

**City of Ottawa**  
**2021 Second Quarter Capital Works-In-Progress**  
**All Committees (excluding external Boards and Commissions)**  
**In Thousands \$(000's)**

Project Descriptions by Department	Total Authority	Total Expenditures	Total Unspent Cash Balance June 30 2021	Total Outstanding Contractual Obligations	Total Unspent Balance including Contractual Obligations	Q2 2021 Explanation for Deficit of > \$100K
Committee of Adjustment						
Service Enhancement						
909981 CoA - Land Mngmt Solution (LMS)	777	282	495	219	276	
<b>Service Enhancement Total</b>	<b>777</b>	<b>282</b>	<b>495</b>	<b>219</b>	<b>276</b>	
<b>Committee of Adjustment Total</b>	<b>777</b>	<b>282</b>	<b>495</b>	<b>219</b>	<b>276</b>	
Community & Social Services						
Renewal of City Assets						
904935 Mun. Child Care Outdoor Facilities	200	155	45	15	30	
905638 Mun. Child Care Infrastructure	400	317	83	7	76	
907042 CSSD Client & Community Hub Design&Build	400	343	57	0	57	
909545 2019 Furniture & Equip. - Long Term Care	650	563	87	0	87	
909857 Call Bell System	250	11	239	4	235	
909858 2020 Furniture & Equipment - LTC	300	104	196	86	111	
910237 2021 Furniture & Equip. - Long Term Care	300	29	271	0	271	
910238 2021 Municipal Child Care Centre Upgrade	100	0	100	0	100	
910239 2020-21 Minor Capital Prg-Long Term Care	285	232	53	85	-33	
910275 IPAC - Minor Capital Funding	764	251	514	0	514	
<b>Renewal of City Assets Total</b>	<b>3,649</b>	<b>2,004</b>	<b>1,645</b>	<b>197</b>	<b>1,448</b>	
Growth						
907885 Child Care Facilities	4,529	2,936	1,594	0	1,594	
909890 Ontario Priorities Housing Initiative	9,424	0	9,424	0	9,424	
909891 Muni Investment in Affordable House 2020	14,817	0	14,817	0	14,817	
909915 Municipal Investment in Aff House 2019	2,623	305	2,318	8	2,311	
910240 Municipal Invest Affordable Housing 2021	6,864	0	6,864	0	6,864	
910262 Rapid Housing Initiative	0	0	0	0	0	
910330 Holland Properties 92 Florence Street	1,226	876	350	0	350	
<b>Growth Total</b>	<b>39,483</b>	<b>4,116</b>	<b>35,367</b>	<b>8</b>	<b>35,360</b>	
Service Enhancement						
903636 Prov/City Housing Cooperation Fund	737	696	41	16	24	
906565 IAH Rental Housing	101,454	97,044	4,410	0	4,410	
909859 2020 Municipal Child Care Centre Upgrade	100	0	100	0	100	
909941 CCOC - 159 Forward Avenue	4,382	982	3,400	0	3,400	
909946 ISODO - 3865 Old Richmond Road	5,325	1,912	3,413	0	3,413	
909965 Wateridge Village - 715 Mikinak Road	10,300	3,512	6,788	0	6,788	
909947 MHI - 745 Mikinak Road	1,825	1,649	176	0	176	

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910319 SGH 1083 - 1095 Merivale Road	11,500	5,205	6,295	0	6,295	
910320 RHI JHS 500 Lisgar Street	14,540	4,142	10,399	0	10,399	
910321 RHI OCHC 3380 Jockvale Road	11,565	1,000	10,565	0	10,565	
910322 RHI SGH 216 Murray Street	11,692	1,005	10,687	0	10,687	
910323 RHI SGH 145 Castlefrank Road	1,418	367	1,050	0	1,050	
910365 Wateridge Village 455 Wanaki Road	1,143	200	943	0	943	
<b>Service Enhancement Total</b>	<b>175,981</b>	<b>117,715</b>	<b>58,266</b>	<b>16</b>	<b>58,250</b>	
<b>Community &amp; Social Services Total</b>	<b>219,113</b>	<b>123,835</b>	<b>95,279</b>	<b>221</b>	<b>95,057</b>	
Emergency and Protective Serv.						
Renewal of City Assets						
905916 SEM - Corporate Radio System	9,583	9,586	-3	71	-74	
908631 Paramedic Technology & Equipment (2017)	518	494	24	0	24	
908883 Fire Back-Up Generators	400	0	400	0	400	
908895 Fire Station Alerting & Paging System Up	1,793	63	1,730	59	1,671	
909073 Paramedic Facilities/Post Equipment Repl	620	536	84	31	52	
909105 CBRNE/USAR Equipment and Training	50	0	50	0	50	
909118 By-law Ballistic Vest Replacement	75	2	73	83	-10	
909119 By-law Field Technology Systems	315	0	315	0	315	
909324 Fire Tech. Development & Equipment-2019	300	166	134	0	134	
909326 Fire Equipment Replacement Prog.-2019	300	280	20	2	18	
909420 Paramedic Equipment Replacement (2019)	798	514	284	12	272	
909434 IMCMS Equipment (2019)	50	0	50	41	9	
909436 By-law Equipment Replacement (2019)	194	148	46	0	46	
909661 Fire Tech. Development & Equip. - 2020	475	-39	514	7	507	
909662 Specialty Fire Equip. Replacement - 2020	500	351	149	53	96	
909663 Fire Equip. Replacement Program - 2020	540	213	327	0	327	
909664 Fire Safety Equipment Replacement - 2020	400	117	283	25	258	
909665 Fire Facility Equip. Replacement - 2020	375	301	74	115	-41	
909761 Paramedic Technology & Equipment (2020)	254	204	50	12	38	
909768 Paramedic Facilities/Post Eqp. Rpl 2020	100	29	71	0	71	
909770 Paramedic Defibrillator Replacement 2020	550	0	550	0	550	
909817 By-law Equipment Replacement (2020)	60	7	53	0	53	
909825 IMCMS Equipment 2020	50	0	50	0	50	
909827 Security Operations Equip Replace 2020	300	302	-2	0	-2	
909829 Emergency Operations Equip Replace 2020	100	91	9	0	9	

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909832 Emergency Operations Centre Upgrade	100	38	62	0	62	
910027 Fire Tech. Development & Equipment-2021	500	176	324	0	324	
910028 Specialty Fire Equip. Replacement-2021	500	0	500	0	500	
910029 Fire Equipment Replacement Prog.-2021	500	0	500	0	500	
910030 Fire Safety Equipment Replacement-2021	500	0	500	0	500	
910031 Fire Facility Equipment Replacement-2021	350	18	332	0	332	
910037 Paramedic Equipment Replacement (2021)	610	0	610	0	610	
910038 Paramedic Technology & Equipment (2021)	300	35	265	105	159	
910039 Paramedic Facilities/Post Eqp Repl(2021)	100	0	100	0	100	
910071 Bylaw Equipment Replacement (2021)	60	0	60	0	60	
910072 Interoperable Mobile Communications Mana	50	0	50	0	50	
910073 Security Operations Eqpt Replacement (20	300	26	274	14	260	
910074 Emergency Operations Eqpt Replacement (2	100	0	100	0	100	
910211 Paramedic Defibrillator Replacement 2021	650	0	650	0	650	
<b>Renewal of City Assets Total</b>	<b>23,320</b>	<b>13,659</b>	<b>9,661</b>	<b>632</b>	<b>9,028</b>	
Growth						
903142 Ottawa East Fire Station	7,000	5,896	1,104	172	932	
908031 Kanata North Fire Station	9,500	1,494	8,006	759	7,247	
909076 Paramedic West End Deployment Facility	3,500	4	3,496	93	3,403	
909130 Fire Rural Water Supply	357	34	323	30	293	
910036 Paramedic Vehicles & Equipment (2021)	670	0	670	181	489	
<b>Growth Total</b>	<b>21,027</b>	<b>7,428</b>	<b>13,599</b>	<b>1,234</b>	<b>12,364</b>	
Service Enhancement						
905210 Paramedic CACC Facility (Don Reid Dr.)	12,446	12,450	-4	0	-4	
908030 Cyrville Fire Station	6,951	6,500	451	5	445	
909654 CBRN Grant - 2020	150	151	-1	0	-1	
909660 USAR Grant - 2020	400	402	-2	86	-88	
910025 CBRN Grant-2021	150	0	150	0	150	
910026 USAR Grant-2021	400	9	391	319	72	
<b>Service Enhancement Total</b>	<b>20,497</b>	<b>19,513</b>	<b>984</b>	<b>410</b>	<b>574</b>	
<b>Emergency and Protective Serv. Total</b>	<b>64,844</b>	<b>40,601</b>	<b>24,243</b>	<b>2,277</b>	<b>21,966</b>	
Innovative Client Services Dep						
Renewal of City Assets						
908064 Lifecycle Renewal Fleet - Transportation	23,751	22,282	1,469	1,466	3	
908867 Lifecycle Renewal Fleet	24,000	23,913	87	6	81	

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908875 Technology Infrastructure - 2018	5,075	5,070	5	0	5	
909282 Lifecycle Renewal Fleet	36,615	34,056	2,559	1,657	902	
909474 IT Systems Renewal	3,855	3,237	618	453	165	
909619 Lifecycle Renewal Fleet - 2020	28,753	16,711	12,042	7,576	4,466	
909620 Mun. Fleet Upfits, Facil. & Tools 2020	280	19	261	0	261	
909621 Technology Infrastructure - 2020	4,900	4,486	414	730	-316	Additional costs for computer/security enhancements as a result of remote working requirements. Costs were incorrectly coded and will be reallocated to remove the deficit.
909622 ITS Managed - 2020	9,450	6,303	3,147	2,699	448	
910002 Mun. Fleet UpFits, Facil. & Tools 2021	280	0	280	11	269	
910007 Technology Infrastructure - 2021	4,735	4,440	295	315	-20	
910008 ITS Managed - 2021	6,200	-1,179	7,379	0	7,379	
910014 Lifecycle Renewal Fleet - 2021	23,215	1,065	22,150	11,796	10,354	
910299 ICIP-HB - Digital Connectivity	104	0	104	52	52	
<b>Renewal of City Assets Total</b>	<b>171,213</b>	<b>120,402</b>	<b>50,811</b>	<b>26,761</b>	<b>24,050</b>	
Service Enhancement						
908017 Green Fleet - 2016	1,222	1,165	57	55	2	
908869 Green Fleet	500	430	70	43	27	
<b>Service Enhancement Total</b>	<b>1,722</b>	<b>1,595</b>	<b>127</b>	<b>98</b>	<b>30</b>	
<b>Innovative Client Services Dep Total</b>	<b>172,935</b>	<b>121,996</b>	<b>50,939</b>	<b>26,859</b>	<b>24,080</b>	
Planning, Infr, & Economic Dev						
Renewal of City Assets						
903324 Kennedy Burnett SW Pond	16,310	5,704	10,606	8,404	2,202	
903940 Carp River Restoration	6,361	5,655	706	0	706	
904470 LI-Britannia Villge-OttRivr FloodProtect	1,945	1,875	70	76	-6	
904752 DCA-Barhaven S. O/S(South of Jock River)	1,100	496	604	0	604	
904981 3C/2W Pressure Zone Separation	5,822	4,362	1,460	236	1,225	
905421 DCA-O/S Orleans S Business Park SanSewer	843	0	843	0	843	
905423 DCA-O/S - Riverside S Community Sanitary	1,439	0	1,439	0	1,439	
905424 DCA-O/S -BarrhavenS Oversize NJock River	600	1	599	0	599	
905581 O-OTM Carling Ave (Bronson-Bayswater)	2,360	1,601	759	627	132	

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905705 ORAP-Combined Sewage Overflow Storage	210,544	188,441	22,103	17,876	4,226	
906056 Albert St / Scott St	13,499	6,202	7,296	623	6,674	
906087 2018 Watermain Improvements	3,900	3,582	318	45	273	
906099 Trunk Sewer Reliability	3,500	2,226	1,274	1,139	134	
906457 O-OTM Bronson Ave (Laurier-Arlington)	25,967	25,673	293	143	151	
906579 O-OTM Main St (Echo-Springhurst)	21,873	20,971	902	102	800	
906586 O-OTM Bronson (Canal-Carling)	2,000	1,737	263	214	49	
906635 O-OTM Hurdman-St-Laurent WM Relocate	26,100	25,979	121	27	94	
906735 Bank St (Riverside-Ledbury)	7,992	1,638	6,354	791	5,563	
906737 Queen St (Bronson-Elgin)	5,349	4,486	863	45	818	
906882 Elgin (Lisgar - Isabella)	40,715	37,540	3,175	675	2,499	
906884 Glengarry-Onslow-Beckwith-Belgrave	8,733	8,689	44	24	20	
906890 CWWF Lavergne-Joliet-Ste Cecile	18,057	17,168	889	114	775	
906892 Renfrew (Bronson - Dead End)	4,747	4,694	53	47	6	
906899 Sewer Access & Outfalls	25,707	13,229	12,478	900	11,578	
906900 Main Greenfield Echo Concord et al	7,832	1,999	5,833	1,152	4,680	
906901 CWWF ORAP - Loretta Ave N&S - Laurel St	18,801	5,362	13,439	362	13,077	
907016 Fitzroy Harbour Brdge [433010]	2,186	2,010	176	17	158	
907019 Harmer Ave Ped Bridge over Hwy 417	13,484	12,636	849	611	237	
907031 Porters Island Bridge SN013250	688	247	441	189	252	
907033 Richmond Bridge [McBean St] SN753070	8,081	7,048	1,033	126	907	
907567 Arts Court	48,987	48,943	43	51	-8	
907788 McLeod St - Lyon St	5,862	5,038	824	64	759	
907807 N5 Sanitary Pumping Station Overflow	939	509	430	0	430	
907849 Gerald Street Pathway	276	8	268	0	268	
907903 Rideau Street Streetscaping	14,636	12,593	2,043	1,729	314	
907954 Manotick Pump Station Overflow	535	0	535	0	535	
908137 CWWF Deerpark-Hilliard-Fisher et al.	29,295	8,149	21,146	8,795	12,351	
908138 CWWF Avenue N-O-P-Q-R-S-T-U	11,296	976	10,320	9,297	1,023	
908139 Montreal Rd (N River Rd-St Laurent Blvd)	55,747	26,698	29,049	20,658	8,391	
908140 City Centre Ave & Elm St	1,030	24	1,006	307	699	
908141 ORAP Albert St-Bronson Ave-Slater St	17,850	2,424	15,426	1,777	13,649	
908142 CWWF McLeod - Florence	9,655	8,444	1,211	91	1,121	
908154 2019 Structures - Site-Specific	63	59	4	4	0	
908156 2019 Miisc Structural Renewal - CW	765	479	286	56	229	
908162 Rideau Rd Bridge [227670]	831	684	147	12	135	

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908163 Mitch Owens Rd [227580]	410	348	62	58	4	
908164 8th Line Rd Bridge [882280]	498	443	55	50	5	
908181 2019 Wastewater Improvements	900	431	469	30	440	
908183 Tri-Township Collector	1,500	1,061	439	186	253	
908184 2016 ORAP-Wet Weather IMP - Flow Reduct.	1,500	1,437	63	46	17	
908185 2016 Inlet Control Devices - CW	400	416	-16	0	-16	
908250 Infrastructure Planning Information Mgmt	1,230	535	695	60	635	
908315 Buildings-Paramedic Services (P3)	522	537	-16	0	-16	
908370 Integrated Departmental Mgmt Plan	9,700	8,667	1,033	102	931	
908424 Environmental Time Series Database	1,490	21	1,469	0	1,469	
908477 Roads Asset Management System	1,925	78	1,847	0	1,847	
908480 2017 Infrastructure Assess & Data Coll	2,500	1,278	1,222	50	1,171	
908484 2017 Sewer & Water Repairs/Improvements	2,620	2,382	238	116	122	
908487 2019 Integrated Scoping Pre/Post Eng	806	596	210	12	198	
908492 2017 Road Resurfacing - CW	31,992	31,522	470	34	435	
908511 2017 Watermain Improvements	1,836	1,125	711	695	16	
908514 2017 ORAP Wet Weather IMP - Flow Reduct.	1,870	1,407	463	54	409	
908529 Vanguard Dr Ext EA & Functional Design	750	235	515	21	494	
908558 O/S N5 Trunk Sewer Oversizing	60	0	60	0	60	
908567 Alta Vista Dr	200	145	55	0	55	
908568 Ashburn - Hogan - Wigan - Ness	12,040	11,196	844	539	305	
908569 Borthwick-Quebec-Gardenvale	6,690	5,150	1,540	1,218	322	
908570 Byron-Athlone-Highcroft	16,081	485	15,596	210	15,386	
908571 Catherine St (Bronson-Elgin)	200	143	57	29	28	
908572 Fairbairn-Bellwood-Willard-Belmont	8,527	3,408	5,119	4,163	956	
908573 Gibson-Denver-Tampa-Orlando	3,985	3,560	425	75	351	
908574 Grove Ave & Grosvenor	1,050	529	521	243	278	
908575 Isabella-Chamberlain	50	48	2	3	-2	
908576 Larkin-Larose-Lepage	7,434	716	6,718	6,133	585	
908580 CWWF Queensway Terrace North Sewer	13,556	1,108	12,448	7,890	4,558	
908581 Valley Dr Storm Sewer	25,451	12,845	12,606	1,294	11,313	
908582 N River Rd (Montreal-Dead End/Nof Coupal)	3,300	1,990	1,310	929	381	
908583 Bank St Sawmill Crk [057470]	555	24	531	46	485	
908584 AirportPkwY NB WalkleyRamp Twin Bculvert	2,740	1,429	1,311	1,211	99	
908587 Bank St Canal Bridge [012010]	2,560	1,694	866	436	430	
908589 Belfast Rd O/P VIA [055980]	2,710	263	2,447	58	2,390	

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908595 Kilmaurs Road Bridge SN 337080	400	334	66	11	55	
908596 Lemieux island Pipe Bridge SN017160	150	140	10	10	0	
908597 MacKenzie King Bridge [012200-1]	1,700	734	966	435	530	
908604 Ritchie Side Rd [437620]	680	538	142	6	136	
908613 Bank St (Rideau Rd-Mitch Owens)	8,970	553	8,417	7,560	858	
908614 LRT2 W1 Hwy 174 - Shefford Rd	1,500	0	1,500	0	1,500	
908615 Leitrim Rd (Bank-550m East)	1,700	0	1,700	0	1,700	
908618 CWWF Convent Glen North Storm Sewer	1,425	905	520	18	502	
908619 Graham Creek Storm Sewer	16,756	1,413	15,343	11,167	4,175	
908645 St Denis - Lavergne - Ste Monique	16,185	2,496	13,689	13,555	134	
908672 PTIF-Richmond Rd-Sidewalk Reconstruct-43	1,750	1,401	349	0	349	
908712 PTIF-Manotick Pathway (Main St-River Rd)	1,200	474	726	0	726	
908713 PTIF-Multi-Use Pathway Renewal (057)	6,120	4,541	1,579	0	1,579	
908714 PTIF-Sidewalk Renewal (058)	5,110	4,877	233	0	233	
908726 CWWF Vanier Parkway - Presland Rd et al	7,560	6,037	1,523	1,298	225	
908835 Mann-Range-Russell-Templeton	12,320	7,559	4,761	3,461	1,301	
908852 Bilberry Creek - Slope Stabilization	5,800	5,563	237	163	74	
908880 Energy Evolution	3,248	482	2,766	158	2,608	
908919 2019 Public Realm Minor Interventions	700	589	111	48	63	
908921 2018 Buildings-Child Care Services	80	39	41	33	8	
908922 2018 Buildings-Cultural Services	1,490	1,352	138	83	55	
908924 2018 Buildings-General Government	2,045	1,515	530	96	434	
908926 2018 Buildings-Long Term Care	4,055	3,393	662	566	96	
908927 2018 Buildings-Parks & Rec	15,920	15,334	586	436	150	
908928 2018 Buildings-Road Services	3,135	2,909	226	155	71	
908929 2018 Buildings-Social Services	600	432	168	34	134	
908931 2018 Buildings-Water Services	1,000	730	270	45	224	
908932 2018 Parks - Parks & Rec	6,925	6,841	84	46	38	
908940 2018 Infrastructure Assess & Data Collec	2,000	1,452	548	69	479	
908941 2018 Scoping Pre/Post Engineering	244	80	164	152	12	
908942 2018 Sewer & Water Repairs/Improvements	5,000	4,798	202	93	110	
908944 2018 Trenchless Rehab - Sanitary & Storm	4,006	3,964	42	34	8	
908947 2018 Preservation Treatments	5,151	4,254	897	0	897	
908949 2018 Road Resurfacing - CW	49,464	49,236	228	134	94	
908956 Booth St Bridge [017030]	1,700	305	1,395	29	1,365	
908957 Jockvale Bridge [113030]	1,495	1,400	95	18	76	

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908958 Byron St Bridge [887390]	382	294	88	2	87	
908959 Pooley's Ped Bridge [017240]	2,320	256	2,064	52	2,012	
908974 2018 Drainage Culverts (1m-3m)	7,575	6,251	1,324	96	1,228	
908975 2018 Drainage Culverts pre Resurfacing	3,519	2,293	1,226	56	1,170	
908977 2018 Sidewalk & Pathway renewal	2,715	2,358	357	222	135	
908978 2018 Transmission/Distribution WM Rehab	1,090	337	753	230	523	
908980 2019 Watermain Improvements	3,845	3,536	309	16	293	
908981 Lemieux island Pipe Bridge SN 017160	3,640	859	2,781	10	2,771	
908983 2018 ORAP Wet Weather IMP - Flow Reducti	500	150	350	347	3	
908997 LRT2 SS1 Sewer Upgrades (Byron Ave)	2,650	0	2,650	0	2,650	
908998 LRT2 R2 Hwy 174 Resurfacing EBL	3,000	0	3,000	0	3,000	
908999 LRT2 S1 Hwy 174 Montreal Rd	11,000	0	11,000	0	11,000	
909012 Bronson Ave (Arlington-Rideau Canal)	6,980	5,339	1,641	57	1,584	
909015 LRT2 S2 Hwy 174 Green's Creek	1,700	0	1,700	0	1,700	
909016 LRT2 S3 Hwy 174 Jeanne D'Arc	1,500	0	1,500	0	1,500	
909017 LRT2 C1 Hwy 174 Culverts	8,236	0	8,236	0	8,236	
909131 2018 Stormwater Management Retrofit	12,060	1,960	10,100	892	9,208	
909134 2018 Infrastructure Master Plan (Water)	501	80	421	42	380	
909136 CW Flood Risk Profile	259	220	40	0	40	
909272 Scott St. (West of Smirle Ave)	8,379	7,099	1,280	1,142	138	
909279 Watermain: Albert-Slater (Bay to Elgin)	100	0	100	0	100	
909355 2019 Flood Plain Mapping	175	57	118	118	0	
909360 2019 Buildings-By-Law Services	155	78	77	13	63	
909361 2019 Buildings-Child Care Services	390	169	221	192	29	
909362 2019 Buildings-Cultural Services	905	785	120	41	79	
909363 2019 Buildings-Fire Services	2,050	1,628	422	159	263	
909364 2019 Buildings-General Government	6,125	3,489	2,636	813	1,823	
909366 2019 Buildings-Long Term Care	645	299	346	149	197	
909367 2019 Buildings-Parks & Rec	14,639	11,293	3,346	2,002	1,344	
909368 2019 Buildings-Road Services	3,645	1,098	2,547	1,174	1,373	
909369 2019 Buildings-Social Services	1,180	240	940	16	924	
909371 2019 Buildings-Water Services	575	366	209	6	203	
909372 2019 Parks - Parks & Rec	5,000	4,602	398	341	57	
909373 2019 Infrastructure Assess & Data Collec	400	333	67	61	6	
909374 2019 Road Resurfacing - CW	52,064	48,413	3,651	2,185	1,466	
909375 2019 Sewer Access & Outfalls	2,000	291	1,709	29	1,680	



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909376 2019 Sewer Repairs / Improvements	9,821	5,919	3,902	2,727	1,176	
909377 2019 Sewer Trenchless Rehab	4,400	1,463	2,937	887	2,050	
909378 2019 Guiderail Renewal	1,696	1,474	222	121	102	
909379 2019 Rural Road Upgrades	1,277	967	310	300	10	
909380 2019 Preservation - CW	4,245	3,658	587	487	99	
909382 2019 Structures Scoping Pre/Post Eng	500	384	116	0	116	
909383 2019 Culverts Scoping Pre/Post Eng.	510	486	24	5	19	
909384 2019 Drainage Culverts - Site-Specific	700	524	176	0	176	
909385 2019 Drainage Culverts - CW	21,662	15,923	5,739	2,883	2,856	
909388 2019 Sidewalks & Pathways - CW	2,766	2,619	147	31	116	
909392 2019 WM Transmission/Distribution Rehab	3,944	3,564	380	57	323	
909393 2019 ORAP Wet Weather IMP	1,057	992	65	65	0	
909400 Bel-Air Dr, Bedbrooke St et al	14,024	627	13,396	451	12,946	
909401 Broadview Ave	1,227	116	1,111	70	1,041	
909402 Caroline Ave - Huron Ave N	4,110	1,509	2,601	660	1,941	
909403 Chapman Blvd (Dorval-Othello)	600	0	600	0	600	
909404 Claymor & Senio	8,456	4,197	4,258	3,774	484	
909405 Hamlet Rd	2,310	1,835	475	299	176	
909407 Longpre - Marquette- Michel Cir	2,400	35	2,365	613	1,752	
909408 Monk - Oakland -Wilton	1,560	0	1,560	0	1,560	
909409 Winona Ave & Wilmont Ave	980	36	944	364	580	
909438 2019 Bridge Structures - CW	3,787	2,459	1,328	688	640	
909475 2019 Surveys & Mapping	320	303	17	8	9	
909481 2019 Sewer CCTV Engineering	1,000	132	868	0	868	
909482 2019 Preservation - Other	100	99	1	0	1	
909483 2019 Roadway Network Engineering	800	775	25	25	0	
909485 Carling Ave - Churchill Ave - Kirkwood	1,900	403	1,497	627	869	
909492 LRT2 SS2 Richmond Compl Streets	7,888	0	7,888	0	7,888	
909515 Piperville RD Bearbrook Bridge (223150)	3,510	1,035	2,475	2,284	192	
909516 LiDAR Topography Update - CW	471	455	16	0	16	
909616 LRT2 Transit Infr. Condition Assessment	125	1	124	0	124	
909623 Cambridge St - Sewer Replacement	2,629	2,229	400	22	377	
909634 OR 174 Slope Stabilization	1,100	0	1,100	0	1,100	
909666 2020 Buildings -By-Law Services	75	0	75	0	75	
909667 2020 Buildings-Child Care Services	450	3	447	184	263	
909668 2020 Buildings-Cultural Services	800	132	668	228	440	

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909669 2020 Buildings - Fire Services	1,875	497	1,378	728	649	
909675 2020 Buildings- General Government	1,925	148	1,777	740	1,037	
909677 2020 Buildings - Long Term Care	1,853	138	1,715	1,244	471	
909678 2020 Buildings - Parks & Rec	21,590	7,047	14,543	3,205	11,338	
909679 2020 Buildings - Roads Services	1,900	973	927	302	625	
909680 2020 Buildings - Social Services	750	52	698	35	662	
909682 2020 Buildings - Water Services	150	22	128	6	122	
909683 2020 Parks-Parks & Rec	7,550	4,384	3,166	1,506	1,660	
909691 2020 Infrastructure Assess & Data Collec	400	184	216	162	54	
909692 2020 Intrated Scoping Pre/Post Eng	1,000	256	744	180	564	
909693 2020 Road Resurfacing - CW	41,833	36,738	5,094	2,884	2,210	
909694 Hydraulic Structures	1,000	0	1,000	0	1,000	
909695 2020 Sewer Repairs / Improvements	10,777	1,161	9,616	1,478	8,138	
909696 2020 Sewer Trenchless Rehab	1,500	58	1,442	147	1,295	
909698 2020 Guiderail Renewal	2,000	381	1,619	179	1,440	
909699 2020 Rural Road Upgrades	1,479	1,117	362	262	99	
909700 2020 Preservation - CW	4,948	3,769	1,180	917	263	
909701 2020 Preservation - Other	300	36	264	0	264	
909702 2020 Roadway Network Engineering	900	322	578	490	89	
909703 2020 Structures - Site - Specific	1,205	952	253	100	153	
909704 2020 Misc Structural Renewal - CW	440	194	246	179	67	
909705 2020 Structures Scoping Pre/Post Eng	500	466	34	5	29	
909706 2020 Bridges Structures - CW	13,935	1,989	11,946	5,542	6,404	
909708 2020 Drainage Culverts - Site-Specific	1,500	266	1,234	85	1,149	
909709 2020 Drainage Culverts - CW	12,168	917	11,251	2,265	8,986	
909710 2020 Drainage Culverts - Other	500	509	-9	5	-14	
909711 2020 Sidewalks & Pathways - CW	3,340	1,846	1,494	955	539	
909712 2020 Sidewalks & Pathways - Other	50	45	5	0	5	
909713 Water System Improvements	6,000	655	5,345	3,010	2,335	
909714 2020 WM Transmission/Distribution Rehab	4,087	2,509	1,578	240	1,338	
909715 Beltown Stormwater Improvements	750	0	750	0	750	
909716 Mooney's Bay Trunk Sewer	8,500	72	8,428	7	8,421	
909717 2020 ORAP Wet Weather IMP	4,000	443	3,557	1,004	2,553	
909724 Pump Stations Capacity Renewal	2,439	133	2,306	60	2,246	
909731 Piccadilly Ave (Wellington - Bassett)	500	28	472	0	472	
909732 Maclaren St - Lyon St	2,550	160	2,390	251	2,138	

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909733 Pretoria Ave (Metcalfe-Bank)	910	86	824	259	566	
909735 Carling Ave (Moodie-Shirleys Bay)	3,000	0	3,000	0	3,000	
909739 2020 Surveys & Mapping	260	97	163	161	1	
909740 2020 Public Realm Intervention	700	59	641	0	641	
909745 Acres Road PS Phase 1 Renewal	3,425	0	3,425	0	3,425	
909748 Mud Creek Stream Renewal	370	0	370	0	370	
909749 2020 Flood Plain Mapping	310	239	71	61	10	
909750 Storm and Surface Water Rehabilitation	1,500	157	1,343	257	1,086	
909751 2020 Comprehensive Asset Management	360	180	180	35	145	
909942 Britannia Village Ottawa River Flood Pro	500	355	145	145	0	
909992 Richmond Pump Station	2,714	25	2,689	0	2,689	
910040 Sunland and Orchard View Properties	1,747	90	1,657	1,170	487	
910041 2021 Buildings-Long Term Care	6,950	56	6,894	10	6,884	
910042 2021 Buildings-Parks & Rec	19,366	1,477	17,889	3,415	14,474	
910043 2021 Buildings-Road Services	3,625	353	3,272	1,872	1,400	
910044 2021 Buildings-Social Services	400	0	400	0	400	
910045 2021 Surveys & Mapping	320	20	300	44	256	
910046 2021 Public Realm Intervention	750	0	750	0	750	
910055 2021 Buildings-By-Law Services	125	0	125	0	125	
910056 2021 Buildings-Child Care Services	175	0	175	0	175	
910057 2021 Buildings-Cultural Services	550	0	550	0	550	
910058 2021 Buildings-Fire Services	1,950	64	1,886	114	1,772	
910059 2021 Buildings-General Government	3,775	16	3,759	8	3,751	
910066 2021 Buildings-Water Services	50	0	50	0	50	
910067 2021 Parks - Parks & Rec	4,579	99	4,480	2,044	2,436	
910077 2021 Flood Plain Mapping	240	81	159	107	52	
910078 2021 Sewer Repairs / Improvements	9,504	0	9,504	0	9,504	
910079 2021 Sewer Trenchless Rehab	4,500	0	4,500	0	4,500	
910080 2021 Sewer CCTV Engineering	800	0	800	0	800	
910081 2021 Drainage Culverts - CW	2,382	55	2,327	574	1,753	
910082 2021 Drainage Culverts - Other	636	149	487	0	487	
910083 2021 Culverts Scoping Pre/Post Eng.	700	0	700	472	228	
910086 2021 Storm and Surface Water Rehabilitat	3,500	0	3,500	0	3,500	
910087 2021 ORAP Wet Weather IMP	2,500	0	2,500	0	2,500	
910088 2021 Infrastructure Assess & Data Collec	340	0	340	80	260	
910089 2021 Integrated Scoping Pre/Post Eng	1,764	1	1,763	14	1,749	

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910090 2021 Road Resurfacing - CW	37,290	2,346	34,944	20,052	14,892	
910091 2021 Comprehensive Asset Management	360	12	348	0	348	
910092 Breezehill Ave N (Gladstone - Somerset)	1,172	0	1,172	0	1,172	
910093 2021 Guiderail Renewal	1,950	0	1,950	0	1,950	
910094 2021 Rural Road Upgrades	400	0	400	78	322	
910095 2021 Preservation - CW	5,484	151	5,332	3,383	1,950	
910096 2021 Preservation - Other	400	4	396	0	396	
910097 2021 Roadway Network Engineering	1,000	5	995	235	760	
910098 2021 Structures - Site-Specific	1,250	7	1,243	98	1,144	
910099 2021 Misc Structural Renewal - CW	360	12	348	342	6	
910100 2021 Structures Scoping Pre/Post Eng	500	0	500	0	500	
910101 2021 Bridge Structures - CW	8,095	50	8,045	418	7,627	
910103 2021 Sidewalks & Pathways - CW	4,800	0	4,800	501	4,299	
910104 2021 Sidewalks & Pathways - Other	350	0	350	254	96	
910105 Drouin Ave (North River - West Presland)	684	0	684	0	684	
910106 James St Kent St (Bronson - Bank)	2,445	0	2,445	63	2,382	
910107 Arnhem St and Apeldoorn Ave	1,588	0	1,588	0	1,588	
910108 Clare Dovercourt (Chruchill - Hilson & T	2,180	0	2,180	0	2,180	
910109 Ferndale Ave (Churchill Ave N - Selby Av	731	0	731	0	731	
910110 Farnham, Eastbourne and Ava	1,615	0	1,615	0	1,615	
910111 Glebe (Bank - O'Connor)	751	0	751	0	751	
910112 Oakhill and Corona (Acaia - Beechwood)	732	0	732	0	732	
910113 Summit Ave (Alta Vista - Fairbanks)	1,272	0	1,272	0	1,272	
910117 2021 Water System Improvements	7,500	0	7,500	91	7,409	
910118 2021 WM Transmission/Distribution Rehab	5,500	0	5,500	0	5,500	
910119 Stanley Ave. (Sussex - Union St)	500	0	500	0	500	
910257 2021 City Winter Grant Program	150	18	132	0	132	
910282 ICIP-ATI - Multi-use Pathway (AMB)	1,586	29	1,557	17	1,540	
910283 ICIP-ATI - Sidewalks	2,278	33	2,245	73	2,172	
910284 ICIP-HB - AC & Generator	951	23	928	24	904	
910285 ICIP-HB - Repairs & Upgrades	430	0	430	147	283	
910286 ICIP-MB - Building Envelope & Window Upg	1,245	4	1,241	64	1,177	
910287 ICIP-MB - Facility Renewal	103	0	103	4	99	
910290 ICIP-MB - LED Lighting Arenas and Pools	1,056	0	1,056	0	1,056	
910292 ICIP-MB - HP Windows Overbrook, Billings	825	0	825	0	825	
909394 Arch - Canterbury - Plessner	852	659	193	189	4	

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910271 ICIP-ATI - Bike Facility (AMB)	120	0	120	0	120	
910333 ICIP-LTC - Peter D Clarke/Carleton Lodge	1,341	1	1,339	12	1,327	
910334 ICIP-CCR - Playground 1 Renewal	5,498	0	5,498	795	4,703	
910342 Bridge Preventative Maint	269	12	257	0	257	
910343 Culvert Drainage-Site Specific	133	34	98	0	98	
910344 Ditch Alterations	50	0	50	0	50	
910350 Drainage Culverts Assessment	200	21	179	0	179	
910353 Structural Inspection	500	30	470	0	470	
910354 Water Structures - Inspections	40	1	39	0	39	
<b>Renewal of City Assets Total</b>	<b>1,714,623</b>	<b>994,305</b>	<b>720,318</b>	<b>237,489</b>	<b>482,829</b>	
Growth						
900631 Carlington Heights Pumping Stn Expansion	16,162	1,830	14,332	1,585	12,747	
900632 Strandherd Road Watermain	7,935	3,604	4,331	1,960	2,371	
900812 DCA-Cardinal Creek-Stormwater Facility	24,856	22,543	2,313	0	2,313	
900814 DCA-EUC SW Pond 1	7,810	7,254	556	0	556	
902206 Ottawa South Pumping Station Upgrade	15,540	2,448	13,092	317	12,775	
902997 DCA-Abbott Street	782	417	365	6	358	
903230 DCA-SWM Ponds E 1&2 Shirley's Brook	3,250	2,482	768	646	122	
903242 Chapman Mills Dr (Woodroffe-Longfields)	2,377	0	2,377	0	2,377	
903250 DCA-Storm Water Pond - Monahan Drain	8,147	7,074	1,074	736	337	
903252 DCA-Sanitary Sewer Oversizing Program	1,816	605	1,211	0	1,211	
903295 Brittany Pumping Station	9,089	958	8,131	6,380	1,751	
903328 DCA-Area W-2 Shirleys Brook W SWM Pond 1	1,284	780	503	482	22	
903345 Kanata West Pump Station & Forcemain	53,966	53,918	48	3	45	
904066 Kanata Town Centre Roads	724	291	433	0	433	
904755 2018 Infrastructure Master Plan (Sewer)	1,159	691	468	385	83	
904916 DCA-Kanata West Feedermain	3,092	194	2,898	0	2,898	
904918 Limebank Feedermain	3,374	0	3,374	0	3,374	
904975 Barrhaven PS Conversion to 3C	4,873	4,429	444	0	444	
904982 Zone 2W West march Rd 406 to 6	600	0	600	0	600	
904985 North Kanata Sewer Ph 2	23,252	22,496	756	1,342	-586	Deficit due to claim settlements.
904986 Tri-Township/March Ridge Replacement	19,222	280	18,942	18,117	825	
904988 March PS Conversion	13,249	964	12,285	48	12,237	
905425 DCA-O/S - Kanata Town Centre Trunk Sewer	349	0	349	0	349	
905429 DCA-Mer Bleue Rd Reliability Links	1,232	677	555	0	555	

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905964 DCA-O/S Jackson Trails Sewer	252	0	252	0	252	
905990 DCA-O/S Kanata Lakes North	59	0	59	0	59	
905992 Manotick Supply Watermain	13,042	5,796	7,246	5,765	1,481	
906022 DCA-O/S KW Collector Sewers	4,338	3,894	444	214	230	
907101 River Ridge 3C Elevated Tank	514	4	510	0	510	
907107 Acres Road PS Upgrade Phase 1 Growth	1,984	570	1,414	88	1,327	
907114 Stittsville/Fernbank Intercept-Diversion	14,500	14,066	434	182	252	
907444 DCA-Greenbank Rd (Cambrian - Kilbernie)	5,788	0	5,788	0	5,788	
907455 Hurdman Bridge/Billings BridgePS Upgrade	1,700	0	1,700	0	1,700	
907456 Manotick North Island Link	9,356	3,880	5,476	4,549	927	
907462 Pump Stations Capacity Increase	4,240	192	4,048	45	4,003	
907467 SUC Greenbank	4,930	3	4,927	200	4,727	
907485 2019 Stormwater Master Planning	250	84	166	166	0	
907528 DCA-Riverside South SW Treatment Chamber	421	244	177	0	177	
907529 DCA-Leitrim SW Pond 2	18,607	3,455	15,151	0	15,151	
907535 DCA-Leitrim Pond 2 Trunk Storm Sewer	4,389	2,967	1,422	0	1,422	
907536 DCA-Riverside South SW Pond 3	18,797	0	18,797	0	18,797	
907537 DCA-Riverside S. Pond3 Trunk Storm Sewer	10,051	0	10,051	0	10,051	
907538 DCA-Riverside South - Tributary No. 3	1,165	0	1,165	0	1,165	
907539 DCA-Riverside South - Tributary No. 4	499	0	499	0	499	
907540 DCA-Riverside South - Tributary No. 7A	403	0	403	0	403	
907541 DCA-Riverside South - Tributary No. 7B	876	0	876	0	876	
907542 DCA-Riverside South - Tributary No. 10	1,489	0	1,489	0	1,489	
907543 DCA-Riverside South - Fish Habitat	2,809	0	2,809	0	2,809	
907551 DCA-Brian Coburn (Portobello-Montmere)	3,057	2,883	174	0	174	
907558 DCA-N5 Ultimate SW Pond	14,229	10,725	3,504	3,405	99	
907560 DCA-EUC SW Pond 1 Trunk Sewers	11,045	0	11,045	0	11,045	
907561 DCA-EUC SW Pond 3 Trunk Sewers	1,700	554	1,146	0	1,146	
907562 DCA-Leitrim SW Pond 1 Trunk Sewers	9,379	9,183	196	0	196	
907563 DCA-Riverside South SW Pond2 Trunk Sewer	5,306	381	4,925	0	4,925	
907602 DCA-Glou. EUC SWM Pond 1 Modification	6,864	3,364	3,499	0	3,499	
907603 DCA-Glou. EUC SWM Pond 1 Fish Habitat	1,132	1,036	96	96	0	
907805 DCA-Riverside South Pond 5	10,354	583	9,771	1	9,769	
907809 Richmond PS & Forcemain Expansion Phase1	4,503	3,316	1,187	503	685	
907840 FEA2018 Shea Road Pump Station	3,566	3,188	378	0	378	
907880 DC By-Law - 2019 Study Update	1,430	514	916	110	806	

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907897 DCA-Cardinal Creek East Sanitary Ovrsize	75	0	75	0	75	
907900 DCA-Mud Creek Erosion Monito E3 Glou EUC	250	0	250	0	250	
907952 DCA-Monahan Drain Strmwter FacilityRehab	2,400	912	1,488	1,301	186	
908247 Richmond Forcemain Expansion	7,251	1,068	6,183	1,050	5,133	
908252 Stormwater Mgmt Retrofit Master Plan	2,180	243	1,937	146	1,791	
908257 O/S Kanata West Transmission Mains	907	0	907	0	907	
908345 FEA - Tenth Line Storm Sewer Outlet	406	288	117	0	117	
908385 Utman Park Stormwater Facility	463	0	463	0	463	
908386 Taylor Creek Erosion Works Phase 2	279	0	279	0	279	
908390 Manotick Servicing DCA Credit	6,857	925	5,932	5,932	0	
908622 2017 Rural Servicing Strategy	200	149	51	0	51	
908623 2017 Water & Wastewater EA Studies	250	171	79	76	4	
908749 FEA2016-Kanata West Feedermain	5,788	5,529	259	0	259	
908767 FEA2018-Richmond Sanitary Trunk Sewer	2,838	2,838	0	0	0	
908777 FEA2021-Goulbourn Forced Road	7,000	0	7,000	0	7,000	
908826 Leitrim Pond 2 - Sanitary Sewer Ext.	665	0	665	0	665	
909072 Leitrim Sanitary Pump Station Expansion	423	0	423	0	423	
909132 2018 Rural Servicing Strategy	205	14	191	50	142	
909133 2018 Water & Wastewater EA Studies	255	39	216	201	15	
909180 FEA2016-Campeau Dr Ext(Huntmar-Didsbury)	5,795	4,990	805	0	805	
909181 FEA2026-Palladium Realign	2,923	0	2,923	0	2,923	
909182 FEA2026-Huntmar Dr (Campeau-N hwy417)	1,001	0	1,001	0	1,001	
909198 Shadow Ridge - 2 Deep Wells	251	0	251	0	251	
909283 FEA-Leitrim SWM Pond 1 Expansion	6,337	0	6,337	0	6,337	
909284 DCA-Leitrim Rd Storm Drainage System	2,259	0	2,259	0	2,259	
909285 DCA-Leitrim North-South Swale Tributary	3,096	2,893	202	0	202	
909352 2019 Groundwater Studies	1,319	630	689	333	355	
909353 2019 Rural Servicing Strategy	250	3	247	3	245	
909357 South Nepean Collector Ph3	11,343	6,308	5,035	2,260	2,775	
909540 DCA- Riverside South Pond 5 Storm Sewers	6,501	0	6,501	0	6,501	
909542 DCA-O/S Half Moon Bay N San Sewer	404	0	404	0	404	
909613 FEA2021 March Rd San Trunk Sewer - West	11,945	0	11,945	0	11,945	
909671 2020 Infrastructure Master Plan (Water)	510	0	510	282	228	
909672 2020 Off Site Reliability Links	160	0	160	0	160	
909673 2020 Groundwater Studies	380	0	380	0	380	
909674 2020 Rural Servicing Strategy	260	0	260	0	260	

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909725 2020 Water & Wastewater Studies	260	0	260	0	260	
909730 2020 Stormwater Master Planning	561	180	381	158	224	
910048 2021 Infrastructure Master Plan (Sewer)	510	21	489	139	350	
910049 FEA Feedmill Crk Stream Rehab	1,376	0	1,376	0	1,376	
910050 Manotick Supply Watermain - Phase 2	1,020	13	1,007	0	1,007	
910051 2021 Off Site Reliability Links	164	0	164	0	164	
910052 2021 Groundwater Studies	389	0	389	0	389	
910053 2021 Rural Servicing Strategy	216	0	216	0	216	
910054 2021 Water & Wastewater Studies	270	0	270	0	270	
910076 Carp Wastewater PS Upgrade/Overflow	2,040	0	2,040	0	2,040	
910122 Zoning By-law Re-write	1,350	0	1,350	112	1,238	
910123 DCA-O/S KW Trunk Sewers - 130 Huntmar	75	0	75	0	75	
910234 FEA2020 Cambrian Rd (New-Old Greenbank)	3,410	3,410	0	0	0	
910254 FEA2026 Richmond Sanitary Forcemain-Matt	11,852	0	11,852	0	11,852	
910272 Whitewood Ave Water Servicing	1,390	11	1,379	135	1,244	
910291 ICIP-MB - New Generator - CardelRec	677	19	658	7	651	
910293 ICIP-ATI - Wayfinding Signage	391	0	391	0	391	
910294 ICIP-PW - Public Washrooms	1,096	0	1,096	0	1,096	
910300 ICIP-EXT - New Boys & Girls Club Facility	5,000	0	5,000	0	5,000	
<b>Growth Total</b>	<b>542,635</b>	<b>235,473</b>	<b>307,163</b>	<b>59,516</b>	<b>247,646</b>	
Regulatory						
909354 2019 Water & Wastewater EA Studies	260	0	260	0	260	
<b>Regulatory Total</b>	<b>260</b>	<b>0</b>	<b>260</b>	<b>0</b>	<b>260</b>	
Service Enhancement						
903298 DCA -Shadow Ridge Exploratory/Well	99	96	3	0	3	
905792 Manotick Special Des Area SW Monitoring	74	0	74	0	74	
905937 2016 Rural Area Acquisitions	1,160	637	523	5	518	
906381 AQCCMP Implementation	374	156	218	102	117	
906531 Comprehensive Asset Management	1,130	1,010	120	110	10	
906632 Flood Plain Mapping	1,809	1,788	21	3	18	
906765 BCS Land Mngmt Solution (LMS)	10,205	2,862	7,343	2,232	5,112	
906930 Planning - Land Mngmt Solution - LMS	2,869	938	1,930	732	1,199	
907483 2014 Infrastruct Master Plan(Stormwater)	402	315	88	11	77	
908249 Centrum Boulevard Ext. Land Acquisition	1,770	344	1,426	0	1,426	
908297 Leadership in Asset Management Program	240	141	99	0	99	
908460 2017 Accessibility - Parks & Rec	1,925	1,832	93	36	57	



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908938 2018 Accessibility - Parks & Rec	2,525	2,094	431	343	88	
909139 AQCCMP National Disaster Mitigation Prog	61	36	25	8	17	
909151 Community Energy Initiatives	500	434	66	27	39	
909154 Accommodation Fit-Ups and Renovations	2,000	739	1,261	103	1,157	
909165 Shea Roads Woods UNA193	1,648	19	1,628	5	1,624	
909236 2019 Accessibility - Child Care Services	60	12	48	0	48	
909240 2019 Accessibility - Cultural Services	60	0	60	0	60	
909241 2019 Accessibility - General Government	725	351	374	40	334	
909255 Renewable Energy Transition Projects	633	477	156	73	83	
909280 Main Streets Revitalization	856	841	15	0	15	
909293 OPL - LAC Joint Facility	174,820	18,252	156,568	8,252	148,316	
909294 OPL Central Library Parking Facility	18,100	1,977	16,123	777	15,346	
909477 2019 Accessibility - Long Term Care	60	7	53	0	53	
909478 2019 Accessibility - Parks & Rec	1,395	433	962	601	361	
909479 2019 Accessibility - Social Services	60	0	60	0	60	
909486 New Official Plan	3,759	2,577	1,182	42	1,140	
909607 Climate Emergency	440	290	150	0	150	
909684 2020 Accessibility - Child Care Services	60	0	60	0	60	
909685 2020 Accessibility - Cultural Services	60	0	60	0	60	
909686 2020 Accessibility - General Government	350	0	350	0	350	
909688 2020 Accessibility - Long Term Care	60	0	60	0	60	
909689 2020 Accessibility - Parks & Rec	1,850	682	1,168	5	1,163	
909690 2020 Accessibility - Social Services	60	0	60	0	60	
909865 2020 Natural Area Acquisitions (Urban)	2,045	0	2,045	0	2,045	
909973 St. Joseph Blvd Septic Repair	40	35	5	0	5	
909980 ROWHUD - Land Mngmt Solution (LMS)	1,832	610	1,222	476	746	
910033 2021 Accessibility - Long Term Care	60	0	60	0	60	
910034 2021 Accessibility - Parks & Rec	2,025	191	1,834	614	1,220	
910068 2021 Accessibility - Child Care Services	60	0	60	0	60	
910069 2021 Accessibility - Cultural Services	60	0	60	0	60	
910070 2021 Accessibility - General Government	175	0	175	0	175	
910075 2021 Accessibility - Social Services	60	0	60	0	60	
908894 Natural Area Acquisitions (Rural)	2,340	188	2,152	0	2,152	
910348 Land for All Way Stop - Wiggins & Chapel	15	0	15	0	15	
<b>Service Enhancement Total</b>	<b>240,911</b>	<b>40,364</b>	<b>200,547</b>	<b>14,595</b>	<b>185,951</b>	
<b>Planning, Infr, &amp; Economic Dev Total</b>	<b>2,498,429</b>	<b>1,270,142</b>	<b>1,228,287</b>	<b>311,601</b>	<b>916,687</b>	

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PW & Environmental Services Dep						
Renewal of City Assets						
902137 Stormwater Mgmt: Rehab&Enviro Compliance	1,099	737	362	455	-93	
903437 ROPEC West Boiler Plant Replacement	570	372	198	0	198	
905004 ORAP-Ottawa River Quality Model	422	304	118	0	118	
905681 Water System SCADA & Instrument Rehab	2,410	2,355	55	38	17	
905757 Monahan Constructed Wetland Rehab.	5,750	5,683	67	0	67	
906197 Water System Facilities Upgrades 2011	1,745	1,675	70	0	70	
906358 Transmission Mains Condition Assessment	1,600	1,581	19	39	-20	
906539 Large Transmission Mains Risk Mitigation	497	371	127	124	3	
906645 ROPEC - Primary Clarifier Upgrades	10,400	10,380	20	0	20	
906647 ROPEC Primary Clarifier Rehab Phase 2	22,180	1,365	20,815	0	20,815	
906648 ROPEC - Digester Gas Utilization	57,223	2,625	54,598	1,456	53,142	
906650 ROPEC - Process Facility - Environ. Sys	9,676	9,358	318	49	269	
906662 CWWF Village/Carp Water Quality TreatFac	8,880	6,842	2,038	138	1,899	
906664 Hurdman Bridge PS Renewal	18,131	1,643	16,489	2,246	14,242	
906665 Lemieux WPP Intake Ice Mgmt	16,800	774	16,026	428	15,598	
906671 Collection Sys. Condition Assesment Prog	2,020	2,020	0	0	0	
906795 Condition Assess - Critical System Links	5,000	4,556	444	341	103	
906798 Water Distribution Sys Improvements	6,893	6,195	698	0	698	
906800 Water Treatment Rehabilitation 2013-2014	4,195	4,187	8	10	-2	
906801 Communal Well System Rehab 2013-2014	566	562	4	0	4	
906808 2013 New Parking Facilities - Glebe	9,729	9,021	708	549	159	
906836 Critical Sys Links Mitigation Measures	2,090	2,080	10	0	10	
907007 TSSA Registration and Compliance Upgrade	1,092	932	160	1	159	
907060 ROPEC Secondary Clarifier Upgrades	8,296	3,130	5,166	0	5,166	
907061 ROPEC Concrete Rehab & Repairs	801	749	53	46	7	
907383 ROPEC Digester Flare Expansion	748	0	748	0	748	
907392 Raw Sewage Pumping Station Upgrade	9,206	8,850	356	27	329	
907393 ROPEC Condition Assesment Program	500	217	283	5	278	
907468 EAM Maximo Sustainment	3,294	3,257	37	4	34	
907476 WPP Chemical Systems Modifications	2,300	1,980	320	240	80	
907477 TSSA Diesel Compliance Upgrades at WPPS	300	55	245	2	243	
907501 SAP Integration & Mobility Deployment	6,105	5,912	193	0	193	
907568 EAM Maximo Data Optimization	1,004	394	610	373	237	

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907596 Hazeldean Pumping Station HVAC Rehab	2,875	2,707	168	157	12	
907605 Carlington Heights Reservoir Remediation	400	0	400	0	400	
907611 Trail Road Stormwater Ponds and Ditches	400	112	288	4	284	
907614 Barnsdale Base Preparation	300	126	174	127	47	
907616 Decommission Cathcart Regulator	200	159	41	19	22	
907617 Critical Manholes- Electrical / Mechanic	480	269	211	0	211	
907620 Keefer Odour Control Fac.Modification	4,400	4,442	-42	0	-42	
907624 Wastewater Effluent Water Grid Rehab	2,750	1,536	1,214	0	1,214	
907640 Water Storage Tanks & Reservoir	575	476	99	27	72	
907648 Proactive Lead Service Replacement Prog	896	893	2	6	-3	
907654 Ops Condition Assess-Critical Sys Links	2,275	1,127	1,148	1,042	106	
907655 Communal Well System Rehab 2018	526	456	70	22	47	
907679 Sewer Lateral Repairs 2015	6,863	6,846	17	17	0	
907680 Stream Restoration Projects - 2016	183	165	18	0	18	
907683 Lab Equipment Purchase/Replacement 2016	600	463	137	0	137	
907684 ROPEC-Sewage Treatment Rehab Prog 2015	5,950	5,618	332	400	-68	
907685 ROPEC-Concrete Rehab & Repairs 2015	596	380	216	241	-25	
907688 Collection System Condition Assesment	996	917	79	83	-3	
907689 Flow Monitoring Rehab Program	2,674	1,234	1,440	462	978	
907716 ROPEC Rehab of Digester	16,115	5,252	10,863	41	10,822	
907734 Britannia G4	509	497	11	0	11	
907795 Business Technology Opportunities	3,600	470	3,130	107	3,023	
907932 Richmond Forcemain Construction	5,381	5,122	259	0	259	
907941 Remote Operations - Station Modification	1,434	1,180	254	279	-25	
907966 Public Works Maint Mgmt System Project	2,386	1,246	1,140	0	1,140	
908073 Water Pumping Station Facility Rehab2017	225	234	-9	42	-51	
908077 Ops Condition Assess-Critical Sys Links	234	223	10	6	5	
908078 Proactive Lead Service Replace Prog 2017	921	818	104	145	-41	
908080 Water Distribution Sys Improvements 2019	1,000	750	250	13	237	
908082 Communal Well System Rehab 2018	150	60	90	0	90	
908091 Collection System Condition Assess. 2016	981	427	554	233	321	
908093 Linear Sewage System Improve. Prog. 2016	1,244	1,186	58	0	58	
908094 SCADA Rehab & Upgrades - Remote Sewer	300	0	300	0	300	
908095 Sewer Lateral Repairs 2016	4,803	4,565	238	246	-8	
908096 Tartan PS Reliability Improvements	2,250	1,381	869	320	549	
908099 ROPEC - Sewage Treatment Rehab Prog 2016	1,137	1,113	24	63	-39	

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908101 Stormwater Mgmt: Rehab &Enviro Complince	440	407	33	0	33	
908107 ROPEC Process Facil - Enviro Sys Upgrade	3,432	1,576	1,856	0	1,856	
908326 Britannia Chem System Mods - DWS	25	1	24	0	24	
908330 RS-PS HVAC Boilers & SCADA Upgrade Const	9,609	9,525	84	147	-63	
908368 WWC PS Gas Monitoring Rehab & Upgrade	5,111	1,261	3,850	3,635	215	
908372 Ammonia Rm Ventilation Lemieux-Britannia	250	8	242	0	242	
908376 Montreal Road PS Lifecycle Replacements	4,200	3,813	387	155	232	
908379 Britannia WPP Expansion Joint Rehab	200	0	200	0	200	
908400 2017 LifeCyle Renewal Parking Facilities	1,964	1,523	441	12	429	
908403 On & Off Street Parking Sys P3 Cap Pymt	3,832	0	3,832	0	3,832	
908425 ROPEC Screen & Degrit Repairs-Construct.	3,355	3,324	31	0	31	
908429 ROPEC Digester 5 & 6 Mixing Pump Upgrade	3,500	310	3,190	61	3,129	
908432 Water Sys SCADA & Instrument Rehab 2017	202	143	59	0	59	
908445 Wastewater Drainage Roofing 2019	180	9	171	60	112	
908446 Collection System Condition Assess.	745	361	385	12	373	
908449 Sewer Lateral Repairs 2018	3,353	3,287	66	43	22	
908450 Sewage Pumping Station Rehab Prog 2017	2,466	701	1,765	10	1,755	
908451 Lab Equipment Purchase/Replacement 2018	300	0	300	0	300	
908453 ROPEC - Sewage Treatment Rehab Prog 2017	2,443	2,321	122	62	59	
908479 Carp Diesel Pump Upgrades	1,255	1,191	64	40	24	
908521 ROPEC Electrical Master Plan	690	563	127	3	124	
908633 Enhanced Corrosion Control	6,118	134	5,984	0	5,984	
908658 Chemical System Upgrades - Remote WW PS	2,510	2,455	55	0	55	
908686 Solid Waste Fleet Growth - Landfill 2019	420	418	2	0	2	
908735 CWWF Carp Snow Disposal Facility	7,450	7,294	156	27	129	
908737 CWWF Graham Creek Slope Stabilization	250	200	50	0	50	
908741 CWWF ROPEC Lighting Upgrades	1,337	1,329	8	8	0	
908742 CWWF [Construct] ROPEC Thicken & Dewater	28,310	23,772	4,538	493	4,045	
908745 CWWF [Design] Lemieux Island WPP Intake	2,400	2,150	250	251	-1	
908801 Britannia Medium Voltage Maintenance	1,120	848	272	0	272	
908818 Britannia HLPS HVAC Upgrade Design Build	628	605	22	22	0	
908825 Lemieux Sludge Line Repairs	151	148	3	3	0	
908834 WWS SCADA LAN/WAN Standards Rehab.	1,801	627	1,174	318	855	
908836 Pumping Station Capitalized Maintenance	1,188	1,180	8	23	-16	
908843 Delorme PS & FM Upgrades	8,425	7,920	505	141	364	
908845 ROPEC Digester 5 Condition Assessmnt Pln	275	155	120	87	33	

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908866 DWS Concrete Repairs	150	96	54	38	16	
908892 ROPEC Activated Sludge Screws Overhaul	2,640	1,418	1,222	1,266	-43	
908902 Shadow Ridge Station Upgrades	1,057	152	905	95	810	
908904 Decommission West End Pump Stns & Manhole	2,493	2,403	90	0	90	
909003 DWS Ladder Trolley & Rail System Upgrade	600	214	386	75	311	
909027 Stormwater Mgmt: Rehab&Enviro Compliance	1,846	1,806	40	0	40	
909031 Sewage Pumping Station Rehab Prog 2018	245	219	26	23	3	
909032 ROPEC - SCADA Rehab. & Upgrades 2018	1,400	0	1,400	0	1,400	
909033 ROPEC - Sewage Treatment Rehab Prog 2018	1,812	1,744	68	0	68	
909034 ROPEC HVAC Phase 3	400	0	400	0	400	
909039 Proactive Lead Service Replace Prog 2018	400	158	242	82	160	
909121 LCR - Parking Facilities (2018)	1,775	1,523	252	20	232	
909149 Acres & Hazeldean Odour Control	400	398	2	2	0	
909176 Jackson Trail Pump Station Upgrades	720	0	720	0	720	
909183 Remote Station PLC Upgrades	250	280	-30	0	-30	
909189 Britannia Highlift Flowmeters	1,359	119	1,240	1,129	111	
909191 DWS SCADA secondary network replacement	725	698	27	0	27	
909208 Lemieux & Britannia G2 Generator Constr	12,125	719	11,406	230	11,176	
909217 Pumping Stn HVAC & Isolation Valve Rehab	2,707	1,503	1,204	819	386	
909219 Munster 2 Reliability Improvements	1,661	1,643	18	5	13	
909220 Stittsville Tank Remediation	768	762	6	0	6	
909226 Flow Through Station Rehabs	875	540	335	323	13	
909245 Forcemain Condition Assessment & Rehab	2,250	501	1,749	47	1,702	
909251 ROPEC RAS/WAS Ferrous System Replacement	1,314	283	1,031	19	1,012	
909265 Britannia Window/Roof Repairs	1,250	140	1,110	954	156	
909270 ROPEC Sub#1 Transformers Replacement	131	79	52	1	51	
909273 Harvard PS Detailed Design & Contract Ad	500	470	30	28	2	
909323 WWC Medium Voltage Maintenance	1,486	1,298	188	90	98	
909330 Sewer Lateral Repairs 2019	1,000	510	490	344	146	
909331 Sewage Pumping Station Rehab Prog 2019	5,288	3,295	1,993	1,415	578	
909334 ROPEC - Sewage Treatment Rehab Prog 2019	668	643	25	36	-11	
909410 Water Storage Tanks & Reservoir 2019	1,010	0	1,010	26	984	
909412 Water Treatment Rehab 2019	802	826	-24	0	-24	
909415 Water Facilities Roofing 2019	223	201	22	0	22	
909416 Water Pumping Station Facility Rehab2019	1,550	0	1,550	0	1,550	
909422 2019 Life Cycle Renew - PWES Works Yard	531	126	405	0	405	

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909425 Ice-Snow Control and RWIS Tech 2019	150	121	29	0	29	
909426 LCR - Parking Facilities (2019)	800	264	536	0	536	
909437 LCR-Parking Facility Improvements (2019)	825	14	811	28	783	
909491 ROPEC Disinfection Bldg Rehab	1,492	779	713	224	488	
909560 Britannia LLP & HLP Motors and Drives	2,500	0	2,500	194	2,306	
909567 Dogwood Pump Station Rehab	855	790	65	61	4	
909568 Hemlock Pumping Station Rehab	550	297	253	243	11	
909573 DWS SCADA Network Upgrade	2,070	0	2,070	0	2,070	
909574 DWS SCADA HMI Upgrade	4,000	0	4,000	0	4,000	
909576 Lemieux Settled Water Ducts & Outfall Re	1,000	110	890	418	472	
909585 Leonard Laporte & St.Joseph PS rehab	1,240	536	704	145	559	
909594 ROPEC Glycol Loop Extension	700	23	677	0	677	
909595 WPP Arc Flash Hazard Studies	300	200	100	0	100	
909596 Lemieux Waste Management Building Roof R	100	56	44	0	44	
909598 Kings Park Well 1 Electrical Service Upg	170	9	161	12	150	
909602 Cumberland 2-3-4 PS Rehab	250	188	62	19	43	
909612 Moodie yard Redevelopment	4,760	0	4,760	0	4,760	
909617 ROPEC Medium Voltage Mtce Phase2	809	482	327	100	227	
909648 Lemieux Protective Relays Upgrades	250	0	250	0	250	
909656 Ice-Snow Control and RWIS Tech 2020	295	50	245	15	230	
909657 2020 LCR - PWES Works Yard	85	0	85	21	64	
909744 Stormwater Mgmt. Rhab&Enviro Compl. 2020	2,567	11	2,556	2,457	99	
909795 Water Distribution Sys Improvements 2020	1,325	4	1,321	0	1,321	
909796 Water Facilities Roofing 2020	200	0	200	0	200	
909797 Water Storage Tanks & Reservoir 2020	630	0	630	0	630	
909798 Water Pumping Station Facility Rehab2020	2,000	0	2,000	26	1,974	
909799 Communal Well System Rehab 2020	400	0	400	0	400	
909800 Water Treatment Rehab 2020	1,220	953	267	272	-5	
909801 Water Sys SCADA & Instrument Rehab 2020	100	69	31	0	31	
909802 Protective Lead Serv Replace Prog 2020	1,250	213	1,037	220	817	
909803 Cathodic Protection 2020	1,200	1,004	196	190	6	
909804 Critical Links Risk Mitigation Meas 2020	500	12	488	299	189	
909805 Linear Sewage System Improve. Prog. 2020	500	184	316	21	295	
909806 Sewer Lateral Repairs 2020	3,725	1,018	2,707	1,545	1,161	
909807 Sewage Pumping Station Rehab Prog 2020	5,581	485	5,096	1,497	3,599	
909808 ROPEC - Sewage Treatment Rehab Prog 2020	9,437	806	8,631	116	8,515	

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909809 ROPEC - Concrete Rehab & Repairs 2020	330	55	275	0	275	
909810 New Vehicles Waste Water - 2020	59	59	0	0	0	
909816 Linear Storm System Improvements	500	17	483	112	371	
909850 Britannia WTP Chem Mixing Chber Bypass S	150	10	140	0	140	
909852 LCR - Parking Facilities (2020)	2,015	222	1,793	127	1,665	
909853 On-Street Facility Modification 2020	860	159	701	301	400	
909854 LCR - Parking Facility Improvements 2020	575	52	523	46	477	
909900 Walkley Screen Replacement	170	0	170	0	170	
909901 WPP Electrical Preparedness Improvements	180	70	110	0	110	
909902 Windsor Park PS Rehab	250	22	228	168	60	
909905 Britannia Flood Initiatives & SW Mngmt	100	4	96	0	96	
909938 RSPS to S&D Conduit Flume Channel	360	0	360	0	360	
909963 Britannia Lab Virtualization	126	67	59	20	39	
909966 Lemieux High Lift Suction Header	200	41	159	112	47	
909968 Water Purification Plants Comprehensive	315	61	254	254	0	
909969 ROPEC Master Plan	1,010	0	1,010	938	72	
909972 RCAF and RCMP PS Rehabilitation	550	76	474	235	238	
909974 Lemieux High Lift PS Structural Upgrades	125	0	125	0	125	
909993 2020 Drinking Water Asset Management Pla	250	110	140	30	109	
909994 2020 Wastewater Asset Management Plan	250	107	143	31	112	
910006 Shadow Ridge Wells Rehab	1,800	173	1,627	29	1,597	
910009 Harvard PS Construction	2,700	119	2,581	2,454	126	
910016 Roads Equipment Replacement (2021)	195	60	135	0	135	
910017 Ice-Snow Control and RWIS Tech (2021)	300	0	300	0	300	
910018 2021 LCR - PWES Works Yard	320	0	320	0	320	
910035 WWS SCADA LAN Phase 1	4,700	0	4,700	0	4,700	
910061 Wastewater Drainage Roofing 2021	50	0	50	0	50	
910062 Flow Monitoring System Rehab. 2021	200	0	200	0	200	
910063 SCADA Rehab & Upgrades-Remote Sewer 2021	1,559	0	1,559	0	1,559	
910064 Collection System Condition Assess. 2021	1,160	0	1,160	0	1,160	
910120 Linear Sewage System Improve. Prog. 2021	1,000	87	913	36	877	
910121 Sewer Lateral Repairs 2021	4,500	0	4,500	0	4,500	
910124 Sewage Pumping Station Rehab Prog 2021	16,859	7	16,852	210	16,641	
910130 ROPEC - Sewage Treatment Rehab Prog 2021	12,110	1	12,109	0	12,109	
910131 ROPEC - Concrete Rehab & Repairs 2021	1,000	0	1,000	0	1,000	
910132 Wastewater Facilites Upgrade 2021	500	0	500	0	500	

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910133 Water Storage Tanks & Reservoir 2021	530	0	530	0	530	
910135 Water Pumping Station Facility Rehab2021	4,290	0	4,290	0	4,290	
910136 Water Treatment Rehab 2021	5,555	7	5,548	70	5,478	
910137 Protective Lead Service Rplment Prog2021	1,250	0	1,250	0	1,250	
910138 Water Sys SCADA & Instrument Rehab 2021	103	0	103	0	103	
910139 Cathodic Protection 2021	1,200	19	1,181	786	395	
910140 Ops Condition Assess-Critical Sys Links	900	7	893	13	880	
910141 New Vehicles Drinking Water 2021	75	0	75	0	75	
910204 Stormwater Mgmt: Rehab&Enviro Compliance	3,500	0	3,500	464	3,036	
910205 Linear Storm System Improvements 2021	3,000	0	3,000	0	3,000	
910213 Lifecycle Renewal - Parking Facilities (	1,275	0	1,275	12	1,263	
910214 On-Street Facility Modification (2021)	300	0	300	0	300	
910220 Lifecycle Renewal - Parking Facility Imp	200	0	200	0	200	
910222 Tenth Line Forcemain Rehab	168	48	120	116	4	
910223 Leitrim Forcemain Rehab	158	0	158	0	158	
910224 S&D Classifiers Replacement	700	47	653	465	187	
910233 Britannia Elevators Rehab	900	14	886	6	880	
910245 East Boiler #1 and #2 Controls Upgrade	400	23	377	206	171	
910251 Britannia high Voltage project	500	0	500	0	500	
910255 Lemieux PA System Upgrades	552	193	359	103	256	
910256 2021 Spring Freshet Contingency Planning	325	206	119	55	64	
910258 Orient Park PS Power Supply Upgrade	60	13	47	40	6	
910259 2020 ARC Flash WWC Remote Facilities	200	0	200	118	82	
910260 Wash Water Tank and Pump Room Rehab	275	0	275	0	275	
910265 Hazeldean Generator Replacement Study	100	0	100	101	-1	
910277 Britannia Diesel Gen & Fuel System Rehab	200	0	200	63	137	
910278 Lemieux Diesel Gen & Fuel System Rehab	200	0	200	58	142	
910279 WWC Diesel Gen & Fuel System Rehab	391	0	391	378	13	
910301 ROPEC PC Air Compressors Rehab	1,000	1	999	0	999	
910305 DWS Online Turbidimeter Replacement	500	0	500	359	141	
910310 Backflow Prevention Upgrades Water Facil	500	0	500	99	401	
910311 PC Sludge & Sump Pumps Rehab	250	5	245	0	245	
910326 Reliability Eng Wastewater Treatment	278	16	262	41	220	
910327 Reliability Engineering Water Remotes	200	5	195	104	92	
910328 Reliability Engineering Water Treatment	561	20	541	39	502	
909649 WTP Surge Protection Improvements	807	0	807	0	807	



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909906 Primary Clarifiers Inlet Gate Replacemen	3,730	122	3,608	46	3,562	
910276 Headworks Hardware Upgrade	75	21	54	1	53	
910312 Lemieux Pipe Bridge Contingency Plan	120	0	120	98	22	
910345 Remotes 5 Year Electrical Maintenance	250	0	250	209	41	
910357 Lemieux 5 yr MVLV PM	750	0	750	0	750	
910358 Water Efficiency	50	7	43	0	43	
910370 Britannia Sodium Hypo Pumps Upgrade	250	0	250	0	250	
909997 Acres & Hazeldean PS's Odour Control	3,911	550	3,361	3,063	298	
910346 Lemieux WPP Relays & WPP's Elec. Coord	400	0	400	0	400	
<b>Renewal of City Assets Total</b>	<b>614,580</b>	<b>268,529</b>	<b>346,051</b>	<b>43,692</b>	<b>302,359</b>	
Growth						
905479 Huntley Yard Winter Mat Stor Fac-Rep&Exp	2,946	0	2,946	0	2,946	
906387 Works Yard Facilities- New Growth Svce	6,152	484	5,668	142	5,526	
907008 Treatment Plant Process Expansion	6,016	5,117	899	162	737	
907254 Winter Materials Storage Facility	911	434	477	0	477	
907382 ROPEC Aeration Blower Expansion	1,265	36	1,229	0	1,229	
909023 Works Yard Facilities- New Growth Svce	4,850	0	4,850	0	4,850	
909435 Roads Services Vehicle & Equipment (2019	910	411	499	18	481	
909614 Roads Services Vehicle & Equipment 2020	930	87	843	0	843	
909627 Solid Waste Fleet Growth	1,500	1,506	-6	0	-6	
909658 2020 Winter Materials Storage Facility	560	473	87	47	40	
909742 Solid Waste Fleet Growth	230	69	161	145	16	
909855 Parking Studies - DC 2020	200	12	188	0	188	
910019 2021 Winter Materials Storage Facility	575	0	575	0	575	
910221 Parking Studies - DC (2021)	345	0	345	0	345	
<b>Growth Total</b>	<b>27,390</b>	<b>8,629</b>	<b>18,761</b>	<b>513</b>	<b>18,248</b>	
Regulatory						
906167 Leachate Treatment Facility	7,350	6,493	857	767	90	
907043 Springhill Landfill	700	12	688	0	688	
907238 Landfill Disposal Stage 2 Capping	23,423	21,127	2,296	1,682	614	
907352 Landfill Stage 3 Capping	9,064	438	8,626	6,192	2,435	
907353 Trail Rd Gas Collection System Expansion	7,500	7,001	499	110	390	
907395 Municipal Drain Improvements - 2016	189	169	20	15	5	
907486 Van Gaal Municipal Drain	157	145	12	12	0	
907570 Hazeldean Municipal Drain	51	11	41	0	41	
907659 Leachate Recirculation	150	0	150	0	150	

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907676 Protective Plumbing Program 2015	1,041	1,012	29	61	-32	
907718 Kizell Municipal Drain	1,816	322	1,494	71	1,422	
907720 Cranberry Creek Municipal Drain	2,385	330	2,055	162	1,893	
907799 Landfill Disposal Stage 5 Development	1,811	334	1,477	60	1,417	
907815 Trail Road Landfill - Exp & Development	1,400	960	440	228	212	
907816 Groundwater Management	1,450	1,001	449	3	447	
908087 John Taylor Municipal Drain	61	52	9	3	6	
908089 Protective Plumbing Program 2016	1,000	111	889	52	838	
908360 Eastboro Municipal Drain	277	189	88	84	3	
908361 Seabrook Municipal Drain	63	40	23	23	0	
908426 Hawkins Municipal Drain	68	17	51	51	0	
908427 Thomas Baxter Municipal Drain	72	12	59	59	0	
908816 Flowing Creek Municipal Drain	37	19	18	0	18	
908817 McKinnons Creek Municipal Drain	239	122	116	109	7	
908874 ROPEC Fire Damper Rehab	765	352	413	28	386	
909001 Hobbs Municipal Drain	160	114	46	29	17	
909002 Tompkins Diversion Municipal Drain	75	17	58	38	20	
909029 Protective Plumbing Program 2018	600	1	599	87	511	
909153 Wilson-Cowan Municipal Drain	81	19	62	63	-1	
909158 ROPEC RSPS Motor & Drive Rehab.	2,671	957	1,714	1,758	-44	
909170 Kilroe Municipal Drain	75	7	68	66	2	
909171 Thomas Gamble Municipal Drain	75	74	1	9	-8	
909172 Tasse-Regimbald Municipal Drain	75	11	64	52	12	
909173 O'Keefe (Sec 78) Municipal Drain	100	10	90	28	62	
909184 Regimbald Municipal Drain	346	95	250	33	217	
909187 ROPEC Screen & Degrit Conveyor Replacmnt	250	207	43	8	35	
909195 Simpson Municipal Drain	249	86	163	26	137	
909196 Wilson-Johnston Municipal Drain	235	74	161	65	96	
909203 Tech Services Bldg Chiller Piping Repl.	759	271	488	206	281	
909216 Cassidy 2018 Municipal Drain	227	188	39	18	20	
909218 ROPEC Master Schedule-Revay	149	39	111	0	111	
909225 Primary Clarifiers Odour Control System	1,855	163	1,692	42	1,649	
909258 ROPEC RSPS Interior Wall Condition Asses	350	45	305	7	299	
909276 ROPEC diesel generators maint. contract	250	111	139	64	75	
909295 Screen and Degrit Hydraulic Study	200	160	40	21	19	
909305 Buckles Municipal Drain	80	66	14	37	-23	

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909341 ROPEC PolymerPipe ConditionAssess-repair	465	329	136	90	46	
909342 ROPEC Sodium Bisulphate Piping CondAsses	601	127	474	49	425	
909626 KNL Municipal Drain	100	0	100	0	100	
909743 Municipal Drain Improvements - 2020	254	0	254	0	254	
909894 Trail Road Groundwater Management	5,150	542	4,608	73	4,535	
909898 Biltmore Extension Municipal Drain	80	34	46	38	8	
909899 South Cyrville Municipal Drain	80	0	80	0	80	
909960 Johnston Municipal Drain	103	22	81	80	1	
909961 Dillon-Wallace Municipal Drain	112	26	86	86	1	
910198 Small Load Relocation	250	0	250	0	250	
910199 Trail Road Landfill - Expansion & Develo	1,277	293	984	0	984	
910210 Trail Road Gas Collection System Expansi	1,000	342	658	164	494	
<b>Regulatory Total</b>	<b>79,401</b>	<b>44,697</b>	<b>34,704</b>	<b>13,008</b>	<b>21,696</b>	
Service Enhancement						
905745 Compassionate Grant Program	200	51	149	0	149	
906194 Municipal Drain Improvements	258	136	122	5	116	
906842 TSSA Registration & Compliance Upgrades	2,076	1,966	110	117	-7	
907354 Solid Waste Business Technology	600	65	535	0	535	
907607 Drinking Water Vibration Analysis	200	173	27	0	27	
908084 ORAP-Water Environment Strategy (WES)PH2	2,291	1,293	998	873	125	
908440 ORAP-Water Environment Strategy (WES)PH2	720	402	318	13	305	
908660 Sewer Use Prog-Short Term Initiatives	200	97	103	21	82	
909312 Water Env Protec Short Term Initiat 2019	150	0	150	0	150	
909431 Long Term Planning	4,900	1,894	3,006	716	2,290	
909815 ORAP-Water Enviro Strgy (WES) PH2 2020	1,000	0	1,000	0	1,000	
910203 Municipal Drain Improvements - 2021	500	0	500	0	500	
910367 O'Keefe Lots 14&15 Municipal Drain	100	0	100	0	100	
<b>Service Enhancement Total</b>	<b>13,195</b>	<b>6,078</b>	<b>7,117</b>	<b>1,746</b>	<b>5,371</b>	
<b>PW &amp; Enviromental Services Dep Total</b>	<b>734,566</b>	<b>327,932</b>	<b>406,634</b>	<b>58,960</b>	<b>347,674</b>	
Rec, Cultural and Facility Ops						
Renewal of City Assets						
902396 Rock Knoll Land Acquisition	200	-21	221	0	221	
904699 Brewer Park	100	0	100	0	100	
907147 Reid Park Redevelopment - Design Phase	1,576	1,467	109	15	94	
907426 George Nelms Park Fieldhouse-Major Cap.	475	79	396	0	396	

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907844 Park Pathway Lighting 2018	497	172	325	25	300	
907933 Centrepointe Theatre Cap Renewal Fund	327	324	2	0	2	
907935 Sarah McCarthy Park	507	493	14	6	8	
907937 Kings Grant	856	579	277	0	277	
907953 Shefford Road Sports Park - Field Replac	657	608	48	0	48	
908374 Carp Highlands Pathway	122	0	122	0	122	
908423 Backflow Prevention Project	2,850	2,361	489	197	292	
908636 Minor Park Improvement 2017	238	135	103	5	98	
908641 Centrepointe Theatre Cap Renewal Fund	60	44	16	0	16	
908828 C W Funded Public Art Commission 2017	551	169	382	164	218	
908829 Devonian Park - Tennis Courts	60	4	56	0	56	
908857 Ward 21 Cash-in-lieu 2017	40	0	40	0	40	
908865 Rate Funded Public Art Commissions 2017	481	0	481	0	481	
908873 Central Park East Lighting project	100	100	0	0	0	
908891 CIP150 - Pat Clarke Community Centre Ren	2,793	2,791	2	0	2	
909004 Dovercourt Phase 2 Expansion	1,186	886	300	0	300	
909103 Infrastruct Support - Outdoor Rinks 2018	289	234	55	0	55	
909104 Beach Pavillion Upgrade/Renewal	933	0	933	0	933	
909107 Facility Minor Cap Front of House Repair	900	499	401	24	377	
909110 Minor Park Improvement 2018	383	103	279	0	279	
909113 Centrepointe Theatre Cap Renew Fund 2018	60	21	39	0	39	
909188 Gordon & Ivy Scharf Park Play Equipment	110	80	30	0	30	
909193 Langstaff Park Fitness Equipment	38	84	-46	0	-46	
909194 Arcadia Park Splash Pad	300	0	300	0	300	
909206 Rate Funded Public Art Commissions 2018	706	214	492	39	453	
909230 Ward 4 Cash-in-Lieu 2018	34	22	12	0	12	
909232 Carlington Park - Mountain Bike Track	153	154	-1	0	-1	
909244 Ward 1 Cash-in-Lieu 2018	66	51	16	0	16	
909246 C W Funded Public Art Commission 2018	115	7	108	0	108	
909247 Constance Buckham's Bay CC -Kitchen Reno	160	83	77	75	2	
909250 Alexander Park - Improvements	152	138	14	0	14	
909253 Infrastructure Strategy	150	0	150	0	150	
909254 Confederation Field	210	27	183	0	182	
909260 Ward 3 Cash-in-Lieu 2018	51	17	33	0	33	
909269 Ward 23 Cash-in-lieu 2018	16	1	15	0	15	
909287 Petrie Island Picnic Gazebo	90	0	90	0	90	

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909340 Ward 11 Cash-in-lieu 2018	15	0	15	0	15	
909439 Bill Teron Park	165	55	110	0	110	
909440 Outdoor Pool Security Upgrades 2019	100	83	17	3	14	
909441 Outdoor Sports Court Redevelopment 2019	179	6	173	0	173	
909442 Minor Park Improvement 2019	150	0	150	0	150	
909445 Infrastructure Upgrades 2019	508	216	292	164	128	
909448 Artifact & Art Collection Restore & Maint	50	39	11	15	-4	
909449 CentrepoinTE Theatre Cap Renew Fund 2019	192	82	110	0	110	
909450 Cultural Building & Equip 2019	118	16	102	1	102	
909546 Meridian Naming Rights Enhancements	191	4	187	0	187	
909549 Blackburn Arena Upgrades	4,065	3,222	843	188	654	
909584 Pinecrest Park Batting Cage	90	97	-6	0	-7	
909590 Ward 11 Cash-in-lieu 2019	4	0	4	0	4	
909591 Howard A. Maguire Park	60	0	60	0	60	
909592 Ward 4 Cash-in-lieu 2019	10	7	2	0	2	
909611 Beach Operation Storage Facility	165	104	61	0	61	
909618 Bairds Park Swings	50	49	1	0	1	
909650 Ward 6 Cash-in-lieu 2019	9	5	3	0	3	
909659 Charing Park - Splash Pad	200	206	-6	0	-6	
909670 Nepean Sportsplex - Marquee Sign	120	102	18	12	6	
909821 Outdoor Sports Court Redevelopment 2020	200	12	188	0	188	
909824 Minor Park Improvement 2020	250	0	250	0	250	
909826 Infrac. Support - Outdoor Rinks 2020	400	0	400	0	400	
909828 Infrastructure Upgrades 2020	734	4	730	26	705	
909830 Outdoor Pool Security Upgrades 2020	100	40	60	0	60	
909831 Meridian Theatre Cap Renewal Fund 2020	168	0	168	0	168	
909833 Cultural Building & Equip. 2020	126	8	118	0	118	
909834 Museum Sustainability Plan 2020	200	0	200	0	200	
909835 Artifact & Art Coll. Restore & Main 2020	50	0	50	0	50	
909848 Shenkman Arts Ctre Renewal Fund 2020	40	18	22	0	22	
909893 Solar Charging Stations - Barrhaven	46	39	7	0	7	
909897 Ward 19 Cash-in-lieu 2019	43	44	0	1	-2	
909925 Fairmile View Park	214	54	160	162	-2	
909951 Alexander CC Renovation/Expansion	60	41	19	11	8	
909967 Ward 11 Cash-in-lieu 2020	35	33	2	0	2	
909971 Medhurst Park - Sports Redevelopment	150	22	128	88	40	

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909986 Doug Frobel Park Ball Diamond Upgrade	320	244	76	2	74	
909987 Ward 13 Cash-in-lieu 2020	31	0	31	31	0	
909990 Ward 8 Cash-in-lieu 2020	7	7	0	0	0	
909991 Ward 21 Cash-in-lieu 2020	40	24	16	15	1	
910128 Park Redevelopment 2021	11	0	11	0	11	
910167 Museum Sustainability Plan 2021	200	0	200	0	200	
910168 Artifact & Art Collection Restore & Main	50	0	50	0	50	
910186 Cultural Building & Equip 2021	125	0	125	0	125	
910190 Fitness and Program Equipment 2021	250	0	250	0	250	
910191 Minor Park Improvement 2021	250	0	250	0	250	
910193 Infrastructure Upgrades 2021	682	41	641	64	578	
910194 Signage for City Assets	10	0	10	0	10	
910195 Outdoor Pool Security Upgrades 2021	200	0	200	0	200	
910206 Ward 4 Cash-in-lieu 2020	4	0	4	0	4	
910225 Ward 23 Cash-in-lieu 2020	10	7	3	0	3	
910226 Strathcona Park Gazebo Project	289	0	289	0	289	
910232 Bradley Ridge Park - Rink Shack	60	60	0	0	0	
910252 Ward 16 Cash-in-lieu 2020	13	0	13	8	5	
910253 Briargreen Park - Improvements	90	0	90	82	8	
910266 Springhurst Park Improvements	122	12	110	11	99	
910268 Ward 7 Cash-in-Lieu 2021	25	0	25	25	0	
910273 Kaladar Park - Splash Pad	80	0	80	0	80	
910280 Gil-O-Julien Park - Scoreboard	128	4	124	12	112	
910281 Barrington Park - Rink Shack	65	0	65	0	65	
910315 Scharf Park - Shade Shelter	120	0	120	9	111	
910316 McCarthy Park - Basketball Court	180	24	156	18	139	
910317 Coronation Park - Splash Pad	500	53	447	51	396	
910318 Sheffield Glen - Splash Pad	450	48	402	47	355	
910324 Ward 15 Cash-in-lieu 2021	1	0	1	0	1	
910325 Vista Park - Rink Shack	75	0	75	0	75	
910267 St-Germain Tennis Court Redevelopment	198	18	180	176	4	
910313 Ward 23 Cash-in-lieu 2021	20	0	20	0	20	
910314 Ward 16 Cash-in-lieu 2021	13	0	13	8	6	
910332 Ward 14 Cash-in-lieu 2021	13	0	13	0	13	
910337 Rate Funded Public Art Commissions 2021	309	0	309	0	309	
910338 City Wide Public Art Commissions 2021	35	0	35	0	35	

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910339 Ward 9 Cash-in-lieu 2021	5	0	5	0	5	
910347 Vanier Sugar Shack	183	0	183	0	183	
910355 Roundhay Park - Redevelopment	193	0	193	0	193	
910356 Windsor Park Fieldhouse	250	0	250	0	250	
910359 Ward 3 Cash-in-lieu 2021	8	0	8	0	8	
910360 Firehall Park	97	1	97	15	82	
910269 Mayor's Office - Thriving Communities	100	0	100	0	100	
<b>Renewal of City Assets Total</b>	<b>33,656</b>	<b>17,076</b>	<b>16,580</b>	<b>1,794</b>	<b>14,786</b>	
Growth						
902412 Beryl Gaffney Park	684	744	-59	25	-85	
903115 Manotick Park Development	368	22	346	0	346	
903622 Riverside South Recreation Complex Land	4,500	4	4,496	0	4,496	
903623 District Skate Board Park-East	1,200	97	1,103	82	1,022	
903624 Minto Recreation Complex	53,502	53,408	94	3	92	
903916 Community Bldg Rural West	2,453	-17	2,470	120	2,350	
904373 ENCB*North Kanata Recreation Complex	43,472	42,402	1,070	0	1,070	
906277 Broughton Park	418	373	44	0	44	
906279 Kristina Kiss Park	1,374	1,324	50	0	50	
906296 Lalande Conservation Park	355	250	105	0	105	
906546 Community Centre East - FDRC	5,456	5,209	247	0	247	
906993 Emerald Links Park	400	0	400	0	400	
906994 Greely Village Centre Park	3,121	3,109	12	0	12	
906995 Kizell Pond Pathway	1,000	378	622	475	147	
907412 Blackstone Community Park	720	57	663	0	663	
907413 Cardinal Creek Park (18A)	1,938	1,310	628	61	567	
907417 Dr. Taite Linear Park	104	7	97	0	97	
907424 Millennium Park	8,055	8,030	25	0	25	
907430 Urban Parks Manual	404	54	350	0	350	
907549 DCA-Joseph Vezina Park Phase II	338	0	338	0	338	
908355 Canterbury Comm Outdoor Covered Rink Fac	5,850	4,920	930	0	930	
908373 Diamond Jubilee Park Phase 2	1,649	1,429	219	11	209	
908531 Buckles St. Neighbourhood Park	1,214	0	1,214	0	1,214	
908532 Carp Airport Community Park	500	0	500	0	500	
908533 Cedar Lakes (1566 Stagecoach Rd-Ripley)	305	0	305	0	305	
908534 Cobble Hill Park Strandherd Meadows	1,338	54	1,284	10	1,274	
908537 Hill Side Vista Park	386	0	386	0	386	

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908538 Humanics Linear Park	141	0	141	0	141	
908539 Kanata West District Park	1,158	0	1,158	0	1,158	
908541 Manotick Estates Park	106	0	106	0	106	
908543 Tom Schonberg Park	240	29	211	19	192	
908545 Quinn Farm Park: Cadieux Land & Farm Sub	120	0	120	0	120	
908546 Riverside South District Parks	7,810	0	7,810	0	7,810	
908882 2017 Parks Growth	600	724	-124	0	-124	Higher than anticipated labour costs. A budget adjustment to correct the deficit has been submitted for Council approval.
909102 Community Centre Upgrades	330	0	330	0	330	
909160 190 Richmond S37 Park Development	400	6	394	30	363	
909281 Gladstone Lands Park Development	1,000	0	1,000	0	1,000	
909289 Clarity Park	860	770	90	24	66	
909490 Jockvale River District Park	2,000	0	2,000	0	2,000	
909503 Spring Valley Trails Community Park	400	0	400	0	400	
909504 Montfort Parkette	400	0	400	0	400	
909556 Riverain Park	5,075	1,620	3,455	996	2,458	
909600 Uplands Riverside Pathway & Park	387	0	387	0	387	
909605 Greystone Village Parks	196	0	196	0	196	
909606 Richcraft Recreation Complex Volleyball	168	84	84	75	9	
909818 Cyrville Station TOD Area-1/3 Urban Park	338	0	338	0	338	
909819 Urban DC Grand Allee	498	0	498	0	498	
909840 Community Centre - Central (Ottawa East)	10,500	0	10,500	7	10,493	
909842 Field House - Wateridge Village	1,500	0	1,500	0	1,500	
909845 Indoor Skateboard Park Partnership	3,225	0	3,225	0	3,225	
909847 Rec Plnng Studies City Wide Facilities	446	0	446	0	446	
909920 Orleans Village Park Ph 2	422	0	422	0	422	
909939 Ward 3 Cash-In-Lieu 2020	68	64	4	0	4	
909950 Aura Park	230	4	226	26	201	
909952 Ward 11 Solar Charging Stations	25	23	2	0	2	
909956 Celebration Park Gazebo	75	12	63	64	-1	
909962 Ward 6 Cash-in-lieu 2020	18	6	12	0	12	
909964 Ashton Park - Swing Replacement	71	64	7	5	2	
909995 Shadow Ridge Park Phase 2	183	0	183	0	183	



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910189 Greystone Village Forecourt	123	0	123	0	123	
910200 400 Albert Street - 1 Urban Park	61	0	61	0	61	
910288 ICIP-ATI - Picnic Facilities in Parks	2,170	65	2,105	118	1,987	
910289 ICIP-MB - Beacon Hill CC Expansion	1,138	93	1,045	164	882	
907842 Riverside South Community Centre	19,334	30	19,304	0	19,304	
909608 Bob MacQuarrie - Pool Climbing Wall	100	70	30	0	30	
<b>Growth Total</b>	<b>203,018</b>	<b>126,827</b>	<b>76,191</b>	<b>2,315</b>	<b>73,876</b>	
Service Enhancement						
905848 Laroche Park and Fieldhouse Redevelopmen	7,755	642	7,113	4,280	2,833	
906232 Sports Development - Lansdown extra 2011	5,023	3,063	1,960	76	1,884	
907985 Energy Management & Invest. Strategy SI	4,000	4,599	-599	40	-639	There are recoveries/revenue to offset the deficit.
908213 PRCS Facility Upgrades 2016	1,943	1,777	166	0	166	
908389 Booking & Registration System Replace.	5,040	2,128	2,912	362	2,551	
908635 PRCS Facility Upgrades 2017	410	308	102	0	102	
909077 RCFS Facility Upgrades 2018	760	312	448	119	329	
909078 Major Capital Partnership 2018	300	0	300	0	300	
909446 Major Capital Partnerships 2019	472	-45	517	45	472	
909452 Energy Mgmt & Investment Strategy 2019	2,000	1,868	132	101	31	
909836 Energy Mngmnt & Invest. Strategy 2020	3,000	2,749	251	670	-419	There are recoveries/revenue to offset the deficit.
909838 Minor Capital Partnership 2020	300	51	249	11	238	
909910 Field Hockey Nepean	1,000	0	1,000	0	1,000	
909911 MIFO Mouvement d'impl. Franco d'Orleans	529	0	529	0	529	
910169 Energy Management & Invest Strategy 2021	3,000	67	2,933	999	1,934	
910187 Major Capital Partnership 2021	776	0	776	0	776	
910188 Minor Capital Partnership 2021	300	0	300	0	300	
<b>Service Enhancement Total</b>	<b>36,608</b>	<b>17,518</b>	<b>19,089</b>	<b>6,703</b>	<b>12,386</b>	
<b>Rec, Cultural and Facility Ops Total</b>	<b>273,282</b>	<b>161,421</b>	<b>111,861</b>	<b>10,812</b>	<b>101,049</b>	
Transportation Services Depart						
Renewal of City Assets						
905931 2017 Area Traffic Management	670	592	78	12	66	
908405 2017 New Street Lighting	380	359	21	19	2	
908551 2017 Transportation Master Plan	700	674	26	26	0	
908553 Albert/Slater/Mackenzie (Empress-Waller)	618	417	201	57	144	

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908644 2017 Pedestrian Missing Links Studies	180	21	159	66	93	
908751 2018 Transportation Master Plan	700	0	700	700	0	
908752 PTIF 001 Mann Ave Transit Structure Repl	5,000	4,392	608	0	608	
908795 PTIF 011 Bicycle Shelter Tway Stations	150	146	4	0	4	
908796 PTIF 012 Enclosed Bicycle parking areas	500	500	0	0	0	
908877 2018 Street Lighting Major Replacements	2,710	2,648	62	69	-7	
908878 2018 LCR Traffic Control Signals	1,581	1,572	9	4	5	
909056 2018 Pedestrian Access-Intersection & Ra	89	47	42	11	30	
909061 2018 Area Traffic Management	668	650	18	8	10	
909155 PTIF 010Booth Bike JohnAMacDonald-Albert	2,000	1,956	44	0	44	
909319 2019 Street Lighting Major Replacements	2,849	1,857	992	609	384	
909320 2019 LCR Traffic Control Signals	1,665	1,665	0	0	0	
909321 2019 LCR Traffic Monitoring System	340	344	-4	0	-4	
909460 2019 Transportation Master Plan	767	101	666	374	292	
909464 2019 Active Transportation Missing Links	193	58	135	118	16	
909465 2019 Pedestrian Access-Intersect & Ramp	200	1	199	3	196	
909470 2019 Area Traffic Management	745	697	48	39	9	
909472 2019 TMIP Richmond Rd/Westboro	509	0	509	0	509	
909640 2020 Street Lighting Major Replacements	2,276	1,428	848	585	263	
909641 2020 LCR Traffic Control Signals	1,250	833	417	126	290	
909642 2020 LCR Traffic Monitoring System	406	256	150	77	72	
909776 2020 Pedestrian Access-Intersect & Ramp	225	7	218	0	218	
909777 2020 Active Transportation Missing Links	1,347	80	1,267	192	1,075	
909778 2020 TMIP Richmond Rd/Westboro	220	0	220	0	220	
909784 2020 Transportation Demand Management	545	39	506	426	80	
909786 2020 Intersection Control Measures	4,232	540	3,692	363	3,329	
909789 2020 Transportation Master Plan	725	265	460	136	325	
910003 2021 LCR Traffic Control Signals	1,688	-49	1,737	202	1,535	
910004 2021 LCR Traffic Monitoring System	415	52	363	83	280	
910013 2021 Street Lighting Major Replacements	2,328	427	1,901	944	958	
910162 2021 Pedestrian Access-Intersect & Ramp.	342	0	342	0	342	
910163 2021 Active Transportation Missing Links	1,276	44	1,232	6	1,225	
910164 2021 TMIP Richmond Rd/Westboro	476	0	476	0	476	
910179 2021 TMP Studies	760	0	760	0	760	
<b>Renewal of City Assets Total</b>	<b>41,724</b>	<b>22,620</b>	<b>19,104</b>	<b>5,256</b>	<b>13,849</b>	

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Growth						
900635 Alta Vista Corridor (Riverside-Hospital)	65,320	62,782	2,538	704	1,834	
903159 Airport Parkway (Brookfield - Hunt Club)	7,364	25	7,339	62	7,278	
903163 Bank Street (Leitrim to Dun Skipper)	18,900	27	18,873	45	18,828	
903171 ENCB*Greenbank Rd (Malvern - Strandherd)	42,899	42,366	533	0	533	
903176 ENCB*Hunt Club (Russell/Hwy 417)	58,743	57,818	925	76	849	
903196 Campeau Dr (Huntmar to Didsbury)	32,205	19,770	12,434	3,747	8,687	
903274 West Transitway (Pinecrest to Bayshore)	45,100	42,124	2,976	82	2,893	
903601 2010 Richardson & Huntmar TCS	3,450	3,058	392	83	309	
904482 Western Transitway (Bayshore-Moodie)	43,436	39,506	3,930	448	3,481	
904995 Earl Grey/Centrum Underpass	1,527	504	1,023	178	844	
905176 Confederation Line	2,095,600	2,101,310	-5,710	0	-5,710	There are recoveries/revenue to offset the deficit.
905719 Strandherd / Armstrong Bridge	56,016	71,311	-15,295	125	-15,420	There are recoveries/revenue to offset the deficit.
906542 2019 Origin Destination Survey (Roads)	865	19	846	750	95	
906558 2012 TRANS Projects	1,329	1,188	142	129	13	
906569 SouthWest Twy (Baseline to Norice)	1,497	1,371	126	0	126	
906750 O-OTM East West Bikeway Section D	1,111	1,090	21	0	21	
906920 Kanata South Link (Hope Side to Hwy 416)	42,932	31,155	11,777	4,594	7,183	
906936 2017 to 2022 TRANS Projects	1,220	474	746	333	413	
907143 Confederation Line Contingency	115,000	98,182	16,818	671	16,147	
907272 2014 Safety Improvement Program	1,585	1,169	416	37	379	
907405 Strandherd Dr Ph2(Maravista to Jockvale)	93,980	31,279	62,701	41,552	21,149	
907434 2014 Transit Corridor Protection	2,070	104	1,966	41	1,925	
907436 Baseline Rd BRT (Baseline Strn-Heron Strn)	8,400	0	8,400	0	8,400	
907553 DCA-Signals - Bank St at Analedea	179	0	179	0	179	
907712 2015 Safety Improvement Program	1,700	808	892	0	892	
907838 2015 Transit Corridor Protection	2,140	39	2,101	144	1,957	
907848 2015 Cycling & Ped Major Structures Prog	2,355	332	2,023	236	1,787	
907875 2015 Development Sidewalks	210	207	3	3	0	
908049 2016 Safety Improvement Program	998	776	222	0	222	
908210 2016 EA Studies Arterial Rds	2,893	167	2,726	871	1,855	
908219 2016 Network Modification Program	4,110	4,040	70	34	36	
908238 2016 Park and Ride Facilities	5,047	330	4,717	0	4,717	
908239 2016 Transit Corridor Protection	5,240	0	5,240	0	5,240	

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908276 2018 Cycling Facilities Program	326	4	322	0	322	
908358 Chapel Hill Park & Ride	8,500	8,216	284	308	-24	
908414 2017 Safety Improvement Program	1,000	951	49	0	49	
908528 2017 Intersection Control Measures	3,600	3,592	8	7	1	
908549 2017 Park and Ride Facilities	1,600	0	1,600	0	1,600	
908550 2017 Transit Corridor Protection	1,700	0	1,700	0	1,700	
908552 2019 Origin Destination Survey (Transit)	438	0	438	397	41	
908554 2017 Rapid Transit EA Studies	2,155	438	1,717	434	1,283	
908562 2017 Network Modification Program	2,539	1,463	1,076	206	870	
908564 2017 TMP Transit Priority Network	1,500	467	1,033	52	981	
908665 PTIF 033 Baseline Corr-Bayshore-Billings	12,000	5,201	6,799	617	6,182	
908666 PTIF 036 ChapmanMills BeatriceLongfields	3,000	2,772	228	0	228	
908667 PTIF 029 Kanata LRT Extension - EA	3,000	1,680	1,320	0	1,320	
908668 PTIF 031 Cycle&Ped Links at MTO O/P	2,000	272	1,728	0	1,728	
908669 PTIF 051Public Transit s'walk connection	1,550	1,386	164	0	164	
908670 PTIF 038Rideau R Cross-Confed-Carleton U	1,550	567	983	0	983	
908673 PTIF 042 Heron Rd Bike Colbert-Jefferson	550	422	128	0	128	
908674 PTIF 041 Heron Rd Bike Trk HeronStn-Bank	650	650	0	0	0	
908675 PTIF 048Hunt Club CyRiverside-PaulBenoit	550	274	276	0	276	
908676 PTIF 044Kanata Ncycle link Carling/March	800	377	423	0	423	
908677 PTIF 045Kanata NCycleLink Herzberg/March	1,050	1,050	0	0	0	
908678 PTIF 059 MUP Ogilvie-St. Laurent Station	200	187	13	0	13	
908679 PTIF 040 Rural cycling routes	4,050	1,770	2,280	0	2,280	
908770 2018 TMP Transit Priority Network	5,470	0	5,470	0	5,470	
908810 2017 Huntmar Drive at Maple Grove Road	475	243	232	92	141	
908890 2018 Safety Improvement Program	1,000	413	587	0	587	
908907 2017 Barnsdale at Prince of wales	4,600	4,036	564	404	161	
909043 Greenbank (Chapman Mills to Barnsdale)	33,600	123	33,477	3,013	30,464	
909055 2018 Intersection Control Measures	3,500	2,810	690	111	579	
909062 2018 Network Modification Program	3,200	1,054	2,146	1,800	346	
909065 2018 Park and Ride Facilities	1,600	0	1,600	0	1,600	
909067 2018 Rapid Transit EA Studies	1,200	723	477	321	155	
909201 Longfields Dr (Cambrian-Prince of Wales)	3,044	2,226	818	91	726	
909221 2018 Barnsdale Road at Rideau Valley Dr.	100	58	42	34	9	
909222 2018 Conroy Road at Davidson Road	100	72	28	0	28	
909223 2018 Milton Road at Navan Road	100	54	46	31	15	

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909224 2018 PXO Projects.	362	334	28	0	28	
909238 2018 Wards 7 and 11 Sidewalk Projects	555	420	135	55	80	
909261 P1-30 Laurier (Nicholas to Cumberland)	628	380	248	75	173	
909262 P2-11 St Laurent Station to Aviation Pkw	255	229	26	9	17	
909263 P2-16a Wellington Cycle (Bank-Mackenzie)	324	191	132	129	4	
909264 P1-12b Mackenzie Cycling (Rideau - Daly)	27	9	18	17	1	
909278 McArthur Avenue Cycling Lanes	377	301	76	2	74	
909317 2019 Safety Improvement Program	1,031	402	629	58	571	
909318 2019 Traffic Incident Management	2,063	239	1,824	28	1,796	
909322 2019 Advanced Traffic Management Program	405	43	362	0	362	
909455 P1-15 Stg2-Baseline Stn-MUP Configuratio	65	0	65	0	65	
909457 P1-15 Woodroffe MUP(Norice-College)	565	149	416	331	86	
909458 2019 Intersection Control Measures	8,257	3,177	5,080	1,564	3,517	
909461 2019 Park and Ride Facilities	1,629	0	1,629	0	1,629	
909462 2019 Transit Corridor Protection	1,731	9	1,722	0	1,721	
909466 2019 Pedestrian Facilities Program	673	31	642	0	642	
909467 2019 Cycling Facilities Program	200	1	199	0	199	
909468 2019 Development Sidewalks	153	58	95	11	83	
909471 2019 Network Modification Program	3,300	1,471	1,829	1,252	577	
909569 P1-21 Hog's Back Road	833	463	370	188	182	
909604 P1-19 Heron Road Cycling Facility	400	352	48	32	16	
909629 Dovercourt Ave Sidewalk	595	0	595	0	595	
909630 Varley Dr. Sidewalk	291	3	288	0	288	
909631 Halton Terrace Sidewalk	258	2	256	0	256	
909632 Castlefrank Rd Sidewalk	422	0	422	0	422	
909637 2020 New Traffic Control Devices	322	57	265	2	263	
909638 2020 Safety Improvement Program	1,010	189	821	43	778	
909639 2020 Traffic Incident Management	402	108	294	0	294	
909643 2020 Advanced Traffic Management Program	402	97	305	64	241	
909781 2020 Pedestrian Facilities Program	2,492	154	2,338	0	2,338	
909782 2020 Cycling Facilities Program	1,469	75	1,394	0	1,394	
909785 2020 Neighbourhood Traffic Calming	2,000	634	1,366	191	1,175	
909787 2020 Development Sidewalks	164	0	164	72	92	
909788 2020 Network Modification Program	3,020	2,746	274	3	271	
909792 2020 Park and Ride Facilities	1,658	0	1,658	0	1,658	
909793 2020 Transit Corridor Protection	1,761	0	1,761	0	1,761	

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909862 Pre/Post Construction	300	1	299	53	246	
909863 Old Second Line Rd-Curb Barrier Installa	150	41	109	14	94	
909868 P1-38 Old St. Patrick Beausoleil-Cobourg	20	0	20	0	20	
909869 P1-35b St. Patrick (King Ed-Dalhousie)	240	33	207	105	102	
909870 O'Connor Phase 2	400	102	298	153	145	
909871 Booth Street FEA	1,688	0	1,688	0	1,688	
909945 2020 Laurier at Percy	200	0	200	0	200	
910010 2021 New Traffic Control Devices	2,465	10	2,455	68	2,387	
910011 2021 Safety Improvement Program	1,033	5	1,028	45	983	
910012 2021 Traffic Incident Management	411	6	405	0	405	
910020 2021 Advanced Traffic management Program	411	211	200	0	200	
910170 2021 Cycling & Pedestrian Major Structur	2,570	59	2,511	54	2,457	
910171 2021 Pedestrian Facilities Program	2,556	4	2,552	0	2,552	
910172 2021 Cycling Facilities Program	2,730	566	2,164	0	2,164	
910174 2021 Transportation Demand Management	348	0	348	0	348	
910175 2021 Neighbourhood Traffic Calming	2,046	10	2,036	78	1,958	
910176 2021 Intersection Control Measures	12,000	49	11,951	53	11,897	
910177 2021 Development Sidewalks	171	0	171	6	165	
910178 2021 Network Modification Program	3,700	0	3,700	3,245	455	
910181 2021 TMP Transit Priority Network	22,500	0	22,500	0	22,500	
910182 2021 Park and Ride Facilities	1,730	0	1,730	0	1,730	
910183 2021 Transit Corridor Protection	1,840	0	1,840	0	1,840	
910184 2021 Rapid Transit EA Studies	1,080	0	1,080	0	1,080	
910296 ICIP-ATI - Pedestrian Signal	646	36	611	81	530	
910298 ICIP-ATI - Multi-use Pathway (TP)	2,428	16	2,411	188	2,224	
910306 P1-25 Lowertown - New Edinburgh Bikeway	215	0	215	170	45	
908275 2018 Pedestrian Facilities Program	212	2	209	0	209	
910297 ICIP-ATI - Bike Facility (TP)	275	0	275	0	275	
910329 Laurier - Nicholas to Waller	988	0	988	0	988	
910335 P2-10 Belfast	650	0	650	0	650	
910336 Chapel-Beausoleil-York Cycling Route	125	0	125	98	27	
910349 P2-1 Walkley Transitway to Riverside Dr	1,800	0	1,800	0	1,800	
910361 Intersection Design for Bike Projects	10	0	10	0	10	
910366 P2-18 Citywide Enhancement and Bike Park	250	0	250	28	222	
<b>Growth Total</b>	<b>2,986,004</b>	<b>2,670,356</b>	<b>315,648</b>	<b>71,430</b>	<b>244,218</b>	

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**All Committees (excluding external Boards and Commissions)**  
**In Thousands \$(000's)**

Project Descriptions by Department	Total Authority	Total Expenditures	Total Unspent Cash Balance June 30 2021	Total Outstanding Contractual Obligations	Total Unspent Balance including Contractual Obligations	Q2 2021 Explanation for Deficit of > \$100K
Service Enhancement						
906384 Albion Road - Area Traffic Management St	150	120	30	7	23	
907067 PTIF 037Rideau Canal Crossing-FifthClegg	21,000	18,500	2,500	225	2,275	
907398 2015-2017 Cycling Facilities Program SI	445	65	379	0	379	
907399 2015-2017 Pedestrian Facilities Program	3,495	2,108	1,388	0	1,388	
907448 2014 Pedestrian Facilities Program	750	528	222	0	222	
907801 Queen Street Streetscaping	20,000	15,838	4,162	0	4,162	
907847 2015-2018 Community Connectivity SI	733	556	177	0	177	
907984 Traffic&Ped. Safety Enh Prog-Ward Ini.SI	5,600	5,610	-10	0	-10	
907997 CC4 Ogilvie Rd. MUP	2,541	2,354	188	67	121	
908001 CC13 Cycling signage & promotion	48	42	6	6	0	
908002 P1-8 Nepean Trail	1,637	1,478	159	8	151	
908004 P1-10 Shefford MUP	1,720	1,694	26	0	26	
908008 P1-21 Hogs Back Link-Sawmill Creek Link	200	170	30	21	8	
908010 P1-29 Ackerson Rd. to OC Trailway MUP	166	174	-8	0	-8	
908289 P1-15 Woodroffe (Norce to College)	297	76	221	74	148	
908303 CC12 Cedarview to Holly Acres MUP	659	622	38	30	8	
908333 CC8 Belfast Rd Trainyards MUPenhancement	1,190	455	735	47	687	
908334 CC10 Osgoode to Manotick Link	1,203	856	347	266	81	
908364 P1-9-FEA2018-Rideau River Western Path	560	427	133	0	133	
908627 PTIF 049 CC5 QED Crossing CommPark/QEPI	750	609	141	0	141	
908628 PTIF 053 Trans Orleans Pathway align Mod	1,000	426	574	0	574	
908629 PTIF 046 Trillium Ph3(Carling-Dows Lake)	550	448	102	0	102	
908671 PTIF 047AODA Enhancement of Intersection	667	451	215	0	215	
908680 PTIF 052 McArthur Street Bike Lane	350	350	0	0	0	
908681 PTIF 050Rideau R Path light&link thru pk	1,250	1,083	167	0	167	
908774 PTIF 039 Rideau River Bank/Riverside	2,050	1,205	845	0	845	
908786 P1-11 Links to P/R Trail	150	90	60	5	55	
908787 P1-23 Riverside to Rodney	70	0	70	0	70	
908788 P1-25 Lowertown - New Edinburgh Bikeway	19	38	-19	11	-30	
908789 P1-33 Citywide Enhancmnts & Bike Parking	446	372	74	100	-26	
908837 PTIF 047 - AODA_Mackay	200	200	0	0	0	
908838 PTIF 047 - AODA_Churchill	91	91	0	0	0	
908839 PTIF 047 - AODA_Colonnade	178	178	0	0	0	
908851 PTIF 047 - AODA_Corktown	132	132	0	0	0	
909009 PTIF 047 - AODA_Ogilvie	177	177	0	0	0	

**City of Ottawa**  
**2021 Second Quarter Capital Works-In-Progress**  
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909011 PTIF 047 - AODA_Donald	440	440	0	0	0	
909044 2018 Barrhaven Rail Safety Program	2,000	1,793	207	0	207	
909057 2018 Active Transportation Missing Links	192	40	151	122	29	
909058 Scott St Restoral (Post-LRT)	3,600	107	3,493	373	3,120	
909063 2018 TMIP Richmond Rd/Westboro	628	0	628	0	628	
909145 PTIF 047 - AODA_Cedarview	340	340	0	0	0	
909396 2019 Safer Roads Ottawa	420	413	7	10	-2	
909397 2019 Pedestrian Safety Evaluation Prog.	380	33	347	22	325	
909398 2019 Cycling Safety Program	70	30	40	0	40	
909523 Fleet Maintenance Technology System	1,900	49	1,851	48	1,803	
909547 2019 Traffic & Pedestrian Safety Enhance	789	772	17	0	17	
909548 2019 Pedestrian Crossover Program	500	307	193	0	193	
909597 Cyrville Station to Ogilvie MUP	1,045	820	225	201	24	
909615 2019 Pavement Marking Vehicle	1,100	0	1,100	760	340	
909628 PTIF 047 - AODA - Heron	776	621	155	6	149	
909633 P1-13 O'Connor Phase 1B	70	67	3	3	0	
909635 2020 Accessible Pedestrian Signal / Pede	600	539	61	0	61	
909636 2020 Pedestrian Safety Evaluation Progra	380	0	380	0	380	
909644 2020 Traffic & Pedestrian Safety Enhance	788	446	342	0	342	
909645 2020 Pedestrian Crossover Program	500	322	178	187	-9	
909646 2020 Cycling Safety Program	105	86	19	0	19	
909647 2020 Safer Roads Ottawa	360	249	111	103	8	
909856 Road Safety Action Plan Program	4,000	1,947	2,053	1,067	986	
909912 P2-1 Walkley Road	240	83	157	33	125	
909976 P2-5 Richmond - Hwy 417 to Carling	100	0	100	0	100	
909977 Heron / Canadian Tire FEA	120	0	120	0	120	
909978 Heron Phase 1-Clover-Canadian Tire	2,354	1,604	750	280	470	
909979 Heron Phase 1-Clover-Canadian Tire	400	0	400	0	400	
909998 2021 Accessible Pedestrian Signal / Pede	614	71	543	0	543	
909999 2021 Pedestrian Safety Evaluation Progra	255	0	255	0	255	
910001 Smyth/Riverside Cycling Improvements	430	3	427	0	427	
910021 2021 Traffic & Pedestrian Safety Enhance	806	248	558	0	558	
910022 2021 Pedestrian Crossover Program	512	12	500	0	500	



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910023 2021 Cycling Safety Program	107	13	94	0	94	
910024 2021 Safer Roads Ottawa	430	14	416	168	248	
910212 2021 Road Safety Action Program	4,000	42	3,958	7	3,951	
910295 ICIP-ATI - Pedestrian Crossovers	1,034	57	977	42	935	
<b>Service Enhancement Total</b>	<b>102,860</b>	<b>69,088</b>	<b>33,772</b>	<b>4,300</b>	<b>29,472</b>	
Stage 2						
907926 Stage 2 LRT	3,800,444	1,236,378	2,564,066	2,282,916	281,150	
908650 Stage 2 LRT - RTG MOU	476,184	336,969	139,215	134,722	4,494	
908709 PTIF 026 Acquisition of 2 train sets	40,000	31,076	8,924	5,714	3,210	
908771 PTIF 028 LRT Stage2 - Bridge VIA/O-Train	2,500	172	2,328	0	2,328	
908772 PTIF 030 Aboriginal Consultation	200	179	21	0	21	
909586 Trillium Line Ext. Vehicles & Deferred C	246,994	26,808	220,186	215,728	4,458	
909587 Trillium Line Rehabilitation	91,123	0	91,123	91,123	0	
<b>Stage 2 Total</b>	<b>4,657,445</b>	<b>1,631,582</b>	<b>3,025,863</b>	<b>2,730,203</b>	<b>295,660</b>	
<b>Transportation Services Depart Total</b>	<b>7,788,033</b>	<b>4,393,646</b>	<b>3,394,387</b>	<b>2,811,189</b>	<b>583,198</b>	
Finance Service Department						
Renewal of City Assets						
908025 AMI IT Application Upgrade & SvcContract	1,211	1,016	196	62	134	
908076 Large Water Meters Changeout Program	3,300	1,385	1,915	1	1,914	
908908 Small Water Meters Changeout Program	15,600	118	15,482	14,372	1,110	
908996 Meter Service Mobility	700	337	363	21	341	
909738 Point of Sale Software	1,000	0	1,000	0	1,000	
<b>Renewal of City Assets Total</b>	<b>21,811</b>	<b>2,856</b>	<b>18,955</b>	<b>14,456</b>	<b>4,499</b>	
Service Enhancement						
907220 Hosted Enterprise Payments	643	387	256	0	256	
909930 H2Ottawa Post Implementation Deployment	600	64	536	49	487	
<b>Service Enhancement Total</b>	<b>1,243</b>	<b>451</b>	<b>793</b>	<b>49</b>	<b>743</b>	
<b>Finance Service Department Total</b>	<b>23,055</b>	<b>3,307</b>	<b>19,748</b>	<b>14,505</b>	<b>5,243</b>	
<b>Grand Total</b>	<b>11,775,035</b>	<b>6,443,161</b>	<b>5,331,874</b>	<b>3,236,643</b>	<b>2,095,230</b>	