact		0	0	0	0				

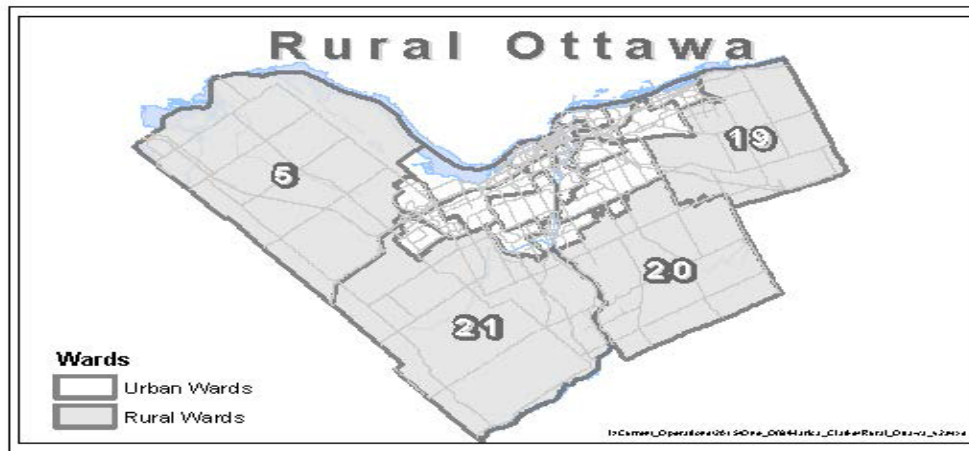
**City of Ottawa**  
**2018 Draft Capital Budget**  
**Service Area: Environment**  
**In Thousands (\$000)**

Project Information			Financial Details	
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<b>908894</b>	<b>2018 Rural Area Acquisitions (Rural)</b>	<b>Class of Estimate:</b>	<b>Not Applicable</b>	
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Dept:	Planning, Infrastructure & Economic Development Department	Category:	Strategic Initiatives	Ward	CW	Year of Completion:	2020
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<p>The City's corporate strategic plan supports Biodiversity and Ecosystem Health as one of 12 long-term goals. The Official Plan policy 5.2.1. requires the City to purchase land, at the request of the landowner. When the opportunity arises, the City seeks to purchase strategic pieces of land in the rural area, which add or link to existing significant natural areas. The ability to purchase key areas would fulfill both a corporate long-term strategic goal and Official Plan policy. The City normally receives several such requests each year. In addition, the City may proactively pursue acquisition of other outstanding environmental lands, where opportunities arise.</p>	<b>2018 Request</b>		<b>340</b>	Projected Yearend Unspent Bal.		0
	Revenues	0	Debt			
	Tax Supported/ Dedicated	140	Tax Supported/ Dedicated Debt		200	
	Rate Supported	0	Rate Supported Debt		0	
	Develop. Charges	0	Develop. Charges Debt		0	
	Gas Tax	0	Gas Tax Debt		0	
	<b>Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	
	Authority	340	510	200	200	
	Spending Plan	340	510	200	200	
	FTE's	0	0	0	0	
Operating Impact	0	0	0	0		



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Project Information			Financial Details				
<b>909115 Energy Management &amp; Invest. Strategy 2018</b>			<b>Class of Estimate: Not Applicable</b>				
Dept: Recreation, Cultural and Facility Operations Department	Category: Strategic Initiatives	Ward: CW	Year of Completion: 2020				
<p>The goal of the program is to manage the City's increasing growth and demand for energy, through the implementation of various energy conservation measures. Various projects will be undertaken to implement capital measures to reduce the City's electricity, natural gas, and water use, with the focus on environmental sustainability.</p> <p>The Energy Management and Investment strategy will reduce the City's environmental footprint, ensuring the City's compliance under the mandate of the 2009 Green Energy Act, and continuing the City's leadership role in respect to energy conservation and demand management. The Strategy focuses on implementing energy efficient retrofits within existing facilities focusing on lighting, water, heating &amp; cooling, building controls, and building envelopes.</p>			<b>2018 Request</b>	<b>1,000</b>	Projected Yearend Unspent Bal.		0
			Revenues	0	Debt		
			Tax Supported/Dedicated	1,000	Tax Supported/Dedicated Debt	0	
			Rate Supported	0	Rate Supported Debt	0	
			Develop. Charges	0	Develop. Charges Debt	0	
			Gas Tax	0	Gas Tax Debt	0	
			<b>Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
			Authority	1,000	0	0	0
			Spending Plan	334	333	333	0
			FTE's	0	0	0	0
Operating Impact	0	0	0	0			

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Service Area: Solid Waste											
Category	2018 Capital Budget	Revenues	Tax Supported/ Dedicated Reserves	Rate Supported Reserves	Develop. Charges	Gas Tax	Debt				
							Tax/ Dedicated	Rate	Develop. Charges	Gas Tax	Total Debt
Renewal of City Assets	1,650	0	1,650	0	0	0	0	0	0	0	0
Growth	0	0	0	0	0	0	0	0	0	0	0
Regulatory	9,079	0	9,079	0	0	0	0	0	0	0	0
Strategic Initiatives	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>10,729</b>	<b>0</b>	<b>10,729</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

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Program Information		Financial Details				
<b>Solid Waste Fleet</b>		<b>Class of Estimate: A) Pre-Tender</b>				
Dept: Public Works & Environmental Services Department	Category: Renewal of City Assets	Ward: Multiple	Year of Completion: Various			
<p>Solid Waste Fleet requires growth to meet the expanding needs of the City's service areas. As the City grows, Solid Waste realizes expanding house counts, increased tonnages, and increase kilometres.</p>		<b>2018 Request</b>	<b>1,350</b>	Projected Yearend Unspent Bal.	0	
		Revenues	0	Debt		
		Tax Supported/Dedicated	1,350	Tax Supported/Dedicated Debt	0	
		Rate Supported	0	Rate Supported Debt	0	
		Develop. Charges	0	Develop. Charges Debt	0	
		Gas Tax	0	Gas Tax Debt	0	
		<b>Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
		Authority	1,350	0	0	0
		Spending Plan	1,350	0	0	0
		FTE's	0	0	0	0
Operating Impact	0	0	0	0		

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Project(s) within a Program Information			\$000's
<b>908685</b>	<b>Solid Waste Fleet Growth - Landfill</b>	<b>Class of Estimate: A) Pre-Tender</b>	<b>1,350</b>
Category: Renewal of City Assets	Ward: 21	Year of Completion: 2022	
<p>Solid Waste is requesting 2018 fleet capital to purchase leased Soil Management equipment at Trail Road. This equipment is required to support the Trail Road Landfill annual and long term needs for processing cover materials and contaminated soils. Solid Waste has been accepting and processing soil since 2015, to meet annual and long term needs up to and including site closure in 2043. When the operating budget was established in 2016, it realized a \$2.6 million surplus. Another operating surplus is forecast for 2017. Solid Waste also realized a \$1.2 million capital savings in 2016, from soil in the stage 1 capping project; and is anticipating future capital savings, as other stages are capped and closed.</p>			

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 In Thousands (\$000)

Program Information		Financial Details				
<b>Solid Waste Facilities</b>		<b>Class of Estimate: D) Conceptual</b>				
Dept: Public Works & Environmental Services Department	Category: Renewal of City Assets	Ward: Multiple	Year of Completion: Various			
<p>Solid Waste Landfill buildings and structures require annual maintenance, repair and upgrade to meet regulatory requirements, as specified in the Provincial Certificate of Approval. The scalehouse building, leachate collection structure, and diversion and recycling solutions are necessary over the course of the landfill life.</p>		<b>2018 Request</b>	<b>300</b>	Projected Yearend Unspent Bal.	0	
		Revenues	0	Debt		
		Tax Supported/ Dedicated	300	Tax Supported/ Dedicated Debt	0	
		Rate Supported	0	Rate Supported Debt	0	
		Develop. Charges	0	Develop. Charges Debt	0	
		Gas Tax	0	Gas Tax Debt	0	
		<b>Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
		Authority	300	0	0	0
		Spending Plan	300	0	0	0
		FTE's	0	0	0	0
Operating Impact	0	0	0	0		

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 In Thousands (\$000)

Project(s) within a Program Information			\$000's
<b>908013 Trail Road Scalehouse Rehabilitation</b>		<b>Class of Estimate: C) Planning</b>	
Category: Renewal of City Assets	Ward: 21	Year of Completion: 2018	
<p>The Trail Waste Facility Scale House was constructed in 1986 and has been an essential hub for the operation of the landfill operation and tonnage tracking for numerous private, commercial, and industrial users. Facility uses include landfilling, recycling, and diversion activities totaling approximately 186,000 transactions per year. This project is to address life-cycle replacement and relocation of the existing facility.</p>			



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 In Thousands (\$000)

Program Information		Financial Details				
<b>Solid Waste Landfill Management</b>		<b>Class of Estimate: D) Conceptual</b>				
Dept: Public Works & Environmental Services Department	Category: Regulatory	Ward: Multiple	Year of Completion: Various			
<p>Solid Waste Landfill disposal processing facilities require annual maintenance, repair and upgrades to meet regulatory requirements, as specified in the Provincial Certificate of Approval. Landfill capping of various stages, gas collection systems, leachate collections systems, groundwater containment solutions, and other requirements to keep the landfills operating efficiently, effectively and in compliance.</p>		<b>2018 Request</b>	<b>9,079</b>	Projected Yearend Unspent Bal.	0	
		Revenues	0	Debt		
		Tax Supported/Dedicated	9,079	Tax Supported/Dedicated Debt	0	
		Rate Supported	0	Rate Supported Debt	0	
		Develop. Charges	0	Develop. Charges Debt	0	
		Gas Tax	0	Gas Tax Debt	0	
		<b>Forecast</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>
		Authority	9,079	10,090	5,384	17,538
		Spending Plan	3,258	15,049	4,719	4,384
		FTE's	0	0	0	0
Operating Impact	0	0	0	0		

**City of Ottawa**  
**2018 Draft Capital Budget**  
**Service Area: Solid Waste**  
**In Thousands (\$000)**

Project(s) within a Program Information			\$000's
<b>907353 Trail Rd Gas Collection System Expansion</b>		<b>Class of Estimate: D) Conceptual</b>	
<b>500</b>			
Category: Regulatory	Ward: 21	Year of Completion: 2017	
<p>In accordance with the requirements of the Environmental Protection Act, the City of Ottawa is required to prevent the migration of landfill gas to the environment. To this end, the City installed a landfill gas collection and flaring system at the Trail Waste Facility Stages 1, 2 and the Nepean landfill in the early 1990's. The landfill gas collection system was expanded to Stage 3 and 4 and around the perimeter of Stage 1 and Stage 2 over the past several years to compliment landfilling activities and mitigate off-site migration. The City continues to operate under a voluntary compliance program with the MOE as a result of exceedance of landfill gas trigger concentrations along the perimeter of the site.</p> <p>Functions associated with the activity include replacement of the flare, upgrades and repairs to the flare station facility, repairs and expansion of the existing gas collection system, and installation of a permanent gas collection system on completed portions of Stage 2 of the Trail Waste Facility.</p> <p>New estimated year of completion 2019.</p>			
<b>907238 Landfill Disposal Stage 2 Capping</b>		<b>Class of Estimate: D) Conceptual</b>	
<b>7,579</b>			
Category: Regulatory	Ward: CW	Year of Completion: 2020	
<p>Vertical expansion of the Trail Waste Facility was approved in 2006 as part of an Environmental Assessment (EA) Optimization/Expansion Project. The land filling operation commenced with the vertical expansion of Stage 2 in 2007.</p> <p>As dictated by the EA, the final cover for Stage 2 is a low permeability geomembrane described conceptually in "Appendix M – Design and Operations Report, Trail Waste Facility Landfill, Optimization/Expansion Project, EA/EPA Document". Stage 2 will be filled to final approved contours in early 2013. The design work will start in 2015. During preliminary design, an EA amendment was requested to address waste placed outside of the approved final contours. Due to unanticipated waste settlement, the amendment application is no longer deemed necessary.</p> <p>Construction will commence in 2017.</p>			
<b>907815 Trail Road Landfill - Expansion &amp; Development 2015</b>		<b>Class of Estimate: D) Conceptual</b>	
<b>250</b>			
Category: Regulatory	Ward: 21	Year of Completion: 2024	
<p>The Trail Road Landfill operates on a continuous basis for disposal of solid waste material. Annual reinvestment is required to identify and address operational and safety improvements of the site. Required modifications include signage and fencing replacement, material stock pile volume measurements, and associated design and operations reports.</p>			

**City of Ottawa**  
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**In Thousands (\$000)**

Project(s) within a Program Information			\$000's
<b>907816 Groundwater Management</b>		<b>Class of Estimate: D) Conceptual</b>	
Category: Regulatory	Ward: CW	Year of Completion: 2017	
<p>The City of Ottawa owns and operates the Nepean Ground Water Treatment (NGWT) system located at 3704 Moodie Drive. In 2006 the facility was installed to mitigate contaminated ground water migration to adjacent lands west of the closed Nepean Landfill. The facility consist of 6 extraction wells coupled to a mechanical air stripping treatment system designed to remove volatile organic compounds and discharge treated effluent to an adjacent surface water pond located on the closed Nepean Landfill site. □</p> <p>A 2016 rehabilitation of the extraction wells (see NGWT Purge Well Rehabilitation Project ESD-SWS-0010) has identified infrastructure failure in force main # 6 and electrical failure associated with underground cable in force main #4 (See Dillon Consulting field reports)</p> <p>New estimate year of completion 2019.</p>			

**City Of Ottawa**  
**2018 Capital Draft Budget**  
**Environment and Climate Protection Committee-Tax**  
**Capital Forecast Summary**  
**In Thousands (000's)**

Projects by Service Area and Category	2018	2019	2020	2021	Total
<b>Environment</b>					
Strategic Initiatives					
908869 Green Fleet	500	-	-	-	500
908894 2018 Natural Area Acquisitions (Rural)	340	510	200	200	1,250
909109 2018 Natural Area Acquisitions (Urban)	170	-	-	-	170
909151 Community Energy Initiatives	500	-	-	-	500
909115 Energy Mgmt & Invest. Strategy 2018	1,000	-	-	-	1,000
<b>Strategic Initiatives Total</b>	<b>2,510</b>	<b>510</b>	<b>200</b>	<b>200</b>	<b>3,420</b>
<b>Environment Total</b>	<b>2,510</b>	<b>510</b>	<b>200</b>	<b>200</b>	<b>3,420</b>
<b>Solid Waste</b>					
Renewal of City Assets					
907614 Barnsdale Base Preparation	-	600	600	600	1,800
908013 Trail Road Scalehouse Rehabilitation	300	-	-	-	300
908685 Solid Waste Fleet Growth - Landfill	1,350	-	-	-	1,350
<b>Renewal of City Assets Total</b>	<b>1,650</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>3,450</b>
Regulatory					
907043 Springhill Site Management	-	-	1,000	-	1,000
907238 Landfill Disposal Stage 2 Capping	7,579	7,579	-	-	15,158
907353 Trail Rd Gas Collection System Expansion	500	500	500	500	2,000
907659 Leachate Recirculation	-	150	-	-	150
907799 Landfill Disposal Stage 5 Development	-	1,011	3,034	16,188	20,233
907815 Trail Road Landfill - Exp & Development	250	250	250	250	1,000
907816 Groundwater Management	750	-	-	-	750
<b>Regulatory Total</b>	<b>9,079</b>	<b>9,490</b>	<b>4,784</b>	<b>16,938</b>	<b>40,291</b>
Strategic Initiatives					
906167 Leachate Treatment Facility	-	5,400	-	-	5,400
<b>Strategic Initiatives Total</b>	<b>-</b>	<b>5,400</b>	<b>-</b>	<b>-</b>	<b>5,400</b>
<b>Solid Waste Total</b>	<b>10,729</b>	<b>15,490</b>	<b>5,384</b>	<b>17,538</b>	<b>49,141</b>
<b>Grand Total</b>	<b>13,239</b>	<b>16,000</b>	<b>5,584</b>	<b>17,738</b>	<b>52,561</b>

City of Ottawa  
 Environment and Climate Protection Committee - Tax  
 Capital Works-In-Progress  
 In Thousands (\$000's)

Project Description	Total Authority	Total Expenditures as of August 31, 2017	Unspent Cash Balance as of August 31, 2017	Total Contractual Obligation	Unspent/ Uncommitted Balance as of August 31, 2017
<b>Environment</b>					
Renewal of City Assets					
908880 Energy Evolution	83	-	83	-	83
<b>Renewal of City Assets Total</b>	<b>83</b>	<b>-</b>	<b>83</b>	<b>-</b>	<b>83</b>
Strategic Initiatives					
905937 2016 Rural Area Acquisitions	1,160	100	1,060	13	1,048
906380 Environmental Strategy	1,500	1,426	74	-	74
906381 AQCCMP Implementation	375	47	328	-	328
907516 S37 Nepean/Metcalf Streetscaping Proj.	754	672	82	82	0
908017 Green Fleet - 2016	1,222	38	1,184	139	1,046
908881 Canada 150 Maple Grove	31	-	31	-	31
<b>Strategic Initiatives Total</b>	<b>5,042</b>	<b>2,282</b>	<b>2,760</b>	<b>233</b>	<b>2,526</b>
<b>Environment Total</b>	<b>5,125</b>	<b>2,282</b>	<b>2,843</b>	<b>233</b>	<b>2,609</b>
<b>Solid Waste</b>					
Renewal of City Assets					
906535 Bin Collection Conversion	950	739	211	45	166
907353 Trail Rd Gas Collection System Expansion	3,000	961	2,039	361	1,678
907611 Trail Road Stormwater Ponds and Ditches	250	-	250	-	250
907613 Small Load Expansion	300	-	300	-	300
907614 Barnsdale Base Preparation	700	14	686	-	686
907817 Trail Landfill Gas Processing Expansion	200	200	0	-	0
907957 Solid Waste New Operations Centre	18,140	17,971	169	-	169
908013 Trail Road Scalehouse Rehabilitation	1,700	81	1,619	96	1,523
908060 Lifecycle Renewal Fleet - Solid Waste	435	77	358	310	48
<b>Renewal of City Assets Total</b>	<b>25,675</b>	<b>20,043</b>	<b>5,632</b>	<b>813</b>	<b>4,819</b>
Strategic Initiatives					
903801 Solid Waste Fleet Growth Zone 5	600	580	20	-	20
906167 Leachate Treatment Facility	12,500	2,035	10,465	3,232	7,233
907004 Landfill Disposal Stage 1 Capping	14,565	8,308	6,257	427	5,830
907238 Landfill Disposal Stage 2 Capping	1,000	208	792	720	72
907354 Solid Waste Business Technology	1,500	65	1,435	-	1,435

City of Ottawa  
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Project Description	Total Authority	Total Expenditures as of August 31, 2017	Unspent Cash Balance as of August 31, 2017	Total Contractual Obligation	Unspent/ Uncommitted Balance as of August 31, 2017
907798 Nepean Landfill Gas Collection Rehab	120	-	120	-	120
907815 Trail Road Landfill - Exp & Development	500	28	472	5	467
907816 Groundwater Management	300	213	87	519	(432)
908011 Ottawa Waste Plan Implementation	800	5	795	52	743
908012 Processing & Disposal Technology Review	600	-	600	-	600
<b>Strategic Initiatives Total</b>	<b>32,485</b>	<b>11,443</b>	<b>21,042</b>	<b>4,954</b>	<b>16,087</b>
<b>Solid Waste Total</b>	<b>58,160</b>	<b>31,486</b>	<b>26,674</b>	<b>5,767</b>	<b>20,907</b>
<b>Grand Total</b>	<b>63,285</b>	<b>33,768</b>	<b>29,516</b>	<b>6,000</b>	<b>23,516</b>