

	Quarterly Results as of June 30, 2020 Surplus/(Deficit)			Forecast			Forecast Surplus/(Deficit)		
	YTD Exp	YTD Rev	YTD Net	Annual Expense	Annual Revenue	Net	Annual Expense	Annual Revenue	Net
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Elected Officials	162	0	162	12,153	0	12,153	300	0	300
Office of the City Auditor General	5	0	5	2,091	0	2,091	5	0	5
Governance	167	0	167	14,244	0	14,244	305	0	305
City Clerk	-3	0	-3	450	0	450	10	0	10
Council & Committee Services	-4	0	-4	2,600	0	2,600	-85	0	-85
Policy & Technical Solution Services	7	0	7	3,995	0	3,995	25	0	25
Protocol & Intergovernmental Affairs	57	0	57	1,116	0	1,116	135	0	135
Legislative Services	21	-3	18	6,842	-9	6,833	145	0	145
Elections & French Language Services	-97	-9	-105	4,966	-123	4,843	-230	0	-230
City Clerk	-19	-12	-31	19,969	-131	19,838	0	0	0
Rail Construction Program Service	7	0	7	5	-5	0	0	0	0
Traffic Services Branch	2,760	68	2,827	52,013	-1,932	50,081	2,550	0	2,550
Transportation Planning	-65	0	-65	4,436	-55	4,381	0	0	0
Transportation Services Department	2,702	68	2,770	56,454	-1,992	54,461	2,550	0	2,550
General Manager's Office	-3	0	-3	424	0	424	-15	0	-15
Business Support Services	-105	54	-51	3,251	0	3,251	25	0	25
Employment and Social Services	10,041	-7,776	2,265	239,996	-216,896	23,100	18,440	-12,070	6,370
Children's Services	12,534	-13,525	-991	164,089	-145,679	18,410	0	-400	-400
Long Term Care	-1,962	1,036	-926	89,996	-56,967	33,029	-12,905	3,729	-9,176
Housing Services	-18,805	14,963	-3,842	215,899	-101,076	114,824	-35,930	32,210	-3,720
Partner & Stakeholder Initiatives	388	0	388	27,429	0	27,429	600	0	600
Social Policy, Research and Analytic Serv	-52	0	-52	528	0	528	-25	0	-25
Community & Social Services Department	2,036	-5,248	-3,213	741,612	-520,618	220,994	-29,810	23,469	-6,341
General Manager's Office	-244	0	-244	610	0	610	-400	0	-400
Business Technical Innovation & Engineerir	-89	-5	-93	11,021	-34	10,987	-105	0	-105
Parks	146	12	159	37,818	-326	37,492	725	10	735
Forestry Services	2,030	391	2,421	17,089	-446	16,642	2,115	195	2,310
Solid Waste	-1,389	-650	-2,040	84,884	-58,100	26,784	-1,265	20	-1,245
Parking Service	3,361	-3,361	0	11,458	-11,447	11	5,405	-5,405	0
Roads Services	-928	1,100	171	119,433	-2,177	117,256	-510	1,010	500
Public Works & Environmental Services	2,887	-2,512	375	282,313	-72,531	209,782	5,965	-4,170	1,795
City Manager's Office	12	0	12	2,110	0	2,110	25	0	25
City Manager's Office	12	0	12	2,110	0	2,110	25	0	25

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	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
General Manager's Office	-106	0	-106	596	0	596	-190	0	-190
Business Support Services	145	0	145	3,850	0	3,850	120	0	120
Security and Emergency Management	-34	79	45	8,368	-365	8,003	155	95	250
Fire Services	-411	-9	-420	171,103	-943	170,160	-2,235	-265	-2,500
Paramedic Service	-3,023	453	-2,570	111,513	-64,318	47,195	-3,160	-250	-3,410
By-law and Regulatory Services	183	-6,233	-6,050	23,453	-21,122	2,331	-355	-8,345	-8,700
Public Policy Development	-42	0	-42	984	0	984	-200	0	-200
Emergency & Protective Services	-3,288	-5,711	-9,000	319,866	-86,748	233,119	-5,865	-8,765	-14,630
RCFS General Manager's Office	-833	5	-828	5,250	-540	4,710	-3,745	0	-3,745
Community Recreation & Cultural Programs	10,410	-16,944	-6,534	97,996	-10,708	87,288	12,500	-40,500	-28,000
Aquatics, Specialized & CW Programs	3,878	-4,693	-816	29,990	-5,102	24,888	4,160	-8,295	-4,135
Parks & Facilities Planning	36	-131	-95	1,952	-285	1,667	200	-200	0
Business & Technical Support Services	-909	-290	-1,199	24,773	-1,238	23,535	0	-750	-750
Facility Operations Service	-2,580	-272	-2,852	14,902	-976	13,925	18,765	-1,255	17,510
Recreation, Cultural and Facility Operation	10,002	-22,325	-12,324	174,861	-18,849	156,012	31,880	-51,000	-19,120
Chief Financial Officer/Treasurer	0	0	0	444	0	444	15	0	15
Business Support Services	54	0	54	1,934	0	1,934	125	0	125
Revenue Services	414	97	511	13,572	-5,977	7,595	610	-280	330
Corporate Finance	109	0	109	14,897	0	14,897	40	0	40
Payroll	-118	0	-118	6,948	0	6,948	-90	0	-90
Finance Services Department	459	97	556	37,796	-5,977	31,819	700	-280	420
PIED GM's Office	-70	0	-70	468	0	468	-150	0	-150
Right of Way, Heritage and Urban Design	164	-288	-124	13,032	-12,495	537	-240	240	0
Infrastructure Services	304	15	319	6,963	-16	6,947	250	0	250
Planning Services	620	-1,078	-458	11,147	-10,443	704	600	-600	0
Building Code Services	1,331	-1,371	-40	25,341	-25,431	-90	2,200	-2,550	-350
Economic Development	172	0	172	15,244	0	15,244	420	0	420
Business Support Services	163	0	163	2,562	0	2,562	100	0	100
Corporate Real Estate Office	503	46	549	9,363	-319	9,044	1,000	0	1,000
Planning, Infrastructure & Economic Devel	3,188	-2,676	512	84,119	-48,704	35,415	4,180	-2,910	1,270
General Manager's Office SIPD	-6	0	-6	561	0	561	0	0	0
Business Support Services	359	0	359	2,454	0	2,454	450	0	450
Service Transformation	95	0	95	3,322	0	3,322	250	0	250
Public Information & Media Relations	152	0	152	3,874	0	3,874	195	0	195
Human Resources	303	0	303	16,242	-765	15,477	950	0	950
Service Ottawa	540	-317	222	13,560	-704	12,856	1,010	-600	410
Supply Services	-118	124	6	6,654	-1,985	4,669	-1,200	1,200	0
Information Technology Services	-370	0	-370	67,790	0	67,790	-500	0	-500
Fleet Services	-9,099	27	-9,072	4,508	-799	3,709	-250	250	0

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	YTD Exp	YTD Rev	YTD Net	Annual Expense	Annual Revenue	Net	Annual Expense	Annual Revenue	Net
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
City Solicitor	210	6	216	9,474	0	9,474	30	0	30
Innovative Client Services Department	-7,934	-160	-8,094	128,437	-4,253	124,184	935	850	1,785
Corporate Human Resources Provision	87	0	87	6,923	0	6,923	0	0	0
Contribution to Reserve Funds	0	0	0	128,395	0	128,395	0	0	0
Contribution to Tax Stabilization	0	0	0	15,812	-5,777	10,035	0	0	0
Contribution to Gas Tax Reserve Funds	-999	999	0	93,211	-93,211	0	0	0	0
Endowment Fund	0	0	0	7,000	-7,000	0	6,000	-6,000	0
Ottawa Lands Development	0	0	0	5,000	-5,000	0	0	0	0
Sales of Surplus Land	-12	12	0	5,000	-5,000	0	-3,500	3,500	0
Debt Charges	-523	-22	-545	93,218	-11,768	81,450	-720	0	-720
100 Constellation Lease	1	0	1	6,413	0	6,413	0	0	0
Capital Formation Costs	-1,533	989	-544	354,049	-127,756	226,293	1,780	-2,500	-720
Administration Allocation	-18	0	-18	-42,829	0	-42,829	0	0	0
Brownsfield & St. Joseph	-9	0	-9	2,515	0	2,515	0	0	0
CW DC Exemption	6	0	6	4,200	0	4,200	0	0	0
Financial Charges & Other Revenues	280	-331	-51	6,600	-3,343	3,257	-2,150	-500	-2,650
Corporate Common Expenditures	260	-331	-71	-29,514	-3,343	-32,857	-2,150	-500	-2,650
Penalty & Interest	-2	-36	-38	0	-15,404	-15,404	0	-1,500	-1,500
Investment Income	0	594	594	326	-16,787	-16,461	0	-3,100	-3,100
Hydro Ottawa	0	0	0	0	-22,600	-22,600	0	2,600	2,600
Provincial Offences Act	-14	869	855	137	-4,757	-4,620	0	0	0
Red Light Camera	0	-1,560	-1,560	0	-6,725	-6,725	0	-3,200	-3,200
Rideau Carleton Raceway	0	-394	-394	0	-2,500	-2,500	0	-3,100	-3,100
Lottery Fees	0	-300	-300	0	-404	-404	0	-600	-600
Municipal Accommodation Tax	5,497	-5,637	-140	6,000	-6,350	-350	12,000	-12,400	-400
Corporate Common Revenues	5,481	-6,462	-982	6,463	-75,527	-69,064	12,000	-21,300	-9,300
Supplemental Assessment	0	-1,502	-1,502	0	-22,934	-22,934	0	-6,000	-6,000
Payment-In-Lieu of Taxation	0	-2,007	-2,007	0	-166,833	-166,833	0	-2,000	-2,000
Public Institutions	0	0	0	0	-6,801	-6,801	0	0	0
Tax Rebates & Remissions	3,133	0	3,133	17,768	0	17,768	6,000	0	6,000
Property Assessment	-33	0	-33	13,587	0	13,587	0	0	0
Property Tax Revenue	0	-1	-1	0	-1,743,383	-1,743,383	0	0	0
Tax Related Revenues & Expenditures	3,100	-3,509	-410	31,355	-1,939,952	-1,908,597	6,000	-8,000	-2,000
Non Departmental - All Services	7,394	-9,313	-1,919	369,275	-2,146,578	-1,777,303	17,630	-32,300	-14,670
Tax Supported Programs	17,606	-47,794	-30,189	2,231,057	-2,906,382	-675,325	28,495	-75,106	-46,611

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	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Water Operations	2,240	61	2,301	60,460	-2,488	57,972	4,435	-100	4,335
Non Departmental	51	366	417	123,584	-184,691	-61,107	0	-1,200	-1,200
Drinking Water Services	2,291	427	2,717	184,044	-187,179	-3,135	4,435	-1,300	3,135
Wastewater Operations	-1,249	-196	-1,444	43,634	-2,264	41,370	-150	-250	-400
Non Departmental	-94	-259	-353	112,713	-152,264	-39,550	0	-1,420	-1,420
Wastewater Services	-1,343	-455	-1,797	156,348	-154,528	1,820	-150	-1,670	-1,820
Stormwater Operations	45	35	80	10,460	-490	9,971	60	0	60
Non Departmental	117	852	970	46,938	-57,248	-10,311	0	280	280
Stormwater Services	162	887	1,049	57,398	-57,738	-340	60	280	340
Rate Supported Programs	1,110	859	1,970	397,790	-399,445	-1,655	4,345	-2,690	1,655
Total Tax and Rate Supported Programs	18,716	-46,935	-28,219	2,628,847	-3,305,826	-676,980	32,840	-77,796	-44,956