

OTTAWA POLICE SERVICES BOARD
FINANCE AND AUDIT COMMITTEE MEETING

MINUTES 3

12 October 2016, 1:00 p.m.
Richmond Room, 2nd floor, Ottawa City Hall

Committee Members: E. El-Chantiry (Chair); J. Durrell, L.A. Smallwood

Present: Chair E. El-Chantiry; L.A. Smallwood

CONFIRMATION OF AGENDA

That the Finance and Audit Committee confirm the Agenda of the 12 October 2016 meeting.

CARRIED

CONFIRMATION OF MINUTES

That the Finance and Audit Committee confirm the Minutes from the 25 July 2016 meeting.

CARRIED

BUSINESS ARISING FROM MINUTES

There was no business arising from the Minutes.

ITEMS OF BUSINESS

1. 2017 BUDGET DIRECTIONS AND TIMETABLE

Presentation

Chief of Police C. Bordeleau made introductory comments, saying the 2017 budget is being prepared to meet the 2% target set by the City. He highlighted one of the overall principles used in preparing the budget is that any costs associated with special events happening in 2017 for Canada's 150th anniversary are over and above regular costs and will have to be recovered from other sources such as paid duty or other revenue. These costs are estimated to be \$1.5 million.

Director General D. Frazer and Chief Financial Officer J. Letourneau went through a presentation (available online) that covered: principles and context,

2017 budget; forecast for 2018-2020; 2017 Capital Budget; and a timetable for the budget process. The Director General (DG) noted one of the principles in the budget is investing in and measuring proactive policing, as requested by Vice Chair Durrell at the last committee meeting. Also included in the presentation at the request of the Vice Chair is the net cost for the OPS as a percentage of the City's overall budget; it has remained in the same range (18.7%) for the past several years.

Director General Frazer and the Chief responded to questions from the Committee members and then from City councillors in attendance. Comments of note included the following:

- The DG confirmed that “efficiencies” identified in the presentation are actual reductions in costs or new revenue opportunities – largely as a result of the Service Initiative (SI) transformation - and not one-time savings.
- The Chief acknowledged the Board's desire to track investment in crime prevention and resulting savings. He confirmed that is the direction they are headed in but presently their systems are not sophisticated enough to track this information.
- Chief Bordeleau reported that the Service is starting to see relief on the front lines due to the new recruits hired last year who are now road ready, and another recruit class will be ready in January 2017.
- When the budget is tabled on November 9th Councillors will be able to see in the budget document how much money is being directed to community policing and traffic enforcement.
- Not all 150th anniversary-related events will require police presence but there are 10 significant events that will impact the OPS at an estimated cost of \$1.5 million.
- Only half of the efficiency target has been identified to date but the Chief was confident the remaining efficiencies will be found through ‘back office transformation’ projects.
- The amount of risk in the 2017 budget is similar to past budgets. Director General Frazer noted that in policing it is not possible to forecast every event (eg. homicides, major demonstrations). Demands and trends are constantly re-assessed and resources moved around to where they are most needed.
- The Chief confirmed that hiring 25 officers will actually add 25 new officers on the street and will have an impact. The OPS will be assessing the

impact of the hiring, restructuring and better use of resources over 2017 and 2018 to determine whether additional resources are needed in 2019 and 2020.

- The Chief noted progress on the Service Initiative is reported quarterly to the Board and the reports are available online. He advised of three major milestones: the Criminal Investigations units were amalgamated on October 3, 2016, the new operational control centre will be activated in two weeks, and in January 2017 the new frontline model will be implemented.
- The Chief was asked how a Councillor could best go about presenting an approach to expand foot patrols as part of the budget process. Chief Bordeleau stated he welcomes suggestions and district staff work with Councillors on a regular basis; they can work with the Councillor on how to grow that program.

That the Finance and Audit Committee receive this item for information.

RECEIVED

NEXT MEETING

November 17, 2016, 10 am, Colonel By Room.

ADJOURNMENT

The meeting adjourned at 2:08 p.m.