

- 6. BROWNFIELD GRANT APPLICATION – 115 CHAMPAGNE AVENUE SOUTH**
- DEMANDE DE PARTICIPATION AU PROGRAMME DE SUBVENTION POUR LA REMISE EN VALEUR DES FRICHES INDUSTRIELLES – 115, AVENUE CHAMPAGNE SUD**

### **COMMITTEE RECOMMENDATIONS**

**That Council:**

- 1. Approve the Brownfield Redevelopment Grant application submitted by Soho Champagne (Phase 2) Inc., owner of the property at 115 Champagne Avenue South, for Property Tax Assistance and Rehabilitation Grant under the Brownfield Redevelopment Community Improvement Plan (2015), not to exceed a total of \$1,030,985 for which the Property Tax Assistance grant payment period will be phased over a maximum of three years and the Rehabilitation Grant payment will be phased over a maximum of ten years of development, subject to the establishment of, and in accordance with, the terms and conditions of the Brownfield Redevelopment Grant Agreement; the maximum deferral of Development Charges of \$991,535 under the Development Charge Deferral Program; and the estimated contribution of \$120,454 towards the Municipal Leadership Strategy fund;**
- 2. Delegate the authority to the General Manager, Planning, Real Estate and Economic Development, to execute a Brownfield Redevelopment Grant Agreement with Soho Champagne (Phase 2) Inc., establishing the terms and conditions governing the payment of the grant for the redevelopment of 115 Champagne Avenue South, to the satisfaction of the General Manager, Planning, Real Estate and Economic Development Department, the City Solicitor and the Chief Financial Officer.**

## RECOMMANDATIONS DU COMITÉ

Que le Conseil :

1. **Approuve la demande de participation au Programme de subvention pour la remise en valeur des friches industrielles présentée par Soho Champagne (Phase 2) Inc., propriétaire du bien-fonds situé au 115, avenue Champagne Sud, pour une subvention versée en vertu du Plan d'améliorations communautaires pour le réaménagement des friches industrielles (2015) n'excédant pas 1 030 985 \$ au total, sur une période de versement échelonnée sur trois ans au maximum pour le Programme d'allègement de l'impôt foncier et de dix ans au maximum pour le versement de la subvention d'améliorations communautaires, sous réserve de l'adoption des modalités de l'Entente de subvention pour la remise en valeur des friches industrielles, et conformément à celles-ci; le report maximal des redevances d'aménagement fixé à 991 535 \$ en vertu du Programme de report des redevances d'aménagement; et le versement d'une somme estimée à 120 454 \$ au fonds de la Stratégie municipale de leadership;**
2. **Délègue au directeur général de Planification, Immobilier et Développement économique le pouvoir de conclure une entente de subvention pour la remise en valeur de friches industrielles avec Soho Champagne (Phase 2) Inc., laquelle établira les modalités de paiement de la subvention pour le réaménagement du 115, avenue Champagne Sud, à la satisfaction du directeur général de Planification, Immobilier et Développement économique, de l'avocat général et de la Cheffe des finances.**

## DOCUMENTATION/DOCUMENTATION

1. Acting Director's report, Planning, Real Estate and Economic Development Department, dated April 20, 2022, (ACS2022-PIE-PS-0028)

Rapport de la Directrice par intérim, Direction générale de la planification, de l'immobilier et du développement économique, daté le 20 avril 2022, (ACS2022-PIE-PS-0028)

**Subject: Brownfield Grant Application – 115 Champagne Avenue South**

**File Number: ACS2022-PIE-PS-0028**

**Report to Finance and Economic Development Committee on 3 May 2022**

**and Council 11 May 2022**

**Submitted on April 20, 2022 by Lily Xu, Acting Director, Planning, Real Estate and  
Economic Development**

**Contact Person: Stream Shen, Coordinator (A), Front Ending Agreements and  
Brownfields Programs, Development Review South**

**613-580-2424, 24488, stream.shen@ottawa.ca**

**Ward: Kitchissippi (15)**

**Objet : Demande de participation au Programme de subvention pour la  
remise en valeur des friches industrielles – 115, avenue Champagne Sud**

**Dossier : ACS2022-PIE-PS-0028**

**Rapport au Comité des finances et du développement économique**

**le 3 mai 2022**

**et au Conseil le 11 mai 2022**

**Soumis le 20 avril 2022 par Lily Xu, Directrice par intérim, Direction générale de la  
planification, des biens immobiliers et du développement économique**

**Personne ressource : Stream Shen, Coordinateur par intérim, Ententes préalables  
et Programme de friches industrielles Examen des demandes d'aménagement  
sud**

**613-580-2424, 24488, stream.shen@ottawa.ca**

**Quartier : Kitchissippi (15)**

## **REPORT RECOMMENDATIONS**

**That Finance and Economic Development Committee recommend Council:**

- 1. Approve the Brownfield Redevelopment Grant application submitted by Soho Champagne (Phase 2) Inc., owner of the property at 115 Champagne Avenue South, for Property Tax Assistance and Rehabilitation Grant under the Brownfield Redevelopment Community Improvement Plan (2015), not to exceed a total of \$1,030,985 for which the Property Tax Assistance grant payment period will be phased over a maximum of three years and the Rehabilitation Grant payment will be phased over a maximum of ten years of development, subject to the establishment of, and in accordance with, the terms and conditions of the Brownfield Redevelopment Grant Agreement; the maximum deferral of Development Charges of \$991,535 under the Development Charge Deferral Program; and the estimated contribution of \$120,454 towards the Municipal Leadership Strategy fund;**
- 2. Delegate the authority to the General Manager, Planning, Real Estate and Economic Development, to execute a Brownfield Redevelopment Grant Agreement with Soho Champagne (Phase 2) Inc., establishing the terms and conditions governing the payment of the grant for the redevelopment of 115 Champagne Avenue South, to the satisfaction of the General Manager, Planning, Real Estate and Economic Development Department, the City Solicitor and the Chief Financial Officer.**

## **RECOMMANDATIONS DU RAPPORT**

**Que le Comité des finances et du développement économique recommande ce qui suit au Conseil :**

- 1. Approuver la demande de participation au Programme de subvention pour la remise en valeur des friches industrielles présentée par Soho Champagne (Phase 2) Inc., propriétaire du bien-fonds situé au 115, avenue Champagne Sud, pour une subvention versée en vertu du Plan d'améliorations communautaires pour le réaménagement des friches industrielles (2015) n'excédant pas 1 030 985 \$ au total, sur une période de versement échelonnée sur trois ans au maximum pour le Programme d'allègement de l'impôt foncier et de dix ans au maximum pour le**

**versement de la subvention d'améliorations communautaires, sous réserve de l'adoption des modalités de l'Entente de subvention pour la remise en valeur des friches industrielles, et conformément à celles-ci; le report maximal des redevances d'aménagement fixé à 991 535 \$ en vertu du Programme de report des redevances d'aménagement; et le versement d'une somme estimée à 120 454 \$ au fonds de la Stratégie municipale de leadership;**

- 2. Déléguer au directeur général de Planification, Immobilier et Développement économique le pouvoir de conclure une entente de subvention pour la remise en valeur de friches industrielles avec Soho Champagne (Phase 2) Inc., laquelle établira les modalités de paiement de la subvention pour le réaménagement du 115, avenue Champagne Sud, à la satisfaction du directeur général de Planification, Immobilier et Développement économique, de l'avocat général et de la Cheffe des finances.**

## **BACKGROUND**

Brownfields are properties where past actions have resulted in actual or perceived environmental contamination and/or derelict or deteriorated buildings. They may be vacant, abandoned or underutilized. They are usually, but not exclusively, former industrial or commercial properties.

The Brownfield Redevelopment Community Improvement Plan (BRCIP) was adopted by Council on April 25, 2007, and amended by Council on May 12, 2010, and October 14, 2015. This report is in conformance with the 2015 BRCIP.

The BRCIP presents the rationale behind the redevelopment of Brownfield in Ottawa, and the actions and strategies that will promote brownfield redevelopment. The BRCIP contains a comprehensive framework of incentive programs which include the Property Tax Assistance, Rehabilitation Grant, Project Feasibility Study Grant, Environmental Site Assessment Grant, Building Permit Fee Grant, and Development Charge Deferral Programs, as well as the Municipal Leadership Strategy Program.

The site is located within the [BRCIP Priority Area](#).

The purpose of this report is to bring the application before the Finance and Economic Development Committee and Council for consideration and approval.

## **DISCUSSION**

The Ottawa BRCIP specifies grants available to the development industry. The total grant from this program shall not exceed 50 per cent of the eligible cost (with the provision that eligible items 7 to 12 cannot exceed 15 per cent of the total eligible items being submitted for a grant) specific to the program for rehabilitating said lands and buildings. These items can be seen in Document 4 of this report. If the development does not proceed, no grants are paid.

### **The Site**

The property has a lot area of approximately 2,020 square metres with approximately 58 metres frontage along Hickory Street and 30 metres frontage along Champagne Avenue South (see Documents 1, 2 and 8). The property's previous uses were listed as commercial. It is considered a Priority Area as defined under the BRCIP.

### **Proposed Redevelopment**

Soho Champagne (Phase 2) Inc. is redeveloping the property at 115 Champagne Avenue South to accommodate a 25 storey apartment building with 260 residential units and four levels of underground parking. The related Site Plan Control application (D07-12-10-0179) has been approved under delegated authority.

### **Brownfield Grant Application**

Soho Champagne (Phase 2) Inc. filed an application under the BRCIP for the clean-up and redevelopment of 115 Champagne Avenue South.

A Phase I and II Environmental Site Assessment was prepared by Patersons Group in 2020, which identified that the fill material at the subject site is impacted with metal contamination and exceeds the Ontario Ministry of the Environment, Conservation and Parks (MECP) Table 3.

Groundwater on this site was tested and the samples exceeded the Ontario Ministry of the Environment, Conservation and Parks (MECP) Table 3 Standards. There are also contaminated groundwater within the Hickory Street right of way.

This application is for the Property Tax Assistance, Rehabilitation Grant, Project Feasibility Study Grant, Environmental Site Assessment Grant, Building Permit Fee Grant, Development Charge Deferral, and Municipal Leadership Strategy Programs.

The required documents that are to be submitted to the City as part of a Brownfield Redevelopment Grant Program application are described in Document 3. Staff reviewed the submissions and deemed the application to be complete as of October 14, 2021.

### **Proposed Remediation**

The suggested remedial action plan consists of a full depth generic approach where impacted soil will be excavated and removed from the subject site and disposed of at a licensed landfill. Impacted groundwater will be removed by either a licensed pumping contractor for off-site disposal or a portal treatment system will be installed on-site for remediation. It is anticipated that the remediation work will take between three to six months to complete.

### **Calculating the Brownfield Redevelopment Grant**

Under the Brownfield Redevelopment Grant Program, the applicant is required to submit various technical documents to determine eligibility as well as the costs eligible for the Grant. The BRCIP specifies that the total grant be capped at 50 per cent of the total eligible costs (with the provision that eligible items 7 to 12 cannot exceed 15 per cent of the total eligible items being submitted for a grant). A breakdown of the eligible costs is shown in Document 4 and the calculation of the grant is shown in Document 5 (see Document 5).

- **Property Tax Assistance Program**

Grants would be 100 per cent of the municipal share of the increase in property taxes that result from the redevelopment, payable annually for up to the first three years per phase of development or, up to the time when the total grant payments equal the total eligible grants, whichever comes first. The City will only pay the annual grant after the property taxes have been paid in full each year and all terms and conditions specified in the registered legal agreement between the City and the applicant have been met. The anticipated maximum Property Tax Assistance Grant for this project is \$991,535.

- **Rehabilitation Grant**

Grants would be capped at 85 per cent of the municipal share of the increase in property taxes that result from the redevelopment, payable annually for up to ten years or up to the time when the total grant payments equal the total eligible grants, whichever comes first. The City will only pay the annual grant after the property taxes have been paid in full each year and all terms and conditions specified in the registered legal agreement between the City and the applicant have been met. The anticipated maximum Rehabilitation Grant for this project is \$39,450.

- **Development Charge Deferral Program**

Under the Development Charge Deferral Program, the owner of the property is eligible for a 50 per cent deferment of eligible items costs towards development charges (items 1 to 7, see Document 4), by entering into a Deferral Agreement with a preferred annual interest charge of the issued index interest rate with the City of Ottawa. The term of the agreement would be subject to a maximum of either two years after issuance of a building permit or three years after the approval by the Council of the BRCIP application by the developer, whichever one occurs first, at which time the payment of the Development Charge deferred amount, plus interest, would be made by the developer. This amount eligible for deferral is \$991,535 (subject to all terms and conditions specified in the registered legal agreement between the City and the applicant have been met).

Under the Development Charges By-law 2019-156, Collection Procedures, Section 13 (2), the ability to enter an agreement between the City of Ottawa and the owner is established, and the City Treasurer is assigned to collect the applicable development charges.

Under the Delegated Authority By-law 2020-360, the City Solicitor has delegated authority to enter into an agreement with the owner for a Deferral of Development Charges.

- **Municipal Leadership Strategy Program**

As part of the Brownfield Grant Program, a Municipal Leadership Strategy is a general program of municipal property acquisition, investment and involvement in pilot projects with the private sector to remediate and rehabilitate Brownfield sites in Ottawa. The program is funded from 15 per cent of the municipal share of the increase in property taxes that resulted from the redevelopment that is retained by the City as a result of



properties participating in the Rehabilitation Grant Program and is placed into a Municipal Leadership Account. This account will function as a revolving fund. The allocation of 15 per cent of the tax increment that is retained by the City to the Municipal Leadership Account will end when the Rehabilitation Grant Program ends. At that time, the City may return funds remaining in the Municipal Leadership Account to general revenues or continue to utilize these funds for Leadership activities until the Municipal Leadership Account is exhausted. The anticipated funding under this program for this site is estimated at \$120,454 and collection will commence after the first taxation year after the final Property Tax Assistance payment of the new development occurs.

### **Economic Benefits to the Community**

The overall economic impact of the proposed residential development is estimated at over \$90 million in direct construction value. During the development of the site, direct and indirect economic benefits to the local economy will be experienced as a result of site remediation, the construction period through payroll, purchased material supplies, services, and equipment rentals.

Over \$80 million in new residential/commercial assessment would be added to the property tax assessment roll at full development. The developer's taxation consultant estimates that over \$890,000 per year in increased municipal property and education taxes can be expected at the completion of the project (2024), after the brownfield grant ends, which would subsequently go to the City's general revenues (see Document 6).

### **RURAL IMPLICATIONS**

There are no rural implications associated with this application.

### **CONSULTATION**

There was no public consultation associated with this report.

### **COMMENTS BY THE WARD COUNCILLOR**

Councillor Leiper is aware of the recommendations in this report

### **LEGAL IMPLICATIONS**

There are no legal implications associated with implementing the report recommendations.

## **RISK MANAGEMENT IMPLICATIONS**

There are no risk management implications associated with this report.

## **ASSET MANAGEMENT IMPLICATIONS**

There are no asset management implications associated with this report.

## **FINANCIAL IMPLICATIONS**

The maximum grant under the 2015 Brownfield Redevelopment Community Improvement Plan Program is \$1,030,985. In addition, the estimated Municipal Leadership Strategy contribution is \$120,454, for a total requirement of \$1,151,439. Budget authority requirements will be brought forward through the annual budget process. Development Charges of \$991,535 are eligible for deferral under the Development Charge Deferral Program. Deferred DCs would be subject to interest.

## **ACCESSIBILITY IMPACTS**

There are no accessibility impacts associated with this report.

## **ENVIRONMENTAL IMPLICATIONS**

The approval of this grant will assist with the redevelopment of this brownfield property and ensure that this contaminated site is properly remediated prior to development. A Record of Site Condition will be required as per the funding agreement. Brownfield redevelopment is identified as a key strategy for promoting reinvestment in existing urban areas and for reducing the need to expand into greenfield sites. The remediation and redevelopment of brownfield sites assist in meeting the Environmental Strategy's goal of clean air, water and earth.

## **TERM OF COUNCIL PRIORITIES**

This project addresses the following Term of Council Priorities:

- Economic Growth and Diversification
- Environmental Stewardship

## **SUPPORTING DOCUMENTATIONS**

Document 1      Location Map

- Document 2      Aerial View
- Document 3      Brownfield Redevelopment Grant Application Requirements
- Document 4      Brownfield Redevelopment Grant - Eligible Costs
- Document 5      Calculating the Brownfield Redevelopment Grant
- Document 6      Estimated Future City Property Tax Increment and Annual Municipal Grant Payable
- Document 7      Payment Option Scenario
- Document 8      Site Plan

## **DISPOSITION**

Legal Services, Innovative Client Services Department to prepare the Brownfield Rehabilitation Grant Agreement.

Planning, Real Estate and Economic Development Department and Finance Department, Revenue Branch to develop a general administrative approach to implement the Brownfield Redevelopment Financial Incentive Program and more specifically for this application.

Planning, Real Estate and Economic Development Department to notify the applicant of Council's decision.

Document 1 – Location Map



		LOCATION MAP / PLAN DE LOCALISATION BROWNFIELDS REDEVELOPMENT PROGRAM / PROGRAMME DE RÉAMÉNAGEMENT DES FRICHES INDUSTRIELLES	
F18-04-21-0006	22-0187-X	 115 avenue Champagne Avenue South / sud	
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REVISION / RÉVISION - 2022 / 03 / 03			

Document 2 – Aerial View

Address: 115 Champagne Avenue South



### Document 3 – Brownfield Redevelopment Grant Application Requirements

A Brownfield Redevelopment Grant Program guide was prepared as part of the administration of the Brownfield Financial Incentives Program. This program guide provides the detailed requirements to an applicant in order to file a complete application with the City for consideration of financial assistance under this grant program. The applicant is required to submit various technical documents to determine eligibility and costs eligible for the rehabilitation grant. The following documents are required:

- All environmental studies (Phase I ESA, Phase II ESA and Remedial Action Plan);
- Detailed work plan and cost estimate prepared by a qualified person (as defined by the *Environmental Protection Act* and Ontario Regulation 153/04, as amended), for all eligible environmental remediation and risk assessment/risk management works;
- A cost estimate provided by a bona fide contractor for eligible rehabilitation/redevelopment and demolition costs;
- A set of detailed architectural/design and/or construction drawings; and
- An estimated post-project assessment value prepared by a private sector property tax consultant.

The applicant (registered owner) or agent acting on behalf of the registered owner is required to fully complete the application including all required signatures and complete the sworn declaration.

**Document 4 – Brownfield Redevelopment Grant – Eligible Costs**

**Table 1 – Eligible Cost and Estimated Cost – 115 Champagne Avenue South**

	Eligible Items	Estimate Cost
1	Environmental studies, Remedial Work Plan and Risk Assessment not covered by Environmental Site Assessment Grant Program	\$85,000
2	Environmental Remediation including the cost of preparing a Record of Site Condition	\$1,898,069
3	Placing clean fill and grading	\$0
4	Installing environmental and/or engineering controls/works as specified in the Remedial Work Plan and/or Risk Assessment	\$0
5	Monitoring, maintaining and operating environmental and engineering controls/works as specified in the Remedial Work Plan and/or Risk Assessment	\$0
6	Environmental Insurance Premiums	\$0
7	Leadership Program	\$0
	<b>Sub-Total Costs eligible for 50% of DC deferral program</b>	<b>\$1,983,069</b>
8	Cost of Feasibility Study	\$10,000
9	30% of Building Permit Fee	\$57,000
10	50% Building demolition costs	\$11,900
11	50% Building rehabilitation costs	\$0
12	50% of the upgrading costs for on-site infrastructure including water services, sanitary sewers and stormwater management facilities	\$0
	<b>Sub-total 7 to 12 - Actuals</b>	<b>\$78,900</b>
	<b>Items 7 to 12 maximum amount allowable based on 15% of total</b>	<b>\$349,953</b>

	Total costs eligible for Property Tax Assistance / Rehabilitation Grant	<b>\$2,061,969</b>
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**Document 5 – Calculating the Brownfield Redevelopment Grant**

The Ottawa Brownfield Redevelopment Community Improvement Plan (BRCIP) specifies that the total of all grants shall not exceed 50 per cent of the cost of rehabilitating said lands and buildings (with the provision that eligible items 7 to 12 cannot exceed 15 per cent of the total eligible items being submitted for grant). \*

**Table 2 – Total eligible costs**

1	Total eligible Costs - from Document 4	\$2,061,969
2	Total capping at 50 per cent of line 1	\$1,030,985
3	Total of Redevelopment Grant Payable	\$1,030,985

The land is located within a priority area. This location is therefore eligible for the Property Tax Assistance Grant equivalent to 100 per cent of the municipal property tax increase that results from the redevelopment, payable annually for up to three years or until the maximum grant has been paid, whichever ever comes first.

The land is located within a priority area. This location is therefore eligible for the Rehabilitation Grant equivalent to 85 per cent of the municipal property tax increase that results from the redevelopment, payable annually for up to 10 years.



**Document 6 – Estimated Future City Property Tax Increment and Annual Municipal Grant Payable**

Recent (2021 tax year) Value Assessment on the property at 115 Champagne Avenue South is \$3,680,000, classified as commercial tax class. Recent property taxes are broken down as follows:

**Table 3 – Recent (2021 tax year) Property Taxes**

Municipal Property Tax portion	\$61,980
Education Property Tax portion	\$36,064
<b>Total Pre-Project Property Taxes</b>	<b>\$98,044</b>

Based on a post-project assessment valuation prepared by Yeoman & Company, as submitted as part of the application, it is estimated that once the entire project is complete, the proposed development could have a post-project assessment value of \$79 million (based on an effective valuation date of 2024). The estimated taxes (Municipal and Education) to be generated from full build-out is as shown in Table 4.

**Table 4 – Estimated Annual Post-Project Municipal/Education Property Taxes**

Tax Class	Estimated assessment (2024)	Estimated Municipal Tax (2024)	Estimated Education Tax (2024)	Estimated Total Tax (2024)
Residential	\$79,800,637	\$853,058	\$135,507	\$988,565

**Document 7 – Payment Option Scenario**

Project Address: 115 Champagne

Project #	Year	Calendar Year (from report)	Calendar Year (expected payout)	Existing Municipal Property Tax portion	Estimated Municipal Property Tax portion	Municipal Tax Increment	Property Tax Assistance - Municipal	Rehab Grant (85% of property tax increase)	BML Revolving Fund	Max contribution	Additional Revenue to City	Cumulative Grant Amount
	1	2024	2025	\$ 65,774	\$ 853,058	\$787,284	\$ 787,284			\$787,284	\$0	\$787,284
	2	2025	2026	\$ 67,090	\$ 870,120	\$803,030	\$ 204,251	\$ 39,450	\$ 120,454	\$243,700	\$559,329	\$1,030,985
	3	2026	2027	\$ 68,432	\$ 887,522	\$819,090				\$0	\$819,090	\$1,030,985
	4	2027	2028	\$ 69,800	\$ 905,272	\$835,472				\$0	\$835,472	\$1,030,985
	5	2028	2029	\$ 71,196	\$ 923,378	\$852,182				\$0	\$852,182	\$1,030,985
	6	2029	2030	\$ 72,620	\$ 941,845	\$869,225				\$0	\$869,225	\$1,030,985
	7	2030	2031	\$ 74,073	\$ 960,682	\$886,610				\$0	\$886,610	\$1,030,985
	8	2031	2032	\$ 75,554	\$ 979,896	\$904,342				\$0	\$904,342	\$1,030,985
	9	2032	2033	\$ 77,065	\$ 999,494	\$922,429				\$0	\$922,429	\$1,030,985
	10	2033	2034	\$ 78,606	\$ 1,019,484	\$940,877				\$0	\$940,877	\$1,030,985
	<b>Total</b>			\$720,211	\$9,340,752	\$8,620,541	\$991,535	\$39,450	\$120,454	\$1,030,985	\$7,589,556	

It is important to note that the tax increment is only an estimate and provides guidance on the order of magnitude of the possible payment under the assumption that the project would be completed, reassessed and taxes levied and paid in this period. The tax rates and all of the assessment valuation parameters are held constant for illustration purposes. In practice the assessed value would likely increase reflecting increasing property values. As well, there would likely be some increase in the annual municipal levy during the projection period.

The administration of the Brownfield Redevelopment grant program would require that any grants to be paid be based on actual Municipal Property Assessment Corporation (MPAC) property assessment (including any resolution of appeals) of improved properties. The prevailing tax rate would be applied and only after taxes are paid in full for one year and only when the City is satisfied that all terms and conditions have been met as specified in the legal agreement between the City and the applicant would a tax rebate be issued. This rebate would be capped at 100 per cent of the municipal share of the increase in property taxes over the pre-project municipal property taxes paid.

In the administration of this grant each row would be calculated every year based on the new assessment, tax rate, taxes paid and actual municipal tax increment to establish the actual grant payment.

Document 8 – Site Plan

