

## Operating Results as at June 30, 2021 and 2021 Forecast

In Thousands of Dollars

	YTD Results as of June 30, 2021 Surplus/ - Deficit			Forecast			Forecast Surplus/ - Deficit		
	YTD Expenditure	YTD Revenue	YTD Net	Annual Expense	Annual Revenue	Net	Annual Expense	Annual Revenue	Net
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Elected Officials	6,193	0	300	12,458	0	12,458	300	0	300
Office of the City Auditor General	785	0	102	2,161	0	2,161	0	0	0
<b>Governance</b>	<b>6,978</b>	<b>0</b>	<b>402</b>	<b>14,619</b>	<b>0</b>	<b>14,619</b>	<b>300</b>	<b>0</b>	<b>300</b>
Office of the City Clerk	327	0	-98	470	0	470	0	0	0
Council & Committee Services	1,240	0	141	2,739	0	2,739	0	0	0
Policy & Business Operations Services	1,925	0	-70	3,812	0	3,812	-100	0	-100
Protocol & Intergovernmental Affairs	497	0	13	930	0	930	300	0	300
Legislative Services	3,626	-8	-267	7,064	-109	6,955	0	100	100
French Language Services	1,904	-56	-242	3,416	-624	2,793	-200	580	380
Municipal Election Services	809	-767	0	1,262	-649	613	-52	52	0
<b>City Clerk</b>	<b>10,328</b>	<b>-831</b>	<b>-523</b>	<b>19,692</b>	<b>-1,381</b>	<b>18,311</b>	<b>-52</b>	<b>732</b>	<b>680</b>
Rail Construction Program Service	0	0	0	5	-5	0	0	0	0
Traffic Services Branch	31,683	-966	790	60,125	-1,952	58,173	1,243	0	1,243
Transportation Planning	2,296	-112	134	4,546	-55	4,491	0	0	0
<b>Transportation Services Department</b>	<b>33,979</b>	<b>-1,079</b>	<b>924</b>	<b>64,676</b>	<b>-2,012</b>	<b>62,663</b>	<b>1,243</b>	<b>0</b>	<b>1,243</b>
General Manager's Office	213	0	4	429	0	429	0	0	0
Business Support Services	1,549	-182	317	3,369	-350	3,019	337	0	337
Employment and Social Services	97,051	-87,536	3,823	207,578	-186,912	20,667	53,535	-46,230	7,305
Children's Services	59,629	-52,632	944	165,126	-144,954	20,172	2,710	-4,160	-1,450
Long Term Care	49,013	-33,727	-1,887	97,493	-57,577	39,917	-4,846	-8,781	-13,627
Housing Services	127,897	-66,527	2,087	268,884	-142,601	126,283	-68,319	62,575	-5,744
GREIIRSD	13,903	-221	539	29,511	-296	29,215	-280	296	16
Social Policy, Research and Analytic Serv	326	0	-24	649	0	649	-44	0	-44
Human Needs Command Centre	407	-43	-364	1,945	0	1,945	-1,945	0	-1,945
<b>Community &amp; Social Services Department</b>	<b>349,988</b>	<b>-240,866</b>	<b>5,439</b>	<b>774,985</b>	<b>-532,689</b>	<b>242,296</b>	<b>-18,852</b>	<b>3,700</b>	<b>-15,152</b>
General Manager's Office	134	0	-13	218	0	218	0	0	0
Business Technical Innovation & Engineerir	6,012	-7	235	11,585	-50	11,535	370	16	386
Parks	19,396	-397	-1,302	41,320	-712	40,607	-2,087	321	-1,766
Forestry Services	9,376	-617	1,046	18,325	-1,280	17,044	1,564	649	2,213
Solid Waste	45,300	-50,755	2,905	94,124	-71,760	22,364	-1,622	8,760	7,138
Parking Service	7,496	-2,973	-3,200	16,952	-16,952	0	0	0	0
Roads Services	75,593	-1,470	4,757	120,999	-2,184	118,815	744	1,023	1,767
<b>Public Works &amp; Environmental Services</b>	<b>163,307</b>	<b>-56,218</b>	<b>4,428</b>	<b>303,522</b>	<b>-92,939</b>	<b>210,583</b>	<b>-1,031</b>	<b>10,769</b>	<b>9,738</b>
City Manager's Office	977	0	62	2,135	0	2,135	25	0	25
<b>City Manager's Office</b>	<b>977</b>	<b>0</b>	<b>62</b>	<b>2,135</b>	<b>0</b>	<b>2,135</b>	<b>25</b>	<b>0</b>	<b>25</b>

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	YTD Results as of June 30, 2021 Surplus/ - Deficit			Forecast			Forecast Surplus/ - Deficit		
	YTD Expenditure	YTD Revenue	YTD Net	Annual Expense	Annual Revenue	Net	Annual Expense	Annual Revenue	Net
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
General Manager's Office	272	0	-51	565	0	565	-150	0	-150
Business Support Services	3,824	-18	-1,761	7,097	-3,174	3,923	-2,934	3,174	240
Security and Emergency Management	4,115	-150	234	8,985	-295	8,690	-25	25	0
Fire Services	89,855	-1,242	325	175,173	-1,665	173,508	-1,042	42	-1,000
Paramedic Service	69,006	-42,760	-690	138,761	-92,391	46,370	-18,541	18,576	35
By-law and Regulatory Services	11,838	-15,655	42	23,115	-28,937	-5,822	530	-530	0
Public Policy Development	491	0	-78	869	0	869	-70	0	-70
<b>Emergency &amp; Protective Services</b>	<b>179,401</b>	<b>-59,825</b>	<b>-1,979</b>	<b>354,565</b>	<b>-126,461</b>	<b>228,103</b>	<b>-22,232</b>	<b>21,287</b>	<b>-945</b>
General Manager's Office	1,703	-701	-543	3,815	-2,573	1,242	-1,627	1,383	-244
Community Recreation, Culture and Sport	24,630	-4,066	6,727	61,829	-20,183	41,646	5,100	-4,500	600
Complexes, Aquatics and Specialized Serv	25,331	-7,244	1,336	66,323	-24,218	42,105	11,061	-11,904	-843
Parks & Facilities Planning	1,102	-205	-66	2,092	-365	1,727	100	-120	-20
Business & Technical Support Services	13,853	-750	900	24,394	-1,446	22,948	1,000	-557	443
Facility Operations	17,246	-1,405	-99	36,742	-3,527	33,215	-1,091	831	-260
<b>Recreation, Cultural and Facility Operatior</b>	<b>83,866</b>	<b>-14,371</b>	<b>8,254</b>	<b>195,195</b>	<b>-52,312</b>	<b>142,882</b>	<b>14,543</b>	<b>-14,867</b>	<b>-324</b>
Chief Financial Officer/Treasurer	220	0	16	464	0	464	0	0	0
Business Support Services	999	0	-9	2,064	0	2,064	0	0	0
Revenue Services	6,013	-5,137	940	12,112	-8,257	3,855	0	1,500	1,500
Corporate Finance	7,636	0	6	15,482	0	15,482	0	0	0
Payroll	3,456	0	15	6,998	0	6,998	0	0	0
<b>Finance Services Department</b>	<b>18,325</b>	<b>-5,137</b>	<b>968</b>	<b>37,121</b>	<b>-8,257</b>	<b>28,864</b>	<b>0</b>	<b>1,500</b>	<b>1,500</b>
PIED GM's Office	115	0	53	283	0	283	50	0	50
Right of Way, Heritage and Urban Design	7,040	-7,788	947	13,651	-14,783	-1,132	-130	2,130	2,000
Infrastructure Services	3,010	-19	-3	5,836	-16	5,820	0	0	0
Planning Services	5,796	-7,132	1,543	11,952	-14,195	-2,243	300	2,000	2,300
Building Code Services	14,218	-14,619	156	25,891	-26,481	-590	2,200	-2,050	150
Economic Development	8,030	-233	367	15,882	-280	15,602	249	151	400
Business Support Services	953	-1	256	2,017	0	2,017	500	0	500
Corporate Real Estate Office	7,154	-302	162	10,038	-329	9,709	400	0	400
<b>Planning, Infrastructure &amp; Economic Deve</b>	<b>46,317</b>	<b>-30,094</b>	<b>3,482</b>	<b>85,550</b>	<b>-56,084</b>	<b>29,466</b>	<b>3,569</b>	<b>2,231</b>	<b>5,800</b>
General Manager's Office SIPD	1,140	0	-800	663	0	663	0	0	0
Business Support Services	1,129	0	313	2,441	0	2,441	450	0	450
Service Transformation	1,294	0	446	2,960	0	2,960	525	0	525
Public Information & Media Relations	2,125	-663	603	3,919	-250	3,669	445	0	445
Human Resources	8,202	-765	113	16,184	-765	15,419	1,350	0	1,350

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	YTD Expenditure	YTD Revenue	YTD Net	Annual Expense	Annual Revenue	Net	Annual Expense	Annual Revenue	Net
	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000	\$000
Service Ottawa	6,736	-398	696	13,860	-704	13,156	1,010	-600	410
Supply Services	3,086	-648	85	6,824	-1,985	4,839	-1,200	1,200	0
Information Technology Services	39,313	-1,681	-356	71,634	-2,950	68,684	-2,470	2,470	0
Fleet Services	3,272	-340	127	4,473	-679	3,794	-130	130	0
City Solicitor	5,238	-7	-46	9,743	0	9,743	30	0	30
<b>Innovative Client Services Department</b>	<b>71,537</b>	<b>-4,501</b>	<b>1,181</b>	<b>132,701</b>	<b>-7,333</b>	<b>125,368</b>	<b>10</b>	<b>3,200</b>	<b>3,210</b>
Corporate Human Resources Provision	3,536	0	-740	6,723	0	6,723	0	0	0
Contribution to Reserve Funds	140,369	0	0	140,369	0	140,369	0	0	0
Contribution to Tax Stabilization	10,161	-2,000	1,000	10,161	-2,000	8,161	0	0	0
Contribution to Gas Tax Reserve Funds	97,716	-97,716	0	93,211	-93,211	0	0	0	0
Endowment Fund	21,875	-21,875	0	13,000	-13,000	0	0	0	0
Ottawa Lands Development	0	-138	138	5,000	-5,000	0	0	0	0
Sales of Surplus Land	1,721	-1,721	0	5,000	-5,000	0	-3,500	3,500	0
Debt Charges	45,267	-7,998	-134	90,182	-8,952	81,230	-400	-100	-500
100 Constellation Lease	3,205	0	1	6,413	0	6,413	0	0	0
<b>Capital Formation Costs</b>	<b>320,315</b>	<b>-131,449</b>	<b>1,005</b>	<b>363,335</b>	<b>-127,163</b>	<b>236,172</b>	<b>-3,900</b>	<b>3,400</b>	<b>-500</b>
Administration Allocation	-22,701	0	0	-45,402	0	-45,402	0	0	0
Brownsfield & St. Joseph	0	0	370	3,015	0	3,015	-500	0	-500
CW DC Exemption	0	0	0	4,200	0	4,200	0	0	0
Financial Charges & Other Revenues	2,441	-1,083	249	5,552	-3,345	2,207	3,000	-500	2,500
<b>Corporate Common Expenditures</b>	<b>-20,260</b>	<b>-1,083</b>	<b>619</b>	<b>-32,635</b>	<b>-3,345</b>	<b>-35,980</b>	<b>2,500</b>	<b>-500</b>	<b>2,000</b>
Automated Speed Enforcement	146	-2,666	-480	0	-6,000	-6,000	0	0	0
Penalty & Interest	1,054	-10,877	1,030	350	-19,254	-18,904	-350	2,350	2,000
Investment Income	163	-6,790	-3,347	326	-22,987	-22,661	0	0	0
Hydro Ottawa	0	-5,800	800	2,500	-22,500	-20,000	-2,500	2,500	0
Provincial Offences Act	155	-3,344	879	137	-6,257	-6,120	0	1,500	1,500
Red Light Camera	0	-1,247	-3,106	0	-11,725	-11,725	0	0	0
Rideau Carleton Raceway	0	-44	-2,756	0	-5,600	-5,600	0	0	0
Lottery Fees	0	-79	-392	0	-1,004	-1,004	0	0	0
Municipal Accomodation Tax	1,389	-1,667	-98	30,000	-30,750	-750	-12,000	12,000	0
<b>Corporate Common Revenues</b>	<b>2,907</b>	<b>-32,513</b>	<b>-7,468</b>	<b>33,313</b>	<b>-126,077</b>	<b>-92,764</b>	<b>-14,850</b>	<b>18,350</b>	<b>3,500</b>
Supplemental Assessment	0	-18,408	65	0	-28,934	-28,934	0	0	0
Payment-In-Lieu of Taxation	0	-165,437	-2,028	0	-166,890	-166,890	0	-2,000	-2,000
Public Institutions	0	0	0	0	-6,800	-6,800	0	0	0
Tax Rebates & Remissions	15,566	0	-1,566	26,775	0	26,775	-3,000	0	-3,000

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	YTD Expenditure \$000	YTD Revenue \$000	YTD Net \$000	Annual Expense \$000	Annual Revenue \$000	Net \$000	Annual Expense \$000	Annual Revenue \$000	Net \$000
Property Assessment	6,869	0	0	13,697	0	13,697	0	0	0
Property Tax Revenue	0	-1,827,309	1	0	-1,827,308	-1,827,308	0	0	0
Tax Related Revenues & Expenditures	<b>22,436</b>	<b>-2,011,154</b>	<b>-3,529</b>	<b>40,472</b>	<b>-2,029,933</b>	<b>-1,989,461</b>	<b>-3,000</b>	<b>-2,000</b>	<b>-5,000</b>
<b>Non Departmental - All Services</b>	<b>328,934</b>	<b>-2,176,199</b>	<b>-10,113</b>	<b>411,208</b>	<b>-2,286,518</b>	<b>-1,875,311</b>	<b>-19,250</b>	<b>19,250</b>	<b>0</b>
<b>Tax Supported Programs</b>	<b>1,293,938</b>	<b>-2,589,120</b>	<b>12,525</b>	<b>2,395,967</b>	<b>-3,165,988</b>	<b>-770,020</b>	<b>-41,727</b>	<b>47,802</b>	<b>6,075</b>
Water Operations	31,035	-1,601	1,821	62,691	-3,697	58,994	2,414	1,084	3,498
Non Departmental	100,149	-93,891	104	128,586	-191,078	-62,492	0	0	0
<b>Drinking Water Services</b>	<b>131,184</b>	<b>-95,492</b>	<b>1,924</b>	<b>191,277</b>	<b>-194,775</b>	<b>-3,498</b>	<b>2,414</b>	<b>1,084</b>	<b>3,498</b>
Wastewater Operations	23,288	-972	-1,436	47,161	-2,552	44,609	-2,841	13	-2,828
Non Departmental	87,135	-78,955	-626	117,662	-159,443	-41,781	0	0	0
<b>Wastewater Services</b>	<b>110,423</b>	<b>-79,927</b>	<b>-2,062</b>	<b>164,823</b>	<b>-161,995</b>	<b>2,828</b>	<b>-2,841</b>	<b>13</b>	<b>-2,828</b>
Stormwater Operations	2,887	-3	310	10,016	-530	9,487	719	30	749
Non Departmental	42,123	-37,101	692	53,312	-64,248	-10,936	0	700	700
<b>Stormwater Services</b>	<b>45,009</b>	<b>-37,104</b>	<b>1,002</b>	<b>63,329</b>	<b>-64,778</b>	<b>-1,449</b>	<b>719</b>	<b>730</b>	<b>1,449</b>
<b>Rate Supported Programs</b>	<b>286,616</b>	<b>-212,524</b>	<b>865</b>	<b>419,428</b>	<b>-421,547</b>	<b>-2,119</b>	<b>292</b>	<b>1,827</b>	<b>2,119</b>
<b>Total Tax and Rate Supported Programs</b>	<b>1,580,554</b>	<b>-2,801,643</b>	<b>13,389</b>	<b>2,815,396</b>	<b>-3,587,535</b>	<b>-772,139</b>	<b>-41,435</b>	<b>49,629</b>	<b>8,194</b>