

	2020 Actual Cash Closing Balance	Prior Year Surplus (Deficit)	Prior Year Commitments	2021 Opening Balance	Contributions (Tax or Rate)	Other Contributions/R evenue	Trnsfrs (to) frm Operating	Trnsfrs (to) frm Capital	Other Adjustments/ Trnsfrs	Capital Closure & Adjustments Report	Projected Closing Balance
<b>Discretionary Reserves</b>											
<b>Operating</b>											
Tax Stabilization Reserve	30,758	20,700	0	51,458	8,412	0	-3,347	-100	-1,817	0	54,606
Transit Operating Reserve	5,067	0	0	5,067	0	0	3,500	0	0	0	8,567
Employee Benefit Reserve	52,579	0	0	52,579	0	51,202	-765	0	-49,392	0	53,624
Landfill Closure Reserve	6,125	0	0	6,125	360	0	0	0	0	0	6,485
	<b>94,529</b>	<b>20,700</b>	<b>0</b>	<b>115,229</b>	<b>8,772</b>	<b>51,202</b>	<b>-612</b>	<b>-100</b>	<b>-51,209</b>	<b>0</b>	<b>123,282</b>
<b>Capital</b>											
City Wide Capital Reserve	70,981	170	0	71,151	139,322	23,809	-1,870	-162,740	0	-102	69,571
Transit Capital Reserve*	31,786	-13,185	0	18,601	78,760	0	0	-96,997	1,817	1,553	3,734
Fleet Reserve	4,348	0	0	4,348	22,821	1,625	0	-23,495	0	0	5,299
Housing Reserve	5,446	0	0	5,446	8,040	1,000	0	-13,400	0	0	1,086
Police Capital Reserve	7,715	0	0	7,715	15,587	0	-200	-19,631	-250	0	3,221
Police Fleet Reserve	11	0	0	11	4,505	0	0	-4,219	0	0	297
CIL - Parkland City Wide	18,640	0	-9,961	8,679	0	0	0	0	0	41	8,719
CIL - Parkland by Ward	41,776	0	-16,441	25,335	0	3,200	0	0	2,300	310	31,145
Ottawa Public Health	100	0	0	100	0	-75	0	0	0	0	25
	<b>180,803</b>	<b>-13,015</b>	<b>-26,402</b>	<b>141,386</b>	<b>269,036</b>	<b>29,559</b>	<b>-2,070</b>	<b>-320,482</b>	<b>3,867</b>	<b>1,802</b>	<b>123,097</b>
<b>Combined Operating/Capital</b>											
Water Reserve	97,350	4,359	0	101,709	78,545	0	0	-63,552	0	1,783	118,485
Wastewater Reserve	36,051	-194	0	35,857	65,702	0	0	-64,604	0	3,310	40,265
Stormwater Reserve	17,564	-436	0	17,128	33,251	0	0	-47,955	0	1,441	3,865
Solid Waste Reserve	-4,014	0	0	-4,014	5,978	0	0	-19,914	0	20	-17,930
Parking	22,427	0	-1,890	20,537	1,872	0	0	-2,050	0	78	20,437
Ottawa Public Library Reserve	3,632	6,220	0	9,852	1,404	0	0	-6,310	0	-18	4,928
	<b>173,010</b>	<b>9,949</b>	<b>-1,890</b>	<b>181,069</b>	<b>186,752</b>	<b>0</b>	<b>0</b>	<b>-204,385</b>	<b>0</b>	<b>6,614</b>	<b>170,050</b>
<b>Discretionary Reserves Totals</b>	<b>448,342</b>	<b>17,634</b>	<b>-28,292</b>	<b>437,684</b>	<b>464,560</b>	<b>80,761</b>	<b>-2,682</b>	<b>-524,967</b>	<b>-47,342</b>	<b>8,415</b>	<b>416,429</b>

	2020 Actual Cash Closing Balance	Prior Year Surplus (Deficit)	Prior Year Commitments	2021 Opening Balance	Contributions (Tax or Rate)	Other Contributions/R evenue	Trnsfrs (to) frm Operating	Trnsfrs (to) frm Capital	Other Adjustments/ Trnsfrs	Capital Closure & Adjustments Report	Projected Closing Balance
<b>Restricted Reserves</b>											
<b>Gas Tax</b>											
Provincial Gas Tax	240	0	-10,374	-10,134	0	38,457	-38,767	-15,000	0	0	-25,444
Federal Gas Tax	19,192	0	-19,000	192	0	56,683	-10,312	0	0	0	46,563
	<b>19,432</b>	<b>0</b>	<b>-29,374</b>	<b>-9,942</b>	<b>0</b>	<b>95,140</b>	<b>-49,079</b>	<b>-15,000</b>	<b>0</b>	<b>0</b>	<b>21,119</b>
<b>Building Codes</b>											
Building Code Cap	7,712	0	0	7,712	0	0	0	0	0	0	7,712
Building Code Stabilization	15,845	0	0	15,845	0	0	0	0	0	0	15,845
Building Code Insurance Fund	6,916	0	0	6,916	0	0	0	0	0	0	6,916
	<b>30,473</b>	<b>0</b>	<b>0</b>	<b>30,473</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>30,473</b>
<b>Restricted Reserve Totals</b>	<b>49,905</b>	<b>0</b>	<b>-29,374</b>	<b>20,531</b>	<b>0</b>	<b>95,140</b>	<b>-49,079</b>	<b>-15,000</b>	<b>0</b>	<b>0</b>	<b>51,592</b>
<b>Total City Reserves</b>	<b>498,247</b>	<b>17,634</b>	<b>-57,667</b>	<b>458,214</b>	<b>464,560</b>	<b>175,901</b>	<b>-51,761</b>	<b>-539,967</b>	<b>-47,342</b>	<b>8,415</b>	<b>468,021</b>

\*Projected closing balances reflect the commitments on Council approved capital projects however, for the two major projects which span a number of years only the forecasted cashflows have been applied (OLRT).

\*Includes the recommendations of the Transit Commission's upcoming Closure & Adjustment report.